

Gravesham Borough Council

Budget Book

2018/19 & 2019/20 Estimates

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Safer Gravesham

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Sound & self-sufficient council

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Stronger Gravesham

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Sustainable Gravesham



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Introduction

This budget book presents the revenue and capital budgets for Gravesham Borough Council for 2019/20 as approved by Full Council on 26 February 2019. In determining its budget, the council has set the level of council tax for the year, having assessed the level of resources required to deliver services in accordance with its *Corporate Plan 2015-19* and the principles of its *Medium Term Financial Strategy 2016-17 to 2019/20*.

The system of funding for local government has significantly changed since 2010 and continues to move towards a situation where the council is more reliant on local funding sources rather than Central Government Support. Whilst this brings opportunities, it also increases the risk and volatility in managing the council's finances and ensuring financial sustainability for the future. The council has responded positively in light of these challenges and has set in place a multi-stranded 'Bridging the Gap' strategy to ensure that it is able to optimise income generation, be innovative in the design and delivery of services and focus resources appropriately on the needs and aspirations for the borough. This strategy delivered base-budget savings totalling £1.9m between 2017/18 and 2018/19, with a further £1.6m of savings reflected in the 2019/20 budget.

The future of local government funding after 2020 is currently unclear and further financial pressures may emerge as a consequence of government decisions on the level and distribution of local government funding as well as government policy changes and the uncertainty around the United Kingdom's exit from the European Union. Early implementation of 'Bridging the Gap' Activity means the council has time to better understand the implications Central Government policy over the next year, and then make informed decisions to respond to any further financial pressures these may create.

The council continues to maintain Medium Term Financial Plans to provide a numerical representation of the council's General Fund and Housing Revenue Account financial projections over a period of ten years. This is supported by an overall council cashflow projection covering the same period, enabling the council to fully understand its financial obligations and cash balances as tools to better inform strategic decision-making.

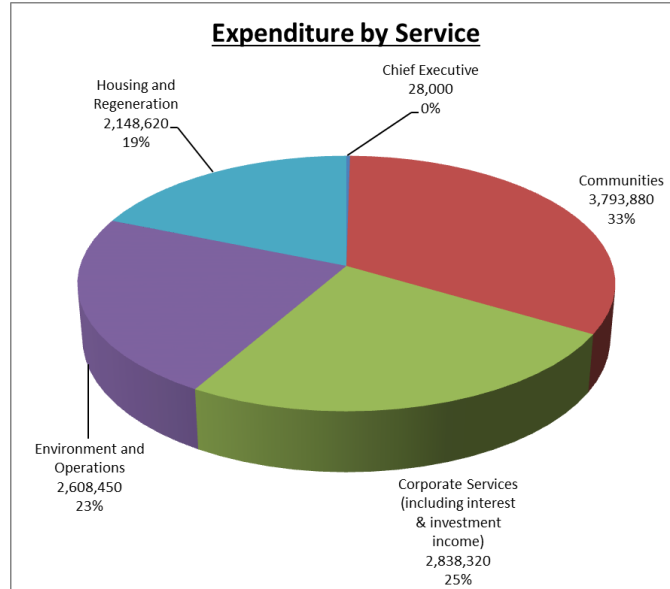
General Fund

General Fund Net Revenue Budget

The General Fund Revenue Account relates to the day-to-day operational cost of providing the council's services.

The General Fund net revenue budget for 2019/20 is £11.5m, a reduction of £1.1m on the original net revenue budget for 2018/19 and a reduction of £3.2m since the council embarked on its Bridging the Gap activity as part of its Medium Term Financial Strategy in 2016-17.

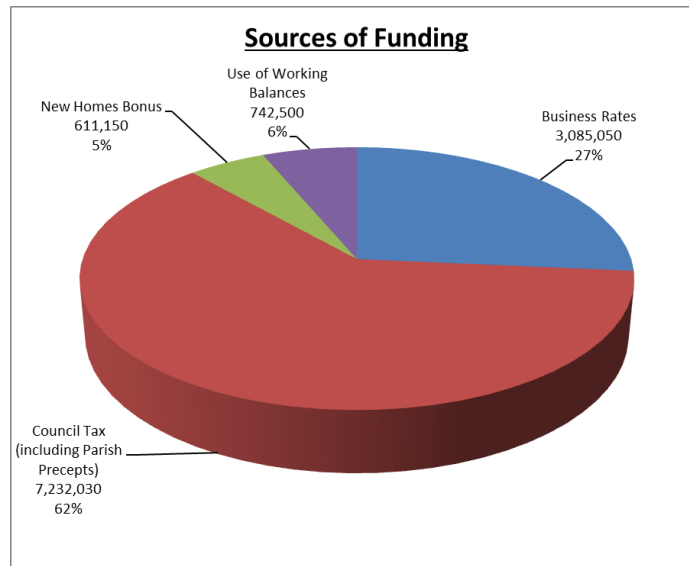
The following chart shows service expenditure for 2019/20.



Funding Sources

The General Fund net revenue budget for 2019/20 is primarily funded from locally generated resources (Council Tax and Business Rates) and a level of central government funding through the new Homes Bonus Scheme. The council is also using some £0.7m of working balances to present a balanced budget position for 2019/20.

The following chart shows the relative sources of funding for 2019/20.



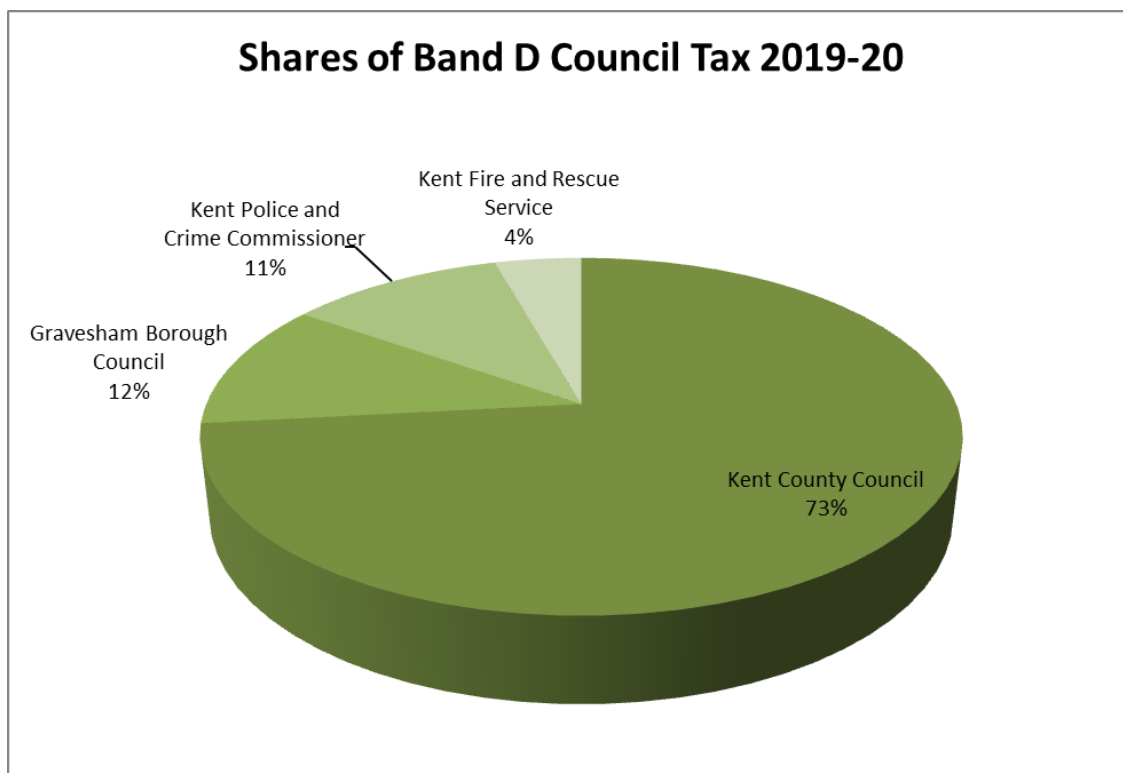
Council Tax

The level of council tax increase for 2019/20 above which the council would be required to hold a referendum is 3.0% or more than £5, whichever is the higher.

The council tax base, as determined by the Director (Corporate Services) was set at 33,930.46 Band D equivalents on 17 January 2019.

The council's element of the total council tax charge to residents of the borough will increase by 2.97% for 2019/20 to £203.13 for a Band D property (£5.85 or 11 pence per week).

After taking account of the tax elements for the County Council, Kent Fire & Rescue Service and Kent Police & Crime Commissioner the headline total of Council Tax for 2019/20, excluding Parish Precepts, is £1,773.46 at Band D.



Some 59% of dwellings in the borough have been assessed as being below Band D and will therefore pay a lesser amount to that stated above.

Details of Parish Precept amounts can be found within the early pages of this budget book.

Consultation with Non-Domestic Ratepayers

Before determining total estimated expenditure and calculating its requirements for the ensuing financial year, the Council has consulted representatives of its non-domestic ratepayers and invited consultation responses through its website.

Retained Business Rates

The retained business rates scheme was introduced in April 2013. Under the scheme the government has determined a baseline level of funding to be retained by the Council from business rates. If business rates increase, then the Council will receive a proportion of the increased rates due. If business rates decrease, the Council will share in the reduction in business rates.

Since 2015-16 the council has been part of the Kent Business Rates Pool, established to ensure that a larger proportion of growth in business rates above the baseline level is retained in the county.

The amount of retained business rates included within the budget for 2019/20 is £3.09m (excluding S31 grants provided to compensate for central government amendments to business rates). This includes a budgeted contribution to the Growth Fund Reserve of over £200,000, intended to be directed to initiatives and projects stimulating economic growth within the borough.

Government Funding

The council has been notified that it will receive NHB funding for 2019/20 of £611,150. Any funding received from New Homes Bonus will be put directly into Working Balances and used to support service delivery.

Housing Revenue Account (HRA)

HRA Net Revenue Budget

The HRA reflects the income and expenditure related to the provision of social housing accommodation by the council.

The HRA budget for 2019/20 has been set on the basis of a balanced budget position at year-end, with planned expenditure being met by anticipated income in the year and a drawdown from the HRA General Reserve, principally to fund capital expenditure.

Capital Programme

The capital programme of the council is directed by the Capital Strategy, which outlines the principles followed by the council in its approach to capital investment over the longer term.

General Fund Capital Programme

The General Fund capital programme for 2019/20 is valued at £19.7m and is largely a continuation of the schemes approved in 2018/19 and previous years, with few new projects coming on line.

HRA Capital Programme

The HRA Capital Programme for 2019/20 is valued at £16.7m, of which £0.8m is in respect of non-HRA capital schemes focused on the provision of Disabled Facilities Grants and £15.9m is in respect of HRA capital schemes intended to maintain and improve council-owned dwellings and increase the social housing stock of the council.

Summary for Council Tax

REF	DETAILS	ESTIMATE 2019/20	TAX RATE PER BAND D PROPERTY
		£	£.p
1	Kent County Council	44,089,920	1,299.42
2	Kent Police and Crime Commissioner	6,553,670	193.15
3	Kent and Medway Fire and Rescue Authority	2,638,430	77.76
	Gravesham Borough Council		
4	Budget Requirement	11,474,270	
	Less:		
5	Non - Domestic Rates	(3,085,050)	
6	New Homes Bonus	(611,150)	
7	Use of Working Balances	(742,500)	
8	Parish Precepts	(339,740)	
9	Passported Parish Grant	0	
10	Transfers to / (from) the Collection Fund	196,460	
	NET EXPENDITURE	6,892,290	203.13
	Council Tax		1,773.46
	Parish Council Taxes		24.60 to 143.33

NOTE: The National Non-Domestic Rating multiplier for 2019/20 is 50.4p per £ of rateable value.

The Small Business Non-Domestic Rating multiplier for 2019/20 is 49.1p per £ of rateable value.

