

Gravesham Borough Council

BUDGET BOOK

2025/26 & 2026/27 Estimates



Delivering a Gravesham to be proud of

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Introduction

This budget book presents the revenue and capital budgets for Gravesham Borough Council for 2026/27 as approved by Full Council on 24 February 2026. In determining its budget, the council has set the level of council tax for the year, having assessed the level of resources required to deliver services in accordance with its *Corporate Plan 2023-27* and the principles of its *Medium-Term Financial Strategy (MTFS) 2025-26 to 2028-29*.

The MTFS brings together the key areas which affect our Revenue and Capital budgets and plans for these over the medium term. The strategy forms a key part of the council's policy, service planning and performance management framework and sets out how the council will plan for and meet the financial challenges it faces over the medium term as a means of delivering a robust and stable financial basis on which to deliver quality council services.

The council continues to maintain Medium Term Financial Plans to provide numerical representations of the council's General Fund and Housing Revenue Account financial projections over a period of ten years, which are informed by the MTFS. This is supported by an overall council cash flow projection covering the same period, enabling the council to fully understand its financial obligations and cash balances as tools to better inform strategic decision-making.

On 17 December 2025, the Provisional Local Government Finance Settlement for 2026/27 was announced by the Ministry for Housing, Communities and Local Government (MHCLG). The provisional settlement was the first multi-year settlement in a decade, providing confirmation of the financial settlement for 2026/27 alongside illustrative amounts for 2027/28 and 2028/29. With Government indicating that any changes to future year funding levels only moving upwards, this provides some much-needed certainty on the level of funding from Government the council can expect to receive for the next three years and allowing longer-term financial planning to take place.

The Final Settlement was published on 9 February 2026, with changes made to the treatment of business rates pooling gains in assessment of Fair Funding Allocations and the introduction of a one-off Adjustment Support Grant for 2026/27.

Gravesham has achieved an increased distribution of the total funding available for local government under Fair Funding, receiving an increase in Core Spending Power of 7.6% for 2026/27 and 18.0% across the period to 2028/29, exceeding the average allocations for shire districts and the south-east region.

The introduction of the Fair Funding regime, alongside the activity to deliver £10.1m base budget reductions in response to the sustained financial challenges experienced over the decade from 2016, places the council in a position where it is able to produce a fully balanced budget for 2026/27 and over the medium term with no new savings required, and begin to build back its financial resilience.

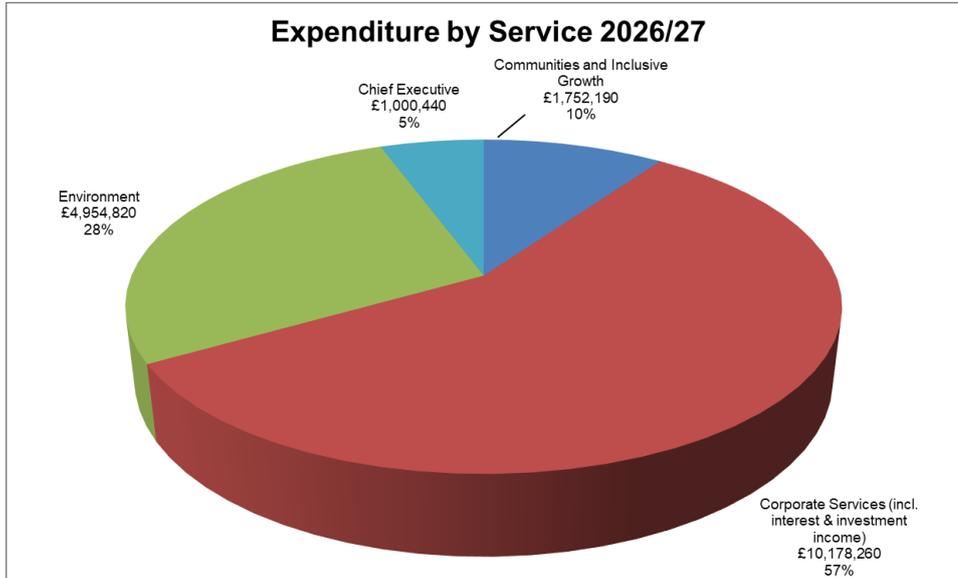
General Fund

General Fund Net Revenue Budget

The General Fund Revenue Budget relates to the day-to-day operational cost of providing the council's General Fund services. This incorporates activities such as Refuse Collection, Parking, Street Cleansing, Horticulture and Town Centre Services.

The General Fund budget requirement for 2026/27 is £17.574m.

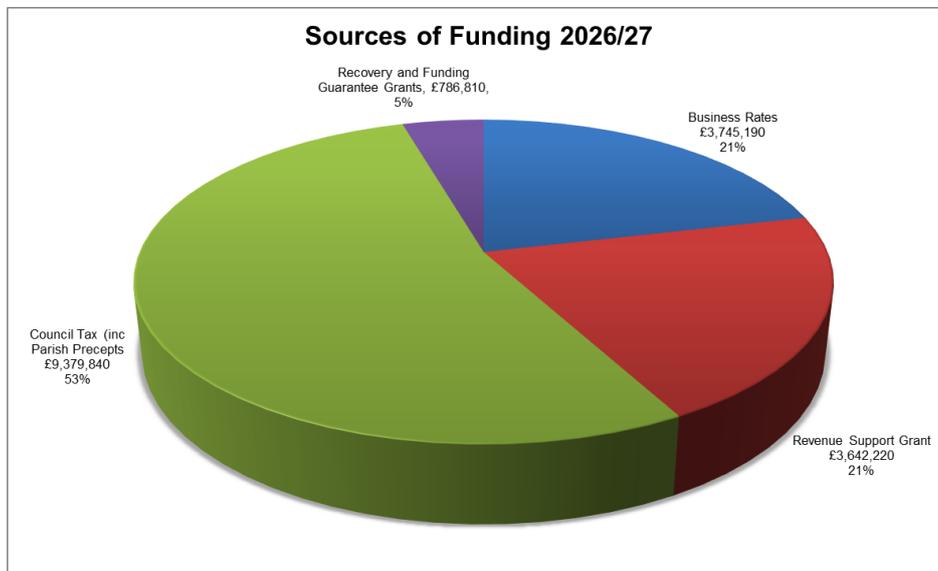
The following chart shows service expenditure for 2026/27.



Funding Sources

The General Fund net revenue budget for 2026/27 is primarily funded from locally generated resources (Council Tax and Business Rates) and central government funding.

The following chart shows the relative sources of funding for 2026/27.

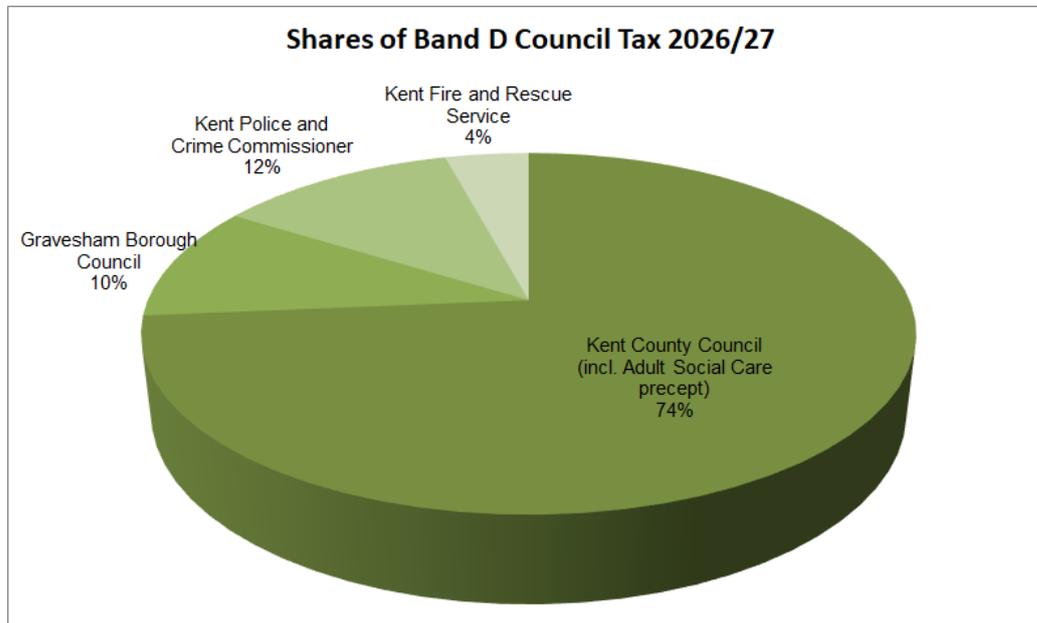


Council Tax

The level of council tax increase for 2026/27 above which the council would be required to hold a referendum is 3% or more than £5, whichever is the higher. The council tax base, as determined by the Director (Corporate Services) was set at 35,439.00 Band D equivalents on 7 January 2026.

The council's element of the total council tax charge to residents of the borough will increase by £7.11 (circa 13 pence per week) which will mean a charge of £245.07 for a Band D property.

After taking account of the tax elements for Kent County Council, Kent Fire & Rescue Service and Kent Police & Crime Commissioner the headline total of Council Tax for 2026/27, excluding Parish Precepts is £2,388.63 at Band D.



Some 58% of dwellings in the borough have been assessed as being below Band D and will therefore pay a lesser amount to that stated above. Details of Parish Precept amounts can be found within the early pages of this budget book.

Consultation with Non-Domestic Ratepayers

Before determining total estimated expenditure and calculating its requirements for the ensuing financial year, the Council has consulted representatives of its non-domestic ratepayers and invited consultation responses through its website.

Retained Business Rates

There are a number of significant changes being made to the Business Rates System for 2026/27, including the Business Rates reset, national revaluation of all hereditaments and other policy changes including the introduction of five multipliers rather than the current two. The budget proposal includes the expected financial impact of these changes.

Housing Revenue Account (HRA)

HRA Net Revenue Budget

The HRA reflects the income and expenditure related to the provision of social housing accommodation by the council.

The HRA budget for 2026/27 has been set on the basis of a balanced budget position at year-end, with planned expenditure being met by anticipated income in the year.

Government policy expects annual rent increases for both social and affordable rent properties of up to CPI+1%. CPI stood at 3.8% in September 2025, therefore the increase in rents for 2026/27 will be 4.8%.

The authority's average weekly social rent will be £117.18 in 2026/27. The average affordable rent will be £211.19.

The average weekly service charge for 2026/27 will be £5.06.

Capital Programme

The capital programme of the council is directed by the Capital Strategy, which outlines the principles followed by the council in its approach to capital investment over the longer term.

General Fund Capital Programme

The General Fund capital programme for 2026/27 is valued at £32.2m. Projects focus on positive, community-led regeneration and improving the quality of life for local people through investment in new leisure facilities and amenity spaces, new housing provision and enabling improvements and adaptations to existing homes in the borough alongside continued investment in the services provided by the council to the residents and communities within the borough.

HRA Capital Programme

The HRA Capital Programme for 2026/27 is valued at £34.4m and provides investment to maintain and improve council-owned dwellings and increase the supply of social housing in the borough.

Summary for Council Tax

| REF | DETAILS | ESTIMATE 2026/27 | TAX RATE PER BAND D PROPERTY |
|-----|--|---------------------|---------------------------------------|
| | | £ | £.p |
| 1 | Kent County Council | 62,323,030 | 1,758.60 |
| 2 | Kent Police and Crime Commissioner | 10,105,430 | 285.15 |
| 3 | Kent and Medway Fire and Rescue Authority | 3,537,170 | 99.81 |
| | Gravesham Borough Council | | |
| 4 | Budget Requirement | 17,573,750 | |
| | Less: | | |
| 5 | Non - Domestic Rates | (3,745,190) | |
| 6 | Revenue Support Grant | (3,642,220) | |
| 7 | Recovery & Funding Guarantee Grants | (786,810) | |
| 8 | Transfer to / (from) Working Balances | 246,340 | |
| 9 | Parish Precepts | (694,800) | |
| 10 | Transfers to / (from) the Collection Fund | (266,030) | |
| | NET EXPENDITURE | 8,685,040 | 245.07 |
| | Council Tax | | 2,388.63 |
| | Parish Council Taxes | | 40.89 to 217.22 |

Note The Standard National Non-Domestic Rating multiplier for 2026/27 is 48.0 per £ of rateable value.
The Standard National (Retail, Hospitality & Leisure) Non-Domestic Rating multiplier for 2026/27 is 43.0 per £ of rateable value.
The Small Business Non-Domestic Rating multiplier for 2026/27 is 43.2 per £ of rateable value.
The Small Business (Retail, Hospitality & Leisure) Non-Domestic Rating for 2026/27 is 38.2 per £ of rateable value.
The High-Value Non-Domestic Rating multiplier for 2026/27 is 50.8 per £ of rateable value.

Parish Precepts

| PARISH | PRECEPT AMOUNT | TAX RATE PER BAND D PROPERTY | COUNCIL TAX BASE |
|-------------------|-------------------|------------------------------------|------------------------|
| | £.p | £.p | Units |
| Cobham | 85,000.00 | 126.25 | 673.29 |
| Higham | 165,830.00 | 103.75 | 1,598.36 |
| Luddesdown | 8,295.00 | 79.69 | 104.09 |
| Meopham | 231,664.00 | 75.58 | 3,065.14 |
| Shorne | 47,750.00 | 40.89 | 1,167.82 |
| Vigo | 156,261.00 | 217.22 | 719.38 |

General Fund: Revenue Spending Summary

| Directorate / Budget Heading | 2025/26 Original Budget | 2025/26 Working Budget | 2026/27 Original Budget |
|--|-------------------------------|------------------------------|-------------------------------|
| Chief Executive | 964,090 | 941,230 | 1,000,440 |
| Communities and Inclusive Growth | 1,155,660 | 1,529,580 | 1,752,190 |
| Corporate Services | 9,741,380 | 8,956,260 | 10,178,260 |
| Environment | 5,294,800 | 4,744,570 | 4,954,820 |
| Non Directorate Specific | 319,990 | 319,990 | 335,960 |
| Interest and Investment Income | (646,000) | (985,320) | (758,450) |
| Government Grant Funding | (2,771,760) | (2,771,760) | (3,720,680) |
| Transfers To and From Reserves | (1,031,320) | (2,413,120) | (4,528,090) |
| Transfers To and From Balances | 0 | 0 | 0 |
| Transactions below the line | 3,285,570 | 5,048,120 | 8,359,300 |
| BUDGET REQUIREMENT FOR THE YEAR | 16,312,410 | 15,369,550 | 17,573,750 |

General Fund: Medium Term Financial Plan

| | 2025/26 Original Budget | 2025/26 Working Budget | 2026/27 Original Budget |
|---|-------------------------------|------------------------------|-------------------------------|
| General Fund | | | |
| Requirement for the Year | 16,312,410 | 15,369,550 | 17,573,750 |
| Expenditure | 37,157,200 | 39,237,310 | 39,939,330 |
| Employees | 20,003,520 | 20,313,750 | 21,055,400 |
| Salaries | 14,341,220 | 14,516,980 | 15,427,590 |
| Agency Staff | 225,610 | 318,550 | 304,310 |
| Wages | 110,490 | 110,490 | 106,350 |
| Pension & National Insurance | 4,827,440 | 4,864,970 | 4,662,270 |
| Other Training, Retirement etc | 498,760 | 502,760 | 554,880 |
| Running Expenses | 12,580,830 | 14,920,750 | 13,950,270 |
| Capital Finance | 4,572,850 | 4,002,810 | 4,933,660 |
| Income | (23,707,210) | (26,884,030) | (25,480,590) |
| Net Housing Benefit Subsidy | 130,230 | 130,230 | 150,230 |
| Recharges to Other Accounts | (3,422,390) | (2,577,860) | (2,983,370) |
| Other Central Government Grants | (6,512,860) | (8,507,770) | (7,679,780) |
| Investment Income | (646,000) | (985,320) | (799,180) |
| Fees, Charges and other Grant Income | (7,524,740) | (8,093,150) | (7,671,180) |
| Rental Income | (5,332,580) | (5,468,500) | (5,391,360) |
| Transfers from Reserves | (398,870) | (1,381,660) | (1,105,950) |
| Appropriations | 2,862,420 | 3,016,270 | 3,115,010 |
| Capital met from Balances and Reserves | 3,223,760 | 4,759,410 | 6,948,300 |
| Net Contributions To and From Reserves | (1,031,320) | (2,413,120) | (4,528,090) |
| Parish Precepts | 669,980 | 669,980 | 694,800 |
| Funding for the Year | (13,504,230) | (13,504,230) | (17,820,090) |
| Funding | (13,504,230) | (13,504,230) | (17,820,090) |
| Business rates | (4,245,100) | (4,245,100) | (3,745,190) |
| Services and Funding Guarantee Grants | (543,280) | (543,280) | 0 |
| Revenue Support Grant | (156,570) | (156,570) | (4,429,030) |
| New Homes Bonus | (254,960) | (254,960) | 0 |
| Council Tax Income | (8,433,990) | (8,433,990) | (8,685,040) |
| Parish Precepts | (669,980) | (669,980) | (694,800) |
| Transfers To and From Collection Fund | 799,650 | 799,650 | (266,030) |
| (Surplus) / Deficit Use of Usable Working Balances | 2,808,180 | 1,865,320 | (246,340) |

General Fund: Service Subjective Analysis Summary

| | | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|-------|--|--|--|--|
| 501 | Employee Expenses | 20,003,520 | 20,313,750 | 21,055,400 |
| 502 | Premises Related Expenses | 2,509,790 | 3,061,810 | 3,034,210 |
| 503 | Transport Related Expenses | 1,029,360 | 1,028,980 | 1,267,160 |
| 504 | Supplies and Services | 13,134,570 | 17,309,350 | 15,084,260 |
| 505 | Third Party Payments | 8,921,310 | 8,921,310 | 12,815,580 |
| 506 | Transfer Payments | 16,415,380 | 16,415,380 | 16,435,380 |
| 507 | Support Services Expenditure | 1,026,930 | 958,930 | 1,042,250 |
| 508 | Depreciation & Impairment | 3,092,810 | 3,092,810 | 4,206,860 |
| | Gross Expenditure | <u>66,133,670</u> | <u>71,102,320</u> | <u>74,941,100</u> |
| 509A | Government grants | (23,312,270) | (25,305,700) | (29,051,270) |
| 509A2 | Grants from Local Authorities | (53,890) | (58,380) | (53,000) |
| 509B | Other grants reimbursements or contributions | (4,675,610) | (6,843,970) | (8,784,360) |
| 509C | Customer and Client Receipts | (10,983,430) | (11,268,260) | (11,317,450) |
| 509D | Interest & investment income | (4,028,350) | (4,426,080) | (4,387,910) |
| 509E | Other recharges | (785,040) | (785,040) | (792,520) |

General Fund: Service Subjective Analysis Summary

| | | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|------|--|--|--|--|
| 509G | Income from NNDR | (12,281,800) | (12,281,800) | (15,657,420) |
| 509H | Income from Council Tax | (8,433,990) | (8,433,990) | (8,685,040) |
| 509I | Parish Precepts | (669,980) | (669,980) | (694,800) |
| 509J | Transfers from Reserves | (398,870) | (1,381,660) | (1,105,950) |
| | Gross Income | <u>(65,623,230)</u> | <u>(71,454,860)</u> | <u>(80,529,720)</u> |
| RECH | Recharge service income | (4,343,120) | (4,499,380) | (4,708,010) |
| | Gross Recharge Service Income | <u>(4,343,120)</u> | <u>(4,499,380)</u> | <u>(4,708,010)</u> |
| 510 | Capital financing cost | 6,640,860 | 6,717,240 | 10,050,290 |
| | Capital Financing Costs | <u>6,640,860</u> | <u>6,717,240</u> | <u>10,050,290</u> |
| | Net Expenditure | <u>2,808,180</u> | <u>1,865,320</u> | <u>(246,340)</u> |

General Fund: Service Subjective Analysis

| | | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--------------------------|---|---------------------------------|---------------------------------|---------------------------------|
| Gross Expenditure | | | | |
| 501 | Employee Expenses | 20,003,520 | 20,313,750 | 21,055,400 |
| | Wages | 110,490 | 110,490 | 106,350 |
| | Salaries | 14,896,500 | 15,059,340 | 15,774,910 |
| | Employer's NI contribution | 1,980,570 | 1,995,250 | 2,166,320 |
| | Employer's superannuation contributions | 3,098,990 | 3,121,840 | 2,767,260 |
| | Agency staff | 225,610 | 318,550 | 304,310 |
| | Employee allowances | 72,860 | 84,780 | 276,640 |
| | Employers retirement benefit cost | 127,580 | 127,580 | 127,580 |
| | Training for staff | 90,920 | 93,920 | 132,030 |
| | Advertising for staff | 0 | 2,000 | 0 |
| | Salary vacancy saving | (600,000) | (600,000) | (600,000) |
| 502 | Premises Related Expenses | 2,509,790 | 3,061,810 | 3,034,210 |
| | Buildings repairs maintenance | 662,290 | 849,850 | 814,530 |
| | Repairs & Renewals reserve | 100,000 | 100,000 | 130,640 |
| | Repairs, alterations & maintenance of fixed plant | 406,240 | 691,680 | 553,050 |
| | Energy costs | 422,750 | 414,070 | 481,090 |
| | Rents | 32,870 | 7,000 | 3,270 |
| | Rates | 605,120 | 691,610 | 733,520 |
| | Water Services | 79,260 | 79,260 | 103,940 |
| | Fixtures & Fitting | 46,330 | 46,330 | 45,460 |
| | Cleaning & domestic supplies | 48,950 | 48,950 | 52,100 |
| | Grounds maintenance costs | 105,980 | 133,060 | 116,610 |
| 503 | Transport Related Expenses | 1,029,360 | 1,028,980 | 1,267,160 |
| | Direct transport costs | 6,500 | 6,500 | 6,500 |
| | Transport recharges | 981,340 | 981,340 | 1,218,120 |

General Fund: Service Subjective Analysis

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Contract leases | 17,000 | 17,000 | 17,000 |
| Public transport | 15,900 | 15,520 | 17,040 |
| Car allowances | 8,620 | 8,620 | 8,500 |
| 504 Supplies and Services | 13,134,570 | 17,309,350 | 15,084,260 |
| Equipment furniture materials | 459,000 | 523,190 | 504,710 |
| Catering | 83,350 | 83,350 | 83,600 |
| Clothes uniforms laundry | 47,240 | 47,240 | 47,040 |
| Printing stationery and office expense | 233,120 | 229,980 | 225,350 |
| Services | 3,664,160 | 4,934,640 | 4,101,200 |
| Supplies insurance | 405,790 | 432,650 | 424,930 |
| Parish Precepts | 669,980 | 669,980 | 694,800 |
| Communications & computing | 1,444,940 | 1,652,330 | 1,705,410 |
| Members Allowances | 340,360 | 340,360 | 347,950 |
| Mayors Allowances | 13,930 | 13,930 | 13,930 |
| Expenses | 514,640 | 526,620 | 551,910 |
| Grants and Subscriptions | 236,970 | 368,310 | 239,570 |
| REFCUS | 1,445,290 | 2,392,930 | 1,213,540 |
| Contributions to provisions | 2,166,590 | 2,536,660 | 2,958,660 |
| Contributions | 426,250 | 401,140 | 20,000 |
| Miscellaneous expenses | 982,960 | 2,156,040 | 1,951,660 |
| 505 Third Party Payments | 8,921,310 | 8,921,310 | 12,815,580 |
| Other local authorities | 8,869,510 | 8,869,510 | 12,763,780 |
| Payments to other organisations | 48,800 | 48,800 | 48,800 |
| Other agencies | 1,700 | 1,700 | 1,700 |
| Concessionary charges | 1,300 | 1,300 | 1,300 |
| 506 Transfer Payments | 16,415,380 | 16,415,380 | 16,435,380 |