Parish Precepts

PARISH	PRECEPT AMOUNT	TAX RATE PER BAND D PROPERTY	COUNCIL TAX BASE
	£	£.p	£.p
Cobham	20,500	30.43	673.57
Higham	86,521	55.31	1,564.19
Luddesdown	5,750	56.50	101.77
Meopham	96,527	31.44	3,070.15
Shorne	28,271	24.60	1,149.31
Vigo	102,165	143.33	712.78

General Fund: Revenue Spending Summary

Directorate / Budget Heading	Original Budget 2018/19	Projected Outturn 2018/19	Original Budget 2019/20
Chief Executive	44,870	44,870	28,000
Housing and Regeneration	2,110,220	1,905,140	2,148,620
Communities	4,288,410	3,609,560	3,793,880
Environment and Operations	2,598,380	2,451,300	2,608,450
Corporate Services	3,767,730	3,801,470	3,682,040
Non Directorate Specific	1,113,390	1,113,390	1,134,900
Interest and Investment Income	(627,320)	(876,550)	(843,720)
Government Grant Funding	(904,470)	(939,870)	(1,213,840)
Transfers to / (from) Reserves	609,770	968,730	(622,740)
Transfers to / (from) balances	1,035,980	1,485,980	611,150
Transactions Below The Line	(1,414,170)	(1,160,540)	147,530
BUDGET REQUIREMENT FOR THE YEAR	12,622,790	12,403,480	11,474,270

General Fund: Medium Term Financial Plan

	2018/19 Original Budget	2018/19 Projected Outturn	2019/20 Original Budget
General Fund			
Requirement for the Year	12,622,790	12,403,480	11,474,270
Expenditure	22,529,480	23,700,720	26,963,760
Employees	11,885,620	11,323,800	15,295,630
Salaries	8,184,710	7,599,560	10,598,640
Agency Staff	94,520	97,480	392,840
Wages	97,810	97,810	221,870
Pension & National Insurance	2,015,370	2,009,070	2,571,420
Other Training, Retirement etc	1,493,210	1,519,880	1,510,860
Running Expenses	9,319,930	11,139,740	10,044,700
Capital Finance	1,323,930	1,237,180	1,623,430
Income	(11,980,560)	(14,236,570)	(17,335,940)
Net Housing Benefit Subsidy	(77,330)	(77,330)	(95,790)
Recharges to Other Accounts	(224,520)	(116,820)	(3,014,100)
Other Government Grants	(2,194,630)	(2,299,600)	(2,236,120)
Investment Income	(627,320)	(876,550)	(843,720)
Fees and Charges	(6,642,170)	(7,547,710)	(7,433,120)
Rental Income	(2,214,590)	(3,318,560)	(3,713,090)
Appropriations	2,073,870	2,939,330	1,846,450
Capital Items met from Balances and Rese	105,000	161,500	1,518,300
Net Contributions To and From Reserves	609,770	968,730	(622,740)
Appropriations To and From Balance	1,035,980	1,485,980	611,150
Parish Precepts	323,120	323,120	339,740
Funding for the Year	(11,293,150)	(11,897,170)	(10,731,770)
Funding	(11,293,150)	(11,897,170)	(10,731,770)
Funding Business rates retention	(3,679,110)	(4,283,130)	(3,085,050)
Less Passported Parish Grant	1,040	1,040	0
Funding New Homes Bonus	(586,760)	(586,760)	(611,150)
Funding Council Tax Income	(6,705,200)	(6,705,200)	(6,892,290)
Funding Parish Precepts	(323,120)	(323,120)	(339,740)
Transfers To and From Collection Fund	0	0	196,460
(Surplus) / Deficit Use of Usable Working Balances	1,329,640	506,310	742,500

General Fund: Service Subjective Analysis Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate	
501	Employee Expenses	11,885,620	11,323,800	15,295,630
502	Premises Related Expenses	1,949,870	1,870,650	1,545,960
503	Transport Related Expenses	847,120	893,120	922,630
504	Supplies & Services	7,327,430	9,904,050	8,512,680
505	Third Party Payments	7,145,090	7,204,140	7,549,880
506	Transfer Payments	38,463,560	38,463,560	28,063,510
507	Support Services Expenditure	13,528,050	14,289,150	12,005,110
508	Depreciation & Impairment	1,906,460	1,906,460	2,811,600
	Gross Expenditure	<u>83,053,200</u>	<u>85,854,930</u>	<u>76,707,000</u>
509A	Government grants	(41,431,780)	(41,531,800)	(30,239,430)
509B	Other grants, re-imbursements or contributions	(2,626,160)	(3,735,590)	(5,427,400)
509C	Customer & client receipts	(6,784,150)	(8,222,120)	(9,305,150)
509D	Interest & investment income	(667,320)	(916,550)	(883,720)
509E	Other recharges	(488,630)	(1,163,260)	(672,590)
509G	Income from NNDR	(10,031,710)	(10,526,470)	(9,664,140)
509H	Income from Council Tax	(7,028,320)	(7,028,320)	(7,232,030)

General Fund: Service Subjective Analysis Summary

		2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
RI	Balance sheet income	1,035,980	1,485,980	611,150
	Gross Income	<u>(68,022,090)</u>	<u>(71,638,130)</u>	<u>(62,813,310)</u>
RECH	Recharge service income	(13,263,940)	(13,242,710)	(14,354,120)
	Gross Recharge Service Income	<u>(13,263,940)</u>	<u>(13,242,710)</u>	<u>(14,354,120)</u>
510	Capital financing cost	(437,530)	(467,780)	1,202,930
	Capital Financing Costs	<u>(437,530)</u>	<u>(467,780)</u>	<u>1,202,930</u>
	Net Expenditure	<u>1,329,640</u>	<u>506,310</u>	<u>742,500</u>

General Fund: Service Subjective Analysis

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Gross Expenditure			
501 Employee Expenses	11,885,620	11,323,800	15,295,630
Wages	97,810	97,810	221,870
Salaries	8,436,730	7,501,580	10,759,270
Employer's NI contribution	854,070	850,700	1,051,240
Employer's superannuation contributions	2,102,840	2,099,910	2,484,190
Agency staff	94,520	97,480	392,840
Employee allowances	120,870	120,870	213,630
Employers retirement benefit cost	210,060	210,060	210,060
Training for staff	107,930	134,600	102,530
Severance payments to staff	790	790	0
Oncost additional Items	210,000	210,000	210,000
Salary vacancy saving	(350,000)	0	(350,000)
502 Premises Related Expenses	1,949,870	1,870,650	1,545,960
Buildings repairs maintenance	286,520	336,490	277,940
Repairs & Renewals reserve	316,500	119,510	10,000
Repairs, alterations & maintenance of fi	146,830	166,450	156,100
Land Lord Repairs Reserve Fund	135,000	135,000	75,000
Energy costs	254,140	254,440	254,140
Rents	33,550	34,550	33,550
Rates	446,010	446,010	456,090
Water Services	101,500	101,500	82,530
Fixtures & Fitting	36,190	71,190	36,200
Cleaning & domestic supplies	45,570	45,570	45,570
Grounds maintenance costs	148,060	159,940	118,840
503 Transport Related Expenses	847,120	893,120	922,630
Direct transport costs	0	0	7,600

General Fund: Service Subjective Analysis

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Transport recharges	701,610	746,610	750,490
Contract leases	118,490	118,490	113,750
Public transport	15,130	15,230	32,400
Car allowances	11,890	12,790	18,390
504 Supplies & Services	7,327,430	9,904,050	8,512,680
Equipment furniture materials	567,920	583,590	615,880
Catering	108,000	108,400	108,400
Clothes uniforms laundry	32,200	33,490	32,700
Printing stationery and office expense	112,460	126,270	108,490
Services	1,417,320	2,996,830	2,706,770
Supplies insurance	126,840	126,840	126,840
Parish Precepts	323,120	323,120	339,740
Communications & computing	1,019,840	1,080,750	1,013,700
Members Allowances	291,120	291,120	296,950
Mayors Allowances	13,930	13,930	13,930
Expenses	689,740	678,480	465,290
Grants & Subscriptions	525,270	662,270	350,320
Contributions to provisions	1,281,020	2,172,920	1,568,320
Miscellaneous expenses	814,650	702,040	761,350
Members Grants	4,000	4,000	4,000
505 Third Party Payments	7,145,090	7,204,140	7,549,880
Other local authorities	7,099,960	7,159,010	1,281,810
Government departments	0	0	6,222,940
Payments to other organisations	42,130	42,130	42,130
Other agencies	1,700	1,700	1,700
Concessionary charges	1,300	1,300	1,300
506 Transfer Payments	38,463,560	38,463,560	28,063,510

General Fund: Service Subjective Analysis

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Rent allowances	22,793,540	22,793,540	16,103,770
Rent rebates	15,684,980	15,684,980	11,951,540
Council Tax	(23,160)	(23,160)	0
Other transfer payments	8,200	8,200	8,200
507 Support Services Expenditure	13,528,050	14,289,150	12,005,110
Chief Executive	125,270	125,270	141,540
Director of Corporate Services	106,540	106,540	115,290
Finance Department	2,716,850	2,716,850	2,756,080
Democratic Services Department	347,870	347,870	354,480
Personnel & Asset Management Department	1,345,270	1,345,270	1,410,590
Legal Services Department	340,150	340,150	386,260
Internal Audit Performance Management	603,660	603,660	601,280
Director of Community Services	104,060	104,060	106,000
Housing Services	377,530	377,530	381,780
Environmental & Public Health	848,200	840,220	810,930
Building and Town Services	102,280	89,030	88,270
Leisure Services	299,830	299,830	359,360
Planning Services	348,090	348,090	355,830
Engineering Services	94,900	94,900	97,360
Director of Business	111,920	111,920	104,870
Economic Development	110,770	110,770	111,570
Director Environment and Operations	134,960	134,960	137,370
Gravesham Services	335,890	440,280	508,470
Horticulture Services	128,870	128,870	531,460
Administrative buildings	843,320	843,320	745,920
IT Services Department	1,126,420	1,126,420	1,150,330
Other Support Services	2,975,400	3,653,340	750,070
508 Depreciation & Impairment	1,906,460	1,906,460	2,811,600

General Fund: Service Subjective Analysis

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Amortisation of intangible fixed asset	43,710	43,710	36,710
Capital charges	1,862,750	1,862,750	1,942,090
Capital Grants Amortisation	0	0	832,800
Gross Expenditure	<u>83,053,200</u>	<u>85,854,930</u>	<u>76,707,00</u>
Gross Income			
509A Government grants	(41,431,780)	(41,531,800)	(30,239,430)
Government grant	(2,899,090)	(2,999,110)	(2,735,430)
C Tax benefit rent allowances	(38,532,690)	(38,532,690)	(27,504,000)
509B Other grants, re-imbursements or contributions	(2,626,160)	(3,735,590)	(5,427,400)
Revenue income for function or project	(1,377,870)	(1,679,930)	(1,551,940)
Contribution from local authorities	(391,790)	(601,270)	(1,490,030)
Costs recharged to outside bodies	(185,250)	(250,200)	(194,370)
Contributions from reserves	(671,250)	(1,204,190)	(2,191,060)
509C Customer & client receipts	(6,784,150)	(8,222,120)	(9,305,150)
Sales of product or materials	(2,030,670)	(2,030,670)	(2,273,900)
Fees and charges for services	(2,333,890)	(2,337,890)	(3,113,160)
Rents tithes way leaves etc	(2,214,590)	(3,318,560)	(3,713,090)
Income surplus from DSO	(205,000)	(535,000)	(205,000)
509D Interest & investment income	(667,320)	(916,550)	(883,720)
Interest income	(667,320)	(916,550)	(883,720)
509E Other recharges	(488,630)	(1,163,260)	(672,590)
Recharges income other	(381,020)	(377,710)	(368,080)
Recharges printing & grants	(107,610)	(785,550)	(304,510)
509G Income from NNDR	(10,031,710)	(10,526,470)	(9,664,140)
Income from NNDR	(10,031,710)	(10,526,470)	(9,664,140)

General Fund: Service Subjective Analysis

		2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
509H	Income from Council Tax	(7,028,320)	(7,028,320)	(7,232,030)
	Income from Council Tax	(7,028,320)	(7,028,320)	(7,232,030)
RI	Balance sheet income	1,035,980	1,485,980	611,150
	Funding	1,035,980	1,485,980	611,150
	Gross Income	<u><u>(68,022,090)</u></u>	<u><u>(71,638,130)</u></u>	<u><u>(62,813,310)</u></u>
Gross Recharge Service				
RECH	Recharge service income	(13,263,940)	(13,242,710)	(14,354,120)
	Recharges income support costs	(13,263,940)	(13,242,710)	(14,354,120)
	Gross Recharge Service Income	<u><u>(13,263,940)</u></u>	<u><u>(13,242,710)</u></u>	<u><u>(14,354,120)</u></u>
Capital Financing Costs				
510	Capital financing cost	(437,530)	(467,780)	1,202,930
	Interest payments	812,660	857,290	990,050
	Direct revenue financing	0	56,500	1,518,300
	Revenue appropriations	(1,250,190)	(1,381,570)	(1,305,420)
	Capital Financing Costs	<u><u>(437,530)</u></u>	<u><u>(467,780)</u></u>	<u><u>1,202,930</u></u>
	Net Expenditure	<u><u>1,329,640</u></u>	<u><u>506,310</u></u>	<u><u>742,500</u></u>