General Fund: Service Subjective Analysis

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|---------------------------------|---------------------------------|---------------------------------|
| Rent allowances | 7,559,210 | 7,559,210 | 7,559,210 |
| Rent rebates | 8,854,170 | 8,854,170 | 8,874,170 |
| Other transfer payments | 2,000 | 2,000 | 2,000 |
| 507 Support Services Expenditure | 1,026,930 | 958,930 | 1,042,250 |
| Chief Executive | 8,680 | 8,680 | 8,860 |
| Director of Corporate Services | 37,910 | 37,910 | 38,670 |
| Finance Department | 26,330 | 26,330 | 26,850 |
| HR and Asset Management Department | 53,870 | 53,870 | 54,950 |
| Legal Services Department | 9,680 | 10,260 | 10,460 |
| Internal Audit and Performance Management | 136,530 | 136,530 | 136,840 |
| Director of Community Services | 4,970 | 4,970 | 5,070 |
| Housing Services | 117,560 | 48,980 | 0 |
| Environmental & Public Health | 105,530 | 105,530 | 107,890 |
| Building and Town Services | 242,780 | 242,780 | 232,020 |
| Gravesham Services | 242,810 | 242,810 | 379,550 |
| Horticulture Services | 19,240 | 19,240 | 19,620 |
| Administrative buildings | 21,040 | 21,040 | 21,470 |
| 508 Depreciation & Impairment | 3,092,810 | 3,092,810 | 4,206,860 |
| Amortisation of intangible fixed asset | 43,120 | 43,120 | 33,250 |
| Capital charges | 3,049,690 | 3,049,690 | 4,173,610 |
| Gross Expenditure | <u>66,133,670</u> | <u>71,102,320</u> | <u>74,941,100</u> |
| Gross Income | | | |
| 509A Government grants | (23,312,270) | (25,305,700) | (29,051,270) |
| Government grant | (7,029,120) | (9,022,550) | (12,768,120) |
| C Tax benefit rent allowances | (16,283,150) | (16,283,150) | (16,283,150) |

General Fund: Service Subjective Analysis

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|---------------------------------|---------------------------------|---------------------------------|
| 509A2 Grants from Local Authorities | (53,890) | (58,380) | (53,000) |
| Grants from Local Authorities | (53,890) | (58,380) | (53,000) |
| 509B Other grants, reimbursements or contributions | (4,675,610) | (6,843,970) | (8,784,360) |
| Revenue income for function or project | (800) | (70,020) | (8,410) |
| Contribution from local authorities | (145,170) | (490,440) | (133,120) |
| Costs recharged to outside bodies | (436,980) | (438,980) | (347,310) |
| Recovery of Costs and Reimbursements | (894,750) | (894,750) | (808,770) |
| Contributions from reserves | (3,197,910) | (4,949,780) | (7,486,750) |
| 509C Customer and Client Receipts | (10,983,430) | (11,268,260) | (11,317,450) |
| Sales of product or materials | (479,610) | (513,450) | (496,250) |
| Fees and charges for services | (5,152,440) | (5,267,510) | (5,431,040) |
| Rents tithes way leaves etc | (5,332,580) | (5,468,500) | (5,391,360) |
| Bad Debt Provision | (18,800) | (18,800) | 1,200 |
| 509D Interest & investment income | (4,028,350) | (4,426,080) | (4,387,910) |
| Interest income | (4,028,350) | (4,426,080) | (4,387,910) |
| 509E Other recharges | (785,040) | (785,040) | (792,520) |
| Recharges income other | (532,950) | (532,950) | (540,430) |
| Recharges printing & grants | (20,090) | (20,090) | (20,090) |
| DSO Surplus | (232,000) | (232,000) | (232,000) |
| 509G Income from NNDR | (12,281,800) | (12,281,800) | (15,657,420) |
| Income from NNDR | (12,281,800) | (12,281,800) | (15,657,420) |
| 509H Income from Council Tax | (8,433,990) | (8,433,990) | (8,685,040) |
| Income from Council Tax | (8,433,990) | (8,433,990) | (8,685,040) |
| 509I Parish Precepts | (669,980) | (669,980) | (694,800) |

General Fund: Service Subjective Analysis

| | | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--------------------------------|--|---------------------------------|---------------------------------|---------------------------------|
| | Parish Precepts | (669,980) | (669,980) | (694,800) |
| 509J | Transfers from Reserves | (398,870) | (1,381,660) | (1,105,950) |
| | Transfers from Reserves | (398,870) | (1,381,660) | (1,105,950) |
| | Gross Income | <u>(65,623,230)</u> | <u>(71,454,860)</u> | <u>(80,529,720)</u> |
| Gross Recharge Service | | | | |
| RECH | Recharge service income | (4,343,120) | (4,499,380) | (4,708,010) |
| | Recharges income support costs | (4,343,120) | (4,499,380) | (4,708,010) |
| | Gross Recharge Service Income | <u>(4,343,120)</u> | <u>(4,499,380)</u> | <u>(4,708,010)</u> |
| Capital Financing Costs | | | | |
| 510 | Capital financing cost | 6,640,860 | 6,717,240 | 10,050,290 |
| | Interest payments | 6,274,970 | 5,623,520 | 6,698,800 |
| | Revenue contributions to capital | 3,223,760 | 4,759,410 | 6,948,300 |
| | Revenue appropriations | (2,857,870) | (3,665,690) | (3,596,810) |
| | Capital Financing Costs | <u>6,640,860</u> | <u>6,717,240</u> | <u>10,050,290</u> |
| | Net Expenditure | <u>2,808,180</u> | <u>1,865,320</u> | <u>(246,340)</u> |

Chief Executive: Service Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Apprentices | | | |
| Gross Expenditure | 108,500 | 108,500 | 126,420 |
| Gross Income | (4,000) | (4,000) | (4,000) |
| Net Expenditure | <u>104,500</u> | <u>104,500</u> | <u>122,420</u> |
| Communications | | | |
| Gross Expenditure | 276,270 | 276,270 | 276,180 |
| Gross Income | (13,930) | (13,930) | (14,430) |
| Net Expenditure | <u>262,340</u> | <u>262,340</u> | <u>261,750</u> |
| Corporate Change | | | |
| Gross Expenditure | 73,640 | 73,640 | 74,920 |
| Gross Income | (6,080) | (6,080) | (1,760) |
| Net Expenditure | <u>67,560</u> | <u>67,560</u> | <u>73,160</u> |
| Chief Executive | | | |
| Gross Expenditure | 254,090 | 254,090 | 264,480 |
| Net Expenditure | <u>254,090</u> | <u>254,090</u> | <u>264,480</u> |
| Corporate Performance | | | |
| Gross Expenditure | 79,820 | 79,820 | 84,110 |
| Net Expenditure | <u>79,820</u> | <u>79,820</u> | <u>84,110</u> |
| Human Resources | | | |
| Gross Expenditure | 363,780 | 363,780 | 393,630 |
| Net Expenditure | <u>363,780</u> | <u>363,780</u> | <u>393,630</u> |
| Recruitment and Training Expenses | | | |
| Gross Expenditure | 64,790 | 64,790 | 77,530 |

Chief Executive: Service Summary

Net Expenditure

2025/26
Original
Estimate

64,790

2025/26
Projected
Outturn

64,790

2026/27
Original
Estimate

77,530

Service Apprentices
Cabinet Portfolio Leader
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Apprentices | | | |
| Employee Expenses | 108,500 | 108,500 | 126,420 |
| Direct employee expenses | 108,500 | 108,500 | 126,420 |
| Gross Expenditure | <u><u>108,500</u></u> | <u><u>108,500</u></u> | <u><u>126,420</u></u> |
| Government grants | (4,000) | (4,000) | (4,000) |
| Government grants | (4,000) | (4,000) | (4,000) |
| Gross Income | <u><u>(4,000)</u></u> | <u><u>(4,000)</u></u> | <u><u>(4,000)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>104,500</u></u> | <u><u>104,500</u></u> | <u><u>122,420</u></u> |

Service Communications
Cabinet Portfolio Leader
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Communications | | | |
| Employee Expenses | 221,810 | 221,810 | 220,440 |
| Direct employee expenses | 221,810 | 221,810 | 220,440 |
| Transport Related Expenses | 0 | 0 | 100 |
| Public transport | 0 | 0 | 100 |
| Supplies and Services | 54,460 | 54,460 | 55,640 |
| Printing stationery general | 380 | 380 | 400 |
| Services | 7,190 | 7,190 | 8,000 |
| Communications & computing | 33,180 | 33,180 | 38,240 |
| Miscellaneous expenses | 13,710 | 13,710 | 9,000 |
| Gross Expenditure | <u><u>276,270</u></u> | <u><u>276,270</u></u> | <u><u>276,180</u></u> |
| Customer and Client Receipts | (13,930) | (13,930) | (14,430) |
| Sales of product or materials | (1,630) | (1,630) | (1,630) |
| Fees and charges for services | (12,300) | (12,300) | (12,800) |
| Gross Income | <u><u>(13,930)</u></u> | <u><u>(13,930)</u></u> | <u><u>(14,430)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>262,340</u></u> | <u><u>262,340</u></u> | <u><u>261,750</u></u> |

Service Corporate Change
Cabinet Portfolio Performance and Administration
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Corporate Change | | | |
| Employee Expenses | 73,090 | 73,090 | 74,470 |
| Direct employee expenses | 72,340 | 72,340 | 73,970 |
| Indirect employee expenses | 750 | 750 | 500 |
| Transport Related Expenses | 350 | 350 | 150 |
| Public transport | 150 | 150 | 100 |
| Car allowances | 200 | 200 | 50 |
| Supplies and Services | 200 | 200 | 300 |
| Printing stationery general | 0 | 0 | 50 |
| Communications & computing | 200 | 200 | 250 |
| Gross Expenditure | <u><u>73,640</u></u> | <u><u>73,640</u></u> | <u><u>74,920</u></u> |
| Customer and Client Receipts | (6,080) | (6,080) | (1,760) |
| Sales of product or materials | (6,080) | (6,080) | (1,760) |
| Gross Income | <u><u>(6,080)</u></u> | <u><u>(6,080)</u></u> | <u><u>(1,760)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>67,560</u></u> | <u><u>67,560</u></u> | <u><u>73,160</u></u> |

Service Chief Executive
Cabinet Portfolio Leader
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6410 Corporate & democratic core

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Chief Executive | | | |
| Employee Expenses | 251,440 | 251,440 | 252,430 |
| Direct employee expenses | 251,440 | 251,440 | 252,430 |
| Transport Related Expenses | 500 | 500 | 500 |
| Public transport | 500 | 500 | 500 |
| Supplies and Services | 2,150 | 2,150 | 11,550 |
| Printing stationery general | 40 | 40 | 40 |
| Services | 600 | 600 | 0 |
| Communications & computing | 410 | 410 | 410 |
| Expenses | 820 | 820 | 820 |
| Grants and Subscriptions | 280 | 280 | 280 |
| Miscellaneous expenses | 0 | 0 | 10,000 |
| Gross Expenditure | <u><u>254,090</u></u> | <u><u>254,090</u></u> | <u><u>264,480</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>254,090</u></u> | <u><u>254,090</u></u> | <u><u>264,480</u></u> |

Service Corporate Performance
Cabinet Portfolio Performance and Administration
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Corporate Performance | | | |
| Employee Expenses | 78,130 | 78,130 | 78,570 |
| Direct employee expenses | 78,130 | 78,130 | 78,570 |
| Supplies and Services | 1,690 | 1,690 | 5,540 |
| Printing stationery general | 150 | 150 | 150 |
| Services | 0 | 0 | 3,850 |
| Communications & computing | 1,540 | 1,540 | 1,540 |
| Gross Expenditure | 79,820 | 79,820 | 84,110 |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 79,820 | 79,820 | 84,110 |

Service Human Resources
Cabinet Portfolio Leader
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Human Resources | | | |
| Employee Expenses | 292,880 | 292,880 | 321,230 |
| Direct employee expenses | 292,880 | 292,880 | 321,230 |
| Transport Related Expenses | 100 | 100 | 100 |
| Public transport | 50 | 50 | 50 |
| Car allowances | 50 | 50 | 50 |
| Supplies and Services | 8,190 | 8,190 | 8,440 |
| Equipment furniture & materials | 500 | 500 | 500 |
| Printing stationery general | 540 | 540 | 540 |
| Communications & computing | 2,110 | 2,110 | 2,110 |
| Grants and Subscriptions | 5,040 | 5,040 | 5,290 |
| Third Party Payments | 62,610 | 62,610 | 63,860 |
| Other local authorities | 62,610 | 62,610 | 63,860 |
| Gross Expenditure | 363,780 | 363,780 | 393,630 |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 363,780 | 363,780 | 393,630 |

Service Recruitment and Training Expenses

Cabinet Portfolio Leader

Directorate Chief Executive

RO/RA Reference Details:

RO6A

Central Services

RO6489

Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|---------------------------------|---------------------------------|---------------------------------|
| Recruitment and Training Expenses | | | |
| Employee Expenses | 64,790 | 64,790 | 77,530 |
| Direct employee expenses | 1,000 | 1,000 | 1,000 |
| Indirect employee expenses | 63,790 | 63,790 | 76,530 |
| Gross Expenditure | 64,790 | 64,790 | 77,530 |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 64,790 | 64,790 | 77,530 |

Communities and Inclusive Growth: Service Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--------------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Arts and Heritage Development | | | |
| Gross Expenditure | 527,830 | 545,710 | 523,450 |
| Gross Income | (162,200) | (171,720) | (161,500) |
| Net Expenditure | <u>365,630</u> | <u>373,990</u> | <u>361,950</u> |
| Choice Based Lettings | | | |
| Gross Expenditure | 131,130 | 131,130 | 140,980 |
| Net Expenditure | <u>131,130</u> | <u>131,130</u> | <u>140,980</u> |
| CCTV | | | |
| Gross Expenditure | 149,220 | 166,220 | 152,680 |
| Gross Income | 0 | (17,000) | 0 |
| Net Expenditure | <u>149,220</u> | <u>149,220</u> | <u>152,680</u> |
| Community Engagement | | | |
| Gross Expenditure | 240,170 | 290,720 | 281,920 |
| Gross Income | 0 | (5,000) | (10,000) |
| Net Expenditure | <u>240,170</u> | <u>285,720</u> | <u>271,920</u> |
| Community Protection | | | |
| Gross Expenditure | 1,337,010 | 1,366,110 | 1,365,720 |
| Gross Income | (51,950) | (80,810) | (56,560) |
| Net Expenditure | <u>1,285,060</u> | <u>1,285,300</u> | <u>1,309,160</u> |
| Customer Services | | | |
| Gross Expenditure | 496,210 | 499,240 | 539,960 |
| Gross Income | (107,390) | (107,390) | 0 |
| Net Expenditure | <u>388,820</u> | <u>391,850</u> | <u>539,960</u> |

Communities and Inclusive Growth: Service Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Denton Caravan Site | | | |
| Gross Expenditure | 48,790 | 48,790 | 52,900 |
| Gross Income | (45,450) | (45,450) | (46,810) |
| Net Expenditure | <u>3,340</u> | <u>3,340</u> | <u>6,090</u> |
| Director Communities and Inclusive Growth | | | |
| Gross Expenditure | 192,650 | 210,160 | 189,470 |
| Net Expenditure | <u>192,650</u> | <u>210,160</u> | <u>189,470</u> |
| District Shopping Centres | | | |
| Gross Expenditure | 16,270 | 16,270 | 16,540 |
| Gross Income | (416,570) | (416,570) | (415,570) |
| Net Expenditure | <u>(400,300)</u> | <u>(400,300)</u> | <u>(399,030)</u> |
| Dog Control | | | |
| Gross Expenditure | 44,400 | 44,100 | 46,900 |
| Gross Income | (9,500) | (9,500) | (13,000) |
| Net Expenditure | <u>34,900</u> | <u>34,600</u> | <u>33,900</u> |
| Economic and Rural Affairs | | | |
| Gross Expenditure | 86,350 | 184,640 | 392,640 |
| Gross Income | 0 | (88,780) | (153,150) |
| Net Expenditure | <u>86,350</u> | <u>95,860</u> | <u>239,490</u> |
| Emergency Planning | | | |
| Gross Expenditure | 34,290 | 54,290 | 125,000 |
| Gross Income | 0 | (20,000) | (100,000) |
| Net Expenditure | <u>34,290</u> | <u>34,290</u> | <u>25,000</u> |
| Food Hygiene and Food Safety | | | |

Communities and Inclusive Growth: Service Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---------------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Gross Expenditure | 1,390 | 1,040 | 1,290 |
| Gross Income | (880) | (880) | (880) |
| Net Expenditure | <u>510</u> | <u>160</u> | <u>410</u> |
| The Grand | | | |
| Gross Expenditure | 132,720 | 144,530 | 133,120 |
| Gross Income | (132,720) | (144,530) | (133,120) |
| Net Expenditure | <u>0</u> | <u>0</u> | <u>0</u> |
| Health and Safety | | | |
| Gross Expenditure | 410 | 210 | 410 |
| Gross Income | (1,000) | (1,000) | (1,000) |
| Net Expenditure | <u>(590)</u> | <u>(790)</u> | <u>(590)</u> |
| Homelessness | | | |
| Gross Expenditure | 3,084,410 | 3,238,730 | 3,082,330 |
| Gross Income | (1,687,780) | (1,910,680) | (1,749,780) |
| Net Expenditure | <u>1,396,630</u> | <u>1,328,050</u> | <u>1,332,550</u> |
| Horticulture Parks Open Spaces | | | |
| Gross Expenditure | 1,076,680 | 1,082,300 | 1,083,710 |
| Gross Income | (32,960) | (67,960) | (45,210) |
| Net Expenditure | <u>1,043,720</u> | <u>1,014,340</u> | <u>1,038,500</u> |
| Industrial Estates | | | |
| Gross Expenditure | 1,250 | 1,250 | 1,250 |
| Gross Income | (992,390) | (992,390) | (1,006,080) |
| Net Expenditure | <u>(991,140)</u> | <u>(991,140)</u> | <u>(1,004,830)</u> |
| Investment Properties | | | |
| Gross Expenditure | 25,520 | 25,520 | 25,520 |

Communities and Inclusive Growth: Service Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|---------------------------------|---------------------------------|---------------------------------|
| Gross Income | (2,024,020) | (2,024,020) | (2,081,780) |
| Net Expenditure | <u>(1,998,500)</u> | <u>(1,998,500)</u> | <u>(2,056,260)</u> |
| Leisure Centres | | | |
| Gross Expenditure | 265,580 | 246,520 | 181,080 |
| Gross Income | (32,000) | (65,200) | (32,000) |
| Net Expenditure | <u>233,580</u> | <u>181,320</u> | <u>149,080</u> |
| Licensing | | | |
| Gross Expenditure | 474,970 | 483,660 | 485,580 |
| Gross Income | (384,320) | (384,320) | (399,150) |
| Net Expenditure | <u>90,650</u> | <u>99,340</u> | <u>86,430</u> |
| Market | | | |
| Gross Expenditure | 128,900 | 128,900 | 75,830 |
| Gross Income | (96,180) | (96,180) | (43,110) |
| Net Expenditure | <u>32,720</u> | <u>32,720</u> | <u>32,720</u> |
| Miscellaneous Financial Assistance | | | |
| Gross Expenditure | 107,340 | 110,800 | 110,800 |
| Net Expenditure | <u>107,340</u> | <u>110,800</u> | <u>110,800</u> |
| Miscellaneous Property Holding | | | |
| Gross Expenditure | 13,940 | 13,940 | 14,420 |
| Gross Income | (233,890) | (233,890) | (244,160) |
| Net Expenditure | <u>(219,950)</u> | <u>(219,950)</u> | <u>(229,740)</u> |
| Miscellaneous Works Services | | | |
| Gross Expenditure | 31,080 | 36,470 | 31,080 |
| Net Expenditure | <u>31,080</u> | <u>36,470</u> | <u>31,080</u> |

Communities and Inclusive Growth: Service Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---------------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Parking Car Parks | | | |
| Gross Expenditure | 556,220 | 518,900 | 509,110 |
| Gross Income | (1,433,720) | (1,402,280) | (1,340,300) |
| Net Expenditure | <u>(877,500)</u> | <u>(883,380)</u> | <u>(831,190)</u> |
| Parking Decriminalisation | | | |
| Gross Expenditure | 972,380 | 972,530 | 1,075,760 |
| Gross Income | (775,440) | (775,440) | (800,940) |
| Net Expenditure | <u>196,940</u> | <u>197,090</u> | <u>274,820</u> |
| Pollution Control | | | |
| Gross Expenditure | 32,370 | 33,640 | 33,870 |
| Gross Income | (7,600) | (8,500) | (8,500) |
| Net Expenditure | <u>24,770</u> | <u>25,140</u> | <u>25,370</u> |
| Private Housing | | | |
| Gross Expenditure | 272,370 | 272,410 | 493,290 |
| Gross Income | (10,880) | (10,880) | (239,600) |
| Net Expenditure | <u>261,490</u> | <u>261,530</u> | <u>253,690</u> |
| Strategic Property Management | | | |
| Gross Expenditure | 214,840 | 274,770 | 364,440 |
| Gross Income | (520) | (69,640) | (153,840) |
| Net Expenditure | <u>214,320</u> | <u>205,130</u> | <u>210,600</u> |
| Public Carriage Administration | | | |
| Gross Expenditure | 41,740 | 41,740 | 42,680 |
| Gross Income | (73,000) | (73,000) | (78,000) |
| Net Expenditure | <u>(31,260)</u> | <u>(31,260)</u> | <u>(35,320)</u> |

Communities and Inclusive Growth: Service Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Public Health and Wellbeing | | | |
| Gross Expenditure | 90,810 | 96,020 | 84,860 |
| Net Expenditure | <u>90,810</u> | <u>96,020</u> | <u>84,860</u> |
| Regeneration | | | |
| Gross Expenditure | 126,080 | 307,130 | 121,350 |
| Gross Income | (123,870) | (242,980) | (59,570) |
| Net Expenditure | <u>2,210</u> | <u>64,150</u> | <u>61,780</u> |
| Renovation Property Grants | | | |
| Gross Expenditure | 1,533,230 | 2,537,870 | 1,303,220 |
| Gross Income | (1,533,230) | (2,537,870) | (1,303,220) |
| Net Expenditure | <u>0</u> | <u>0</u> | <u>0</u> |
| Southfield Shaw Park Homes | | | |
| Gross Expenditure | 86,700 | 86,700 | 116,580 |
| Gross Income | (214,620) | (214,620) | (244,050) |
| Net Expenditure | <u>(127,920)</u> | <u>(127,920)</u> | <u>(127,470)</u> |
| Sports Community Events and Leisure | | | |
| Gross Expenditure | 352,960 | 507,440 | 281,820 |
| Gross Income | (19,770) | (185,010) | (29,140) |
| Net Expenditure | <u>333,190</u> | <u>322,430</u> | <u>252,680</u> |
| St Georges Centre | | | |
| Gross Expenditure | 657,770 | 1,335,620 | 1,143,860 |
| Gross Income | (949,120) | (1,052,540) | (789,030) |
| Net Expenditure | <u>(291,350)</u> | <u>283,080</u> | <u>354,830</u> |

Communities and Inclusive Growth: Service Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|----------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Tourism | | | |
| Gross Expenditure | 123,950 | 113,120 | 112,860 |
| Gross Income | (6,500) | (6,500) | (58,700) |
| Net Expenditure | <u>117,450</u> | <u>106,620</u> | <u>54,160</u> |
| Town Centre Management | | | |
| Gross Expenditure | 123,200 | 123,200 | 123,580 |
| Gross Income | (4,300) | (9,900) | (10,400) |
| Net Expenditure | <u>118,900</u> | <u>113,300</u> | <u>113,180</u> |
| Ukraine Support | | | |
| Gross Expenditure | 12,450 | 12,450 | 0 |
| Gross Income | (12,450) | (12,450) | 0 |
| Net Expenditure | <u>0</u> | <u>0</u> | <u>0</u> |
| UK Shared Prosperity Fund | | | |
| Gross Expenditure | 266,750 | 343,820 | 150,000 |
| Gross Income | (266,750) | (343,820) | (150,000) |
| Net Expenditure | <u>0</u> | <u>0</u> | <u>0</u> |
| The Woodville | | | |
| Gross Expenditure | 1,253,700 | 1,205,070 | 1,206,640 |
| Gross Income | (714,000) | (742,000) | (757,000) |
| Net Expenditure | <u>539,700</u> | <u>463,070</u> | <u>449,640</u> |

Service Arts and Heritage Development
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Arts and Heritage Development | | | |
| Employee Expenses | 168,400 | 178,760 | 181,020 |
| Direct employee expenses | 168,400 | 178,760 | 181,020 |
| Premises Related Expenses | 83,290 | 69,210 | 55,520 |
| Repairs, alterations & buildings | 55,270 | 49,870 | 29,870 |
| Energy costs | 11,150 | 2,470 | 8,270 |
| Rates | 12,870 | 12,870 | 13,380 |
| Water services | 1,000 | 1,000 | 1,000 |
| Cleaning & domestic supplies | 3,000 | 3,000 | 3,000 |
| Transport Related Expenses | 50 | 50 | 50 |
| Car allowances | 50 | 50 | 50 |
| Supplies and Services | 276,090 | 297,690 | 286,860 |
| Equipment furniture & materials | 13,800 | 15,760 | 11,800 |
| Printing stationery general | 210 | 2,210 | 2,210 |
| Services | 52,630 | 52,710 | 52,630 |
| Communications & computing | 2,460 | 16,540 | 17,230 |
| Expenses | 55,000 | 45,000 | 55,000 |
| Grants and Subscriptions | 14,300 | 10,300 | 10,300 |
| Miscellaneous expenses | 137,690 | 155,170 | 137,690 |
| Gross Expenditure | 527,830 | 545,710 | 523,450 |
| Other grants reimbursements or contributions | 0 | (5,560) | 0 |
| Other grants or contributions | 0 | (5,560) | 0 |
| Customer and Client Receipts | (42,200) | (46,160) | (41,500) |
| Fees and charges for services | (37,100) | (41,060) | (34,500) |
| Rents tithes way leaves etc | (5,100) | (5,100) | (7,000) |
| Transfers from Reserves | (120,000) | (120,000) | (120,000) |
| Transfers from Reserves | (120,000) | (120,000) | (120,000) |
| Gross Income | (162,200) | (171,720) | (161,500) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 365,630 | 373,990 | 361,950 |

Service Arts and Heritage Development
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO5A Cultural & Related Services
 RO501 Culture & heritage

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Choice Based Lettings | | | |
| Supplies and Services | 10,150 | 10,150 | 20,000 |
| Services | 10,150 | 10,150 | 20,000 |
| Support Services Expenditure | 120,980 | 120,980 | 120,980 |
| Corporate Services | 120,980 | 120,980 | 120,980 |
| Gross Expenditure | <u>131,130</u> | <u>131,130</u> | <u>140,980</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u>131,130</u> | <u>131,130</u> | <u>140,980</u> |

Service CCTV
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5231 Community Protection

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| CCTV | | | |
| Premises Related Expenses | 1,420 | 1,420 | 1,530 |
| Energy costs | 1,420 | 1,420 | 1,530 |
| Supplies and Services | 147,800 | 164,800 | 151,150 |
| Equipment furniture & materials | 16,650 | 33,650 | 16,650 |
| Printing stationery general | 410 | 410 | 410 |
| Services | 127,840 | 127,840 | 130,330 |
| Grants and Subscriptions | 2,900 | 2,900 | 3,760 |
| Gross Expenditure | <u><u>149,220</u></u> | <u><u>166,220</u></u> | <u><u>152,680</u></u> |
| Transfers from Reserves | 0 | (17,000) | 0 |
| Transfers from Reserves | 0 | (17,000) | 0 |
| Gross Income | <u><u>0</u></u> | <u><u>(17,000)</u></u> | <u><u>0</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>149,220</u></u> | <u><u>149,220</u></u> | <u><u>152,680</u></u> |

Service Community Engagement
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Community Engagement | | | |
| Employee Expenses | 204,120 | 249,670 | 235,870 |
| Direct employee expenses | 204,120 | 249,670 | 235,870 |
| Transport Related Expenses | 50 | 50 | 50 |
| Public transport | 50 | 50 | 50 |
| Supplies and Services | 36,000 | 41,000 | 46,000 |
| Equipment furniture & materials | 0 | 5,000 | 10,000 |
| Services | 11,000 | 11,000 | 11,000 |
| Grants and Subscriptions | 25,000 | 25,000 | 25,000 |
| Gross Expenditure | <u><u>240,170</u></u> | <u><u>290,720</u></u> | <u><u>281,920</u></u> |
| Other grants reimbursements or contributions | 0 | (5,000) | 0 |
| Other grants or contributions | 0 | (5,000) | 0 |
| Transfers from Reserves | 0 | 0 | (10,000) |
| Transfers from Reserves | 0 | 0 | (10,000) |
| Gross Income | <u><u>0</u></u> | <u><u>(5,000)</u></u> | <u><u>(10,000)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>240,170</u></u> | <u><u>285,720</u></u> | <u><u>271,920</u></u> |

Service Community Protection
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5231 Community Protection

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|--|--|--|
| Community Protection | | | |
| Employee Expenses | 1,252,820 | 1,252,820 | 1,278,480 |
| Direct employee expenses | 1,252,820 | 1,248,820 | 1,278,480 |
| Indirect employee expenses | 0 | 4,000 | 0 |
| Transport Related Expenses | 12,570 | 12,570 | 11,130 |
| Transport recharges | 10,890 | 10,890 | 9,450 |
| Public transport | 290 | 290 | 290 |
| Car allowances | 1,390 | 1,390 | 1,390 |
| Supplies and Services | 68,610 | 97,710 | 73,020 |
| Equipment furniture & materials | 8,000 | 9,140 | 8,000 |
| Printing stationery general | 3,930 | 3,930 | 3,930 |
| Services | 23,700 | 23,700 | 24,110 |
| Communications & computing | 10,040 | 9,740 | 8,760 |
| Expenses | 700 | 100 | 700 |
| Grants and Subscriptions | 14,740 | 33,120 | 20,020 |
| Miscellaneous expenses | 7,500 | 17,980 | 7,500 |
| Support Services Expenditure | 3,010 | 3,010 | 3,090 |
| Community Services | 3,010 | 3,010 | 3,090 |
| Gross Expenditure | <u>1,337,010</u> | <u>1,366,110</u> | <u>1,365,720</u> |
| Government grants | (31,450) | (31,450) | (36,060) |
| Government grants | (31,450) | (31,450) | (36,060) |
| Other grants reimbursements or contributions | 0 | (22,460) | 0 |
| Other grants or contributions | 0 | (22,460) | 0 |
| Customer and Client Receipts | (20,500) | (20,500) | (20,500) |
| Fees and charges for services | (20,500) | (20,500) | (20,500) |
| Transfers from Reserves | 0 | (6,400) | 0 |
| Transfers from Reserves | 0 | (6,400) | 0 |
| Gross Income | <u>(51,950)</u> | <u>(80,810)</u> | <u>(56,560)</u> |

Service Community Protection
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5231 Community Protection

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2025/26
Original
Estimate

1,285,060

2025/26
Projected
Outturn

1,285,300

2026/27
Original
Estimate

1,309,160

Service Customer Services
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Customer Services | | | |
| Employee Expenses | 439,340 | 439,340 | 478,740 |
| Direct employee expenses | 439,340 | 439,340 | 478,740 |
| Supplies and Services | 56,870 | 59,900 | 61,220 |
| Equipment furniture & materials | 750 | 750 | 750 |
| Clothes, uniform & laundry | 1,000 | 1,000 | 1,000 |
| Printing stationery general | 1,980 | 1,980 | 1,980 |
| Services | 44,180 | 47,210 | 48,540 |
| Communications & computing | 8,960 | 8,960 | 8,950 |
| Gross Expenditure | 496,210 | 499,240 | 539,960 |
| Other grants reimbursements or contributions | (95,640) | (95,640) | 0 |
| Other grants or contributions | (95,640) | (95,640) | 0 |
| Customer and Client Receipts | (11,750) | (11,750) | 0 |
| Fees and charges for services | (11,750) | (11,750) | 0 |
| Gross Income | (107,390) | (107,390) | 0 |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 388,820 | 391,850 | 539,960 |

Service Denton Caravan Site
Cabinet Portfolio Housing Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO460 Other council properties-travellers

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Denton Caravan Site | | | |
| Premises Related Expenses | 48,510 | 48,510 | 52,620 |
| Repairs, alterations & buildings | 22,000 | 22,000 | 22,000 |
| Energy costs | 2,890 | 2,890 | 7,000 |
| Water services | 23,620 | 23,620 | 23,620 |
| Supplies and Services | 280 | 280 | 280 |
| Services | 280 | 280 | 280 |
| Gross Expenditure | <u><u>48,790</u></u> | <u><u>48,790</u></u> | <u><u>52,900</u></u> |
| Customer and Client Receipts | (45,450) | (45,450) | (46,810) |
| Rents tithes way leaves etc | (45,450) | (45,450) | (46,810) |
| Gross Income | <u><u>(45,450)</u></u> | <u><u>(45,450)</u></u> | <u><u>(46,810)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>3,340</u></u> | <u><u>3,340</u></u> | <u><u>6,090</u></u> |

Service Director Communities and Inclusive Growth
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Director Communities and Inclusive Growth | | | |
| Employee Expenses | 192,140 | 192,140 | 188,960 |
| Direct employee expenses | 192,140 | 192,140 | 188,960 |
| Transport Related Expenses | 100 | 100 | 100 |
| Public transport | 100 | 100 | 100 |
| Supplies and Services | 410 | 17,920 | 410 |
| Communications & computing | 410 | 410 | 410 |
| Miscellaneous expenses | 0 | 17,510 | 0 |
| Gross Expenditure | 192,650 | 210,160 | 189,470 |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 192,650 | 210,160 | 189,470 |

Service District Shopping Centres
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| District Shopping Centres | | | |
| Premises Related Expenses | 13,020 | 13,020 | 13,290 |
| Repairs, alterations & buildings | 6,500 | 6,500 | 6,500 |
| Energy costs | 370 | 370 | 400 |
| Rates | 5,650 | 5,650 | 5,890 |
| Water services | 500 | 500 | 500 |
| Supplies and Services | 3,250 | 3,250 | 3,250 |
| Services | 2,000 | 2,000 | 2,000 |
| Communications & computing | 1,250 | 1,250 | 1,250 |
| Gross Expenditure | <u><u>16,270</u></u> | <u><u>16,270</u></u> | <u><u>16,540</u></u> |
| Customer and Client Receipts | (416,570) | (416,570) | (415,570) |
| Rents tithes way leaves etc | (416,570) | (416,570) | (415,570) |
| Gross Income | <u><u>(416,570)</u></u> | <u><u>(416,570)</u></u> | <u><u>(415,570)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>(400,300)</u></u> | <u><u>(400,300)</u></u> | <u><u>(399,030)</u></u> |

Service Dog Control
Cabinet Portfolio Operational Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Dog Control | | | |
| Supplies and Services | 44,400 | 44,100 | 46,900 |
| Services | 44,400 | 44,100 | 46,900 |
| Gross Expenditure | <u><u>44,400</u></u> | <u><u>44,100</u></u> | <u><u>46,900</u></u> |
| Customer and Client Receipts | (9,500) | (9,500) | (13,000) |
| Fees and charges for services | (9,500) | (9,500) | (13,000) |
| Gross Income | <u><u>(9,500)</u></u> | <u><u>(9,500)</u></u> | <u><u>(13,000)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>34,900</u></u> | <u><u>34,600</u></u> | <u><u>33,900</u></u> |

Service Economic and Rural Affairs
Cabinet Portfolio Planning and Business Development
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Economic and Rural Affairs | | | |
| Employee Expenses | 78,580 | 156,870 | 335,660 |
| Direct employee expenses | 78,580 | 156,870 | 335,660 |
| Transport Related Expenses | 340 | 340 | 340 |
| Public transport | 200 | 200 | 200 |
| Car allowances | 140 | 140 | 140 |
| Supplies and Services | 7,430 | 27,430 | 56,640 |
| Equipment furniture & materials | 0 | 0 | 50,000 |
| Services | 5,060 | 25,060 | 5,060 |
| Communications & computing | 1,430 | 1,430 | 1,430 |
| Expenses | 40 | 40 | 150 |
| Grants and Subscriptions | 900 | 900 | 0 |
| Gross Expenditure | 86,350 | 184,640 | 392,640 |
| Government grants | 0 | (88,780) | 0 |
| Government grants | 0 | (88,780) | 0 |
| Transfers from Reserves | 0 | 0 | (153,150) |
| Transfers from Reserves | 0 | 0 | (153,150) |
| Gross Income | 0 | (88,780) | (153,150) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 86,350 | 95,860 | 239,490 |

Service Emergency Planning
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO6A Central Services
RO6440 Elections

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Emergency Planning | | | |
| Supplies and Services | 34,290 | 54,290 | 125,000 |
| Services | 34,290 | 54,290 | 125,000 |
| Gross Expenditure | <u><u>34,290</u></u> | <u><u>54,290</u></u> | <u><u>125,000</u></u> |
| Transfers from Reserves | 0 | (20,000) | (100,000) |
| Transfers from Reserves | 0 | (20,000) | (100,000) |
| Gross Income | <u><u>0</u></u> | <u><u>(20,000)</u></u> | <u><u>(100,000)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>34,290</u></u> | <u><u>34,290</u></u> | <u><u>25,000</u></u> |

Service Food Hygiene and Food Safety
Cabinet Portfolio Operational Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO5B Environmental & Regulatory
 RO521X Regulatory services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Food Hygiene and Food Safety | | | |
| Supplies and Services | 1,390 | 1,040 | 1,290 |
| Equipment furniture & materials | 840 | 840 | 690 |
| Services | 550 | 200 | 600 |
| | <u>1,390</u> | <u>1,040</u> | <u>1,290</u> |
| Gross Expenditure | | | |
| Customer and Client Receipts | (880) | (880) | (880) |
| Fees and charges for services | (880) | (880) | (880) |
| | <u>(880)</u> | <u>(880)</u> | <u>(880)</u> |
| Gross Income | | | |
| | <u>(880)</u> | <u>(880)</u> | <u>(880)</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 510 | 160 | 410 |

Service The Grand
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| The Grand | | | |
| Employee Expenses | 132,720 | 132,720 | 133,120 |
| Direct employee expenses | 132,720 | 132,720 | 133,120 |
| Supplies and Services | 0 | 11,810 | 0 |
| Services | 0 | 11,810 | 0 |
| Gross Expenditure | <u><u>132,720</u></u> | <u><u>144,530</u></u> | <u><u>133,120</u></u> |
| Other grants reimbursements or contributions | (132,720) | (144,530) | (133,120) |
| Other grants or contributions | (132,720) | (144,530) | (133,120) |
| Gross Income | <u><u>(132,720)</u></u> | <u><u>(144,530)</u></u> | <u><u>(133,120)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>0</u></u> | <u><u>0</u></u> | <u><u>0</u></u> |

Service Health and Safety
Cabinet Portfolio Operational Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Health and Safety | | | |
| Supplies and Services | 410 | 210 | 410 |
| Equipment furniture & materials | 210 | 210 | 210 |
| Services | 200 | 0 | 200 |
| | <u>410</u> | <u>210</u> | <u>410</u> |
| Gross Expenditure | 410 | 210 | 410 |
| Customer and Client Receipts | (1,000) | (1,000) | (1,000) |
| Fees and charges for services | (1,000) | (1,000) | (1,000) |
| | <u>(1,000)</u> | <u>(1,000)</u> | <u>(1,000)</u> |
| Gross Income | (1,000) | (1,000) | (1,000) |
| | <u>(1,000)</u> | <u>(1,000)</u> | <u>(1,000)</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | (590) | (790) | (590) |
| | <u>(590)</u> | <u>(790)</u> | <u>(590)</u> |

Service Homelessness
Cabinet Portfolio Housing Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO480 Homelessness

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Homelessness | | | |
| Employee Expenses | 1,105,140 | 1,150,920 | 1,306,540 |
| Direct employee expenses | 1,104,140 | 1,149,920 | 1,305,540 |
| Indirect employee expenses | 1,000 | 1,000 | 1,000 |
| Premises Related Expenses | 1,000 | 1,000 | 1,000 |
| Repairs, alterations & buildings | 1,000 | 1,000 | 1,000 |
| Transport Related Expenses | 400 | 400 | 400 |
| Public transport | 100 | 100 | 100 |
| Car allowances | 300 | 300 | 300 |
| Supplies and Services | 1,860,310 | 2,037,430 | 1,774,390 |
| Equipment furniture & materials | 1,000 | 1,000 | 1,000 |
| Printing stationery general | 50 | 50 | 50 |
| Services | 1,782,380 | 1,846,250 | 1,696,460 |
| Communications & computing | 3,680 | 3,680 | 3,680 |
| Expenses | 41,800 | 41,800 | 41,800 |
| Grants and Subscriptions | 0 | 113,250 | 0 |
| Miscellaneous expenses | 31,400 | 31,400 | 31,400 |
| Support Services Expenditure | 117,560 | 48,980 | 0 |
| Community Services | 117,560 | 48,980 | 0 |
| Gross Expenditure | <u>3,084,410</u> | <u>3,238,730</u> | <u>3,082,330</u> |
| Government grants | (1,119,280) | (1,342,180) | (1,161,700) |
| Government grants | (1,119,280) | (1,342,180) | (1,161,700) |
| Other grants reimbursements or contributions | (225,800) | (225,800) | (245,380) |
| Other grants or contributions | (225,800) | (225,800) | (245,380) |
| Customer and Client Receipts | (342,700) | (342,700) | (342,700) |
| Rents tithes way leaves etc | (342,700) | (342,700) | (342,700) |
| Gross Income | <u>(1,687,780)</u> | <u>(1,910,680)</u> | <u>(1,749,780)</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u>1,396,630</u> | <u>1,328,050</u> | <u>1,332,550</u> |

Service Horticulture Parks Open Spaces
Cabinet Portfolio Operational Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|---------------------------------|---------------------------------|---------------------------------|
| Horticulture Parks Open Spaces | | | |
| Employee Expenses | 750,480 | 734,850 | 751,730 |
| Direct employee expenses | 750,480 | 734,850 | 751,730 |
| Premises Related Expenses | 155,130 | 176,380 | 152,240 |
| Repairs, alterations & buildings | 67,050 | 92,050 | 67,050 |
| Energy costs | 9,990 | 9,990 | 10,790 |
| Rents | 400 | 400 | 400 |
| Rates | 2,750 | 2,750 | 2,810 |
| Water services | 7,580 | 7,580 | 7,580 |
| Fixtures & fittings | 19,270 | 19,270 | 19,270 |
| Grounds maintenance costs | 48,090 | 44,340 | 44,340 |
| Transport Related Expenses | 93,740 | 93,740 | 88,550 |
| Direct transport costs | 6,500 | 6,500 | 6,500 |
| Transport recharges | 87,240 | 87,240 | 82,050 |
| Supplies and Services | 76,590 | 76,590 | 84,090 |
| Equipment furniture & materials | 48,800 | 48,800 | 48,800 |
| Services | 18,660 | 18,660 | 18,660 |
| Communications & computing | 6,130 | 6,130 | 13,630 |
| Expenses | 3,000 | 3,000 | 3,000 |
| Support Services Expenditure | 740 | 740 | 7,100 |
| Operational Services | 740 | 740 | 7,100 |
| Gross Expenditure | 1,076,680 | 1,082,300 | 1,083,710 |
| Other grants reimbursements or contributions | (270) | (270) | (270) |
| Other grants or contributions | (270) | (270) | (270) |
| Customer and Client Receipts | (32,690) | (42,690) | (44,940) |
| Sales of product or materials | (500) | (500) | (500) |
| Fees and charges for services | 0 | (10,000) | (10,000) |
| Rents tithes way leaves etc | (32,190) | (32,190) | (34,440) |
| Transfers from Reserves | 0 | (25,000) | 0 |
| Transfers from Reserves | 0 | (25,000) | 0 |
| Gross Income | (32,960) | (67,960) | (45,210) |

Service Horticulture Parks Open Spaces
Cabinet Portfolio Operational Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| | <u>1,043,720</u> | <u>1,014,340</u> | <u>1,038,500</u> |

Service Industrial Estates
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 TSR Trading Accounts
 RS731 External Trading Accounts net

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Industrial Estates | | | |
| Premises Related Expenses | 1,250 | 1,250 | 1,250 |
| Repairs, alterations & buildings | 1,250 | 1,250 | 1,250 |
| | <u>1,250</u> | <u>1,250</u> | <u>1,250</u> |
| Gross Expenditure | 1,250 | 1,250 | 1,250 |
| Customer and Client Receipts | (992,390) | (992,390) | (1,006,080) |
| Rents tithes way leaves etc | (992,390) | (992,390) | (1,006,080) |
| | <u>(992,390)</u> | <u>(992,390)</u> | <u>(1,006,080)</u> |
| Gross Income | (992,390) | (992,390) | (1,006,080) |
| | <u>(992,390)</u> | <u>(992,390)</u> | <u>(1,006,080)</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | (991,140) | (991,140) | (1,004,830) |
| | <u>(991,140)</u> | <u>(991,140)</u> | <u>(1,004,830)</u> |

Service Investment Properties
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 TSR Trading Accounts
 RS731 External Trading Accounts net

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Investment Properties | | | |
| Premises Related Expenses | 25,520 | 25,520 | 25,520 |
| Repairs, alterations & buildings | 25,520 | 25,520 | 25,520 |
| | <u>25,520</u> | <u>25,520</u> | <u>25,520</u> |
| Gross Expenditure | | | |
| Customer and Client Receipts | (2,024,020) | (2,024,020) | (2,081,780) |
| Rents tithes way leaves etc | (2,024,020) | (2,024,020) | (2,081,780) |
| | <u>(2,024,020)</u> | <u>(2,024,020)</u> | <u>(2,081,780)</u> |
| Gross Income | | | |
| | <u>(2,024,020)</u> | <u>(2,024,020)</u> | <u>(2,081,780)</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u>(1,998,500)</u> | <u>(1,998,500)</u> | <u>(2,056,260)</u> |

Service Leisure Centres
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Leisure Centres | | | |
| Premises Related Expenses | 101,470 | 101,470 | 101,470 |
| Repairs, alterations & buildings | 88,720 | 88,720 | 88,720 |
| Fixtures & fittings | 10,250 | 10,250 | 10,250 |
| Grounds maintenance costs | 2,500 | 2,500 | 2,500 |
| Supplies and Services | 164,110 | 145,050 | 79,610 |
| Services | 59,610 | 59,610 | 59,610 |
| Contributions | 104,500 | 85,440 | 20,000 |
| Gross Expenditure | 265,580 | 246,520 | 181,080 |
| Other grants reimbursements or contributions | 0 | (33,200) | 0 |
| Other grants or contributions | 0 | (33,200) | 0 |
| Customer and Client Receipts | (32,000) | (32,000) | (32,000) |
| Rents tithes way leaves etc | (32,000) | (32,000) | (32,000) |
| Gross Income | (32,000) | (65,200) | (32,000) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 233,580 | 181,320 | 149,080 |

Service Licensing
Cabinet Portfolio Operational Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Licensing | | | |
| Employee Expenses | 344,520 | 345,520 | 347,640 |
| Direct employee expenses | 344,270 | 344,270 | 347,390 |
| Indirect employee expenses | 250 | 1,250 | 250 |
| Transport Related Expenses | 11,550 | 11,550 | 11,550 |
| Public transport | 8,450 | 8,450 | 8,450 |
| Car allowances | 3,100 | 3,100 | 3,100 |
| Supplies and Services | 47,590 | 55,280 | 53,650 |
| Equipment furniture & materials | 9,260 | 16,740 | 9,260 |
| Printing stationery general | 6,350 | 6,350 | 6,350 |
| Services | 12,100 | 17,810 | 18,160 |
| Communications & computing | 15,820 | 10,320 | 15,820 |
| Expenses | 300 | 300 | 300 |
| Grants and Subscriptions | 760 | 760 | 760 |
| Miscellaneous expenses | 3,000 | 3,000 | 3,000 |
| Support Services Expenditure | 71,310 | 71,310 | 72,740 |
| Chief Executive | 820 | 820 | 840 |
| Corporate Services | 2,110 | 2,110 | 2,150 |
| Community Services | 63,100 | 63,100 | 64,360 |
| Administrative Buildings | 5,280 | 5,280 | 5,390 |
| Gross Expenditure | 474,970 | 483,660 | 485,580 |
| Other grants reimbursements or contributions | (304,640) | (304,640) | (314,300) |
| Other grants or contributions | (304,640) | (304,640) | (314,300) |
| Customer and Client Receipts | (79,680) | (79,680) | (84,850) |
| Fees and charges for services | (79,680) | (79,680) | (84,850) |
| Gross Income | (384,320) | (384,320) | (399,150) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 90,650 | 99,340 | 86,430 |

Service Market
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Market | | | |
| Premises Related Expenses | 60,180 | 60,180 | 62,110 |
| Repairs, alterations & buildings | 30,000 | 30,000 | 30,000 |
| Energy costs | 24,180 | 24,180 | 26,110 |
| Water services | 6,000 | 6,000 | 6,000 |
| Supplies and Services | 68,720 | 68,720 | 13,720 |
| Services | 8,720 | 8,720 | 8,720 |
| Contributions | 55,000 | 55,000 | 0 |
| Miscellaneous expenses | 5,000 | 5,000 | 5,000 |
| Gross Expenditure | 128,900 | 128,900 | 75,830 |
| Other recharges | (41,180) | (41,180) | (43,110) |
| Other Recharge Income | (41,180) | (41,180) | (43,110) |
| Transfers from Reserves | (55,000) | (55,000) | 0 |
| Transfers from Reserves | (55,000) | (55,000) | 0 |
| Gross Income | (96,180) | (96,180) | (43,110) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 32,720 | 32,720 | 32,720 |