Chief Executive: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Corporate Directorate			
Gross Expenditure	191,170	191,170	192,890
Net Expenditure	<u>191,170</u>	<u>191,170</u>	<u>192,890</u>
Kent Thameside Regeneration			
Gross Expenditure	28,000	28,000	28,000
Net Expenditure	<u>28,000</u>	<u>28,000</u>	<u>28,000</u>

Service Corporate Directorate
Cabinet Portfolio Leader
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6410 Corporate & democratic core

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Corporate Directorate			
Employee Expenses	168,900	168,900	170,500
Direct employee expenses	168,900	168,900	170,500
Transport Related Expenses	5,880	5,880	6,000
Contract leases	5,380	5,380	5,500
Public transport	500	500	500
Supplies & Services	1,740	1,740	1,740
Printing, stationary & general	40	40	40
Services	600	600	600
Expenses	820	820	820
Grants & subscriptions	280	280	280
Support Services Expenditure	14,650	14,650	14,650
Corporate Services	6,570	6,570	6,670
Community Services	130	130	130
Administrative Buildings	5,620	5,620	5,520
Other Support Services	2,330	2,330	2,330
Gross Expenditure	191,170	191,170	192,890
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	191,170	191,170	192,890

Service Kent Thameside Regeneration
Cabinet Portfolio Planning and Regeneration
Directorate Chief Executive

RO/RA Reference Details:
 RO5C Planning & Development
 RO5350 Economic development

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Kent Thameside Regeneration			
Supplies & Services	28,000	28,000	28,000
Grants & subscriptions	28,000	28,000	28,000
Gross Expenditure	28,000	28,000	28,000
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	28,000	28,000	28,000
Gross Total	219,170	219,170	220,890

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Housing and Regeneration: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Assistance Housing			
Gross Expenditure	24,120	24,120	24,530
Gross Income	(4,000)	(4,000)	(4,000)
Net Expenditure	<u>20,120</u>	<u>20,120</u>	<u>20,530</u>
Building Services (STG)			
Gross Expenditure	0	68,530	44,980
Net Expenditure	<u>0</u>	<u>68,530</u>	<u>44,980</u>
Choice Based Lettings			
Gross Expenditure	7,500	7,500	7,500
Net Expenditure	<u>7,500</u>	<u>7,500</u>	<u>7,500</u>
Cobham and Ashenbank Scheme			
Gross Income	(1,850)	(1,850)	0
Net Expenditure	<u>(1,850)</u>	<u>(1,850)</u>	<u>0</u>
Denton Caravan Site			
Gross Expenditure	32,050	30,530	30,560
Gross Income	(35,540)	(35,540)	(35,540)
Net Expenditure	<u>(3,490)</u>	<u>(5,010)</u>	<u>(4,980)</u>
Development Management			
Gross Expenditure	1,325,340	1,366,130	1,439,120
Gross Income	(426,530)	(441,960)	(433,630)
Net Expenditure	<u>898,810</u>	<u>924,170</u>	<u>1,005,490</u>
Director Housing Regeneration			

Housing and Regeneration: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Gross Expenditure	182,830	182,830	177,260
Net Expenditure	<u>182,830</u>	<u>182,830</u>	<u>177,260</u>
Emergency Planning			
Gross Expenditure	32,750	0	0
Net Expenditure	<u>32,750</u>	<u>0</u>	<u>0</u>
Engineering Services			
Gross Expenditure	107,810	81,800	81,800
Net Expenditure	<u>107,810</u>	<u>81,800</u>	<u>81,800</u>
Homelessness			
Gross Expenditure	755,890	788,280	714,660
Gross Income	(266,150)	(345,470)	(222,700)
Net Expenditure	<u>489,740</u>	<u>442,810</u>	<u>491,960</u>
Housing Development Strategy			
Gross Expenditure	218,650	218,650	273,150
Net Expenditure	<u>218,650</u>	<u>218,650</u>	<u>273,150</u>
Miscellaneous Housing Services			
Gross Expenditure	299,630	210,570	210,760
Gross Income	(100)	(750)	(100)
Net Expenditure	<u>299,530</u>	<u>209,820</u>	<u>210,660</u>
Miscellaneous Works Services			
Gross Expenditure	15,270	15,270	15,270
Net Expenditure	<u>15,270</u>	<u>15,270</u>	<u>15,270</u>

Housing and Regeneration: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Planning Policy			
Gross Expenditure	739,310	711,890	766,440
Gross Income	0	(112,500)	0
Net Expenditure	<u>739,310</u>	<u>599,390</u>	<u>766,440</u>
Private Housing Standards			
Gross Expenditure	146,820	147,440	149,470
Gross Income	(2,450)	(2,450)	(2,450)
Net Expenditure	<u>144,370</u>	<u>144,990</u>	<u>147,020</u>
Regeneration			
Gross Expenditure	167,100	201,100	139,800
Gross Income	0	(29,500)	0
Net Expenditure	<u>167,100</u>	<u>171,600</u>	<u>139,800</u>
Renovation Property Grant			
Gross Expenditure	148,510	148,510	984,120
Gross Income	0	0	(832,800)
Net Expenditure	<u>148,510</u>	<u>148,510</u>	<u>151,320</u>
Southfield Shaw Park Homes			
Gross Expenditure	70,770	70,770	70,790
Gross Income	(147,920)	(147,920)	(147,920)
Net Expenditure	<u>(77,150)</u>	<u>(77,150)</u>	<u>(77,130)</u>
Statutory Contribution to HRA			
Gross Expenditure	10,620	10,620	10,620
Net Expenditure	<u>10,620</u>	<u>10,620</u>	<u>10,620</u>

Service Assistance Housing
Cabinet Portfolio Housing Delivery
Directorate Housing and Regeneration

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO409 Housing strategy advice and enabling

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Assistance Housing			
Supplies & Services	2,340	2,340	2,340
Grants & subscriptions	2,340	2,340	2,340
Support Services Expenditure	21,780	21,780	22,190
Corporate Services	21,780	21,780	22,190
Gross Expenditure	24,120	24,120	24,530
Customer & client receipts	(4,000)	(4,000)	(4,000)
Sales of product or materials	(4,000)	(4,000)	(4,000)
Gross Income	(4,000)	(4,000)	(4,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	20,120	20,120	20,530

Service Building Services (STG)
Cabinet Portfolio Planning and Regeneration
Directorate Housing and Regeneration

RO/RA Reference Details:
RO5C Planning & Development
RO5310 Building control

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Building Services (STG)			
Supplies & Services	0	68,530	44,980
Services	0	68,530	44,980
Gross Expenditure	0	68,530	44,980
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	0	68,530	44,980

Service Choice Based Lettings
Cabinet Portfolio Housing Delivery
Directorate Housing and Regeneration

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO409 Housing strategy advice and enabling

Choice Based Lettings

Supplies & Services

Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
	7,500	7,500	7,500
	7,500	7,500	7,500
	<u><u>7,500</u></u>	<u><u>7,500</u></u>	<u><u>7,500</u></u>
	<u><u>7,500</u></u>	<u><u>7,500</u></u>	<u><u>7,500</u></u>

Service Cobham and Ashenbank Scheme
Cabinet Portfolio Planning and Regeneration
Directorate Housing and Regeneration

RO/RA Reference Details:
 RO5A Cultural & Related Services
 RO503 Open spaces

Cobham and Ashenbank Scheme

Customer & client receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
	(1,850)	(1,850)	0
	(1,850)	(1,850)	0
	<u>(1,850)</u>	<u>(1,850)</u>	<u>0</u>
	<u>(1,850)</u>	<u>(1,850)</u>	<u>0</u>

Service Denton Caravan Site
Cabinet Portfolio Housing Delivery
Directorate Housing and Regeneration

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO460 Other council properties-travellers

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Denton Caravan Site			
Premises Related Expenses	26,000	26,000	26,000
Repairs, alterations & buildings	9,000	9,000	9,000
Energy costs	1,000	1,000	1,000
Water services	16,000	16,000	16,000
Supplies & Services	1,550	30	30
Services	1,550	30	30
Support Services Expenditure	4,500	4,500	4,530
Corporate Services	2,910	2,910	2,940
Community Services	1,590	1,590	1,590
Gross Expenditure	32,050	30,530	30,560
Customer & client receipts	(35,540)	(35,540)	(35,540)
Rents tithes way leaves etc	(35,540)	(35,540)	(35,540)
Gross Income	(35,540)	(35,540)	(35,540)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(3,490)	(5,010)	(4,980)

Service Development Management
Cabinet Portfolio Planning and Regeneration
Directorate Housing and Regeneration

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Development Management			
Employee Expenses	699,200	677,160	763,890
Direct employee expenses	699,200	677,160	763,890
Transport Related Expenses	14,590	14,590	14,840
Contract leases	11,750	11,750	12,000
Public transport	550	550	550
Car allowances	2,290	2,290	2,290
Supplies & Services	93,160	108,540	94,480
Equipment furniture & materials	360	360	360
Clothes, uniform & laundry	100	100	100
Printing, stationary & general	3,310	11,740	4,240
Services	86,900	86,850	87,290
Communications & computing	70	7,070	70
Expenses	730	730	730
Grants & subscriptions	1,690	1,690	1,690
Support Services Expenditure	518,390	565,840	565,910
Chief Executive	5,150	5,150	5,250
Corporate Services	170,220	170,220	181,550
Community Services	261,910	309,360	315,170
Administrative Buildings	64,440	64,440	47,270
Other Support Services	16,670	16,670	16,670
Gross Expenditure	1,325,340	1,366,130	1,439,120
Other grants, re-imbursements or contributions	(14,190)	(14,190)	(14,190)
Other grants or contributions	(14,190)	(14,190)	(14,190)
Customer & client receipts	(412,340)	(412,340)	(419,440)
Sales of product or materials	(3,840)	(3,840)	(3,840)
Fees and charges for services	(408,500)	(408,500)	(415,600)
Other recharges	0	(15,430)	0
Other Recharge Income	0	(15,430)	0
Gross Income	(426,530)	(441,960)	(433,630)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	898,810	924,170	1,005,490

Service Director Housing Regeneration
Cabinet Portfolio Leader
Directorate Housing and Regeneration

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Director Housing Regeneration			
Employee Expenses	150,210	150,210	144,300
Direct employee expenses	150,210	150,210	144,300
Transport Related Expenses	5,700	5,700	5,850
Contract leases	5,350	5,350	5,500
Public transport	200	200	200
Car allowances	150	150	150
Supplies & Services	530	530	530
Expenses	530	530	530
Support Services Expenditure	26,390	26,390	26,580
Chief Executive	620	620	630
Corporate Services	17,680	17,680	17,940
Community Services	1,300	1,300	1,330
Administrative Buildings	5,510	5,510	5,400
Other Support Services	1,280	1,280	1,280
Gross Expenditure	182,830	182,830	177,260
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	182,830	182,830	177,260

Service Emergency Planning
Cabinet Portfolio Leader
Directorate Housing and Regeneration

RO/RA Reference Details:
RO6A Central Services
RO6450 Emergency planning

Emergency Planning

Supplies & Services

Services

Support Services Expenditure

Corporate Services

Community Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Supplies & Services	24,800	0	0
Services	24,800	0	0
Support Services Expenditure	7,950	0	0
Corporate Services	3,710	0	0
Community Services	4,240	0	0
Gross Expenditure	32,750	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	32,750	0	0

Service Engineering Services
Cabinet Portfolio Planning and Regeneration
Directorate Housing and Regeneration

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO247 Environmental safety routine maintenance

Engineering Services

Employee Expenses

Direct employee expenses

Support Services Expenditure

Chief Executive
 Corporate Services
 Community Services
 Administrative Buildings
 Other Support Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	55,530	29,520	28,510
Direct employee expenses	55,530	29,520	28,510
Support Services Expenditure	52,280	52,280	53,290
Chief Executive	370	370	380
Corporate Services	26,710	26,710	27,040
Community Services	21,850	21,850	22,570
Administrative Buildings	2,750	2,750	2,700
Other Support Services	600	600	600
Gross Expenditure	107,810	81,800	81,800
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	107,810	81,800	81,800

Service Homelessness
Cabinet Portfolio Housing Delivery
Directorate Housing and Regeneration