Service Miscellaneous Financial Assistance
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO6A Central Services
 RO6440 Elections

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|--|--|--|
| Miscellaneous Financial Assistance | | | |
| Supplies and Services | 107,340 | 110,800 | 110,800 |
| Grants and Subscriptions | 107,340 | 110,800 | 110,800 |
| Gross Expenditure | <u><u>107,340</u></u> | <u><u>110,800</u></u> | <u><u>110,800</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>107,340</u></u> | <u><u>110,800</u></u> | <u><u>110,800</u></u> |

Service Miscellaneous Property Holding
Cabinet Portfolio Performance and Administration
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO5C Planning & Development
 RO5330 Planning

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Miscellaneous Property Holding | | | |
| Premises Related Expenses | 5,340 | 5,340 | 5,440 |
| Rates | 4,890 | 4,890 | 4,990 |
| Grounds maintenance costs | 450 | 450 | 450 |
| Supplies and Services | 8,600 | 8,600 | 8,980 |
| Services | 8,600 | 8,600 | 8,980 |
| Gross Expenditure | 13,940 | 13,940 | 14,420 |
| Customer and Client Receipts | (233,890) | (233,890) | (244,160) |
| Rents tithes way leaves etc | (233,890) | (233,890) | (244,160) |
| Gross Income | (233,890) | (233,890) | (244,160) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | (219,950) | (219,950) | (229,740) |

Service Miscellaneous Works Services
Cabinet Portfolio Planning and Business Development
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO230 Highways and roads - maintenance

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Miscellaneous Works Services | | | |
| Supplies and Services | 31,080 | 36,470 | 31,080 |
| Services | 31,080 | 36,470 | 31,080 |
| Gross Expenditure | <u><u>31,080</u></u> | <u><u>36,470</u></u> | <u><u>31,080</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>31,080</u></u> | <u><u>36,470</u></u> | <u><u>31,080</u></u> |

Service Parking Car Parks
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO260 Parking services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Parking Car Parks | | | |
| Premises Related Expenses | 198,300 | 160,980 | 159,280 |
| Energy costs | 1,100 | 1,100 | 1,190 |
| Rents | 29,600 | 3,730 | 0 |
| Rates | 162,250 | 150,800 | 152,640 |
| Water services | 0 | 0 | 100 |
| Grounds maintenance costs | 5,350 | 5,350 | 5,350 |
| Supplies and Services | 115,140 | 115,140 | 117,810 |
| Equipment furniture & materials | 10,070 | 10,070 | 17,000 |
| Services | 104,350 | 104,350 | 99,770 |
| Grants and Subscriptions | 720 | 720 | 1,040 |
| Support Services Expenditure | 242,780 | 242,780 | 232,020 |
| Community Services | 242,780 | 242,780 | 232,020 |
| Gross Expenditure | 556,220 | 518,900 | 509,110 |
| Other grants reimbursements or contributions | (65,000) | (65,000) | 0 |
| Other grants or contributions | (65,000) | (65,000) | 0 |
| Customer and Client Receipts | (1,368,720) | (1,337,280) | (1,340,300) |
| Fees and charges for services | (1,368,690) | (1,337,250) | (1,340,300) |
| Rents tithes way leaves etc | (30) | (30) | 0 |
| Gross Income | (1,433,720) | (1,402,280) | (1,340,300) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | (877,500) | (883,380) | (831,190) |

Service Parking Decriminalisation
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO2 Highways & Transport Services
RO260 Parking services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Parking Decriminalisation | | | |
| Employee Expenses | 600,490 | 600,490 | 605,940 |
| Direct employee expenses | 595,490 | 595,490 | 600,940 |
| Indirect employee expenses | 5,000 | 5,000 | 5,000 |
| Transport Related Expenses | 10,890 | 10,890 | 11,330 |
| Transport recharges | 9,690 | 9,690 | 10,130 |
| Public transport | 1,000 | 1,000 | 1,000 |
| Car allowances | 200 | 200 | 200 |
| Supplies and Services | 184,330 | 184,330 | 270,240 |
| Equipment furniture & materials | 70,210 | 70,210 | 73,250 |
| Clothes, uniform & laundry | 2,510 | 2,510 | 2,510 |
| Printing stationery general | 25,640 | 25,640 | 24,790 |
| Services | 48,560 | 48,560 | 86,500 |
| Communications & computing | 29,030 | 29,030 | 73,500 |
| Expenses | 0 | 0 | 2,190 |
| Grants and Subscriptions | 8,130 | 8,130 | 7,000 |
| Miscellaneous expenses | 250 | 250 | 500 |
| Third Party Payments | 1,700 | 1,700 | 1,700 |
| Other agencies | 1,700 | 1,700 | 1,700 |
| Support Services Expenditure | 174,970 | 175,120 | 186,550 |
| Chief Executive | 6,940 | 6,940 | 7,080 |
| Corporate Services | 117,170 | 117,320 | 119,660 |
| Community Services | 4,970 | 4,970 | 5,070 |
| Operational Services | 33,120 | 33,120 | 41,710 |
| Administrative Buildings | 12,770 | 12,770 | 13,030 |
| Gross Expenditure | 972,380 | 972,530 | 1,075,760 |
| Customer and Client Receipts | (775,440) | (775,440) | (800,940) |
| Fees and charges for services | (775,440) | (775,440) | (800,940) |
| Gross Income | (775,440) | (775,440) | (800,940) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 196,940 | 197,090 | 274,820 |

Service Pollution Control
Cabinet Portfolio Operational Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Pollution Control | | | |
| Supplies and Services | 32,370 | 33,640 | 33,870 |
| Equipment furniture & materials | 9,560 | 9,330 | 9,560 |
| Services | 20,860 | 22,360 | 22,360 |
| Grants and Subscriptions | 1,950 | 1,950 | 1,950 |
| | <u>32,370</u> | <u>33,640</u> | <u>33,870</u> |
| Gross Expenditure | | | |
| Customer and Client Receipts | (7,600) | (8,500) | (8,500) |
| Fees and charges for services | (7,600) | (8,500) | (8,500) |
| | <u>(7,600)</u> | <u>(8,500)</u> | <u>(8,500)</u> |
| Gross Income | | | |
| | <u>(7,600)</u> | <u>(8,500)</u> | <u>(8,500)</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 24,770 | 25,140 | 25,370 |

Service Private Housing
Cabinet Portfolio Housing Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO430 Private sector housing renewal

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Private Housing | | | |
| Employee Expenses | 256,450 | 256,450 | 477,370 |
| Direct employee expenses | 255,950 | 255,950 | 476,870 |
| Indirect employee expenses | 500 | 500 | 500 |
| Transport Related Expenses | 650 | 650 | 650 |
| Public transport | 150 | 150 | 150 |
| Car allowances | 500 | 500 | 500 |
| Supplies and Services | 15,270 | 15,310 | 15,270 |
| Clothes, uniform & laundry | 200 | 200 | 200 |
| Printing stationery general | 620 | 620 | 620 |
| Services | 10,200 | 10,200 | 10,200 |
| Communications & computing | 950 | 990 | 950 |
| Miscellaneous expenses | 3,300 | 3,300 | 3,300 |
| Gross Expenditure | 272,370 | 272,410 | 493,290 |
| Customer and Client Receipts | (10,880) | (10,880) | (239,600) |
| Sales of product or materials | 0 | 0 | 380 |
| Fees and charges for services | (10,880) | (10,880) | (239,980) |
| Gross Income | (10,880) | (10,880) | (239,600) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 261,490 | 261,530 | 253,690 |

Service Strategic Property Management
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Strategic Property Management | | | |
| Employee Expenses | 211,210 | 251,140 | 335,810 |
| Direct employee expenses | 210,240 | 250,170 | 334,840 |
| Indirect employee expenses | 970 | 970 | 970 |
| Transport Related Expenses | 50 | 50 | 50 |
| Public transport | 50 | 50 | 50 |
| Supplies and Services | 3,580 | 23,580 | 28,580 |
| Equipment furniture & materials | 60 | 60 | 60 |
| Clothes, uniform & laundry | 50 | 50 | 50 |
| Printing stationery general | 2,570 | 2,570 | 2,570 |
| Services | 10 | 20,010 | 25,010 |
| Communications & computing | 890 | 890 | 890 |
| Gross Expenditure | 214,840 | 274,770 | 364,440 |
| Customer and Client Receipts | (520) | (520) | (530) |
| Sales of product or materials | (520) | (520) | (530) |
| Transfers from Reserves | 0 | (69,120) | (153,310) |
| Transfers from Reserves | 0 | (69,120) | (153,310) |
| Gross Income | (520) | (69,640) | (153,840) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 214,320 | 205,130 | 210,600 |

Service Public Carriage Administration
Cabinet Portfolio Operational Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Public Carriage Administration | | | |
| Employee Expenses | 1,500 | 1,500 | 1,500 |
| Direct employee expenses | 1,500 | 1,500 | 1,500 |
| Premises Related Expenses | 720 | 720 | 720 |
| Rents | 720 | 720 | 720 |
| Supplies and Services | 240 | 240 | 240 |
| Printing stationery general | 190 | 190 | 190 |
| Communications & computing | 50 | 50 | 50 |
| Support Services Expenditure | 39,280 | 39,280 | 40,220 |
| Community Services | 39,280 | 39,280 | 40,220 |
| Gross Expenditure | 41,740 | 41,740 | 42,680 |
| Customer and Client Receipts | (73,000) | (73,000) | (78,000) |
| Fees and charges for services | (73,000) | (73,000) | (78,000) |
| Gross Income | (73,000) | (73,000) | (78,000) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | (31,260) | (31,260) | (35,320) |

Service Public Health and Wellbeing
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO3 Public Health
 RO390 Public Health

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Public Health and Wellbeing | | | |
| Employee Expenses | 73,190 | 78,400 | 77,240 |
| Direct employee expenses | 73,190 | 78,400 | 77,240 |
| Transport Related Expenses | 6,000 | 6,000 | 6,000 |
| Contract leases | 6,000 | 6,000 | 6,000 |
| Supplies and Services | 11,620 | 11,620 | 1,620 |
| Services | 10,750 | 10,750 | 750 |
| Communications & computing | 870 | 870 | 870 |
| Gross Expenditure | 90,810 | 96,020 | 84,860 |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 90,810 | 96,020 | 84,860 |

Service Regeneration
Cabinet Portfolio Planning and Business Development
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Regeneration | | | |
| Employee Expenses | 124,170 | 135,220 | 119,440 |
| Direct employee expenses | 124,170 | 135,220 | 119,440 |
| Supplies and Services | 1,910 | 171,910 | 1,910 |
| Printing stationery general | 260 | 260 | 260 |
| Services | 0 | 140,000 | 0 |
| Communications & computing | 1,650 | 1,650 | 1,650 |
| Contributions | 0 | 30,000 | 0 |
| Gross Expenditure | 126,080 | 307,130 | 121,350 |
| Government grants | 0 | (106,660) | 0 |
| Government grants | 0 | (106,660) | 0 |
| Transfers from Reserves | (123,870) | (136,320) | (59,570) |
| Transfers from Reserves | (123,870) | (136,320) | (59,570) |
| Gross Income | (123,870) | (242,980) | (59,570) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 2,210 | 64,150 | 61,780 |

Service Renovation Property Grants
Cabinet Portfolio Housing Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO430 Private sector housing renewal

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Renovation Property Grants | | | |
| Employee Expenses | 87,940 | 87,940 | 89,680 |
| Direct employee expenses | 87,940 | 87,940 | 89,680 |
| Supplies and Services | 1,445,290 | 2,449,930 | 1,213,540 |
| Grants and Subscriptions | 1,445,290 | 2,392,930 | 1,213,540 |
| Contributions | 0 | 57,000 | 0 |
| Gross Expenditure | <u><u>1,533,230</u></u> | <u><u>2,537,870</u></u> | <u><u>1,303,220</u></u> |
| Government grants | (1,533,230) | (2,537,870) | (1,303,220) |
| Government grants | (1,533,230) | (2,537,870) | (1,303,220) |
| Gross Income | <u><u>(1,533,230)</u></u> | <u><u>(2,537,870)</u></u> | <u><u>(1,303,220)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>0</u></u> | <u><u>0</u></u> | <u><u>0</u></u> |

Service Southfield Shaw Park Homes
Cabinet Portfolio Housing Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO460 Other council properties-travellers

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Southfield Shaw Park Homes | | | |
| Premises Related Expenses | 86,700 | 86,700 | 116,580 |
| Repairs, alterations & buildings | 15,000 | 15,000 | 16,000 |
| Energy costs | 56,830 | 56,830 | 82,080 |
| Water services | 10,870 | 10,870 | 14,500 |
| Grounds maintenance costs | 4,000 | 4,000 | 4,000 |
| | <u>86,700</u> | <u>86,700</u> | <u>116,580</u> |
| Gross Expenditure | | | |
| Other grants reimbursements or contributions | (75,300) | (75,300) | (100,550) |
| Other grants or contributions | (75,300) | (75,300) | (100,550) |
| Customer and Client Receipts | (139,320) | (139,320) | (143,500) |
| Rents tithes way leaves etc | (139,320) | (139,320) | (143,500) |
| | <u>(214,620)</u> | <u>(214,620)</u> | <u>(244,050)</u> |
| Gross Income | | | |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u>(127,920)</u> | <u>(127,920)</u> | <u>(127,470)</u> |

| | | | |
|--------------------------|-------------------------------------|---------------------------------|-----------------------------|
| Service | Sports Community Events and Leisure | RO/RA Reference Details: | |
| Cabinet Portfolio | Community and Leisure | RO5A | Cultural & Related Services |
| Directorate | Communities and Inclusive Growth | RO502 | Recreation & sport |

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|---------------------------------|---------------------------------|---------------------------------|
| Sports Community Events and Leisure | | | |
| Employee Expenses | 253,390 | 353,930 | 177,010 |
| Direct employee expenses | 253,390 | 353,930 | 177,010 |
| Premises Related Expenses | 42,730 | 42,730 | 39,410 |
| Repairs, alterations & buildings | 1,000 | 1,000 | 1,000 |
| Energy costs | 26,850 | 26,850 | 23,400 |
| Rents | 2,150 | 2,150 | 2,150 |
| Rates | 3,150 | 3,150 | 3,280 |
| Water services | 1,020 | 1,020 | 1,020 |
| Fixtures & fittings | 610 | 610 | 610 |
| Cleaning & domestic supplies | 2,100 | 2,100 | 2,100 |
| Grounds maintenance costs | 5,850 | 5,850 | 5,850 |
| Transport Related Expenses | 11,090 | 11,090 | 9,650 |
| Transport recharges | 10,890 | 10,890 | 9,450 |
| Public transport | 50 | 50 | 50 |
| Car allowances | 150 | 150 | 150 |
| Supplies and Services | 42,450 | 96,390 | 52,450 |
| Equipment furniture & materials | 2,200 | 2,200 | 2,200 |
| Clothes, uniform & laundry | 300 | 300 | 300 |
| Printing stationery general | 2,520 | 2,520 | 2,520 |
| Services | 28,970 | 28,970 | 38,970 |
| Communications & computing | 1,260 | 1,260 | 1,260 |
| Expenses | 500 | 500 | 500 |
| Grants and Subscriptions | 6,700 | 10,640 | 6,700 |
| Contributions | 0 | 50,000 | 0 |
| Third Party Payments | 1,300 | 1,300 | 1,300 |
| Transport operators | 1,300 | 1,300 | 1,300 |
| Transfer Payments | 2,000 | 2,000 | 2,000 |
| Other transfer payments | 2,000 | 2,000 | 2,000 |
| Gross Expenditure | 352,960 | 507,440 | 281,820 |
| Other grants reimbursements or contributions | (800) | (4,740) | (800) |
| Other grants or contributions | (800) | (4,740) | (800) |
| Customer and Client Receipts | (18,970) | (67,650) | (25,930) |
| Fees and charges for services | (18,970) | (67,650) | (25,930) |

| | | | |
|--------------------------|-------------------------------------|---------------------------------|-----------------------------|
| Service | Sports Community Events and Leisure | RO/RA Reference Details: | |
| Cabinet Portfolio | Community and Leisure | RO5A | Cultural & Related Services |
| Directorate | Communities and Inclusive Growth | RO502 | Recreation & sport |

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Transfers from Reserves | 0 | (112,620) | (2,410) |
| Transfers from Reserves | 0 | (112,620) | (2,410) |
| Gross Income | <u><u>(19,770)</u></u> | <u><u>(185,010)</u></u> | <u><u>(29,140)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>333,190</u></u> | <u><u>322,430</u></u> | <u><u>252,680</u></u> |

Service St Georges Centre
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| St Georges Centre | | | |
| Premises Related Expenses | 570,890 | 1,101,930 | 1,035,790 |
| Repairs, alterations & buildings | 445,460 | 878,560 | 754,980 |
| Rates | 125,430 | 223,370 | 280,810 |
| Supplies and Services | 86,880 | 233,690 | 108,070 |
| Services | 86,880 | 233,690 | 108,070 |
| Gross Expenditure | <u><u>657,770</u></u> | <u><u>1,335,620</u></u> | <u><u>1,143,860</u></u> |
| Customer and Client Receipts | (949,120) | (1,052,540) | (789,030) |
| Rents tithes way leaves etc | (949,120) | (1,052,540) | (789,030) |
| Gross Income | <u><u>(949,120)</u></u> | <u><u>(1,052,540)</u></u> | <u><u>(789,030)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>(291,350)</u></u> | <u><u>283,080</u></u> | <u><u>354,830</u></u> |

Service Tourism
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Tourism | | | |
| Employee Expenses | 97,990 | 87,160 | 87,300 |
| Direct employee expenses | 97,990 | 87,160 | 87,300 |
| Transport Related Expenses | 250 | 250 | 250 |
| Public transport | 100 | 100 | 100 |
| Car allowances | 150 | 150 | 150 |
| Supplies and Services | 25,710 | 25,710 | 25,310 |
| Equipment furniture & materials | 950 | 950 | 950 |
| Printing stationery general | 670 | 670 | 670 |
| Services | 1,360 | 7,860 | 7,860 |
| Communications & computing | 880 | 880 | 880 |
| Expenses | 15,850 | 9,350 | 8,950 |
| Grants and Subscriptions | 6,000 | 6,000 | 6,000 |
| Gross Expenditure | 123,950 | 113,120 | 112,860 |
| Customer and Client Receipts | (6,500) | (6,500) | (6,500) |
| Fees and charges for services | (6,500) | (6,500) | (6,500) |
| Transfers from Reserves | 0 | 0 | (52,200) |
| Transfers from Reserves | 0 | 0 | (52,200) |
| Gross Income | (6,500) | (6,500) | (58,700) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 117,450 | 106,620 | 54,160 |

Service Town Centre Management
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Town Centre Management | | | |
| Employee Expenses | 68,980 | 68,980 | 69,360 |
| Direct employee expenses | 68,980 | 68,980 | 69,360 |
| Supplies and Services | 54,220 | 54,220 | 54,220 |
| Equipment furniture & materials | 3,000 | 3,000 | 3,000 |
| Services | 500 | 500 | 500 |
| Communications & computing | 220 | 220 | 220 |
| Miscellaneous expenses | 50,500 | 50,500 | 50,500 |
| Gross Expenditure | <u><u>123,200</u></u> | <u><u>123,200</u></u> | <u><u>123,580</u></u> |
| Other grants reimbursements or contributions | (4,000) | (4,000) | (4,500) |
| Other grants or contributions | (4,000) | (4,000) | (4,500) |
| Customer and Client Receipts | (300) | (5,900) | (5,900) |
| Fees and charges for services | (300) | (5,900) | (5,900) |
| Gross Income | <u><u>(4,300)</u></u> | <u><u>(9,900)</u></u> | <u><u>(10,400)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>118,900</u></u> | <u><u>113,300</u></u> | <u><u>113,180</u></u> |

Service Ukraine Support
Cabinet Portfolio Housing Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO480 Homelessness

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Ukraine Support | | | |
| Employee Expenses | 12,450 | 12,450 | 0 |
| Direct employee expenses | 12,450 | 12,450 | 0 |
| | <u>12,450</u> | <u>12,450</u> | <u>0</u> |
| Gross Expenditure | 12,450 | 12,450 | 0 |
| | <u>12,450</u> | <u>12,450</u> | <u>0</u> |
| Other grants reimbursements or contributions | (12,450) | (12,450) | 0 |
| Other grants or contributions | (12,450) | (12,450) | 0 |
| | <u>(12,450)</u> | <u>(12,450)</u> | <u>0</u> |
| Gross Income | (12,450) | (12,450) | 0 |
| | <u>(12,450)</u> | <u>(12,450)</u> | <u>0</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 0 | 0 | 0 |
| | <u>0</u> | <u>0</u> | <u>0</u> |

Service UK Shared Prosperity Fund
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| UK Shared Prosperity Fund | | | |
| Employee Expenses | 0 | 15,620 | 0 |
| Direct employee expenses | 0 | 15,620 | 0 |
| Supplies and Services | 266,750 | 328,200 | 150,000 |
| Services | 0 | 299,200 | 150,000 |
| Contributions | 266,750 | 0 | 0 |
| Miscellaneous expenses | 0 | 29,000 | 0 |
| Gross Expenditure | <u><u>266,750</u></u> | <u><u>343,820</u></u> | <u><u>150,000</u></u> |
| Government grants | (266,750) | (266,750) | 0 |
| Government grants | (266,750) | (266,750) | 0 |
| Transfers from Reserves | 0 | (77,070) | (150,000) |
| Transfers from Reserves | 0 | (77,070) | (150,000) |
| Gross Income | <u><u>(266,750)</u></u> | <u><u>(343,820)</u></u> | <u><u>(150,000)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>0</u></u> | <u><u>0</u></u> | <u><u>0</u></u> |

Service The Woodville
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| The Woodville | | | |
| Employee Expenses | 642,580 | 561,200 | 554,100 |
| Direct employee expenses | 642,580 | 561,200 | 554,100 |
| Premises Related Expenses | 245,970 | 245,970 | 259,620 |
| Repairs, alterations & buildings | 72,880 | 72,880 | 72,880 |
| Energy costs | 88,080 | 88,080 | 100,770 |
| Rates | 41,690 | 41,690 | 42,650 |
| Water services | 5,320 | 5,320 | 5,320 |
| Fixtures & fittings | 15,000 | 15,000 | 15,000 |
| Cleaning & domestic supplies | 23,000 | 23,000 | 23,000 |
| Transport Related Expenses | 0 | 0 | 280 |
| Public transport | 0 | 0 | 280 |
| Supplies and Services | 365,150 | 397,900 | 392,640 |
| Equipment furniture & materials | 12,170 | 13,170 | 12,400 |
| Catering | 81,000 | 81,000 | 81,000 |
| Clothes, uniform & laundry | 800 | 800 | 800 |
| Printing stationery general | 2,820 | 2,820 | 2,570 |
| Services | 255,380 | 256,380 | 251,380 |
| Communications & computing | 2,980 | 6,730 | 10,240 |
| Expenses | 6,000 | 33,000 | 31,250 |
| Miscellaneous expenses | 4,000 | 4,000 | 3,000 |
| Gross Expenditure | 1,253,700 | 1,205,070 | 1,206,640 |
| Customer and Client Receipts | (714,000) | (742,000) | (757,000) |
| Sales of product or materials | (365,000) | (360,000) | (360,500) |
| Fees and charges for services | (349,000) | (382,000) | (396,500) |
| Gross Income | (714,000) | (742,000) | (757,000) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 539,700 | 463,070 | 449,640 |

Corporate Services: Service Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--------------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Administrative Buildings | | | |
| Gross Expenditure | 1,314,570 | 1,334,870 | 1,335,000 |
| Gross Income | (101,000) | (153,580) | (228,280) |
| Net Expenditure | <u>1,213,570</u> | <u>1,181,290</u> | <u>1,106,720</u> |
| Audit Fee and Bank Charges | | | |
| Gross Expenditure | 304,410 | 304,410 | 331,750 |
| Gross Income | (74,500) | (74,500) | (80,050) |
| Net Expenditure | <u>229,910</u> | <u>229,910</u> | <u>251,700</u> |
| Audit and Counter Fraud | | | |
| Gross Expenditure | 257,840 | 257,840 | 265,260 |
| Net Expenditure | <u>257,840</u> | <u>257,840</u> | <u>265,260</u> |
| Central Support Services | | | |
| Gross Expenditure | 355,670 | 355,670 | 354,620 |
| Gross Income | (345,350) | (345,350) | (345,350) |
| Net Expenditure | <u>10,320</u> | <u>10,320</u> | <u>9,270</u> |
| Corporate Management Expenses | | | |
| Gross Expenditure | (191,090) | 186,840 | 26,680 |
| Gross Income | 15,000 | (371,470) | 14,400 |
| Net Expenditure | <u>(176,090)</u> | <u>(184,630)</u> | <u>41,080</u> |
| Council and Civic Expenses | | | |
| Gross Expenditure | 406,740 | 406,740 | 431,910 |
| Net Expenditure | <u>406,740</u> | <u>406,740</u> | <u>431,910</u> |
| Council Tax Collection | | | |

Corporate Services: Service Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Gross Expenditure | 47,010 | 60,510 | 73,690 |
| Gross Income | (395,000) | (405,000) | (395,000) |
| Net Expenditure | <u>(347,990)</u> | <u>(344,490)</u> | <u>(321,310)</u> |
| Committee and Election Services | | | |
| Gross Expenditure | 366,930 | 366,930 | 372,800 |
| Gross Income | (150) | (5,080) | (7,760) |
| Net Expenditure | <u>366,780</u> | <u>361,850</u> | <u>365,040</u> |
| Director Corporate Services | | | |
| Gross Expenditure | 196,630 | 196,630 | 176,770 |
| Net Expenditure | <u>196,630</u> | <u>196,630</u> | <u>176,770</u> |
| Election Expenses | | | |
| Gross Expenditure | 14,860 | 14,860 | 14,860 |
| Net Expenditure | <u>14,860</u> | <u>14,860</u> | <u>14,860</u> |
| Financial Services | | | |
| Gross Expenditure | 1,492,670 | 1,493,130 | 1,531,040 |
| Gross Income | (84,200) | (84,200) | (84,880) |
| Net Expenditure | <u>1,408,470</u> | <u>1,408,930</u> | <u>1,446,160</u> |
| Housing Benefit Administration | | | |
| Gross Expenditure | 16,648,820 | 16,648,820 | 16,741,840 |
| Gross Income | (16,885,640) | (16,885,640) | (16,862,340) |
| Net Expenditure | <u>(236,820)</u> | <u>(236,820)</u> | <u>(120,500)</u> |
| Individual Elector Registration | | | |
| Gross Expenditure | 44,750 | 44,750 | 42,920 |
| Gross Income | (2,040) | (2,040) | (2,040) |

Corporate Services: Service Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Net Expenditure | <u>42,710</u> | <u>42,710</u> | <u>40,880</u> |
| IT Services | | | |
| Gross Expenditure | 1,908,230 | 2,087,760 | 2,002,110 |
| Gross Income | (19,240) | (189,310) | (84,850) |
| Net Expenditure | <u>1,888,990</u> | <u>1,898,450</u> | <u>1,917,260</u> |
| Street Naming/Numbering, Land Charges and Data Team | | | |
| Gross Expenditure | 265,490 | 265,920 | 267,380 |
| Gross Income | (75,000) | (75,000) | (75,000) |
| Net Expenditure | <u>190,490</u> | <u>190,920</u> | <u>192,380</u> |
| Legal Services | | | |
| Gross Expenditure | 506,290 | 506,290 | 516,360 |
| Gross Income | (15,000) | (15,000) | (15,000) |
| Net Expenditure | <u>491,290</u> | <u>491,290</u> | <u>501,360</u> |
| Miscellaneous Financial and General | | | |
| Gross Expenditure | 48,800 | 48,800 | 48,800 |
| Gross Income | (3,342,350) | (3,400,760) | (3,589,460) |
| Capital Financing Costs | 6,234,970 | 5,583,520 | 6,658,800 |
| Net Expenditure | <u>2,941,420</u> | <u>2,231,560</u> | <u>3,118,140</u> |
| NNDR Collection | | | |
| Gross Expenditure | 6,700 | 6,700 | 8,700 |
| Gross Income | (114,000) | (114,000) | (116,830) |
| Net Expenditure | <u>(107,300)</u> | <u>(107,300)</u> | <u>(108,130)</u> |
| Parish Council Precepts | | | |
| Gross Expenditure | 669,980 | 669,980 | 694,800 |
| Net Expenditure | <u>669,980</u> | <u>669,980</u> | <u>694,800</u> |

Corporate Services: Service Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|------------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Public Clocks and Memorials | | | |
| Gross Expenditure | 15,430 | 15,430 | 15,430 |
| Net Expenditure | <u>15,430</u> | <u>15,430</u> | <u>15,430</u> |
| Procurement | | | |
| Gross Expenditure | 4,700 | 7,630 | 7,630 |
| Net Expenditure | <u>4,700</u> | <u>7,630</u> | <u>7,630</u> |
| Public Conveniences | | | |
| Gross Expenditure | 145,280 | 145,280 | 152,640 |
| Gross Income | (150) | (150) | (150) |
| Net Expenditure | <u>145,130</u> | <u>145,130</u> | <u>152,490</u> |
| Revenues and Benefits | | | |
| Gross Expenditure | 1,477,270 | 1,486,230 | 1,438,180 |
| Gross Income | (53,890) | (83,840) | (53,000) |
| Net Expenditure | <u>1,423,380</u> | <u>1,402,390</u> | <u>1,385,180</u> |
| Reprographics | | | |
| Gross Expenditure | 193,900 | 179,140 | 136,840 |
| Gross Income | (25,090) | (25,090) | (25,090) |
| Net Expenditure | <u>168,810</u> | <u>154,050</u> | <u>111,750</u> |

Service Administrative Buildings
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Administrative Buildings | | | |
| Employee Expenses | 714,790 | 714,790 | 672,180 |
| Direct employee expenses | 712,360 | 712,360 | 670,180 |
| Indirect employee expenses | 2,430 | 2,430 | 2,000 |
| Premises Related Expenses | 531,970 | 552,270 | 597,350 |
| Repairs, alterations & buildings | 222,140 | 242,440 | 281,140 |
| Energy costs | 132,100 | 132,100 | 151,110 |
| Rates | 156,820 | 156,820 | 135,440 |
| Water services | 5,310 | 5,310 | 15,660 |
| Fixtures & fittings | 750 | 750 | 0 |
| Cleaning & domestic supplies | 14,850 | 14,850 | 14,000 |
| Transport Related Expenses | 5,280 | 5,280 | 5,490 |
| Transport recharges | 4,850 | 4,850 | 5,070 |
| Public transport | 140 | 140 | 100 |
| Car allowances | 290 | 290 | 320 |
| Supplies and Services | 62,530 | 62,530 | 59,980 |
| Equipment furniture & materials | 8,280 | 8,280 | 7,470 |
| Catering | 1,750 | 1,750 | 2,000 |
| Clothes, uniform & laundry | 700 | 700 | 650 |
| Printing stationery general | 6,420 | 6,420 | 3,670 |
| Services | 41,430 | 41,430 | 42,410 |
| Communications & computing | 2,680 | 2,680 | 2,680 |
| Miscellaneous expenses | 1,270 | 1,270 | 1,100 |
| Gross Expenditure | 1,314,570 | 1,334,870 | 1,335,000 |
| Customer and Client Receipts | (101,000) | (133,280) | (228,280) |
| Sales of product or materials | 0 | (280) | (280) |
| Rents tithes way leaves etc | (101,000) | (133,000) | (228,000) |
| Transfers from Reserves | 0 | (20,300) | 0 |
| Transfers from Reserves | 0 | (20,300) | 0 |
| Gross Income | (101,000) | (153,580) | (228,280) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 1,213,570 | 1,181,290 | 1,106,720 |

Service Audit Fee and Bank Charges
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RO6A Central Services
 RO6410 Corporate & democratic core

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Audit Fee and Bank Charges | | | |
| Supplies and Services | 304,410 | 304,410 | 331,750 |
| Expenses | 304,410 | 304,410 | 331,750 |
| Gross Expenditure | <u><u>304,410</u></u> | <u><u>304,410</u></u> | <u><u>331,750</u></u> |
| Other recharges | (74,500) | (74,500) | (80,050) |
| Other Recharge Income | (74,500) | (74,500) | (80,050) |
| Gross Income | <u><u>(74,500)</u></u> | <u><u>(74,500)</u></u> | <u><u>(80,050)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>229,910</u></u> | <u><u>229,910</u></u> | <u><u>251,700</u></u> |

Service Audit and Counter Fraud
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Audit and Counter Fraud | | | |
| Supplies and Services | 6,460 | 6,460 | 6,460 |
| Printing stationery general | 350 | 350 | 350 |
| Communications & computing | 4,110 | 4,110 | 4,110 |
| Grants and Subscriptions | 2,000 | 2,000 | 2,000 |
| Third Party Payments | 251,380 | 251,380 | 258,800 |
| Other local authorities | 251,380 | 251,380 | 258,800 |
| Gross Expenditure | <u><u>257,840</u></u> | <u><u>257,840</u></u> | <u><u>265,260</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>257,840</u></u> | <u><u>257,840</u></u> | <u><u>265,260</u></u> |

Service Central Support Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Central Support Services | | | |
| Supplies and Services | 355,670 | 355,670 | 354,620 |
| Equipment furniture & materials | 2,500 | 2,500 | 0 |
| Communications & computing | 353,170 | 353,170 | 354,620 |
| | <u>355,670</u> | <u>355,670</u> | <u>354,620</u> |
| Gross Expenditure | | | |
| Other grants reimbursements or contributions | (1,080) | (1,080) | (1,080) |
| Other grants or contributions | (1,080) | (1,080) | (1,080) |
| Other recharges | (344,270) | (344,270) | (344,270) |
| Other Recharge Income | (344,270) | (344,270) | (344,270) |
| | <u>(345,350)</u> | <u>(345,350)</u> | <u>(345,350)</u> |
| Gross Income | | | |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u>10,320</u> | <u>10,320</u> | <u>9,270</u> |

Service Corporate Management Expenses
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Corporate Management Expenses | | | |
| Employee Expenses | (472,000) | (472,000) | (466,880) |
| Direct employee expenses | 128,000 | 128,000 | 133,120 |
| Indirect employee expenses | (600,000) | (600,000) | (600,000) |
| Transport Related Expenses | 150 | 150 | 150 |
| Public transport | 150 | 150 | 150 |
| Supplies and Services | 241,700 | 619,630 | 454,210 |
| Services | 19,160 | 210,360 | 22,660 |
| Communications & computing | 9,320 | 9,630 | 9,630 |
| Expenses | 79,110 | 81,190 | 68,970 |
| Grants and Subscriptions | 18,700 | 22,700 | 20,450 |
| Contributions | 0 | 111,450 | 0 |
| Miscellaneous expenses | 115,410 | 184,300 | 332,500 |
| Support Services Expenditure | 39,060 | 39,060 | 39,200 |
| Operational Services | 39,060 | 39,060 | 39,200 |
| Gross Expenditure | (191,090) | 186,840 | 26,680 |
| Other grants reimbursements or contributions | 0 | (329,590) | 0 |
| Other grants or contributions | 0 | (329,590) | 0 |
| Customer and Client Receipts | 15,000 | 15,000 | 14,400 |
| Fees and charges for services | (35,000) | (35,000) | (35,600) |
| Debt Impairment Provision | 50,000 | 50,000 | 50,000 |
| Transfers from Reserves | 0 | (56,880) | 0 |
| Transfers from Reserves | 0 | (56,880) | 0 |
| Gross Income | 15,000 | (371,470) | 14,400 |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | (176,090) | (184,630) | 41,080 |

Service Council and Civic Expenses
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6410 Corporate & democratic core

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Council and Civic Expenses | | | |
| Employee Expenses | 27,550 | 27,550 | 45,040 |
| Direct employee expenses | 22,800 | 22,800 | 40,290 |
| Indirect employee expenses | 4,750 | 4,750 | 4,750 |
| Transport Related Expenses | 11,900 | 11,900 | 11,900 |
| Contract leases | 11,000 | 11,000 | 11,000 |
| Public transport | 300 | 300 | 300 |
| Car allowances | 600 | 600 | 600 |
| Supplies and Services | 367,290 | 367,290 | 374,970 |
| Equipment furniture & materials | 3,500 | 3,500 | 3,500 |
| Catering | 600 | 600 | 600 |
| Clothes, uniform & laundry | 150 | 150 | 150 |
| Services | 470 | 470 | 470 |
| Communications & computing | 660 | 660 | 660 |
| Members allowances | 354,290 | 354,290 | 361,880 |
| Expenses | 500 | 500 | 500 |
| Miscellaneous expenses | 7,120 | 7,120 | 7,210 |
| Gross Expenditure | <u>406,740</u> | <u>406,740</u> | <u>431,910</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u>406,740</u> | <u>406,740</u> | <u>431,910</u> |

Service Council Tax Collection
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6420 Local tax collection

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Council Tax Collection | | | |
| Transport Related Expenses | 530 | 530 | 250 |
| Public transport | 530 | 530 | 250 |
| Supplies and Services | 46,480 | 59,980 | 73,440 |
| Equipment furniture & materials | 300 | 300 | 0 |
| Printing stationery general | 36,240 | 36,240 | 36,240 |
| Services | 4,440 | 4,440 | 7,600 |
| Communications & computing | 4,500 | 18,000 | 28,600 |
| Expenses | 1,000 | 1,000 | 1,000 |
| Gross Expenditure | 47,010 | 60,510 | 73,690 |
| Other grants reimbursements or contributions | (445,000) | (445,000) | (445,000) |
| Other grants or contributions | (445,000) | (445,000) | (445,000) |
| Customer and Client Receipts | 50,000 | 50,000 | 50,000 |
| Fees and charges for services | (10,000) | (10,000) | (10,000) |
| Debt Impairment Provision | 60,000 | 60,000 | 60,000 |
| Transfers from Reserves | 0 | (10,000) | 0 |
| Transfers from Reserves | 0 | (10,000) | 0 |
| Gross Income | (395,000) | (405,000) | (395,000) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | (347,990) | (344,490) | (321,310) |

Service Committee and Election Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Committee and Election Services | | | |
| Employee Expenses | 356,330 | 356,330 | 362,200 |
| Direct employee expenses | 356,330 | 356,330 | 362,200 |
| Transport Related Expenses | 250 | 250 | 250 |
| Public transport | 100 | 100 | 100 |
| Car allowances | 150 | 150 | 150 |
| Supplies and Services | 10,350 | 10,350 | 10,350 |
| Equipment furniture & materials | 2,000 | 2,000 | 2,000 |
| Printing stationery general | 3,280 | 3,280 | 2,780 |
| Services | 1,000 | 1,000 | 1,500 |
| Communications & computing | 3,290 | 3,290 | 3,290 |
| Expenses | 310 | 310 | 310 |
| Grants and Subscriptions | 470 | 470 | 470 |
| Gross Expenditure | <u>366,930</u> | <u>366,930</u> | <u>372,800</u> |
| Other grants reimbursements or contributions | 0 | (4,930) | (7,610) |
| Other grants or contributions | 0 | (4,930) | (7,610) |
| Customer and Client Receipts | (150) | (150) | (150) |
| Sales of product or materials | (150) | (150) | (150) |
| Gross Income | <u>(150)</u> | <u>(5,080)</u> | <u>(7,760)</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u>366,780</u> | <u>361,850</u> | <u>365,040</u> |

Service Director Corporate Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Director Corporate Services | | | |
| Employee Expenses | 194,450 | 194,450 | 174,590 |
| Direct employee expenses | 194,450 | 194,450 | 174,590 |
| Transport Related Expenses | 100 | 100 | 100 |
| Public transport | 100 | 100 | 100 |
| Supplies and Services | 2,080 | 2,080 | 2,080 |
| Printing stationery general | 100 | 100 | 100 |
| Services | 50 | 50 | 50 |
| Communications & computing | 1,230 | 1,230 | 1,230 |
| Expenses | 700 | 700 | 700 |
| Gross Expenditure | <u><u>196,630</u></u> | <u><u>196,630</u></u> | <u><u>176,770</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>196,630</u></u> | <u><u>196,630</u></u> | <u><u>176,770</u></u> |

Service Election Expenses
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6440 Elections

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Election Expenses | | | |
| Supplies and Services | 14,860 | 14,860 | 14,860 |
| Printing stationery general | 14,470 | 14,470 | 14,470 |
| Services | 390 | 390 | 390 |
| Gross Expenditure | <u><u>14,860</u></u> | <u><u>14,860</u></u> | <u><u>14,860</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>14,860</u></u> | <u><u>14,860</u></u> | <u><u>14,860</u></u> |

Service Financial Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Financial Services | | | |
| Employee Expenses | 1,197,630 | 1,197,990 | 1,233,830 |
| Direct employee expenses | 1,190,600 | 1,190,960 | 1,226,800 |
| Indirect employee expenses | 7,030 | 7,030 | 7,030 |
| Transport Related Expenses | 1,000 | 1,000 | 800 |
| Public transport | 1,000 | 1,000 | 800 |
| Supplies and Services | 294,040 | 294,140 | 296,410 |
| Equipment furniture & materials | 400 | 400 | 0 |
| Clothes, uniform & laundry | 1,000 | 1,000 | 1,000 |
| Printing stationery general | 5,700 | 5,700 | 6,600 |
| Services | 264,560 | 264,560 | 263,620 |
| Communications & computing | 18,080 | 18,180 | 17,390 |
| Expenses | 800 | 800 | 300 |
| Grants and Subscriptions | 3,500 | 3,500 | 7,500 |
| Gross Expenditure | <u>1,492,670</u> | <u>1,493,130</u> | <u>1,531,040</u> |
| Customer and Client Receipts | (11,200) | (11,200) | (11,880) |
| Sales of product or materials | (9,200) | (9,200) | (9,380) |
| Fees and charges for services | (2,000) | (2,000) | (2,500) |
| Other recharges | (73,000) | (73,000) | (73,000) |
| Other Recharge Income | (73,000) | (73,000) | (73,000) |
| Gross Income | <u>(84,200)</u> | <u>(84,200)</u> | <u>(84,880)</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u>1,408,470</u> | <u>1,408,930</u> | <u>1,446,160</u> |

Service Housing Benefit Administration
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO451 Housing benefits

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Housing Benefit Administration | | | |
| Employee Expenses | 1,000 | 1,000 | 1,000 |
| Indirect employee expenses | 1,000 | 1,000 | 1,000 |
| Supplies and Services | 234,440 | 234,440 | 307,460 |
| Printing stationery general | 27,670 | 27,670 | 27,670 |
| Services | 15,030 | 15,030 | 47,020 |
| Communications & computing | 0 | 0 | 52,860 |
| Miscellaneous expenses | 191,740 | 191,740 | 179,910 |
| Transfer Payments | 16,413,380 | 16,413,380 | 16,433,380 |
| Housing Benefits | 16,413,380 | 16,413,380 | 16,433,380 |
| Gross Expenditure | <u>16,648,820</u> | <u>16,648,820</u> | <u>16,741,840</u> |
| Government grants | (16,733,440) | (16,733,440) | (16,730,140) |
| Government grants | (16,733,440) | (16,733,440) | (16,730,140) |
| Customer and Client Receipts | (152,200) | (152,200) | (132,200) |
| Fees and charges for services | (22,200) | (22,200) | (22,200) |
| Debt Impairment Provision | (130,000) | (130,000) | (110,000) |
| Gross Income | <u>(16,885,640)</u> | <u>(16,885,640)</u> | <u>(16,862,340)</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u>(236,820)</u> | <u>(236,820)</u> | <u>(120,500)</u> |

Service Individual Elector Registration
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RO6A Central Services
 RO6440 Elections

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Individual Elector Registration | | | |
| Supplies and Services | 44,750 | 44,750 | 42,920 |
| Printing stationery general | 23,520 | 23,520 | 22,660 |
| Services | 14,010 | 14,010 | 14,010 |
| Communications & computing | 6,970 | 6,970 | 6,000 |
| Grants and Subscriptions | 250 | 250 | 250 |
| Gross Expenditure | <u><u>44,750</u></u> | <u><u>44,750</u></u> | <u><u>42,920</u></u> |
| Customer and Client Receipts | (2,040) | (2,040) | (2,040) |
| Sales of product or materials | (2,040) | (2,040) | (2,040) |
| Gross Income | <u><u>(2,040)</u></u> | <u><u>(2,040)</u></u> | <u><u>(2,040)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>42,710</u></u> | <u><u>42,710</u></u> | <u><u>40,880</u></u> |

Service IT Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| IT Services | | | |
| Employee Expenses | 1,040,970 | 1,040,970 | 1,057,000 |
| Direct employee expenses | 1,037,520 | 1,037,520 | 1,054,500 |
| Indirect employee expenses | 3,450 | 3,450 | 2,500 |
| Transport Related Expenses | 4,760 | 4,380 | 420 |
| Transport recharges | 3,660 | 3,660 | 0 |
| Public transport | 600 | 220 | 220 |
| Car allowances | 500 | 500 | 200 |
| Supplies and Services | 862,500 | 1,042,410 | 944,690 |
| Printing stationery general | 730 | 730 | 730 |
| Services | 25,580 | 25,580 | 27,080 |
| Communications & computing | 836,190 | 1,016,100 | 916,880 |
| Gross Expenditure | 1,908,230 | 2,087,760 | 2,002,110 |
| Customer and Client Receipts | (19,240) | (19,400) | (19,460) |
| Sales of product or materials | (3,240) | (3,400) | (3,460) |
| Fees and charges for services | (16,000) | (16,000) | (16,000) |
| Transfers from Reserves | 0 | (169,910) | (65,390) |
| Transfers from Reserves | 0 | (169,910) | (65,390) |
| Gross Income | (19,240) | (189,310) | (84,850) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 1,888,990 | 1,898,450 | 1,917,260 |

| | | | |
|--------------------------|-------------------------------------|---------------------------------|------------------|
| Service | Street Naming Land Charges and Data | RO/RA Reference Details: | |
| Cabinet Portfolio | Operational Services | RO6A | Central Services |
| Directorate | Corporate Services | RO6440 | Elections |

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Street Naming/Numbering, Land Charges and Data Team | | | |
| Employee Expenses | 230,260 | 230,260 | 231,070 |
| Direct employee expenses | 230,260 | 230,260 | 231,070 |
| Supplies and Services | 7,120 | 7,120 | 7,120 |
| Printing stationery general | 170 | 170 | 170 |
| Services | 3,300 | 3,300 | 3,300 |
| Communications & computing | 980 | 980 | 980 |
| Expenses | 2,500 | 2,500 | 2,500 |
| Grants and Subscriptions | 170 | 170 | 170 |
| Support Services Expenditure | 28,110 | 28,540 | 29,190 |
| Chief Executive | 920 | 920 | 940 |
| Corporate Services | 24,060 | 24,490 | 24,980 |
| Community Services | 140 | 140 | 220 |
| Administrative Buildings | 2,990 | 2,990 | 3,050 |
| Gross Expenditure | 265,490 | 265,920 | 267,380 |
| Government grants | (5,000) | (5,000) | (5,000) |
| Government grants | (5,000) | (5,000) | (5,000) |
| Customer and Client Receipts | (70,000) | (70,000) | (70,000) |
| Fees and charges for services | (70,000) | (70,000) | (70,000) |
| Gross Income | (75,000) | (75,000) | (75,000) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 190,490 | 190,920 | 192,380 |

Service Legal Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Legal Services | | | |
| Supplies and Services | 2,470 | 2,470 | 2,470 |
| Communications & computing | 2,470 | 2,470 | 2,470 |
| Third Party Payments | 503,820 | 503,820 | 513,890 |
| Other local authorities | 503,820 | 503,820 | 513,890 |
| Gross Expenditure | <u>506,290</u> | <u>506,290</u> | <u>516,360</u> |
| Customer and Client Receipts | (15,000) | (15,000) | (15,000) |
| Fees and charges for services | (15,000) | (15,000) | (15,000) |
| Gross Income | <u>(15,000)</u> | <u>(15,000)</u> | <u>(15,000)</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u>491,290</u> | <u>491,290</u> | <u>501,360</u> |

Service Miscellaneous Financial and General
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RO6A Central Services
 RO6481 Non-distributed costs