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO440 Homelessness

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Homelessness			
Employee Expenses	388,610	257,170	344,090
Direct employee expenses	388,610	257,170	344,090
Transport Related Expenses	600	500	600
Public transport	100	100	100
Car allowances	500	400	500
Supplies & Services	265,570	429,500	280,570
Equipment furniture & materials	70	70	70
Printing, stationary & general	0	100	0
Services	81,500	245,330	96,500
Grants & subscriptions	8,000	8,000	8,000
Miscellaneous expenses	176,000	176,000	176,000
Support Services Expenditure	101,110	101,110	89,400
Chief Executive	2,380	2,380	2,420
Corporate Services	26,360	26,360	26,720
Community Services	26,060	26,060	26,090
Administrative Buildings	41,820	41,820	29,680
Other Support Services	4,490	4,490	4,490
Gross Expenditure	755,890	788,280	714,660
Government grants	(116,100)	(104,550)	0
Government grants	(116,100)	(104,550)	0
Other grants, re-imbursments or contributions	(150,050)	(150,050)	(150,050)
Other grants or contributions	(150,050)	(150,050)	(150,050)
Other recharges	0	(90,870)	(72,650)
Other Recharge Income	0	(90,870)	(72,650)
Gross Income	(266,150)	(345,470)	(222,700)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	489,740	442,810	491,960

Service Housing Development Strategy
Cabinet Portfolio Housing Delivery
Directorate Housing and Regeneration

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO409 Housing strategy advice and enabling

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Housing Development Strategy			
Employee Expenses	127,430	127,430	176,470
Direct employee expenses	127,430	127,430	176,470
Transport Related Expenses	70	70	70
Public transport	70	70	70
Supplies & Services	32,600	32,600	32,600
Equipment furniture & materials	50	50	50
Printing, stationary & general	50	50	50
Services	30,000	30,000	30,000
Miscellaneous expenses	2,500	2,500	2,500
Support Services Expenditure	58,550	58,550	64,010
Chief Executive	690	690	700
Corporate Services	29,700	29,700	34,770
Community Services	26,260	26,260	26,640
Other Support Services	1,900	1,900	1,900
Gross Expenditure	218,650	218,650	273,150
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	218,650	218,650	273,150

Service	Miscellaneous Housing Services	RO/RA Reference Details:	
Cabinet Portfolio	Housing Delivery	RO4	Housing Services (GFRA only)
Directorate	Housing and Regeneration	RO409	Housing strategy advice and enabling

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Miscellaneous Housing Services			
Employee Expenses	215,320	117,430	127,460
Direct employee expenses	214,620	116,730	126,760
Indirect employee expenses	700	700	700
Transport Related Expenses	1,150	1,150	1,150
Public transport	150	150	150
Car allowances	1,000	1,000	1,000
Supplies & Services	2,000	2,830	2,000
Equipment furniture & materials	300	300	300
Clothes, uniform & laundry	200	200	200
Printing, stationary & general	600	600	600
Services	200	200	200
Expenses	400	400	400
Grants & subscriptions	0	830	0
Miscellaneous expenses	300	300	300
Third Party Payments	0	8,000	0
Other local authorities	0	8,000	0
Support Services Expenditure	81,160	81,160	80,150
Chief Executive	1,480	1,480	1,510
Corporate Services	26,000	26,000	26,390
Community Services	38,180	38,180	37,020
Administrative Buildings	13,770	13,770	13,500
Other Support Services	1,730	1,730	1,730
Gross Expenditure	299,630	210,570	210,760
Other grants, re-imbursements or contributions	0	(650)	0
Other grants or contributions	0	(650)	0
Customer & client receipts	(100)	(100)	(100)
Sales of product or materials	(100)	(100)	(100)
Gross Income	(100)	(750)	(100)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	299,530	209,820	210,660

Service Miscellaneous Works Services
Cabinet Portfolio Planning and Regeneration
Directorate Housing and Regeneration

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO270 Public transport

Miscellaneous Works Services

Premises Related Expenses

Energy costs

Supplies & Services

Services

Support Services Expenditure

Corporate Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Premises Related Expenses	340	340	340
Energy costs	340	340	340
Supplies & Services	14,820	14,820	14,820
Services	14,820	14,820	14,820
Support Services Expenditure	110	110	110
Corporate Services	110	110	110
Gross Expenditure	15,270	15,270	15,270
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	15,270	15,270	15,270

Service Planning Policy
Cabinet Portfolio Planning and Regeneration
Directorate Housing and Regeneration

RO/RA Reference Details:
RO5C Planning & Development
RO5335 Planning policy

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Planning Policy			
Employee Expenses	538,230	398,310	555,920
Direct employee expenses	538,230	398,310	555,920
Transport Related Expenses	14,090	14,090	14,420
Contract leases	13,370	13,370	13,700
Public transport	500	500	500
Car allowances	220	220	220
Supplies & Services	8,560	121,060	8,560
Equipment furniture & materials	50	50	50
Clothes, uniform & laundry	30	30	30
Printing, stationery & general	310	310	310
Services	0	97,500	0
Communications & computing	0	15,000	0
Expenses	30	30	30
Grants & subscriptions	4,140	4,140	4,140
Miscellaneous expenses	4,000	4,000	4,000
Support Services Expenditure	178,430	178,430	187,540
Chief Executive	2,450	2,450	2,510
Corporate Services	94,770	94,770	104,480
Community Services	53,490	53,490	53,280
Administrative Buildings	23,080	23,080	22,630
Other Support Services	4,640	4,640	4,640
Gross Expenditure	739,310	711,890	766,440
Other recharges	0	(112,500)	0
Other Recharge Income	0	(112,500)	0
Gross Income	0	(112,500)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	739,310	599,390	766,440

Service Private Housing Standards
Cabinet Portfolio Housing Delivery
Directorate Housing and Regeneration

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Private Housing Standards			
Supplies & Services	3,000	3,620	3,000
Miscellaneous expenses	3,000	3,620	3,000
Support Services Expenditure	143,820	143,820	146,470
Corporate Services	15,030	15,030	15,220
Community Services	128,790	128,790	131,250
Gross Expenditure	146,820	147,440	149,470
Customer & client receipts	(2,450)	(2,450)	(2,450)
Fees and charges for services	(2,450)	(2,450)	(2,450)
Gross Income	(2,450)	(2,450)	(2,450)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	144,370	144,990	147,020

Service Regeneration
Cabinet Portfolio Planning and Regeneration
Directorate Housing and Regeneration

RO/RA Reference Details:
RO5C Planning & Development
RO5340 Environmental initiatives

Regeneration

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	109,920	109,920	82,330
Direct employee expenses	109,920	109,920	82,330
Premises Related Expenses	0	9,000	0
Repairs, alterations & buildings	0	9,000	0
Transport Related Expenses	290	290	290
Public transport	170	170	170
Car allowances	120	120	120
Supplies & Services	9,330	34,330	9,330
Equipment furniture & materials	70	70	70
Clothes, uniform & laundry	40	40	40
Printing, stationary & general	360	360	360
Services	7,460	32,460	7,460
Miscellaneous expenses	1,400	1,400	1,400
Support Services Expenditure	47,560	47,560	47,850
Chief Executive	1,860	1,860	1,890
Corporate Services	26,070	26,070	26,270
Community Services	10,190	10,190	10,390
Administrative Buildings	7,130	7,130	6,990
Other Support Services	2,310	2,310	2,310
Gross Expenditure	167,100	201,100	139,800
Other grants, re-imbursments or contributions	0	(4,500)	0
Other grants or contributions	0	(4,500)	0
Other recharges	0	(25,000)	0
Other Recharge Income	0	(25,000)	0
Gross Income	0	(29,500)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	167,100	171,600	139,800

Service Renovation Property Grant
Cabinet Portfolio Housing Delivery
Directorate Housing and Regeneration

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO409 Housing strategy advice and enabling

Renovation Property Grant

Supplies & Services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
	200	200	833,000
Equipment furniture & materials	200	200	200
Grants & subscriptions	0	0	832,800

Support Services Expenditure

	148,310	148,310	151,120
Corporate Services	7,460	7,460	7,530
Community Services	140,850	140,850	143,590

Gross Expenditure

	148,510	148,510	984,120
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Other grants, re-imbursements or contributions

	0	0	(832,800)
Other grants or contributions	0	0	(832,800)

Gross Income

	0	0	(832,800)
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**Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)**

	148,510	148,510	151,320
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Service Southfield Shaw Park Homes
Cabinet Portfolio Housing Delivery
Directorate Housing and Regeneration

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO460 Other council properties-travellers

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Southfield Shaw Park Homes			
Premises Related Expenses	64,650	64,650	64,650
Repairs, alterations & buildings	13,330	13,330	13,330
Energy costs	29,420	29,420	29,420
Water services	21,900	21,900	21,900
Support Services Expenditure	6,120	6,120	6,140
Corporate Services	2,130	2,130	2,150
Community Services	3,990	3,990	3,990
Gross Expenditure	<u><u>70,770</u></u>	<u><u>70,770</u></u>	<u><u>70,790</u></u>
Other grants, re-imbursments or contributions	(36,490)	(36,490)	(36,490)
Other grants or contributions	(36,490)	(36,490)	(36,490)
Customer & client receipts	(111,430)	(111,430)	(111,430)
Rents tithes way leaves etc	(111,430)	(111,430)	(111,430)
Gross Income	<u><u>(147,920)</u></u>	<u><u>(147,920)</u></u>	<u><u>(147,920)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>(77,150)</u></u>	<u><u>(77,150)</u></u>	<u><u>(77,130)</u></u>

Service Statutory Contribution to HRA
Cabinet Portfolio Housing Delivery
Directorate Housing and Regeneration

RO/RA Reference Details:
 RS718 Contribution to HRA Community
 RS718 Contribution to the HRA re item

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Statutory Contribution to HRA			
Supplies & Services	10,620	10,620	10,620
Grants & subscriptions	10,620	10,620	10,620
Gross Expenditure	10,620	10,620	10,620
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	10,620	10,620	10,620
Gross Total	3,400,430	3,162,600	3,461,690

Communities: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Administrative Buildings			
Gross Expenditure	1,074,710	1,024,870	975,110
Gross Income	(163,300)	(163,300)	(167,740)
Net Expenditure	<u>911,410</u>	<u>861,570</u>	<u>807,370</u>
Arts and Heritage Development			
Gross Expenditure	70,170	72,750	69,900
Gross Income	(5,850)	(6,470)	(6,350)
Net Expenditure	<u>64,320</u>	<u>66,280</u>	<u>63,550</u>
Building Services (STG)			
Gross Expenditure	58,830	0	0
Net Expenditure	<u>58,830</u>	<u>0</u>	<u>0</u>
Canal Basin			
Gross Expenditure	700	700	710
Net Expenditure	<u>700</u>	<u>700</u>	<u>710</u>
CCTV			
Gross Expenditure	184,900	184,010	185,410
Net Expenditure	<u>184,900</u>	<u>184,010</u>	<u>185,410</u>
Central Support Services			
Gross Expenditure	174,470	174,400	171,150
Gross Income	(171,170)	(171,170)	(171,610)
Net Expenditure	<u>3,300</u>	<u>3,230</u>	<u>(460)</u>
Community Events			

Communities: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Gross Expenditure	163,910	198,600	164,500
Gross Income	(19,750)	(19,750)	(34,750)
Net Expenditure	<u>144,160</u>	<u>178,850</u>	<u>129,750</u>
Community Engagement			
Gross Expenditure	95,740	84,120	65,740
Net Expenditure	<u>95,740</u>	<u>84,120</u>	<u>65,740</u>
Community Safety			
Gross Expenditure	418,900	477,680	477,970
Gross Income	(76,300)	(135,080)	(76,400)
Net Expenditure	<u>342,600</u>	<u>342,600</u>	<u>401,570</u>
Communications Team			
Gross Expenditure	210,410	200,410	206,860
Gross Income	(12,000)	(15,000)	(22,000)
Net Expenditure	<u>198,410</u>	<u>185,410</u>	<u>184,860</u>
Corporate Health and Safety			
Gross Expenditure	86,200	47,890	0
Net Expenditure	<u>86,200</u>	<u>47,890</u>	<u>0</u>
Council and Civic Expenses			
Gross Expenditure	925,880	925,490	930,150
Net Expenditure	<u>925,880</u>	<u>925,490</u>	<u>930,150</u>
Customer Services			
Gross Expenditure	1,039,540	992,440	1,059,130
Gross Income	(149,270)	(149,270)	(149,270)