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|---------------------------------|---------------------------------|---------------------------------|
| Miscellaneous Financial and General | | | |
| Third Party Payments | 48,800 | 48,800 | 48,800 |
| Other establishment payments | 48,800 | 48,800 | 48,800 |
| | <u>48,800</u> | <u>48,800</u> | <u>48,800</u> |
| Gross Expenditure | | | |
| Interest & investment income | (3,342,350) | (3,400,760) | (3,589,460) |
| Interest | (3,342,350) | (3,400,760) | (3,589,460) |
| | <u>(3,342,350)</u> | <u>(3,400,760)</u> | <u>(3,589,460)</u> |
| Gross Income | | | |
| Capital financing cost | 6,234,970 | 5,583,520 | 6,658,800 |
| Interest payments | 6,234,970 | 5,583,520 | 6,658,800 |
| | <u>6,234,970</u> | <u>5,583,520</u> | <u>6,658,800</u> |
| Capital Financing Costs | | | |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u>2,941,420</u> | <u>2,231,560</u> | <u>3,118,140</u> |

Service NNDR Collection
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6420 Local tax collection

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| NNDR Collection | | | |
| Supplies and Services | 6,700 | 6,700 | 8,700 |
| Printing stationery general | 1,600 | 1,600 | 1,600 |
| Services | 5,100 | 5,100 | 7,100 |
| | <u>6,700</u> | <u>6,700</u> | <u>8,700</u> |
| Gross Expenditure | | | |
| Government grants | (92,200) | (92,200) | (95,030) |
| Government grants | (92,200) | (92,200) | (95,030) |
| Other grants reimbursements or contributions | (23,000) | (23,000) | (23,000) |
| Other grants or contributions | (23,000) | (23,000) | (23,000) |
| Customer and Client Receipts | 1,200 | 1,200 | 1,200 |
| Debt Impairment Provision | 1,200 | 1,200 | 1,200 |
| | <u>(114,000)</u> | <u>(114,000)</u> | <u>(116,830)</u> |
| Gross Income | | | |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u>(107,300)</u> | <u>(107,300)</u> | <u>(108,130)</u> |

Service Parish Council Precepts
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RS Revenue Outturn Summary
 RS721 Precepts and levies

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|--|--|--|
| Parish Council Precepts | | | |
| Supplies and Services | 669,980 | 669,980 | 694,800 |
| Services | 669,980 | 669,980 | 694,800 |
| Gross Expenditure | <u><u>669,980</u></u> | <u><u>669,980</u></u> | <u><u>694,800</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>669,980</u></u> | <u><u>669,980</u></u> | <u><u>694,800</u></u> |

Service Public Clocks and Memorials
Cabinet Portfolio Community and Leisure
Directorate Corporate Services

RO/RA Reference Details:
 RO5A Cultural & Related Services
 RO501 Culture & heritage

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Public Clocks and Memorials | | | |
| Premises Related Expenses | 4,780 | 4,780 | 5,280 |
| Repairs, alterations & buildings | 4,500 | 4,500 | 5,000 |
| Energy costs | 260 | 260 | 280 |
| Fixtures & fittings | 20 | 20 | 0 |
| Supplies and Services | 10,650 | 10,650 | 10,150 |
| Services | 10,650 | 10,650 | 10,150 |
| Gross Expenditure | <u><u>15,430</u></u> | <u><u>15,430</u></u> | <u><u>15,430</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>15,430</u></u> | <u><u>15,430</u></u> | <u><u>15,430</u></u> |

Service Procurement
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Procurement | | | |
| Supplies and Services | 4,700 | 7,630 | 7,630 |
| Services | 3,000 | 3,000 | 3,000 |
| Grants and Subscriptions | 1,700 | 4,630 | 4,630 |
| Gross Expenditure | <u><u>4,700</u></u> | <u><u>7,630</u></u> | <u><u>7,630</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>4,700</u></u> | <u><u>7,630</u></u> | <u><u>7,630</u></u> |

Service Public Conveniences
Cabinet Portfolio Operational Services
Directorate Corporate Services

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Public Conveniences | | | |
| Employee Expenses | 90,350 | 90,350 | 90,610 |
| Direct employee expenses | 90,350 | 90,350 | 90,610 |
| Premises Related Expenses | 51,120 | 51,120 | 58,730 |
| Repairs, alterations & buildings | 23,250 | 23,250 | 27,500 |
| Energy costs | 14,870 | 14,870 | 16,050 |
| Water services | 7,000 | 7,000 | 10,180 |
| Cleaning & domestic supplies | 6,000 | 6,000 | 5,000 |
| Supplies and Services | 3,810 | 3,810 | 3,300 |
| Equipment furniture & materials | 1,810 | 1,810 | 1,300 |
| Clothes, uniform & laundry | 350 | 350 | 350 |
| Services | 1,650 | 1,650 | 1,650 |
| Gross Expenditure | <u><u>145,280</u></u> | <u><u>145,280</u></u> | <u><u>152,640</u></u> |
| Customer and Client Receipts | (150) | (150) | (150) |
| Sales of product or materials | (150) | (150) | (150) |
| Gross Income | <u><u>(150)</u></u> | <u><u>(150)</u></u> | <u><u>(150)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>145,130</u></u> | <u><u>145,130</u></u> | <u><u>152,490</u></u> |

Service Revenues and Benefits
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Revenues and Benefits | | | |
| Employee Expenses | 1,459,110 | 1,442,610 | 1,416,730 |
| Direct employee expenses | 1,459,110 | 1,442,610 | 1,416,730 |
| Transport Related Expenses | 240 | 240 | 5,870 |
| Transport recharges | 0 | 0 | 5,370 |
| Public transport | 240 | 240 | 200 |
| Car allowances | 0 | 0 | 300 |
| Supplies and Services | 17,920 | 43,380 | 15,580 |
| Equipment furniture & materials | 3,000 | 28,460 | 2,060 |
| Printing stationery general | 990 | 990 | 990 |
| Communications & computing Expenses | 13,530 | 13,530 | 12,530 |
| | 400 | 400 | 0 |
| Gross Expenditure | 1,477,270 | 1,486,230 | 1,438,180 |
| Grants from Local Authorities | (53,890) | (58,380) | (53,000) |
| Grants from Local Authorities | (53,890) | (58,380) | (53,000) |
| Transfers from Reserves | 0 | (25,460) | 0 |
| Transfers from Reserves | 0 | (25,460) | 0 |
| Gross Income | (53,890) | (83,840) | (53,000) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 1,423,380 | 1,402,390 | 1,385,180 |

Service Reprographics
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Reprographics | | | |
| Employee Expenses | 102,670 | 102,670 | 61,840 |
| Direct employee expenses | 102,670 | 102,670 | 61,840 |
| Premises Related Expenses | 2,300 | 2,300 | 2,000 |
| Repairs, alterations & buildings | 2,300 | 2,300 | 2,000 |
| Supplies and Services | 88,930 | 74,170 | 73,000 |
| Equipment furniture & materials | 52,500 | 42,880 | 41,150 |
| Printing stationery general | 35,190 | 30,050 | 29,710 |
| Communications & computing | 1,240 | 1,240 | 2,140 |
| Gross Expenditure | <u><u>193,900</u></u> | <u><u>179,140</u></u> | <u><u>136,840</u></u> |
| Customer and Client Receipts | (5,000) | (5,000) | (5,000) |
| Sales of product or materials | (5,000) | (5,000) | (5,000) |
| Other recharges | (20,090) | (20,090) | (20,090) |
| Other Recharge Income | (20,090) | (20,090) | (20,090) |
| Gross Income | <u><u>(25,090)</u></u> | <u><u>(25,090)</u></u> | <u><u>(25,090)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>168,810</u></u> | <u><u>154,050</u></u> | <u><u>111,750</u></u> |

Environment: Service Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|-------------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Allotments | | | |
| Gross Expenditure | 28,230 | 59,060 | 32,010 |
| Gross Income | (32,260) | (63,590) | (28,750) |
| Net Expenditure | <u>(4,030)</u> | <u>(4,530)</u> | <u>3,260</u> |
| Building Control STG | | | |
| Gross Expenditure | 106,490 | 113,000 | 152,060 |
| Net Expenditure | <u>106,490</u> | <u>113,000</u> | <u>152,060</u> |
| Cemeteries and Burial Admin | | | |
| Gross Expenditure | 558,500 | 558,500 | 606,760 |
| Gross Income | (174,160) | (176,600) | (174,160) |
| Net Expenditure | <u>384,340</u> | <u>381,900</u> | <u>432,600</u> |
| Conservation | | | |
| Gross Expenditure | 30,000 | 30,000 | 30,000 |
| Net Expenditure | <u>30,000</u> | <u>30,000</u> | <u>30,000</u> |
| Development Management | | | |
| Gross Expenditure | 901,270 | 901,270 | 913,530 |
| Gross Income | (527,100) | (527,100) | (527,100) |
| Net Expenditure | <u>374,170</u> | <u>374,170</u> | <u>386,430</u> |
| Director Environment | | | |
| Gross Expenditure | 166,810 | 156,190 | 152,570 |
| Net Expenditure | <u>166,810</u> | <u>156,190</u> | <u>152,570</u> |
| Miscellaneous Works Services | | | |
| Gross Expenditure | 4,360 | 4,360 | 4,410 |

Environment: Service Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Net Expenditure | <u>4,360</u> | <u>4,360</u> | <u>4,410</u> |
| Operational Services | | | |
| Gross Expenditure | 880,310 | 880,310 | 876,670 |
| Gross Income | (264,130) | (268,280) | (269,830) |
| Net Expenditure | <u>616,180</u> | <u>612,030</u> | <u>606,840</u> |
| Planning Policy | | | |
| Gross Expenditure | 671,950 | 832,530 | 767,920 |
| Gross Income | (100,000) | (260,580) | (239,920) |
| Net Expenditure | <u>571,950</u> | <u>571,950</u> | <u>528,000</u> |
| Planning Enforcement | | | |
| Gross Expenditure | 139,510 | 339,510 | 147,950 |
| Gross Income | 0 | (200,000) | 0 |
| Net Expenditure | <u>139,510</u> | <u>139,510</u> | <u>147,950</u> |
| Recycling | | | |
| Gross Expenditure | 2,289,830 | 2,414,460 | 2,355,280 |
| Gross Income | (1,415,740) | (2,017,700) | (2,077,880) |
| Net Expenditure | <u>874,090</u> | <u>396,760</u> | <u>277,400</u> |
| Refuse Collection | | | |
| Gross Expenditure | 1,406,900 | 1,381,900 | 1,655,630 |
| Gross Income | (105,500) | (104,000) | (111,500) |
| Net Expenditure | <u>1,301,400</u> | <u>1,277,900</u> | <u>1,544,130</u> |
| Trade Refuse Collection | | | |
| Gross Expenditure | 525,150 | 505,150 | 528,340 |
| Gross Income | (694,160) | (709,500) | (666,360) |
| Net Expenditure | <u>(169,010)</u> | <u>(204,350)</u> | <u>(138,020)</u> |

Environment: Service Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|-------------------------|---------------------------------|---------------------------------|---------------------------------|
| Street Cleansing | | | |
| Gross Expenditure | 1,892,600 | 1,912,600 | 1,999,530 |
| Gross Income | (15,000) | (15,000) | (10,000) |
| Net Expenditure | <u>1,877,600</u> | <u>1,897,600</u> | <u>1,989,530</u> |

Service Allotments
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Allotments | | | |
| Premises Related Expenses | 13,650 | 44,480 | 18,960 |
| Water services | 3,000 | 3,000 | 8,460 |
| Grounds maintenance costs | 10,650 | 41,480 | 10,500 |
| Transport Related Expenses | 12,570 | 12,570 | 11,030 |
| Transport recharges | 12,570 | 12,570 | 11,030 |
| Supplies and Services | 180 | 180 | 180 |
| Services | 120 | 120 | 120 |
| Grants and Subscriptions | 60 | 60 | 60 |
| Support Services Expenditure | 1,830 | 1,830 | 1,840 |
| Operational Services | 1,830 | 1,830 | 1,840 |
| Gross Expenditure | 28,230 | 59,060 | 32,010 |
| Customer and Client Receipts | (32,260) | (63,590) | (28,750) |
| Fees and charges for services | (13,460) | (44,290) | (8,460) |
| Rents tithes way leaves etc | (18,800) | (19,300) | (20,290) |
| Gross Income | (32,260) | (63,590) | (28,750) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | (4,030) | (4,530) | 3,260 |

Service Building Control STG
Cabinet Portfolio Planning and Business Development
Directorate Environment

RO/RA Reference Details:
 RO5C Planning & Development
 RO5310 Building control

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Building Control STG | | | |
| Supplies and Services | 106,490 | 113,000 | 152,060 |
| Services | 106,490 | 113,000 | 152,060 |
| Gross Expenditure | <u><u>106,490</u></u> | <u><u>113,000</u></u> | <u><u>152,060</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>106,490</u></u> | <u><u>113,000</u></u> | <u><u>152,060</u></u> |

Service Cemeteries and Burial Admin
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5210 Cemetery, cremation & mortuary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Cemeteries and Burial Admin | | | |
| Employee Expenses | 412,580 | 412,580 | 436,600 |
| Direct employee expenses | 412,580 | 412,580 | 436,600 |
| Premises Related Expenses | 84,570 | 84,570 | 103,030 |
| Repairs, alterations & buildings | 25,880 | 25,880 | 26,830 |
| Energy costs | 9,700 | 9,700 | 10,470 |
| Rates | 17,430 | 17,430 | 17,780 |
| Water services | 2,040 | 2,040 | 4,000 |
| Fixtures & fittings | 430 | 430 | 330 |
| Grounds maintenance costs | 29,090 | 29,090 | 43,620 |
| Transport Related Expenses | 8,790 | 8,790 | 9,850 |
| Transport recharges | 8,690 | 8,690 | 9,750 |
| Car allowances | 100 | 100 | 100 |
| Supplies and Services | 24,800 | 24,800 | 24,570 |
| Equipment furniture & materials | 6,680 | 6,680 | 6,650 |
| Clothes, uniform & laundry | 150 | 150 | 0 |
| Printing stationery general | 310 | 310 | 260 |
| Services | 16,370 | 16,370 | 16,370 |
| Communications & computing | 1,290 | 1,290 | 1,290 |
| Support Services Expenditure | 27,760 | 27,760 | 32,710 |
| Operational Services | 27,760 | 27,760 | 32,710 |
| Gross Expenditure | 558,500 | 558,500 | 606,760 |
| Customer and Client Receipts | (174,160) | (176,600) | (174,160) |
| Fees and charges for services | (174,160) | (176,600) | (174,160) |
| Gross Income | (174,160) | (176,600) | (174,160) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 384,340 | 381,900 | 432,600 |

Service Conservation
Cabinet Portfolio Planning and Business Development
Directorate Environment

RO/RA Reference Details:
 RO5C Planning & Development
 RO5330 Planning

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Conservation | | | |
| Employee Expenses | 30,000 | 30,000 | 30,000 |
| Direct employee expenses | 30,000 | 30,000 | 30,000 |
| Gross Expenditure | <u><u>30,000</u></u> | <u><u>30,000</u></u> | <u><u>30,000</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>30,000</u></u> | <u><u>30,000</u></u> | <u><u>30,000</u></u> |

Service Development Management
Cabinet Portfolio Planning and Business Development
Directorate Environment

RO/RA Reference Details:
RO5C Planning & Development
RO5320 Development control

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Development Management | | | |
| Employee Expenses | 854,500 | 854,500 | 866,440 |
| Direct employee expenses | 854,500 | 854,500 | 866,440 |
| Transport Related Expenses | 1,230 | 1,230 | 1,230 |
| Public transport | 700 | 700 | 700 |
| Car allowances | 530 | 530 | 530 |
| Supplies and Services | 45,540 | 45,540 | 45,860 |
| Equipment furniture & materials | 220 | 220 | 220 |
| Printing stationery general | 13,760 | 13,760 | 13,760 |
| Services | 23,600 | 23,600 | 23,600 |
| Communications & computing Expenses | 6,590 | 6,590 | 6,590 |
| Grants and Subscriptions | 870 | 870 | 1,190 |
| | 500 | 500 | 500 |
| Gross Expenditure | 901,270 | 901,270 | 913,530 |
| Other grants reimbursements or contributions | (2,000) | (2,000) | (2,000) |
| Other grants or contributions | (2,000) | (2,000) | (2,000) |
| Customer and Client Receipts | (525,100) | (525,100) | (525,100) |
| Sales of product or materials | (100) | (100) | (100) |
| Fees and charges for services | (525,000) | (525,000) | (525,000) |
| Gross Income | (527,100) | (527,100) | (527,100) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 374,170 | 374,170 | 386,430 |

Service Director Environment
Cabinet Portfolio Leader
Directorate Environment

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Director Environment | | | |
| Employee Expenses | 155,370 | 155,370 | 151,750 |
| Direct employee expenses | 155,370 | 155,370 | 151,750 |
| Supplies and Services | 11,440 | 820 | 820 |
| Communications & computing | 820 | 820 | 820 |
| Grants and Subscriptions | 10,620 | 0 | 0 |
| Gross Expenditure | <u><u>166,810</u></u> | <u><u>156,190</u></u> | <u><u>152,570</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>166,810</u></u> | <u><u>156,190</u></u> | <u><u>152,570</u></u> |

Service Miscellaneous Works Services
Cabinet Portfolio Planning and Business Development
Directorate Environment

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO270 Public transport

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|---------------------------------|---------------------------------|---------------------------------|
| Miscellaneous Works Services | | | |
| Premises Related Expenses | 620 | 620 | 670 |
| Energy costs | 620 | 620 | 670 |
| Supplies and Services | 3,740 | 3,740 | 3,740 |
| Services | 3,740 | 3,740 | 3,740 |
| Gross Expenditure | <u><u>4,360</u></u> | <u><u>4,360</u></u> | <u><u>4,410</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>4,360</u></u> | <u><u>4,360</u></u> | <u><u>4,410</u></u> |

Service Operational Services
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Operational Services | | | |
| Employee Expenses | 238,900 | 238,900 | 269,980 |
| Direct employee expenses | 238,900 | 238,900 | 239,980 |
| Indirect employee expenses | 0 | 0 | 30,000 |
| Premises Related Expenses | 179,340 | 179,340 | 161,800 |
| Repairs, alterations & buildings | 58,810 | 58,810 | 38,980 |
| Energy costs | 42,340 | 42,340 | 37,970 |
| Rates | 72,190 | 72,190 | 73,850 |
| Water services | 6,000 | 6,000 | 6,000 |
| Cleaning & domestic supplies | 0 | 0 | 5,000 |
| Transport Related Expenses | 36,760 | 36,760 | 29,280 |
| Transport recharges | 36,510 | 36,510 | 27,280 |
| Public transport | 250 | 250 | 2,000 |
| Supplies and Services | 425,310 | 425,310 | 415,610 |
| Equipment furniture & materials | 20,230 | 20,230 | 10,230 |
| Clothes, uniform & laundry | 40,000 | 40,000 | 40,000 |
| Printing stationery general | 12,310 | 12,310 | 12,310 |
| Services | 73,030 | 73,030 | 73,030 |
| Communications & computing | 16,940 | 16,940 | 16,940 |
| Grants and Subscriptions | 100 | 100 | 500 |
| Miscellaneous expenses | 262,700 | 262,700 | 262,600 |
| Gross Expenditure | 880,310 | 880,310 | 876,670 |
| Customer and Client Receipts | (32,130) | (36,280) | (37,830) |
| Sales of product or materials | 0 | (4,150) | (4,150) |
| Fees and charges for services | (32,130) | (32,130) | (33,680) |
| Other recharges | (232,000) | (232,000) | (232,000) |
| Other Recharge Income | (232,000) | (232,000) | (232,000) |
| Gross Income | (264,130) | (268,280) | (269,830) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 616,180 | 612,030 | 606,840 |

Service Planning Policy
Cabinet Portfolio Planning and Business Development
Directorate Environment

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Planning Policy | | | |
| Employee Expenses | 559,070 | 559,070 | 515,120 |
| Direct employee expenses | 559,070 | 559,070 | 515,120 |
| Transport Related Expenses | 720 | 720 | 720 |
| Public transport | 500 | 500 | 500 |
| Car allowances | 220 | 220 | 220 |
| Supplies and Services | 112,160 | 272,740 | 252,080 |
| Clothes, uniform & laundry | 30 | 30 | 30 |
| Printing stationery general | 300 | 300 | 300 |
| Services | 100,000 | 260,580 | 239,920 |
| Communications & computing | 3,660 | 3,660 | 3,660 |
| Expenses | 30 | 30 | 30 |
| Grants and Subscriptions | 4,140 | 4,140 | 4,140 |
| Miscellaneous expenses | 4,000 | 4,000 | 4,000 |
| Gross Expenditure | 671,950 | 832,530 | 767,920 |
| Transfers from Reserves | (100,000) | (260,580) | (239,920) |
| Transfers from Reserves | (100,000) | (260,580) | (239,920) |
| Gross Income | (100,000) | (260,580) | (239,920) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 571,950 | 571,950 | 528,000 |

Service Planning Enforcement
Cabinet Portfolio Planning and Business Development
Directorate Environment

RO/RA Reference Details:
 RO5C Planning & Development
 RO5320 Development control

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Planning Enforcement | | | |
| Employee Expenses | 138,490 | 138,490 | 146,930 |
| Direct employee expenses | 138,490 | 138,490 | 146,930 |
| Transport Related Expenses | 50 | 50 | 50 |
| Public transport | 50 | 50 | 50 |
| Supplies and Services | 970 | 200,970 | 970 |
| Equipment furniture & materials | 50 | 50 | 50 |
| Printing stationery general | 100 | 100 | 100 |
| Services | 0 | 200,000 | 0 |
| Communications & computing | 820 | 820 | 820 |
| | | | |
| Gross Expenditure | <u><u>139,510</u></u> | <u><u>339,510</u></u> | <u><u>147,950</u></u> |
| Transfers from Reserves | 0 | (200,000) | 0 |
| Transfers from Reserves | 0 | (200,000) | 0 |
| | | | |
| Gross Income | <u><u>0</u></u> | <u><u>(200,000)</u></u> | <u><u>0</u></u> |
| | | | |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>139,510</u></u> | <u><u>139,510</u></u> | <u><u>147,950</u></u> |

Service Recycling
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5281 Waste management

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|---------------------------------|---------------------------------|---------------------------------|
| Recycling | | | |
| Employee Expenses | 1,470,610 | 1,551,490 | 1,576,450 |
| Direct employee expenses | 1,470,610 | 1,551,490 | 1,576,450 |
| Premises Related Expenses | 0 | 0 | 3,000 |
| Energy costs | 0 | 0 | 3,000 |
| Transport Related Expenses | 306,290 | 306,290 | 421,550 |
| Transport recharges | 306,290 | 306,290 | 421,550 |
| Supplies and Services | 445,240 | 488,990 | 247,240 |
| Equipment furniture & materials | 50,000 | 50,000 | 50,000 |
| Services | 60,240 | 95,240 | 62,240 |
| Communications & computing | 20,000 | 21,500 | 35,000 |
| Contributions | 0 | 12,250 | 0 |
| Miscellaneous expenses | 315,000 | 310,000 | 100,000 |
| Third Party Payments | 15,000 | 15,000 | 15,000 |
| Other local authorities | 15,000 | 15,000 | 15,000 |
| Support Services Expenditure | 52,690 | 52,690 | 92,040 |
| Operational Services | 52,690 | 52,690 | 92,040 |
| Gross Expenditure | 2,289,830 | 2,414,460 | 2,355,280 |
| Government grants | (600,000) | (1,170,450) | (1,300,380) |
| Government grants | (600,000) | (1,170,450) | (1,300,380) |
| Other grants reimbursements or contributions | (90,000) | (90,000) | (20,000) |
| Other grants or contributions | (90,000) | (90,000) | (20,000) |
| Customer and Client Receipts | (725,740) | (757,250) | (757,500) |
| Sales of product or materials | (39,500) | (52,250) | (47,500) |
| Fees and charges for services | (686,240) | (705,000) | (710,000) |
| Gross Income | (1,415,740) | (2,017,700) | (2,077,880) |

Service Recycling
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5281 Waste management

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2025/26
Original
Estimate

874,090

2025/26
Projected
Outturn

396,760

2026/27
Original
Estimate

277,400

Service Refuse Collection
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5281 Waste management