Communities: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Net Expenditure	<u>890,270</u>	<u>843,170</u>	<u>909,860</u>
Democratic Services			
Gross Expenditure	344,970	344,950	346,250
Net Expenditure	<u>344,970</u>	<u>344,950</u>	<u>346,250</u>
Director Communities			
Gross Expenditure	127,660	127,660	130,070
Net Expenditure	<u>127,660</u>	<u>127,660</u>	<u>130,070</u>
District Shopping Centre			
Gross Expenditure	167,970	74,250	78,730
Gross Income	(253,770)	(253,770)	(292,130)
Net Expenditure	<u>(85,800)</u>	<u>(179,520)</u>	<u>(213,400)</u>
Dog Control			
Gross Expenditure	86,270	86,270	87,640
Gross Income	(7,500)	(7,500)	(7,500)
Net Expenditure	<u>78,770</u>	<u>78,770</u>	<u>80,140</u>
Economic and Rural Affairs			
Gross Expenditure	270,040	195,880	261,220
Gross Income	0	(1,300)	0
Net Expenditure	<u>270,040</u>	<u>194,580</u>	<u>261,220</u>
Election Expenses			
Gross Expenditure	80,650	85,530	202,170
Gross Income	0	(4,880)	(120,000)
Net Expenditure	<u>80,650</u>	<u>80,650</u>	<u>82,170</u>

Communities: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Emergency Planning			
Gross Expenditure	0	32,750	42,350
Net Expenditure	0	32,750	42,350
Environmental Health Admin			
Gross Expenditure	813,420	722,550	787,450
Net Expenditure	813,420	722,550	787,450
Food Hygiene & Food Safety			
Gross Expenditure	147,080	147,080	150,010
Gross Income	(500)	(500)	(500)
Net Expenditure	146,580	146,580	149,510
Go Trade			
Gross Expenditure	171,300	131,650	171,300
Gross Income	(171,300)	(131,650)	(171,300)
Net Expenditure	0	0	0
The Grand			
Gross Expenditure	0	186,500	128,420
Gross Income	0	(186,500)	(128,420)
Net Expenditure	0	0	0
Health & Community Development			
Gross Expenditure	18,290	18,130	18,330
Net Expenditure	18,290	18,130	18,330
Health & Safety			

Communities: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Gross Expenditure	65,090	65,090	66,040
Gross Income	(600)	(600)	(600)
Net Expenditure	<u>64,490</u>	<u>64,490</u>	<u>65,440</u>
Horticulture Parks Open Spaces			
Gross Expenditure	8,680	30,350	9,610
Gross Income	0	(20,580)	0
Net Expenditure	<u>8,680</u>	<u>9,770</u>	<u>9,610</u>
Individual Elector Registration			
Gross Expenditure	164,690	176,820	167,620
Gross Income	(3,010)	(15,140)	(3,010)
Net Expenditure	<u>161,680</u>	<u>161,680</u>	<u>164,610</u>
Industrial Estates			
Gross Expenditure	63,420	62,960	73,130
Gross Income	(510,060)	(510,060)	(554,740)
Net Expenditure	<u>(446,640)</u>	<u>(447,100)</u>	<u>(481,610)</u>
Investment Properties			
Gross Expenditure	60,150	75,770	60,950
Gross Income	(734,210)	(1,126,630)	(1,181,730)
Net Expenditure	<u>(674,060)</u>	<u>(1,050,860)</u>	<u>(1,120,780)</u>
Land Charges			
Gross Expenditure	128,000	128,160	128,000
Gross Income	(128,000)	(128,000)	(128,000)
Net Expenditure	<u>0</u>	<u>160</u>	<u>0</u>
Legal Services			

Communities: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Gross Expenditure	485,180	526,610	534,110
Net Expenditure	<u>485,180</u>	<u>526,610</u>	<u>534,110</u>
Leisure Centres			
Gross Expenditure	382,850	390,560	343,150
Gross Income	(310,480)	(310,480)	(294,650)
Net Expenditure	<u>72,370</u>	<u>80,080</u>	<u>48,500</u>
Licences			
Gross Expenditure	168,350	135,720	445,460
Gross Income	(81,090)	(100,270)	(337,870)
Net Expenditure	<u>87,260</u>	<u>35,450</u>	<u>107,590</u>
Market			
Gross Expenditure	223,630	186,630	199,270
Gross Income	(103,500)	(66,500)	(80,500)
Net Expenditure	<u>120,130</u>	<u>120,130</u>	<u>118,770</u>
Miscellaneous Financial Assistance			
Gross Expenditure	101,900	101,900	101,900
Net Expenditure	<u>101,900</u>	<u>101,900</u>	<u>101,900</u>
Miscellaneous Property Holding			
Gross Expenditure	12,760	12,760	18,320
Gross Income	(16,580)	(16,580)	(14,080)
Net Expenditure	<u>(3,820)</u>	<u>(3,820)</u>	<u>4,240</u>
Human Resources			
Gross Expenditure	330,020	307,360	309,660

Communities: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Net Expenditure	<u>330,020</u>	<u>307,360</u>	<u>309,660</u>
Pollution Control			
Gross Expenditure	279,890	283,020	285,650
Gross Income	(12,020)	(15,150)	(7,040)
Net Expenditure	<u>267,870</u>	<u>267,870</u>	<u>278,610</u>
Property Services			
Gross Expenditure	489,590	489,440	568,250
Net Expenditure	<u>489,590</u>	<u>489,440</u>	<u>568,250</u>
Public Carriage Administration			
Gross Expenditure	64,140	65,140	76,340
Gross Income	(73,800)	(74,800)	(74,730)
Net Expenditure	<u>(9,660)</u>	<u>(9,660)</u>	<u>1,610</u>
Public Conveniences			
Gross Expenditure	64,340	67,290	53,160
Gross Income	(250)	(250)	(250)
Net Expenditure	<u>64,090</u>	<u>67,040</u>	<u>52,910</u>
Public Health and Wellbeing			
Gross Expenditure	302,040	312,160	272,000
Gross Income	(45,030)	(54,800)	(19,520)
Net Expenditure	<u>257,010</u>	<u>257,360</u>	<u>252,480</u>
Recruitment and Training Expense			
Gross Expenditure	73,750	96,750	73,750
Net Expenditure	<u>73,750</u>	<u>96,750</u>	<u>73,750</u>

Communities: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Reprographics			
Gross Expenditure	347,460	323,820	327,050
Gross Income	(107,610)	(107,610)	(107,610)
Net Expenditure	<u>239,850</u>	<u>216,210</u>	<u>219,440</u>
Rodent & Pest Control			
Gross Expenditure	17,580	17,580	17,960
Gross Income	(4,500)	(4,500)	(4,500)
Net Expenditure	<u>13,080</u>	<u>13,080</u>	<u>13,460</u>
Sports Development and Comm Rec			
Gross Expenditure	242,780	247,990	284,640
Gross Income	(22,230)	(22,230)	(21,850)
Net Expenditure	<u>220,550</u>	<u>225,760</u>	<u>262,790</u>
St George's Centre			
Gross Expenditure	1,170	911,590	1,203,060
Gross Income	(195,000)	(959,170)	(1,181,860)
Net Expenditure	<u>(193,830)</u>	<u>(47,580)</u>	<u>21,200</u>
Town Pontoon			
Gross Expenditure	78,810	83,400	89,420
Net Expenditure	<u>78,810</u>	<u>83,400</u>	<u>89,420</u>
Tourism			
Gross Expenditure	131,720	131,960	137,450
Gross Income	(10,350)	(10,350)	(13,350)
Net Expenditure	<u>121,370</u>	<u>121,610</u>	<u>124,100</u>

Communities: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Town Centre Initiative			
Gross Expenditure	183,790	198,560	163,390
Gross Income	(46,960)	(46,960)	(33,300)
Net Expenditure	<u>136,830</u>	<u>151,600</u>	<u>130,090</u>
Town Pier			
Gross Expenditure	34,780	40,050	19,260
Gross Income	(19,640)	(24,150)	(3,000)
Net Expenditure	<u>15,140</u>	<u>15,900</u>	<u>16,260</u>
Town Services			
Gross Expenditure	10,390	10,390	10,560
Net Expenditure	<u>10,390</u>	<u>10,390</u>	<u>10,560</u>
The Woodville			
Gross Expenditure	1,115,680	1,099,490	1,079,840
Gross Income	(595,920)	(595,920)	(595,920)
Net Expenditure	<u>519,760</u>	<u>503,570</u>	<u>483,920</u>

Service Administrative Buildings
Cabinet Portfolio Performance and Administration
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Administrative Buildings			
Employee Expenses	228,440	207,720	213,430
Direct employee expenses	228,440	207,720	213,430
Premises Related Expenses	468,760	437,540	382,760
Repairs, alterations & buildings	205,590	174,370	119,590
Energy costs	105,890	105,890	105,890
Rates	136,870	136,870	136,870
Water services	5,310	5,310	5,310
Fixtures & fittings	750	750	750
Cleaning & domestic supplies	14,350	14,350	14,350
Transport Related Expenses	2,830	2,830	3,510
Transport recharges	2,830	2,830	3,510
Supplies & Services	61,270	63,370	63,370
Equipment furniture & materials	6,640	6,640	6,640
Catering	0	4,500	4,500
Clothes, uniform & laundry	300	300	300
Services	34,560	32,160	32,160
Miscellaneous expenses	19,770	19,770	19,770
Support Services Expenditure	313,410	313,410	312,040
Chief Executive	2,260	2,260	2,300
Corporate Services	79,460	79,460	77,020
Community Services	650	650	42,480
Other Support Services	231,040	231,040	190,240
Gross Expenditure	1,074,710	1,024,870	975,110
Customer & client receipts	(163,300)	(163,300)	(167,740)
Rents tithes way leaves etc	(163,300)	(163,300)	(167,740)
Gross Income	(163,300)	(163,300)	(167,740)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	911,410	861,570	807,370

Service Arts and Heritage Development
Cabinet Portfolio Community Services
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

Arts and Heritage Development

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	22,530	22,530	23,280
Direct employee expenses	22,530	22,530	23,280
Premises Related Expenses	6,370	9,860	6,370
Repairs, alterations & buildings	6,270	9,760	6,270
Fixtures & fittings	100	100	100
Transport Related Expenses	150	150	150
Car allowances	150	150	150
Supplies & Services	20,970	20,060	19,540
Equipment furniture & materials	100	100	100
Services	7,730	6,820	6,300
Communications & computing	340	340	340
Grants & subscriptions	11,300	11,300	11,300
Miscellaneous expenses	1,500	1,500	1,500
Transfer Payments	600	600	600
Other transfer payments	600	600	600
Support Services Expenditure	19,550	19,550	19,960
Chief Executive	380	380	380
Corporate Services	11,510	11,510	11,890
Community Services	5,240	5,240	5,300
Administrative Buildings	1,650	1,650	1,620
Other Support Services	770	770	770
Gross Expenditure	70,170	72,750	69,900
Customer & client receipts	(5,850)	(5,850)	(6,350)
Rents tithes way leaves etc	(5,850)	(5,850)	(6,350)
Other recharges	0	(620)	0
Other Recharge Income	0	(620)	0
Gross Income	(5,850)	(6,470)	(6,350)

Service Arts and Heritage Development
Cabinet Portfolio Community Services
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2018/19
Original
Estimate**

64,320

**2018/19
Projected
Outturn**

66,280

**2019/20
Original
Estimate**

63,550

Service Building Services (STG)
Cabinet Portfolio Planning and Regeneration
Directorate Communities

RO/RA Reference Details:
 RO5C Planning & Development
 RO5310 Building control

Building Services (STG)

Supplies & Services

Services

Support Services Expenditure

Community Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Supplies & Services	50,850	0	0
Services	50,850	0	0
Support Services Expenditure	7,980	0	0
Community Services	7,980	0	0
Gross Expenditure	58,830	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	58,830	0	0

Service Canal Basin
Cabinet Portfolio Planning and Regeneration
Directorate Communities

RO/RA Reference Details:
 RO5A Cultural & Related Services
 RO503 Open spaces

Canal Basin

Premises Related Expenses

Rents

Support Services Expenditure

Corporate Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Premises Related Expenses	480	480	480
Rents	480	480	480
Support Services Expenditure	220	220	230
Corporate Services	220	220	230
Gross Expenditure	700	700	710
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	700	700	710

Service CCTV
Cabinet Portfolio Environmental Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5231 Community safety