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Refuse Collection | | | |
| Employee Expenses | 1,052,930 | 1,052,930 | 1,188,970 |
| Direct employee expenses | 1,052,930 | 1,052,930 | 1,188,970 |
| Transport Related Expenses | 259,680 | 259,680 | 357,400 |
| Transport recharges | 259,680 | 259,680 | 357,400 |
| Supplies and Services | 52,500 | 27,500 | 33,000 |
| Equipment furniture & materials | 28,500 | 23,500 | 18,000 |
| Services | 24,000 | 4,000 | 5,000 |
| Communications & computing | 0 | 0 | 10,000 |
| Support Services Expenditure | 41,790 | 41,790 | 76,260 |
| Operational Services | 41,790 | 41,790 | 76,260 |
| Gross Expenditure | 1,406,900 | 1,381,900 | 1,655,630 |
| Customer and Client Receipts | (105,500) | (104,000) | (111,500) |
| Sales of product or materials | (6,500) | (8,000) | (9,500) |
| Fees and charges for services | (99,000) | (96,000) | (102,000) |
| Gross Income | (105,500) | (104,000) | (111,500) |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | 1,301,400 | 1,277,900 | 1,544,130 |

Service Trade Refuse Collection
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5281 Waste management

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Trade Refuse Collection | | | |
| Employee Expenses | 89,210 | 89,210 | 90,090 |
| Direct employee expenses | 89,210 | 89,210 | 90,090 |
| Transport Related Expenses | 33,290 | 33,290 | 45,820 |
| Transport recharges | 33,290 | 33,290 | 45,820 |
| Supplies and Services | 394,080 | 374,080 | 381,080 |
| Equipment furniture & materials | 35,500 | 35,500 | 50,500 |
| Printing stationery general | 580 | 580 | 580 |
| Services | 358,000 | 338,000 | 330,000 |
| Support Services Expenditure | 8,570 | 8,570 | 11,350 |
| Operational Services | 8,570 | 8,570 | 11,350 |
| Gross Expenditure | <u><u>525,150</u></u> | <u><u>505,150</u></u> | <u><u>528,340</u></u> |
| Customer and Client Receipts | (694,160) | (709,500) | (666,360) |
| Sales of product or materials | (40,000) | (60,000) | (50,000) |
| Fees and charges for services | (654,160) | (649,500) | (616,360) |
| Gross Income | <u><u>(694,160)</u></u> | <u><u>(709,500)</u></u> | <u><u>(666,360)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>(169,010)</u></u> | <u><u>(204,350)</u></u> | <u><u>(138,020)</u></u> |

Service Street Cleansing
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5241 Flood defence land drainage

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Street Cleansing | | | |
| Employee Expenses | 1,549,520 | 1,549,520 | 1,584,300 |
| Direct employee expenses | 1,549,520 | 1,549,520 | 1,584,300 |
| Transport Related Expenses | 197,090 | 197,090 | 223,770 |
| Transport recharges | 197,090 | 197,090 | 223,770 |
| Supplies and Services | 89,500 | 109,500 | 94,500 |
| Equipment furniture & materials | 35,500 | 55,500 | 35,500 |
| Services | 41,500 | 41,500 | 46,500 |
| Communications & computing | 10,000 | 10,000 | 10,000 |
| Miscellaneous expenses | 2,500 | 2,500 | 2,500 |
| Support Services Expenditure | 56,490 | 56,490 | 96,960 |
| Operational Services | 56,490 | 56,490 | 96,960 |
| Gross Expenditure | <u>1,892,600</u> | <u>1,912,600</u> | <u>1,999,530</u> |
| Customer and Client Receipts | (15,000) | (15,000) | (10,000) |
| Fees and charges for services | (15,000) | (15,000) | (10,000) |
| Gross Income | <u>(15,000)</u> | <u>(15,000)</u> | <u>(10,000)</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u>1,877,600</u> | <u>1,897,600</u> | <u>1,989,530</u> |

Non Directorate Specific

Non-Directorate Specific

Gross Expenditure

Net Expenditure

**2025/26
Original
Estimate**

319,990

319,990

**2025/26
Projected
Outturn**

319,990

319,990

**2026/27
Original
Estimate**

335,960

335,960

Service Non-Directorate Specific
Cabinet Portfolio Below the Line Items
Directorate Non Directorate Specific

RO/RA Reference Details:
 RO6A Central Services
 RO6481 Non-distributed costs

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Non-Directorate Specific | | | |
| Employee Expenses | 319,990 | 319,990 | 335,960 |
| Direct employee expenses | 319,990 | 319,990 | 335,960 |
| Gross Expenditure | <u><u>319,990</u></u> | <u><u>319,990</u></u> | <u><u>335,960</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>319,990</u></u> | <u><u>319,990</u></u> | <u><u>335,960</u></u> |

Interest and Investment Income

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---------------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Interest and Investment Income | | | |
| Gross Income | (686,000) | (1,025,320) | (798,450) |
| Capital Financing Costs | 40,000 | 40,000 | 40,000 |
| Net Expenditure | <u>(646,000)</u> | <u>(985,320)</u> | <u>(758,450)</u> |

Service Interest and Investment Income
Cabinet Portfolio Below the Line Items
Directorate Interest and Investment Income

RO/RA Reference Details:
 RS Revenue Outturn Summary
 RS721 Precepts and levies

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Interest and Investment Income | | | |
| Interest & investment income | (686,000) | (1,025,320) | (798,450) |
| Interest | (686,000) | (1,025,320) | (798,450) |
| Gross Income | <u>(686,000)</u> | <u>(1,025,320)</u> | <u>(798,450)</u> |
| Capital financing cost | 40,000 | 40,000 | 40,000 |
| Interest payments | 40,000 | 40,000 | 40,000 |
| Capital Financing Costs | <u>40,000</u> | <u>40,000</u> | <u>40,000</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u>(646,000)</u> | <u>(985,320)</u> | <u>(758,450)</u> |

Government Grant Funding

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Government Grant Funding | | | |
| Gross Income | (2,771,760) | (2,771,760) | (3,720,680) |
| Net Expenditure | <u>(2,771,760)</u> | <u>(2,771,760)</u> | <u>(3,720,680)</u> |

Service Government Grant Funding
Cabinet Portfolio Below the Line Items
Directorate Government Grant Funding

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Government Grant Funding | | | |
| Government grants | (2,771,760) | (2,771,760) | (3,720,680) |
| Government grants | (2,771,760) | (2,771,760) | (3,720,680) |
| Gross Income | <u>(2,771,760)</u> | <u>(2,771,760)</u> | <u>(3,720,680)</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u>(2,771,760)</u> | <u>(2,771,760)</u> | <u>(3,720,680)</u> |

Transfers To and From Reserves

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---------------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Transfers To and From Reserves | | | |
| Gross Expenditure | 2,166,590 | 2,536,660 | 2,958,660 |
| Gross Income | (3,197,910) | (4,949,780) | (7,486,750) |
| Net Expenditure | <u>(1,031,320)</u> | <u>(2,413,120)</u> | <u>(4,528,090)</u> |

Service Transfers To and From Reserves
Cabinet Portfolio Below the Line Items
Directorate Transfers To and From Reserves

RO/RA Reference Details:
 18GAR Grants & appropriation to/from
 RO815 Appropriations to(+)/ from(-)

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Transfers To and From Reserves | | | |
| Supplies and Services | 2,166,590 | 2,536,660 | 2,958,660 |
| Contribution to reserves | 2,166,590 | 2,536,660 | 2,958,660 |
| Gross Expenditure | <u><u>2,166,590</u></u> | <u><u>2,536,660</u></u> | <u><u>2,958,660</u></u> |
| Other grants reimbursements or contributions | (3,197,910) | (4,949,780) | (7,486,750) |
| Contributions from reserves | (3,197,910) | (4,949,780) | (7,486,750) |
| Gross Income | <u><u>(3,197,910)</u></u> | <u><u>(4,949,780)</u></u> | <u><u>(7,486,750)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>(1,031,320)</u></u> | <u><u>(2,413,120)</u></u> | <u><u>(4,528,090)</u></u> |

Transactions below the line

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|------------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Transactions Below the Line | | | |
| Gross Expenditure | (173,130) | 861,590 | 800,950 |
| Capital Financing Costs | 365,890 | 1,093,720 | 3,351,490 |
| Net Expenditure | <u>192,760</u> | <u>1,955,310</u> | <u>4,152,440</u> |

Service Transactions Below the Line
Cabinet Portfolio Below the Line Items
Directorate Transactions below the line

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 CIESD CIES Distribution

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Transactions Below the Line | | | |
| Supplies and Services | (173,130) | 861,590 | 800,950 |
| Miscellaneous expenses | (173,130) | 861,590 | 800,950 |
| Gross Expenditure | <u><u>(173,130)</u></u> | <u><u>861,590</u></u> | <u><u>800,950</u></u> |
| Capital financing cost | 365,890 | 1,093,720 | 3,351,490 |
| Debt charges | (2,857,870) | (3,665,690) | (3,596,810) |
| Revenue contributions to capital | 3,223,760 | 4,759,410 | 6,948,300 |
| Capital Financing Costs | <u><u>365,890</u></u> | <u><u>1,093,720</u></u> | <u><u>3,351,490</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>192,760</u></u> | <u><u>1,955,310</u></u> | <u><u>4,152,440</u></u> |

Business Rates Income

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Business Rates Income | | | |
| Gross Expenditure | 8,036,700 | 8,036,700 | 11,912,230 |
| Gross Income | (12,281,800) | (12,281,800) | (15,657,420) |
| Net Expenditure | <u>(4,245,100)</u> | <u>(4,245,100)</u> | <u>(3,745,190)</u> |

Service Business Rates Income
Cabinet Portfolio Below the Line Items
Directorate Business Rates Income

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 RSNON1 Redistributed non-domestic rates

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Business Rates Income | | | |
| Third Party Payments | 8,036,700 | 8,036,700 | 11,912,230 |
| Other local authorities | 8,036,700 | 8,036,700 | 11,912,230 |
| Gross Expenditure | <u><u>8,036,700</u></u> | <u><u>8,036,700</u></u> | <u><u>11,912,230</u></u> |
| Income from NNDR | (12,281,800) | (12,281,800) | (15,657,420) |
| Income from NNDR | (12,281,800) | (12,281,800) | (15,657,420) |
| Gross Income | <u><u>(12,281,800)</u></u> | <u><u>(12,281,800)</u></u> | <u><u>(15,657,420)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>(4,245,100)</u></u> | <u><u>(4,245,100)</u></u> | <u><u>(3,745,190)</u></u> |

New Homes Bonus

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Services and Funding Guarantee Grants | | | |
| Gross Income | (543,280) | (543,280) | 0 |
| Net Expenditure | <u>(543,280)</u> | <u>(543,280)</u> | <u>0</u> |
| New Homes Bonus | | | |
| Gross Income | (254,960) | (254,960) | 0 |
| Net Expenditure | <u>(254,960)</u> | <u>(254,960)</u> | <u>0</u> |

| | | | |
|--------------------------|---------------------------------------|---------------------------------|-------------------------------|
| Service | Services and Funding Guarantee Grants | RO/RA Reference Details: | |
| Cabinet Portfolio | Below the Line Items | RO6A | Central Services |
| Directorate | New Homes Bonus | RO6489 | Management & support services |

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Services and Funding Guarantee Grants | | | |
| Government grants | (543,280) | (543,280) | 0 |
| Government grants | (543,280) | (543,280) | 0 |
| Gross Income | <u>(543,280)</u> | <u>(543,280)</u> | <u>0</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u>(543,280)</u> | <u>(543,280)</u> | <u>0</u> |

Service New Homes Bonus
Cabinet Portfolio Below the Line Items
Directorate New Homes Bonus

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| New Homes Bonus | | | |
| Government grants | (254,960) | (254,960) | 0 |
| Government grants | (254,960) | (254,960) | 0 |
| Gross Income | <u><u>(254,960)</u></u> | <u><u>(254,960)</u></u> | <u><u>0</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>(254,960)</u></u> | <u><u>(254,960)</u></u> | <u><u>0</u></u> |

Council Tax Income

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---------------------------|---------------------------------|---------------------------------|---------------------------------|
| Council Tax Income | | | |
| Gross Income | (9,103,970) | (9,103,970) | (9,379,840) |
| Net Expenditure | <u>(9,103,970)</u> | <u>(9,103,970)</u> | <u>(9,379,840)</u> |

Service Council Tax Income
Cabinet Portfolio Below the Line Items
Directorate Council Tax Income

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 RSNON1 Redistributed non-domestic rates

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Council Tax Income | | | |
| Income from Council Tax | (8,433,990) | (8,433,990) | (8,685,040) |
| Income from Council Tax | (8,433,990) | (8,433,990) | (8,685,040) |
| Parish Precepts | (669,980) | (669,980) | (694,800) |
| Parish Precepts | (669,980) | (669,980) | (694,800) |
| Gross Income | <u><u>(9,103,970)</u></u> | <u><u>(9,103,970)</u></u> | <u><u>(9,379,840)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>(9,103,970)</u></u> | <u><u>(9,103,970)</u></u> | <u><u>(9,379,840)</u></u> |

Revenue Support Grant

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Revenue Support Grant | | | |
| Gross Income | (156,570) | (156,570) | (4,429,030) |
| Net Expenditure | <u>(156,570)</u> | <u>(156,570)</u> | <u>(4,429,030)</u> |

Service Revenue Support Grant
Cabinet Portfolio Below the Line Items
Directorate Revenue Support Grant

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Revenue Support Grant | | | |
| Government grants | (156,570) | (156,570) | (4,429,030) |
| Government grants | (156,570) | (156,570) | (4,429,030) |
| Gross Income | <u>(156,570)</u> | <u>(156,570)</u> | <u>(4,429,030)</u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u>(156,570)</u> | <u>(156,570)</u> | <u>(4,429,030)</u> |

Transfers To and From Collection Fund

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Transfers To and From Collection Fund | | | |
| Gross Income | 799,650 | 799,650 | (266,030) |
| Net Expenditure | <u>799,650</u> | <u>799,650</u> | <u>(266,030)</u> |
| Gross Total (Excluding Recharge Service Income & Accountancy Adjustments) | <u>4,058,490</u> | <u>3,271,890</u> | <u>254,810</u> |

| | | | |
|--------------------------|---------------------------------------|---------------------------------|----------------------------------|
| Service | Transfers To and From Collection Fund | RO/RA Reference Details: | |
| Cabinet Portfolio | Below the Line Items | RSNON | RS Non Allocation Items |
| Directorate | Transfers To and From Collection Fund | RSNON1 | Redistributed non-domestic rates |

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Transfers To and From Collection Fund | | | |
| Government grants | 799,650 | 799,650 | (266,030) |
| Government grants | 799,650 | 799,650 | (266,030) |
| Gross Income | <u><u>799,650</u></u> | <u><u>799,650</u></u> | <u><u>(266,030)</u></u> |
| Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments) | <u><u>799,650</u></u> | <u><u>799,650</u></u> | <u><u>(266,030)</u></u> |

Housing Revenue Account: Service Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|---------------------------------|---------------------------------|---------------------------------|
| Supervision and Management | | | |
| Gross Expenditure | 10,660,920 | 11,724,960 | 10,856,200 |
| Gross Income | (137,770) | (137,770) | (140,770) |
| Gross Recharge Service Income | (758,060) | (689,480) | (652,630) |
| Net Expenditure | <u>9,765,090</u> | <u>10,897,710</u> | <u>10,062,800</u> |
| Repairs and Maintenance | | | |
| Gross Expenditure | 11,917,730 | 11,946,190 | 12,658,070 |
| Gross Income | (57,000) | (86,000) | (67,000) |
| Gross Recharge Service Income | (1,658,890) | (1,658,890) | (1,657,970) |
| Net Expenditure | <u>10,201,840</u> | <u>10,201,300</u> | <u>10,933,100</u> |
| Depreciation | | | |
| Gross Expenditure | 5,659,090 | 6,078,510 | 6,340,220 |
| Net Expenditure | <u>5,659,090</u> | <u>6,078,510</u> | <u>6,340,220</u> |
| Intensive Housing Management Expenditure | | | |
| Gross Expenditure | 510,750 | 510,750 | 522,880 |
| Net Expenditure | <u>510,750</u> | <u>510,750</u> | <u>522,880</u> |
| Capital Financing Costs | | | |
| Gross Expenditure | 5,941,870 | 8,618,000 | 9,370,640 |
| Capital Financing Costs | 4,724,040 | 1,702,920 | 835,560 |
| Net Expenditure | <u>10,665,910</u> | <u>10,320,920</u> | <u>10,206,200</u> |
| Rents of Dwellings | | | |
| Gross Income | (33,524,290) | (33,032,660) | (35,098,210) |
| Net Expenditure | <u>(33,524,290)</u> | <u>(33,032,660)</u> | <u>(35,098,210)</u> |

Housing Revenue Account: Service Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| Other Rental Income | | | |
| Gross Income | (4,320) | (4,320) | (2,260) |
| Net Expenditure | <u>(4,320)</u> | <u>(4,320)</u> | <u>(2,260)</u> |
| Service Charges | | | |
| Gross Income | (2,566,900) | (2,127,520) | (2,283,650) |
| Net Expenditure | <u>(2,566,900)</u> | <u>(2,127,520)</u> | <u>(2,283,650)</u> |
| Non-Dwelling Income | | | |
| Gross Income | (145,800) | (145,800) | (118,200) |
| Net Expenditure | <u>(145,800)</u> | <u>(145,800)</u> | <u>(118,200)</u> |
| Intensive Housing Management Income | | | |
| Gross Income | (331,880) | (331,880) | (337,150) |
| Gross Recharge Service Income | (178,870) | (178,870) | (185,730) |
| Net Expenditure | <u>(510,750)</u> | <u>(510,750)</u> | <u>(522,880)</u> |
| Other Income | | | |
| Gross Income | (50,620) | (1,153,660) | (40,000) |
| Net Expenditure | <u>(50,620)</u> | <u>(1,153,660)</u> | <u>(40,000)</u> |
| Contributions to/(from) Reserves | | | |
| Gross Expenditure | 0 | (148,500) | 0 |
| Gross Income | 0 | (885,980) | 0 |
| Net Expenditure | <u>0</u> | <u>(1,034,480)</u> | <u>0</u> |
| Gross Total | <u><u>0</u></u> | <u><u>0</u></u> | <u><u>0</u></u> |

| | |
|----------------|----------------------------|
| Fund | Housing Revenue Account |
| Service | Supervision and Management |
| BVACOP2 | Housing Revenue Account |

Supervision and Management

Employee Expenses

4,066,330

3,647,970

4,018,800

Direct employee expenses 4,216,830
 Indirect employee expenses (150,500)

4,216,830
 (568,860)

4,215,220
 (196,420)

Premises Related Expenses

1,061,680

1,095,270

1,118,400

Repairs, alterations & buildings 356,380
 Energy costs 396,520
 Rates 128,200
 Water services 20,230
 Fixtures & fittings 12,850
 Cleaning & domestic supplies 122,500
 Grounds maintenance costs 25,000

356,380
 417,810
 78,200
 62,660
 12,850
 142,370
 25,000

400,520
 428,200
 98,500
 21,830
 14,470
 128,630
 26,250

Transport Related Expenses

295,210

295,210

250,570

Transport recharges 283,160
 Contract leases 6,700
 Public transport 2,350
 Car allowances 3,000

283,160
 6,700
 2,350
 3,000

245,100
 0
 2,470
 3,000

Supplies and Services

1,989,210

3,378,020

2,175,270

Equipment furniture & materials 49,510
 Clothes, uniform & laundry 5,000
 Printing stationery general 33,350
 Services 977,420
 Communications & computing Expenses 444,540
 Grants and Subscriptions 48,420
 Miscellaneous expenses 114,000
 316,970

49,510
 5,000
 33,350
 2,370,230
 428,540
 48,420
 114,000
 328,970

52,480
 5,250
 33,610
 1,106,780
 467,340
 49,650
 119,700
 340,460

Transfer Payments

10,000

10,000

10,500

Other transfer payments 10,000

10,000

10,500

Support Services Expenditure

3,238,490

3,298,490

3,282,660

Chief Executive 79,990
 Corporate Services 1,579,380
 Community Services 633,690
 Operational Services 834,270
 Administrative Buildings 111,160

79,990
 1,593,660
 679,410
 834,270
 111,160

79,990
 1,579,380
 654,160
 857,970
 111,160

Gross Expenditure

10,660,920

11,724,960

10,856,200

| | |
|----------------|----------------------------|
| Fund | Housing Revenue Account |
| Service | Supervision and Management |
| BVACOP2 | Housing Revenue Account |

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|--|--|--|
| Government grants | (118,770) | (118,770) | (118,770) |
| Government grants | (118,770) | (118,770) | (118,770) |
| Other grants reimbursements or contributions | (25,000) | (25,000) | (29,000) |
| Other grants or contributions | (25,000) | (25,000) | (29,000) |
| Customer and Client Receipts | 6,000 | 6,000 | 7,000 |
| Fees and charges for services | (4,000) | (4,000) | (3,000) |
| Debt Impairment Provision | 10,000 | 10,000 | 10,000 |
| Gross Income | <u><u>(137,770)</u></u> | <u><u>(137,770)</u></u> | <u><u>(140,770)</u></u> |
| Recharge service income | (758,060) | (689,480) | (652,630) |
| Recharge Service Income | (758,060) | (689,480) | (652,630) |
| Gross Recharge Service Income | <u><u>(758,060)</u></u> | <u><u>(689,480)</u></u> | <u><u>(652,630)</u></u> |
| Net Cost of Service | <u><u>9,765,090</u></u> | <u><u>10,897,710</u></u> | <u><u>10,062,800</u></u> |

| | |
|----------------|-------------------------|
| Fund | Housing Revenue Account |
| Service | Repairs and Maintenance |
| BVACOP2 | Housing Revenue Account |

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|---------------------------------|---------------------------------|---------------------------------|
| Repairs and Maintenance | | | |
| Employee Expenses | 4,487,070 | 4,267,610 | 4,431,510 |
| Direct employee expenses | 4,683,070 | 4,683,070 | 4,678,910 |
| Indirect employee expenses | (196,000) | (415,460) | (247,400) |
| Premises Related Expenses | 19,150 | 19,150 | 20,680 |
| Energy costs | 19,150 | 19,150 | 20,680 |
| Transport Related Expenses | 435,580 | 435,580 | 537,770 |
| Transport recharges | 434,580 | 434,580 | 536,720 |
| Public transport | 1,000 | 1,000 | 1,050 |
| Supplies and Services | 6,396,860 | 6,651,790 | 7,105,900 |
| Equipment furniture & materials | 1,405,000 | 1,405,000 | 1,580,250 |
| Printing stationery general | 6,050 | 6,050 | 6,080 |
| Services | 4,940,540 | 5,190,470 | 5,472,300 |
| Communications & computing | 25,270 | 30,270 | 26,270 |
| Grants and Subscriptions | 20,000 | 20,000 | 21,000 |
| Support Services Expenditure | 579,070 | 572,060 | 562,210 |
| Corporate Services | 286,050 | 286,550 | 286,050 |
| Community Services | 185,610 | 178,100 | 188,610 |
| Operational Services | 107,410 | 107,410 | 87,550 |
| Gross Expenditure | 11,917,730 | 11,946,190 | 12,658,070 |
| Other grants reimbursements or contributions | (10,000) | (39,000) | (25,000) |
| Other grants or contributions | (10,000) | (39,000) | (25,000) |
| Customer and Client Receipts | (5,000) | (5,000) | 0 |
| Sales of product or materials | (5,000) | (5,000) | 0 |
| Other recharges | (42,000) | (42,000) | (42,000) |
| Other Recharge Income | (42,000) | (42,000) | (42,000) |
| Gross Income | (57,000) | (86,000) | (67,000) |
| Recharge service income | (1,658,890) | (1,658,890) | (1,657,970) |
| Recharge Service Income | (1,658,890) | (1,658,890) | (1,657,970) |

| | |
|----------------|-------------------------|
| Fund | Housing Revenue Account |
| Service | Repairs and Maintenance |
| BVACOP2 | Housing Revenue Account |

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--------------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Gross Recharge Service Income | (1,658,890) | (1,658,890) | (1,657,970) |
| Net Cost of Service | 10,201,840 | 10,201,300 | 10,933,100 |

| | |
|----------------|-------------------------|
| Fund | Housing Revenue Account |
| Service | Depreciation |
| BVACOP2 | Housing Revenue Account |

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|--|--|--|
| Depreciation | | | |
| Depreciation & Impairment | 5,659,090 | 6,078,510 | 6,340,220 |
| Depreciation | 5,573,750 | 5,993,170 | 6,221,390 |
| Amortisation of intangible fixed assets | 85,340 | 85,340 | 118,830 |
| Gross Expenditure | <u><u>5,659,090</u></u> | <u><u>6,078,510</u></u> | <u><u>6,340,220</u></u> |
| Net Cost of Service | <u><u>5,659,090</u></u> | <u><u>6,078,510</u></u> | <u><u>6,340,220</u></u> |

| | |
|----------------|--|
| Fund | Housing Revenue Account |
| Service | Intensive Housing Management Expenditure |
| BVACOP2 | Housing Revenue Account |