CCTV

Premises Related Expenses

Energy costs

Supplies & Services

Equipment furniture & materials
Services
Grants & subscriptions

Support Services Expenditure

Corporate Services
Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2018/19
Original
Estimate**

**2018/19
Projected
Outturn**

**2019/20
Original
Estimate**

770

770

182,940

20,000

162,440

500

1,190

780

410

184,900

184,900

770

770

182,050

20,000

161,550

500

1,190

780

410

184,010

184,010

770

770

183,450

20,000

161,550

1,900

1,190

780

410

185,410

185,410

Service Central Support Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Central Support Services			
Transport Related Expenses	2,370	2,370	0
Contract leases	2,370	2,370	0
Supplies & Services	168,540	168,470	168,470
Services	70	0	0
Communications & computing	168,470	168,470	168,470
Support Services Expenditure	3,560	3,560	2,680
Corporate Services	3,560	3,560	2,680
Gross Expenditure	<u><u>174,470</u></u>	<u><u>174,400</u></u>	<u><u>171,150</u></u>
Other recharges	(171,170)	(171,170)	(171,610)
Other Recharge Income	(171,170)	(171,170)	(171,610)
Gross Income	<u><u>(171,170)</u></u>	<u><u>(171,170)</u></u>	<u><u>(171,610)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>3,300</u></u>	<u><u>3,230</u></u>	<u><u>(460)</u></u>

Service Community Events
Cabinet Portfolio Community Services
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Community Events			
Employee Expenses	6,120	6,120	6,240
Direct employee expenses	6,120	6,120	6,240
Premises Related Expenses	1,400	590	1,400
Repairs, alterations & buildings	810	0	810
Energy costs	590	590	590
Supplies & Services	116,760	152,260	116,760
Equipment furniture & materials	500	500	500
Services	83,320	114,320	83,320
Expenses	0	1,000	0
Grants & subscriptions	7,000	7,000	7,000
Miscellaneous expenses	25,940	29,440	25,940
Support Services Expenditure	39,630	39,630	40,100
Corporate Services	5,120	5,120	5,220
Community Services	34,510	34,510	34,880
Gross Expenditure	163,910	198,600	164,500
Customer & client receipts	(19,750)	(19,750)	(34,750)
Fees and charges for services	(19,750)	(19,750)	(34,750)
Gross Income	(19,750)	(19,750)	(34,750)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	144,160	178,850	129,750

Service Community Engagement
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5360 Community development

Community Engagement

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	1,020	1,020	1,020
Direct employee expenses	1,020	1,020	1,020
Transport Related Expenses	150	150	150
Public transport	150	150	150
Supplies & Services	94,520	82,900	64,520
Services	15,470	15,470	15,470
Communications & computing	50	50	50
Grants & subscriptions	29,000	29,000	29,000
Miscellaneous expenses	50,000	38,380	20,000
Support Services Expenditure	50	50	50
Other Support Services	50	50	50
Gross Expenditure	95,740	84,120	65,740
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	95,740	84,120	65,740

Service Community Safety
Cabinet Portfolio Environmental Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5231 Community safety

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Community Safety			
Employee Expenses	222,750	222,750	282,370
Direct employee expenses	222,750	222,750	282,370
Transport Related Expenses	100	100	100
Public transport	50	50	50
Car allowances	50	50	50
Supplies & Services	106,530	165,310	106,630
Equipment furniture & materials	0	4,500	0
Grants & subscriptions	91,530	145,810	91,630
Miscellaneous expenses	15,000	15,000	15,000
Support Services Expenditure	89,520	89,520	88,870
Chief Executive	780	780	2,180
Corporate Services	43,240	43,240	40,910
Community Services	33,660	33,660	34,100
Administrative Buildings	8,260	8,260	8,100
Other Support Services	3,580	3,580	3,580
Gross Expenditure	418,900	477,680	477,970
Government grants	(76,300)	(95,540)	(76,400)
Government grants	(76,300)	(95,540)	(76,400)
Other grants, re-imbursements or contributions	0	(35,040)	0
Other grants or contributions	0	(35,040)	0
Other recharges	0	(4,500)	0
Other Recharge Income	0	(4,500)	0
Gross Income	(76,300)	(135,080)	(76,400)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	342,600	342,600	401,570

Service Communications Team
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Communications Team			
Employee Expenses	105,730	89,200	102,160
Direct employee expenses	105,730	89,200	102,160
Transport Related Expenses	320	320	320
Public transport	100	100	100
Car allowances	220	220	220
Supplies & Services	83,750	90,280	83,750
Printing, stationary & general	130	130	130
Services	7,190	13,720	7,190
Communications & computing	37,010	37,010	37,010
Miscellaneous expenses	39,420	39,420	39,420
Support Services Expenditure	20,610	20,610	20,630
Chief Executive	1,440	1,440	1,470
Corporate Services	9,800	9,800	9,910
Community Services	660	660	680
Administrative Buildings	7,190	7,190	7,050
Other Support Services	1,520	1,520	1,520
Gross Expenditure	210,410	200,410	206,860
Customer & client receipts	(12,000)	(15,000)	(22,000)
Fees and charges for services	(12,000)	(15,000)	(22,000)
Gross Income	(12,000)	(15,000)	(22,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	198,410	185,410	184,860

Service Corporate Health and Safety
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 RO6A Central Services
 RO6410 Corporate & democratic core

Corporate Health and Safety

Employee Expenses

Direct employee expenses

Support Services Expenditure

Community Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	38,310	0	0
Direct employee expenses	38,310	0	0
Support Services Expenditure	47,890	47,890	0
Community Services	47,890	47,890	0
Gross Expenditure	<u>86,200</u>	<u>47,890</u>	<u>0</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>86,200</u>	<u>47,890</u>	<u>0</u>

Service Council and Civic Expenses
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6410 Corporate & democratic core

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Council and Civic Expenses			
Employee Expenses	27,390	26,990	27,420
Direct employee expenses	22,240	22,240	22,670
Indirect employee expenses	5,150	4,750	4,750
Transport Related Expenses	5,770	5,770	8,440
Contract leases	5,130	5,130	5,300
Public transport	640	640	640
Car allowances	0	0	2,500
Supplies & Services	314,540	314,550	323,230
Catering	0	400	400
Clothes, uniform & laundry	150	150	150
Printing, stationary & general	150	150	0
Services	770	380	380
Communications & computing	1,000	1,000	4,900
Members allowances	305,050	305,050	310,880
Expenses	3,100	3,100	1,400
Miscellaneous expenses	4,320	4,320	5,120
Support Services Expenditure	578,180	578,180	571,060
Chief Executive	26,460	26,460	28,540
Corporate Services	291,320	291,320	300,490
Community Services	92,670	92,670	94,390
Administrative Buildings	167,300	167,300	147,210
Other Support Services	430	430	430
Gross Expenditure	925,880	925,490	930,150
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	925,880	925,490	930,150

Service Customer Services
Cabinet Portfolio Community Services
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Customer Services			
Employee Expenses	737,240	690,140	759,560
Direct employee expenses	737,240	690,140	759,560
Transport Related Expenses	200	200	200
Public transport	50	50	50
Car allowances	150	150	150
Supplies & Services	29,210	29,210	39,130
Equipment furniture & materials	810	810	1,610
Clothes, uniform & laundry	1,830	1,830	1,830
Services	22,570	22,570	31,690
Communications & computing	4,000	4,000	4,000
Support Services Expenditure	272,890	272,890	260,240
Chief Executive	4,980	4,980	6,460
Corporate Services	173,900	173,900	178,690
Community Services	3,910	3,910	3,980
Administrative Buildings	75,540	75,540	56,630
Other Support Services	14,560	14,560	14,480
Gross Expenditure	1,039,540	992,440	1,059,130
Other grants, re-imbursements or contributions	(137,520)	(137,520)	(137,520)
Other grants or contributions	(137,520)	(137,520)	(137,520)
Customer & client receipts	(11,750)	(11,750)	(11,750)
Sales of product or materials	(11,200)	(11,200)	(11,200)
Fees and charges for services	(550)	(550)	(550)
Gross Income	(149,270)	(149,270)	(149,270)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	890,270	843,170	909,860

Service Democratic Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Democratic Services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	260,370	260,370	262,610
Direct employee expenses	260,370	260,370	262,610
Transport Related Expenses	720	720	720
Public transport	500	500	500
Car allowances	220	220	220
Supplies & Services	10,220	10,200	10,200
Equipment furniture & materials	40	40	40
Printing, stationary & general	9,530	9,530	9,530
Services	20	0	0
Expenses	360	360	360
Grants & subscriptions	270	270	270
Support Services Expenditure	73,660	73,660	72,720
Chief Executive	2,710	2,710	4,150
Corporate Services	39,310	39,310	37,330
Community Services	1,320	1,320	1,340
Administrative Buildings	22,030	22,030	21,610
Other Support Services	8,290	8,290	8,290
Gross Expenditure	344,970	344,950	346,250
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	344,970	344,950	346,250

Service Director Communities
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Director Communities

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport

Support Services Expenditure

Chief Executive

Corporate Services

Administrative Buildings

Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	123,820	123,820	126,280
Direct employee expenses	123,820	123,820	126,280
Transport Related Expenses	200	200	200
Public transport	200	200	200
Support Services Expenditure	3,640	3,640	3,590
Chief Executive	330	330	330
Corporate Services	150	150	150
Administrative Buildings	2,750	2,750	2,700
Other Support Services	410	410	410
Gross Expenditure	127,660	127,660	130,070
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	127,660	127,660	130,070

Service District Shopping Centre
Cabinet Portfolio Performance and Administration
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5352 Business Support

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
District Shopping Centre			
Premises Related Expenses	110,600	16,350	17,600
Repairs, alterations & buildings	108,300	14,050	15,300
Energy costs	700	700	700
Rates	1,100	1,100	1,100
Water services	500	500	500
Supplies & Services	5,570	6,100	6,100
Services	5,570	6,100	6,100
Support Services Expenditure	51,800	51,800	55,030
Corporate Services	50,550	50,550	53,780
Other Support Services	1,250	1,250	1,250
Gross Expenditure	167,970	74,250	78,730
Customer & client receipts	(253,770)	(253,770)	(292,130)
Rents tithes way leaves etc	(253,770)	(253,770)	(292,130)
Gross Income	(253,770)	(253,770)	(292,130)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(85,800)	(179,520)	(213,400)

Service Dog Control
Cabinet Portfolio Environmental Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Dog Control

Supplies & Services

Equipment furniture & materials
Clothes, uniform & laundry
Services

27,700

200

100

27,400

**2018/19
Projected
Outturn**

27,700

200

100

27,400

**2019/20
Original
Estimate**

27,700

200

100

27,400

Support Services Expenditure

Corporate Services
Community Services

58,570

2,680

55,890

58,570

2,680

55,890

59,940

2,710

57,230

Gross Expenditure

86,270

86,270

87,640

Customer & client receipts

Fees and charges for services

(7,500)

(7,500)

(7,500)

(7,500)

(7,500)

(7,500)

Gross Income

(7,500)

(7,500)

(7,500)

**Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)**

78,770

78,770

80,140

Service Economic and Rural Affairs
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Economic and Rural Affairs			
Employee Expenses	220,190	146,030	209,640
Direct employee expenses	220,190	146,030	209,640
Transport Related Expenses	5,070	5,070	5,140
Contract leases	4,730	4,730	4,800
Public transport	200	200	200
Car allowances	140	140	140
Supplies & Services	7,600	7,600	7,600
Services	7,560	7,560	7,560
Expenses	40	40	40
Third Party Payments	1,000	1,000	1,000
Other local authorities	1,000	1,000	1,000
Support Services Expenditure	36,180	36,180	37,840
Chief Executive	760	760	2,170
Corporate Services	23,760	23,760	24,140
Community Services	1,690	1,690	1,720
Administrative Buildings	8,260	8,260	8,100
Other Support Services	1,710	1,710	1,710
Gross Expenditure	270,040	195,880	261,220
Other grants, re-imbursements or contributions	0	(1,300)	0
Other grants or contributions	0	(1,300)	0
Gross Income	0	(1,300)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	270,040	194,580	261,220

Service Election Expenses
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6441 Elections

Election Expenses

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	0	0	120,000
Direct employee expenses	0	0	120,000
Supplies & Services	240	240	240
Printing, stationary & general	240	240	240
Support Services Expenditure	80,410	85,290	81,930
Corporate Services	56,570	56,570	57,900
Community Services	7,980	7,980	8,170
Other Support Services	15,860	20,740	15,860
Gross Expenditure	<u><u>80,650</u></u>	<u><u>85,530</u></u>	<u><u>202,170</u></u>
Other grants, re-imbursments or contributions	0	(4,880)	0
Other grants or contributions	0	(4,880)	0
Other recharges	0	0	(120,000)
Other Recharge Income	0	0	(120,000)
Gross Income	<u><u>0</u></u>	<u><u>(4,880)</u></u>	<u><u>(120,000)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>80,650</u></u>	<u><u>80,650</u></u>	<u><u>82,170</u></u>

Service Emergency Planning
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6450 Emergency planning

Emergency Planning

Supplies & Services

Services

Support Services Expenditure

Corporate Services

Community Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Supplies & Services	0	24,800	34,290
Services	0	24,800	34,290
Support Services Expenditure	0	7,950	8,060
Corporate Services	0	3,710	3,770
Community Services	0	4,240	4,290
Gross Expenditure	0	32,750	42,350
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	0	32,750	42,350

Service Environmental Health Admin
Cabinet Portfolio Environmental Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Environmental Health Admin

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	609,250	519,230	584,100
Direct employee expenses	609,250	519,230	584,100
Transport Related Expenses	23,350	23,350	23,880
Contract leases	20,670	20,670	21,200
Public transport	440	440	440
Car allowances	2,240	2,240	2,240
Supplies & Services	3,080	4,730	2,100
Printing, stationary & general Services	70 1,540	70 3,190	70 690
Communications & computing Expenses	630 840	630 840	500 840
Third Party Payments	20,600	18,100	21,010
Other local authorities	20,600	18,100	21,010
Support Services Expenditure	157,140	157,140	156,360
Chief Executive	4,390	4,390	4,470
Corporate Services	101,900	101,900	100,310
Community Services	2,860	2,860	4,310
Administrative Buildings	37,580	37,580	36,860
Other Support Services	10,410	10,410	10,410
Gross Expenditure	813,420	722,550	787,450
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	813,420	722,550	787,450

Service Food Hygiene & Food Safety
Cabinet Portfolio Environmental Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Food Hygiene & Food Safety

Supplies & Services

Equipment furniture & materials
Printing, stationary & general
Services
Miscellaneous expenses

2,910

2,910

2,410

840

840

840

100

100

100

1,470

1,470

1,470

500

500

0

Support Services Expenditure

Corporate Services
Community Services

144,170

144,170

147,600

450

450

450

143,720

143,720

147,150

Gross Expenditure

147,080

147,080

150,010

Customer & client receipts

Sales of product or materials

(500)

(500)

(500)

(500)

(500)

(500)

Gross Income

(500)

(500)

(500)

**Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)**

146,580

146,580

149,510

Service Go Trade
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

Go Trade

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	69,650	30,000	69,650
Direct employee expenses	69,650	30,000	69,650
Transport Related Expenses	4,950	4,950	4,950
Public transport	4,950	4,950	4,950
Supplies & Services	96,700	96,700	96,700
Equipment furniture & materials	17,220	17,220	17,220
Printing, stationery & general	10,450	10,450	10,450
Services	64,090	64,090	64,090
Expenses	4,940	4,940	4,940
Gross Expenditure	<u><u>171,300</u></u>	<u><u>131,650</u></u>	<u><u>171,300</u></u>
Government grants	(171,300)	(131,650)	(171,300)
Government grants	(171,300)	(131,650)	(171,300)
Gross Income	<u><u>(171,300)</u></u>	<u><u>(131,650)</u></u>	<u><u>(171,300)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

Service The Grand
Cabinet Portfolio Community Services
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5360 Community development

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
The Grand			
Employee Expenses	0	127,810	128,420
Direct employee expenses	0	127,810	128,420
Transport Related Expenses	0	850	0
Public transport	0	100	0
Car allowances	0	750	0
Supplies & Services	0	44,460	0
Printing, stationary & general	0	500	0
Services	0	43,300	0
Communications & computing	0	660	0
Support Services Expenditure	0	13,380	0
Other Support Services	0	13,380	0
Gross Expenditure	0	186,500	128,420
Other grants, re-imbursements or contributions	0	(153,440)	(124,170)
Other grants or contributions	0	(153,440)	(124,170)
Other recharges	0	(33,060)	(4,250)
Other Recharge Income	0	(33,060)	(4,250)
Gross Income	0	(186,500)	(128,420)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	0	0	0

Service Health & Community Development
Cabinet Portfolio Environmental Services
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5360 Community development

Health & Community Development

Supplies & Services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Services	160	0	0
Grants & subscriptions	3,000	3,000	3,000

Support Services Expenditure

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Corporate Services	9,400	9,400	9,530
Community Services	5,730	5,730	5,800

Gross Expenditure

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
	<u>18,290</u>	<u>18,130</u>	<u>18,330</u>

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
	<u>18,290</u>	<u>18,130</u>	<u>18,330</u>

Service Health & Safety
Cabinet Portfolio Environmental Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Health & Safety			
Supplies & Services	1,000	1,000	410
Equipment furniture & materials	60	60	60
Clothes, uniform & laundry	50	50	50
Printing, stationary & general	100	100	100
Services	200	200	200
Miscellaneous expenses	590	590	0
Support Services Expenditure	64,090	64,090	65,630
Corporate Services	220	220	230
Community Services	63,870	63,870	65,400
Gross Expenditure	65,090	65,090	66,040
Customer & client receipts	(600)	(600)	(600)
Fees and charges for services	(600)	(600)	(600)
Gross Income	(600)	(600)	(600)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	64,490	64,490	65,440

Service Horticulture Parks Open Spaces
Cabinet Portfolio Environmental Services
Directorate Communities

RO/RA Reference Details:
 RO5A Cultural & Related Services
 RO501 Culture & heritage

Horticulture Parks Open Spaces

Premises Related Expenses

Repairs, alterations & buildings
 Energy costs
 Fixtures & fittings

Supplies & Services

Services

Support Services Expenditure

Corporate Services

Gross Expenditure

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

**2018/19
Original
Estimate**

**2018/19
Projected
Outturn**

**2019/20
Original
Estimate**

3,760

3,600
140
20

2,460

2,460

2,460

2,460

8,680

0

0

0

8,680

4,360

3,900
440
20

23,530

23,530

2,460

2,460

30,350

(20,580)

(20,580)

(20,580)

9,770

3,760

3,600
140
20

3,250

3,250

2,600

2,600

9,610

0

0

0

9,610

Service Individual Elector Registration
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6441 Elections

Individual Elector Registration

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Transport Related Expenses	1,000	1,000	1,000
Public transport	1,000	1,000	1,000
Supplies & Services	38,500	50,630	38,540
Equipment furniture & materials	1,270	1,270	1,270
Printing, stationery & general	6,310	6,310	6,310
Services	11,520	23,650	11,560
Communications & computing	18,300	18,300	18,300
Expenses	850	850	850
Grants & subscriptions	250	250	250
Support Services Expenditure	125,190	125,190	128,080
Corporate Services	110,460	110,460	113,160
Community Services	7,980	7,980	8,170
Other Support Services	6,750	6,750	6,750
Gross Expenditure	164,690	176,820	167,620
Government grants	0	(12,130)	0
Government grants	0	(12,130)	0
Customer & client receipts	(3,010)	(3,010)	(3,010)
Sales of product or materials	(2,910)	(2,910)	(2,910)
Fees and charges for services	(100)	(100)	(100)
Gross Income	(3,010)	(15,140)	(3,010)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	161,680	161,680	164,610

Service Industrial Estates
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 TSR Trading Accounts
 RS731 External Trading Accounts net

Industrial Estates

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Premises Related Expenses	1,550	1,540	1,550
Repairs, alterations & buildings	1,550	1,540	1,550
Supplies & Services	490	40	40
Services	490	40	40
Support Services Expenditure	61,380	61,380	71,540
Corporate Services	61,380	61,380	71,540
Gross Expenditure	<u><u>63,420</u></u>	<u><u>62,960</u></u>	<u><u>73,130</u></u>
Customer & client receipts	(510,060)	(510,060)	(554,740)
Rents tithes way leaves etc	(510,060)	(510,060)	(554,740)
Gross Income	<u><u>(510,060)</u></u>	<u><u>(510,060)</u></u>	<u><u>(554,740)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>(446,640)</u></u>	<u><u>(447,100)</u></u>	<u><u>(481,610)</u></u>

Service Investment Properties
Cabinet Portfolio Performance and Administration
Directorate Communities

RO/RA Reference Details:
 TSR Trading Accounts
 RS731 External Trading Accounts net

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Investment Properties			
Premises Related Expenses	49,820	65,440	40,000
Repairs, alterations & buildings	29,650	45,270	29,920
Rates	0	0	10,080
Water services	20,170	20,170	0
Support Services Expenditure	10,330	10,330	20,950
Corporate Services	10,330	10,330	20,950
Gross Expenditure	60,150	75,770	60,950
Customer & client receipts	(734,210)	(1,111,010)	(1,181,730)
Rents tithes way leaves etc	(734,210)	(1,111,010)	(1,181,730)
Other recharges	0	(15,620)	0
Other Recharge Income	0	(15,620)	0
Gross Income	(734,210)	(1,126,630)	(1,181,730)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(674,060)	(1,050,860)	(1,120,780)

Service Land Charges
Cabinet Portfolio Environmental Services
Directorate Communities

RO/RA Reference Details:
 RO6A Central Services
 RO6460 Local land charges

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Land Charges			
Employee Expenses	55,960	55,960	57,640
Direct employee expenses	55,960	55,960	57,640
Supplies & Services	7,430	7,590	7,590
Services	4,600	4,760	4,760
Communications & computing	160	160	160
Expenses	2,500	2,500	2,500
Grants & subscriptions	170	170	170
Support Services Expenditure	64,610	64,610	62,770
Chief Executive	740	740	750
Corporate Services	53,380	53,380	51,540
Community Services	3,990	3,990	4,090
Administrative Buildings	5,510	5,510	5,400
Other Support Services	990	990	990
Gross Expenditure	128,000	128,160	128,000
Customer & client receipts	(128,000)	(128,000)	(128,000)
Sales of product or materials	(128,000)	(128,000)	(128,000)
Gross Income	(128,000)	(128,000)	(128,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	0	160	0

Service Legal Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

Legal Services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Third Party Payments	399,600	441,030	447,690
Other local authorities	399,600	441,030	447,690
Support Services Expenditure	85,580	85,580	86,420
Chief Executive	2,390	2,390	2,440
Corporate Services	62,770	62,770	63,840
Community Services	1,430	1,430	1,460
Administrative Buildings	16,520	16,520	16,210
Other Support Services	2,470	2,470	2,470
Gross Expenditure	485,180	526,610	534,110
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	485,180	526,610	534,110

Service Leisure Centres
Cabinet Portfolio Community Services
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Leisure Centres			
Premises Related Expenses	248,320	248,320	163,100
Repairs, alterations & buildings	210,350	210,350	150,350
Fixtures & fittings	10,250	10,250	10,250
Grounds maintenance costs	27,720	27,720	2,500
Supplies & Services	37,430	45,140	38,100
Equipment furniture & materials	7,040	7,040	0
Services	30,390	38,100	38,100
Support Services Expenditure	97,100	97,100	141,950
Corporate Services	40,460	40,460	52,360
Community Services	50,820	50,820	53,860
Operational Services	0	0	32,260
Other Support Services	5,820	5,820	3,470
Gross Expenditure	382,850	390,560	343,150
Other grants, re-imbursments or contributions	(266,220)	(266,220)	(247,400)
Other grants or contributions	(266,220)	(266,220)	(247,400)
Customer & client receipts	(44,260)	(44,260)	(47,250)
Rents tithes way leaves etc	(44,260)	(44,260)	(47,250)
Gross Income	(310,480)	(310,480)	(294,650)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	72,370	80,080	48,500

Service Licences
Cabinet Portfolio Environmental Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Licences

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	78,340	37,710	270,820
Direct employee expenses	78,090	37,460	270,570
Indirect employee expenses	250	250	250
Transport Related Expenses	380	380	19,680
Public transport	80	80	15,380
Car allowances	300	300	4,300
Supplies & Services	2,240	10,240	38,220
Equipment furniture & materials	970	8,970	8,170
Clothes, uniform & laundry	40	40	40
Printing, stationary & general	50	50	1,750
Services	100	100	12,100
Communications & computing	800	800	12,100
Expenses	0	0	300
Grants & subscriptions	280	280	760
Miscellaneous expenses	0	0	3,000
Support Services Expenditure	87,390	87,390	116,740
Chief Executive	580	580	590
Corporate Services	24,310	24,310	46,930
Community Services	55,890	55,890	57,220
Administrative Buildings	5,510	5,510	5,400
Other Support Services	1,100	1,100	6,600
Gross Expenditure	168,350	135,720	445,460
Other grants, re-imbursments or contributions	0	(11,180)	(256,610)
Other grants or contributions	0	(11,180)	(256,610)
Customer & client receipts	(81,090)	(81,090)	(81,260)
Sales of product or materials	(81,090)	(81,090)	(81,260)
Other recharges	0	(8,000)	0
Other Recharge Income	0	(8,000)	0
Gross Income	(81,090)	(100,270)	(337,870)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	87,260	35,450	107,590