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|--|--|--|
| Intensive Housing Management Expenditure | | | |
| Support Services Expenditure | 510,750 | 510,750 | 522,880 |
| Community Services | 510,750 | 510,750 | 522,880 |
| Gross Expenditure | <u>510,750</u> | <u>510,750</u> | <u>522,880</u> |
| | <u>510,750</u> | <u>510,750</u> | <u>522,880</u> |
| Net Cost of Service | <u>510,750</u> | <u>510,750</u> | <u>522,880</u> |

| | |
|----------------|-------------------------|
| Fund | Housing Revenue Account |
| Service | Capital Financing Costs |
| BVACOP2 | Housing Revenue Account |

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--------------------------------------|--|--|--|
| Capital Financing Costs | | | |
| Depreciation & Impairment | 5,941,870 | 8,618,000 | 9,370,640 |
| Depreciation | 5,543,530 | 5,993,170 | 6,191,080 |
| Capital Grants Amoritisation | 398,340 | 2,624,830 | 3,179,560 |
| | | | |
| Gross Expenditure | <u>5,941,870</u> | <u>8,618,000</u> | <u>9,370,640</u> |
| Capital financing cost | 4,724,040 | 1,702,920 | 835,560 |
| Interest payments | 2,556,960 | 2,296,810 | 2,789,540 |
| Debt charges | (1,867,160) | (4,513,070) | (5,740,270) |
| Revenue contributions to capital | 3,979,010 | 3,861,660 | 3,728,130 |
| Treasury management expenses | 55,230 | 57,520 | 58,160 |
| | | | |
| Capital Financing Costs | <u>4,724,040</u> | <u>1,702,920</u> | <u>835,560</u> |
| | | | |
| Net Cost of Service | <u>10,665,910</u> | <u>10,320,920</u> | <u>10,206,200</u> |

| | |
|----------------|-------------------------|
| Fund | Housing Revenue Account |
| Service | Rents of Dwellings |
| BVACOP2 | Housing Revenue Account |

Rents of Dwellings

Customer and Client Receipts

Rents tithes way leaves etc
 Debt Impairment Provision
 Stock Rent Loss

Gross Income

Net Cost of Service

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|-----------------------------|--|--|--|
| | (33,524,290) | (33,032,660) | (35,098,210) |
| Rents tithes way leaves etc | (34,334,370) | (33,842,740) | (35,856,290) |
| Debt Impairment Provision | 382,000 | 382,000 | 311,000 |
| Stock Rent Loss | 428,080 | 428,080 | 447,080 |
| Gross Income | <u><u>(33,524,290)</u></u> | <u><u>(33,032,660)</u></u> | <u><u>(35,098,210)</u></u> |
| Net Cost of Service | <u><u>(33,524,290)</u></u> | <u><u>(33,032,660)</u></u> | <u><u>(35,098,210)</u></u> |

| | |
|----------------|-------------------------|
| Fund | Housing Revenue Account |
| Service | Other Rental Income |
| BVACOP2 | Housing Revenue Account |

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|-------------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Other Rental Income | | | |
| Customer and Client Receipts | (4,320) | (4,320) | (2,260) |
| Rents tithes way leaves etc | (4,320) | (4,320) | (2,260) |
| Gross Income | <u>(4,320)</u> | <u>(4,320)</u> | <u>(2,260)</u> |
| Net Cost of Service | <u>(4,320)</u> | <u>(4,320)</u> | <u>(2,260)</u> |

| | |
|----------------|-------------------------|
| Fund | Housing Revenue Account |
| Service | Service Charges |
| BVACOP2 | Housing Revenue Account |

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|---------------------------------|---------------------------------|---------------------------------|
| Service Charges | | | |
| Other grants reimbursements or contributions | (150,000) | (150,000) | (50,000) |
| Other grants or contributions | (150,000) | (150,000) | (50,000) |
| Customer and Client Receipts | (2,416,900) | (1,977,520) | (2,233,650) |
| Rents tithes way leaves etc | (2,416,900) | (1,977,520) | (2,233,650) |
| Gross Income | <u>(2,566,900)</u> | <u>(2,127,520)</u> | <u>(2,283,650)</u> |
| Net Cost of Service | <u>(2,566,900)</u> | <u>(2,127,520)</u> | <u>(2,283,650)</u> |

| | |
|----------------|-------------------------|
| Fund | Housing Revenue Account |
| Service | Non-Dwelling Income |
| BVACOP2 | Housing Revenue Account |

Non-Dwelling Income

Customer and Client Receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| | (145,800) | (145,800) | (118,200) |
| | (145,800) | (145,800) | (118,200) |
| | <u><u>(145,800)</u></u> | <u><u>(145,800)</u></u> | <u><u>(118,200)</u></u> |
| | <u><u>(145,800)</u></u> | <u><u>(145,800)</u></u> | <u><u>(118,200)</u></u> |

| | |
|----------------|-------------------------------------|
| Fund | Housing Revenue Account |
| Service | Intensive Housing Management Income |
| BVACOP2 | Housing Revenue Account |

Intensive Housing Management Income

Other grants reimbursements or contributions

Other grants or contributions

Gross Income

Recharge service income

Recharge Service Income

Gross Recharge Service Income

Net Cost of Service

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| | (331,880) | (331,880) | (337,150) |
| | (331,880) | (331,880) | (337,150) |
| | <u>(331,880)</u> | <u>(331,880)</u> | <u>(337,150)</u> |
| | (178,870) | (178,870) | (185,730) |
| | (178,870) | (178,870) | (185,730) |
| | <u>(178,870)</u> | <u>(178,870)</u> | <u>(185,730)</u> |
| | <u>(510,750)</u> | <u>(510,750)</u> | <u>(522,880)</u> |

| | |
|----------------|-------------------------|
| Fund | Housing Revenue Account |
| Service | Other Income |
| BVACOP2 | Housing Revenue Account |

Other Income

Other grants reimbursements or contributions

Other grants or contributions

Customer and Client Receipts

Fees and charges for services

Rents tithes way leaves etc

Interest & investment income

Interest

Gross Income

Net Cost of Service

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|---------------------------------|---------------------------------|---------------------------------|
| | 0 | (1,145,980) | 0 |
| | 0 | (1,145,980) | 0 |
| | (10,620) | 32,320 | 0 |
| | (10,620) | 0 | 0 |
| | 0 | 32,320 | 0 |
| | (40,000) | (40,000) | (40,000) |
| | (40,000) | (40,000) | (40,000) |
| | <u>(50,620)</u> | <u>(1,153,660)</u> | <u>(40,000)</u> |
| | <u>(50,620)</u> | <u>(1,153,660)</u> | <u>(40,000)</u> |

| | |
|----------------|----------------------------------|
| Fund | Housing Revenue Account |
| Service | Contributions to/(from) Reserves |
| BVACOP2 | Housing Revenue Account |

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|---|---------------------------------|---------------------------------|---------------------------------|
| Contributions to/(from) Reserves | | | |
| Supplies and Services | 0 | (148,500) | 0 |
| Contribution to reserves | 0 | (148,500) | 0 |
| <i>Gross Expenditure</i> | <u>0</u> | <u>(148,500)</u> | <u>0</u> |
| Other grants reimbursements or contributions | 0 | (885,980) | 0 |
| Contributions from reserves | 0 | (885,980) | 0 |
| <i>Gross Income</i> | <u>0</u> | <u>(885,980)</u> | <u>0</u> |
| Net Cost of Service | <u>0</u> | <u>(1,034,480)</u> | <u>0</u> |

Direct Services Organisation: Service Subjective Analysis Summary

| | 2025/26 Original Estimate | 2025/26 Projected Outturn | 2026/27 Original Estimate |
|--|--|--|--|
| Employee Expenses | 399,040 | 399,040 | 386,630 |
| Transport Related Expenses | 1,036,940 | 1,236,940 | 1,358,680 |
| Supplies and Services | 27,340 | 27,340 | 22,340 |
| Gross Expenditure | <u>1,463,320</u> | <u>1,663,320</u> | <u>1,767,650</u> |
| DSO Recharge | (1,695,320) | (1,895,320) | (1,999,650) |
| Gross Recharge Service Income | <u>(1,695,320)</u> | <u>(1,895,320)</u> | <u>(1,999,650)</u> |
| Net Expenditure | <u>(232,000)</u> | <u>(232,000)</u> | <u>(232,000)</u> |

Total Capital Programme Summary

| TOTAL RESOURCES USED | 2025/26 Original Budget (£) | 2025/26 Projected Outturn (£) | 2026/27 Original Budget (£) | 2027/28 Original Budget (£) | 2028/29 Original Budget (£) | 2029/30 Original Budget (£) |
|----------------------------------|--|--|--|--|--|--|
| General Fund Capital Expenditure | 32,330,630 | 35,291,840 | 33,545,700 | 15,763,320 | 4,286,190 | 2,642,540 |
| HRA Capital Expenditure | 27,344,310 | 29,564,690 | 34,368,270 | 51,168,280 | 44,071,830 | 16,781,370 |
| TOTAL CAPITAL PROGRAMME | 59,674,940 | 64,856,530 | 67,913,970 | 66,931,600 | 48,358,020 | 19,423,910 |
| FINANCED BY: | | | | | | |
| Grants & Contributions | 13,058,490 | 10,739,510 | 22,209,620 | 7,453,420 | 2,356,320 | 1,731,540 |
| Major Repairs Reserve | 7,615,300 | 8,622,190 | 7,184,460 | 6,498,730 | 6,628,700 | 6,761,270 |
| Capital Receipts | 7,129,150 | 8,979,580 | 16,958,890 | 3,708,730 | 2,057,990 | 2,126,090 |
| Specific Reserves | 1,672,000 | 2,247,900 | 4,868,620 | 967,000 | 891,000 | 761,000 |
| Revenue Contributions | 3,979,010 | 4,124,140 | 3,728,130 | 6,479,320 | 6,582,930 | 6,741,390 |
| External Borrowing | 26,114,520 | 30,042,840 | 12,098,110 | 41,824,400 | 29,841,080 | 1,302,620 |
| Internal Borrowing | 0 | 0 | 0 | 0 | 0 | 0 |
| Revenue Grants Not Yet Applied | 106,470 | 100,370 | 866,140 | 0 | 0 | 0 |
| TOTAL RESOURCES USED | 59,674,940 | 64,856,530 | 67,913,970 | 66,931,600 | 48,358,020 | 19,423,910 |

Capital Programme Summary: General Fund

| CAPITAL PROGRAMME SUMMARY | 2025/26 Original Budget (£) | 2025/26 Working Budget (£) | 2026/27 Original Budget (£) | 2027/28 Original Budget (£) | 2028/29 Original Budget (£) | 2029/30 Original Budget (£) |
|----------------------------------|--------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Communities and Inclusive Growth | 11,231,390 | 8,381,490 | 31,524,700 | 13,861,320 | 3,295,190 | 1,781,540 |
| Corporate Services | 20,255,140 | 25,738,410 | 1,010,000 | 1,120,000 | 290,000 | 150,000 |
| Environment | 844,100 | 1,171,940 | 1,011,000 | 782,000 | 701,000 | 711,000 |
| | 32,330,630 | 35,291,840 | 33,545,700 | 15,763,320 | 4,286,190 | 2,642,540 |

Capital Programme: Communities and Inclusive Growth

| PROJECT | 2025/26 Original Budget (£) | 2025/26 Working Budget (£) | 2026/27 Original Budget (£) | 2027/28 Original Budget (£) | 2028/29 Original Budget (£) | 2029/30 Original Budget (£) |
|---|--------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Replacement Play Equipment | 200,000 | 200,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| New Leisure Centre | 7,146,760 | 1,970,520 | 25,575,980 | 12,086,780 | 1,513,650 | 0 |
| Springhead Sports Pitches | 22,000 | 67,060 | 0 | 0 | 0 | 0 |
| UK Prosperity Fund | 60,400 | 60,400 | 0 | 0 | 0 | 0 |
| St Andrews Garden Landscaping | 260,560 | 501,000 | 829,000 | 0 | 0 | 0 |
| Strategic Acquisition | 0 | 0 | 1,250,000 | 0 | 0 | 0 |
| Disabled Facilities Grant | 1,445,290 | 2,392,930 | 1,213,540 | 1,213,540 | 1,213,540 | 1,213,540 |
| Swimming Pool Support | 0 | 98,110 | 0 | 0 | 0 | 0 |
| Lawn Tennis Association | 20,000 | 15,090 | 0 | 0 | 0 | 0 |
| St Georges and Town Centre Improvements | 2,076,380 | 2,076,380 | 344,180 | 0 | 0 | 0 |
| Warm Homes Grant | 0 | 250,000 | 350,000 | 350,000 | 0 | 0 |
| Pride in Place | 0 | 750,000 | 750,000 | 0 | 0 | 0 |
| Local Authority Housing Fund | 0 | 0 | 1,162,000 | 161,000 | 518,000 | 518,000 |
| | 11,231,390 | 8,381,490 | 31,524,700 | 13,861,320 | 3,295,190 | 1,781,540 |

Capital Programme: Corporate Services

| PROJECT | 2025/26 Original Budget (£) | 2025/26 Working Budget (£) | 2026/27 Original Budget (£) | 2027/28 Original Budget (£) | 2028/29 Original Budget (£) | 2029/30 Original Budget (£) |
|---------------------------------|--------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Essential Repairs to Buildings | 569,000 | 907,010 | 258,000 | 150,000 | 150,000 | 150,000 |
| IT Infrastructure Projects | 235,000 | 150,000 | 210,000 | 135,000 | 140,000 | 0 |
| LATCO Working Capital Provision | 80,370 | 80,370 | 0 | 0 | 0 | 0 |
| Rosherville Loan (The Charter) | 17,742,010 | 22,771,270 | 0 | 0 | 0 | 0 |
| Tech Hub Flexible Working Space | 0 | 201,000 | 0 | 0 | 0 | 0 |
| Milton Place | 1,628,760 | 1,628,760 | 542,000 | 835,000 | 0 | 0 |
| | 20,255,140 | 25,738,410 | 1,010,000 | 1,120,000 | 290,000 | 150,000 |

Capital Programme: Environment

| PROJECT | 2025/26 Original Budget (£) | 2025/26 Working Budget (£) | 2026/27 Original Budget (£) | 2027/28 Original Budget (£) | 2028/29 Original Budget (£) | 2029/30 Original Budget (£) |
|---|--------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Refuse Freighters | 400,000 | 525,000 | 480,000 | 460,000 | 460,000 | 300,000 |
| Purchase of Vehicles (DSO Fleet) | 338,000 | 338,000 | 531,000 | 322,000 | 241,000 | 411,000 |
| New Wheeled Bins for Flat Recycling | 26,100 | 100,000 | 0 | 0 | 0 | 0 |
| Waste & Horticulture back-office system | 0 | 23,940 | 0 | 0 | 0 | 0 |
| Town Centre Bins | 0 | 20,000 | 0 | 0 | 0 | 0 |
| PV Panels Brookvale | 80,000 | 165,000 | 0 | 0 | 0 | 0 |
| | 844,100 | 1,171,940 | 1,011,000 | 782,000 | 701,000 | 711,000 |

Capital Programme Summary: Housing Revenue Account

| PROJECT | 2025/26 Original Budget (£) | 2025/26 Projected Outturn (£) | 2026/27 Original Budget (£) |
|----------------------------------|--------------------------------------|--|--------------------------------------|
| Replacement Programmes | | | |
| Kitchen Programme | 678,160 | 678,160 | 678,320 |
| Bathroom Programme | 149,010 | 149,010 | 150,650 |
| Void Replacement Programme | 1,624,720 | 1,624,720 | 1,623,880 |
| Doors & Windows Programme | 784,920 | 784,920 | 744,390 |
| Roofing Replacements | 766,510 | 766,510 | 766,050 |
| Misc Major Works [Insurance] | - | 150,000 | - |
| | 4,003,320 | 4,153,320 | 3,963,290 |
| Improvement Programmes | | | |
| Communal Improvements | 156,240 | 336,240 | 409,580 |
| Heating Installations | 663,300 | 463,300 | 713,260 |
| Chinnery Court Improvements | - | - | 203,000 |
| Capital Services & Projects | 56,310 | 56,310 | - |
| Aids & Adaptations | 732,270 | 732,270 | 840,530 |
| | 1,608,120 | 1,588,120 | 2,166,370 |
| Health & Safety | | | |
| Building Safety Improvement Work | 1,058,240 | 1,058,240 | 1,111,430 |
| Door Entry/Warden Call Systems | 54,320 | 54,320 | 54,350 |
| Major Lift Refurbishments | 120,580 | 147,470 | 370,040 |
| LED Emergency Lighting | 84,920 | 84,920 | 253,430 |
| Ventilation, Damp and Mould | 54,820 | 54,820 | 206,830 |
| Electrical Tests & Upgrades | 743,700 | 743,700 | 748,760 |
| Communal Water Tanks | - | - | 105,000 |
| | 2,116,580 | 2,143,470 | 2,849,840 |
| | | | |
| New Build and Acquisition | 15,500,000 | 16,180,130 | 21,565,200 |
| Housing Computer System | 250,000 | 250,000 | - |
| Fire Doors | 886,910 | 1,166,910 | 830,360 |
| Rose Street | - | 533,360 | - |
| Drainage | 300,160 | 300,160 | 304,120 |
| Energy Efficiency | 2,170,840 | 2,740,840 | 2,180,980 |
| Major Repair Work | 508,380 | 508,380 | 508,110 |
| Totals | 27,344,310 | 29,564,690 | 34,368,270 |

FTE Personnel Summary

| 2025/26 Budget | | Directorate / Service Area | 2026/27 Budget | | Notes |
|------------------------------------|-----------------------------|---|------------------------------------|-----------------------------|-------|
| Full Time Equivalent Posts Nos. | Direct Employee Budget £ | | Full Time Equivalent Posts Nos. | Direct Employee Budget £ | |
| | | Chief Executive | | | |
| 2.00 | 251,060 | Chief Executive | 2.00 | 252,050 | |
| 1.00 | 78,130 | Performance & Policy | 1.00 | 78,570 | |
| 0.88 | 72,340 | Corporate Change | 0.88 | 73,970 | |
| 4.61 | 221,810 | Communications | 4.61 | 220,440 | |
| 5.43 | 292,880 | Human Resources | 7.43 | 321,230 | 1 |
| 7.00 | 108,500 | Apprentices | 7.00 | 126,420 | |
| 20.92 | 1,024,720 | Total Chief Executive | 22.92 | 1,072,680 | |
| | | Communities & Inclusive Growth | | | |
| 1.00 | 174,070 | Director Communities & Inclusive Growth | 1.50 | 188,960 | |
| 1.00 | 123,870 | Regeneration | 1.00 | 119,140 | |
| 4.00 | 253,260 | Arts, Culture & Sports | 3.00 | 176,880 | 2 |
| 5.00 | 236,140 | Community Safety | 5.00 | 261,490 | |
| 26.90 | 1,283,640 | Customer & Theatre Services | 27.78 | 1,266,910 | 2 |
| 19.36 | 1,076,340 | Environmental Health & Licensing | 19.26 | 1,079,120 | |
| 3.00 | 209,100 | Property Services | 4.60 | 333,700 | 2 |
| 1.00 | 73,190 | Public Health Services | 1.00 | 77,240 | 2 |
| 3.00 | 132,720 | The Gr@nd | 3.00 | 133,120 | |
| 18.68 | 750,480 | Horticulture | 18.81 | 751,730 | |
| 10.00 | 528,450 | Town Centre Services | 12.80 | 775,870 | 2 |
| 3.15 | 168,400 | Culture and Events Programme | 3.35 | 181,020 | 2 |
| 14.00 | 595,490 | Decriminalisation | 14.00 | 600,940 | |
| 110.09 | 5,605,150 | Total Communities & Inclusive Growth | 115.10 | 5,946,120 | |
| | | Corporate Services | | | |
| 2.50 | 212,040 | Director Corporate Services | 1.50 | 174,110 | 3 |
| 1.00 | 59,290 | Climate Change | 1.00 | 61,190 | |
| 20.71 | 1,188,570 | Financial Services | 21.31 | 1,225,200 | |
| 15.00 | 1,035,520 | Information Technology | 15.00 | 1,053,500 | |
| 33.08 | 1,459,110 | Revenues & Benefits | 31.47 | 1,416,730 | 4 |
| 6.89 | 379,130 | Democratic & Elections | 6.89 | 402,490 | |
| 16.91 | 799,850 | Buildings and Facilities Management | 17.91 | 760,090 | 5 |
| 2.97 | 102,670 | Reprographics | 1.97 | 61,840 | 5 |
| 5.00 | 230,260 | SNN, Land Charges and Data | 5.00 | 231,070 | |
| 104.06 | 5,466,440 | Total Corporate Services | 102.05 | 5,386,220 | |
| | | Environment | | | |
| 1.00 | 155,370 | Director Environment | 1.00 | 151,750 | |
| 10.00 | 412,480 | Burials Administration & Cemeteries | 10.00 | 436,490 | |
| 3.00 | 238,900 | Depot Overheads | 3.00 | 239,980 | |
| 58.00 | 2,612,750 | Waste Recycling | 62.00 | 2,855,510 | 6 |
| 37.00 | 1,549,520 | Street Cleansing | 38.00 | 1,584,300 | 6 |
| 23.83 | 1,578,950 | Planning | 23.83 | 1,555,380 | |
| 132.83 | 6,547,970 | Total Environment | 137.83 | 6,823,410 | |

FTE Personnel Summary

| | | | | | | |
|---------------|-------------------|---|---------------|-------------------|---|----|
| 27.00 | 1,460,480 | Housing (General Fund) | | | | |
| | | Housing Services | 34.00 | 1,872,090 | 7 | |
| 27.00 | 1,460,480 | Total Housing (General Fund) | 34.00 | 1,872,090 | | |
| | | Direct Services Organisation | | | | |
| 9.00 | 399,040 | Vehicle Workshop | 8.00 | 386,630 | 8 | |
| 9.00 | 399,040 | Total Direct Services Organisation | 8.00 | 386,630 | | |
| | | Housing Revenue Account | | | | |
| 27.81 | 1,203,990 | Housing Contracts | 27.81 | 1,239,860 | 9 | |
| 7.00 | 310,510 | Allocations Team | 8.00 | 334,400 | | |
| 20.87 | 788,290 | Caretakers & Wardens | 20.87 | 797,740 | | |
| 24.00 | 1,189,890 | District Housing | 24.00 | 1,116,970 | | |
| 11.00 | 506,000 | Housing Income | 11.00 | 515,730 | | |
| 7.00 | 328,080 | Sheltered Housing & Scheme Support | 7.00 | 332,320 | | |
| 4.91 | 478,840 | Supervision & Management | 4.91 | 499,440 | | |
| 4.00 | 242,810 | Housing Strategy & Development | 4.00 | 235,810 | | |
| 74.70 | 3,616,660 | HRA Trade Services | 73.70 | 3,574,410 | | 10 |
| 0.00 | 115,350 | Out of Hours | 0.00 | 118,810 | | |
| 181.29 | 8,780,420 | Total Housing Revenue Account | 181.29 | 8,765,490 | | |
| 394.90 | 20,104,760 | Total General Fund | 411.90 | 21,100,520 | | |
| 9.00 | 399,040 | Total Direct Services Organisation | 8.00 | 386,630 | | |
| 181.29 | 8,780,420 | Total Housing Revenue Account | 181.29 | 8,765,490 | | |
| 585.19 | 29,284,220 | Overall Totals | 601.19 | 30,252,640 | | |

Reasons for main variations:

- 1) 1 FTE HR Assistant and 1 FTE HR Policy & Projects Officer posts created.
- 2) Net effect of restructure within the Communities and Inclusive Growth directorate.
- 3) 1 FTE Personal Assistant post deleted.
- 4) 1.60 FTE posts deleted following recent balancing the budget initiatives.
- 5) Net effect of restructure within the Buildings and Facilities Management and Reprographics teams.
- 6) 5 FTE posts created, funded from Extender Producer Responsibility grant, reducing reliance on external agency staff.
- 7) 3 FTE posts created, funded from the Homelessness Prevention Grant and 4 FTE posts created funded from Housing Act Penalty Notices.
- 8) 1 FTE Assistant Transport Manager post deleted.
- 9) 1 FTE Business Administration apprentice post created.
- 10) 1 FTE apprentice Electrician post deleted.