Service Market
Cabinet Portfolio Community Services
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Market			
Employee Expenses	106,580	89,580	94,910
Direct employee expenses	106,580	89,580	94,910
Premises Related Expenses	60,430	45,430	50,430
Repairs, alterations & buildings	37,250	22,250	27,250
Energy costs	8,000	8,000	8,000
Rates	9,480	9,480	9,480
Water services	3,700	3,700	3,700
Cleaning & domestic supplies	2,000	2,000	2,000
Supplies & Services	22,480	17,480	19,330
Services	15,500	13,300	15,500
Communications & computing	5,480	2,680	600
Grants & subscriptions	0	0	1,730
Miscellaneous expenses	1,500	1,500	1,500
Support Services Expenditure	34,140	34,140	34,600
Chief Executive	620	620	640
Corporate Services	4,620	4,620	4,850
Community Services	28,900	28,900	29,110
Gross Expenditure	223,630	186,630	199,270
Other grants, re-imbursements or contributions	(3,000)	(3,000)	(3,000)
Other grants or contributions	(3,000)	(3,000)	(3,000)
Customer & client receipts	(100,500)	(63,500)	(77,500)
Sales of product or materials	(500)	(500)	0
Rents tithes way leaves etc	(100,000)	(63,000)	(77,500)
Gross Income	(103,500)	(66,500)	(80,500)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	120,130	120,130	118,770

Service Miscellaneous Financial Assistance
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 RO6A Central Services
 RO6470 General grants, bequests & don

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Miscellaneous Financial Assistance			
Supplies & Services	101,900	101,900	101,900
Grants & subscriptions	101,900	101,900	101,900
Gross Expenditure	101,900	101,900	101,900
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	101,900	101,900	101,900

Service Miscellaneous Property Holding
Cabinet Portfolio Performance and Administration
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Miscellaneous Property Holding			
Premises Related Expenses	450	450	450
Grounds maintenance costs	450	450	450
Supplies & Services	2,590	2,590	2,590
Services	2,590	2,590	2,590
Support Services Expenditure	9,720	9,720	15,280
Corporate Services	9,720	9,720	15,280
Gross Expenditure	12,760	12,760	18,320
Customer & client receipts	(16,580)	(16,580)	(14,080)
Rents tithes way leaves etc	(16,580)	(16,580)	(14,080)
Gross Income	(16,580)	(16,580)	(14,080)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(3,820)	(3,820)	4,240

Service Human Resources
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Human Resources

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	150,960	670	670
Direct employee expenses	150,960	670	670
Transport Related Expenses	200	200	200
Public transport	150	150	150
Car allowances	50	50	50
Supplies & Services	9,620	9,620	9,620
Communications & computing	4,800	4,800	4,800
Grants & subscriptions	4,820	4,820	4,820
Third Party Payments	88,320	215,950	218,310
Other local authorities	88,320	215,950	218,310
Support Services Expenditure	80,920	80,920	80,860
Chief Executive	2,340	2,340	2,380
Corporate Services	64,130	64,130	64,240
Administrative Buildings	11,010	11,010	10,800
Other Support Services	3,440	3,440	3,440
Gross Expenditure	330,020	307,360	309,660
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	330,020	307,360	309,660

Service Pollution Control
Cabinet Portfolio Environmental Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Pollution Control

Supplies & Services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Supplies & Services	37,550	37,780	37,550
Equipment furniture & materials	13,700	13,930	13,700
Clothes, uniform & laundry	60	60	60
Printing, stationary & general	1,000	1,000	1,000
Services	21,590	21,590	21,590
Grants & subscriptions	1,200	1,200	1,200

Support Services Expenditure

Support Services Expenditure	242,340	245,240	248,100
Corporate Services	2,820	2,820	2,850
Community Services	239,520	239,520	245,250
Other Support Services	0	2,900	0

Gross Expenditure

Gross Expenditure	279,890	283,020	285,650
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Other grants, re-imbursements or contributions

Other grants, re-imbursements or contributions	0	(2,900)	0
Other grants or contributions	0	(2,900)	0

Customer & client receipts

Customer & client receipts	(12,020)	(12,020)	(7,040)
Sales of product or materials	(380)	(380)	(380)
Fees and charges for services	(11,640)	(11,640)	(6,660)

Other recharges

Other recharges	0	(230)	0
Other Recharge Income	0	(230)	0

Gross Income

Gross Income	(12,020)	(15,150)	(7,040)
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**Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)**

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	267,870	267,870	278,610
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Service Property Services
Cabinet Portfolio Performance and Administration
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Property Services			
Employee Expenses	373,630	373,630	452,240
Direct employee expenses	370,230	370,230	448,840
Indirect employee expenses	3,400	3,400	3,400
Transport Related Expenses	600	600	600
Public transport	200	200	200
Car allowances	400	400	400
Supplies & Services	14,080	13,930	13,930
Equipment furniture & materials	200	200	200
Clothes, uniform & laundry	160	160	160
Printing, stationary & general	3,250	3,250	3,250
Services	170	20	20
Communications & computing	10,300	10,300	10,300
Support Services Expenditure	101,280	101,280	101,480
Chief Executive	2,150	2,150	2,190
Corporate Services	68,030	68,030	68,550
Community Services	3,910	3,910	3,980
Administrative Buildings	22,440	22,440	22,010
Other Support Services	4,750	4,750	4,750
Gross Expenditure	489,590	489,440	568,250
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	489,590	489,440	568,250

Service Public Carriage Administration
Cabinet Portfolio Environmental Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Public Carriage Administration

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	1,500	1,500	1,500
Direct employee expenses	1,500	1,500	1,500
Premises Related Expenses	720	1,720	720
Rents	720	1,720	720
Supplies & Services	2,710	2,710	4,410
Equipment furniture & materials	60	60	60
Services	2,410	2,410	4,110
Communications & computing	240	240	240
Support Services Expenditure	59,210	59,210	69,710
Corporate Services	2,480	2,480	11,820
Community Services	56,540	56,540	57,700
Other Support Services	190	190	190
Gross Expenditure	64,140	65,140	76,340
Customer & client receipts	(73,800)	(74,800)	(74,730)
Sales of product or materials	(70,800)	(70,800)	(71,730)
Fees and charges for services	(3,000)	(4,000)	(3,000)
Gross Income	(73,800)	(74,800)	(74,730)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(9,660)	(9,660)	1,610

Service Public Conveniences
Cabinet Portfolio Environmental Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Public Conveniences

Premises Related Expenses

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Repairs, alterations & buildings	12,490	14,430	11,910
Energy costs	4,660	4,660	4,660
Rates	7,590	7,590	7,590
Water services	2,140	2,140	3,340
Fixtures & fittings	10	10	20

Supplies & Services

Equipment furniture & materials	4,440	4,440	4,440
Clothes, uniform & laundry	80	80	80
Services	9,450	10,460	8,960

Support Services Expenditure

Chief Executive	1,140	1,140	1,160
Corporate Services	10,620	10,620	11,000
Community Services	11,720	11,720	0

Gross Expenditure

64,340	67,290	53,160
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Customer & client receipts

Sales of product or materials	(250)	(250)	(250)
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Gross Income

(250)	(250)	(250)
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**Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)**

64,090	67,040	52,910
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Service Public Health and Wellbeing
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Public Health and Wellbeing			
Employee Expenses	130,270	130,270	133,120
Direct employee expenses	130,270	130,270	133,120
Premises Related Expenses	0	9,770	0
Repairs, alterations & buildings	0	9,770	0
Transport Related Expenses	1,150	1,150	1,150
Contract leases	750	750	750
Public transport	200	200	200
Car allowances	200	200	200
Supplies & Services	35,930	36,280	10,410
Services	10,060	10,410	10,410
Grants & subscriptions	25,870	25,870	0
Support Services Expenditure	134,690	134,690	127,320
Chief Executive	1,390	1,390	1,420
Corporate Services	96,070	96,070	88,250
Community Services	25,900	25,900	26,510
Administrative Buildings	9,940	9,940	9,750
Other Support Services	1,390	1,390	1,390
Gross Expenditure	302,040	312,160	272,000
Other grants, re-imbursements or contributions	(45,030)	(45,030)	(19,520)
Other grants or contributions	(45,030)	(45,030)	(19,520)
Other recharges	0	(9,770)	0
Other Recharge Income	0	(9,770)	0
Gross Income	(45,030)	(54,800)	(19,520)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	257,010	257,360	252,480

Service Recruitment and Training Expense
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

Recruitment and Training Expense

Employee Expenses

Direct employee expenses
 Indirect employee expenses

Gross Expenditure

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	73,750	96,750	73,750
Direct employee expenses	2,000	2,000	2,000
Indirect employee expenses	71,750	94,750	71,750
Gross Expenditure	73,750	96,750	73,750
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	73,750	96,750	73,750

Service Reprographics
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Reprographics

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	127,050	107,870	114,620
Direct employee expenses	127,050	107,870	114,620
Premises Related Expenses	7,020	5,020	7,020
Repairs, alterations & buildings	7,020	5,020	7,020
Supplies & Services	130,780	128,320	121,320
Equipment furniture & materials	84,670	84,670	84,670
Printing, stationary & general	46,000	43,650	36,650
Services	110	0	0
Support Services Expenditure	82,610	82,610	84,090
Chief Executive	1,440	1,440	2,850
Corporate Services	23,840	23,840	24,150
Community Services	130	130	130
Administrative Buildings	12,640	12,640	12,400
Other Support Services	44,560	44,560	44,560
Gross Expenditure	347,460	323,820	327,050
Other recharges	(107,610)	(107,610)	(107,610)
Other Recharge Income	(107,610)	(107,610)	(107,610)
Gross Income	(107,610)	(107,610)	(107,610)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	239,850	216,210	219,440

Service Rodent & Pest Control
Cabinet Portfolio Environmental Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Rodent & Pest Control			
Supplies & Services	1,500	1,500	1,500
Services	1,500	1,500	1,500
Support Services Expenditure	16,080	16,080	16,460
Corporate Services	110	110	110
Community Services	15,970	15,970	16,350
Gross Expenditure	<u><u>17,580</u></u>	<u><u>17,580</u></u>	<u><u>17,960</u></u>
Customer & client receipts	(4,500)	(4,500)	(4,500)
Sales of product or materials	(4,500)	(4,500)	(4,500)
Gross Income	<u><u>(4,500)</u></u>	<u><u>(4,500)</u></u>	<u><u>(4,500)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>13,080</u></u>	<u><u>13,080</u></u>	<u><u>13,460</u></u>

Service	Sports Development and Comm Rec	RO/RA Reference Details:	
Cabinet Portfolio	Community Services	RO5A	Cultural & Related Services
Directorate	Communities	RO502	Recreation & sport

Sports Development and Comm Rec

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	99,580	106,520	145,740
Direct employee expenses	99,580	106,520	145,740
Premises Related Expenses	52,000	50,040	52,000
Repairs, alterations & buildings	2,550	590	2,550
Energy costs	11,500	11,500	11,500
Rents	2,150	2,150	2,150
Water services	6,020	6,020	6,020
Fixtures & fittings	610	610	610
Cleaning & domestic supplies	1,100	1,100	1,100
Grounds maintenance costs	28,070	28,070	28,070
Transport Related Expenses	12,920	12,920	7,570
Transport recharges	12,370	12,370	7,020
Public transport	50	50	50
Car allowances	500	500	500
Supplies & Services	36,950	37,180	37,600
Equipment furniture & materials	2,250	2,250	2,250
Clothes, uniform & laundry	300	300	300
Printing, stationary & general	2,030	2,030	2,030
Services	27,890	28,120	28,540
Communications & computing	130	130	130
Expenses	500	500	500
Grants & subscriptions	3,850	3,850	3,850
Third Party Payments	1,300	1,300	1,300
Transport operators	1,300	1,300	1,300
Transfer Payments	2,000	2,000	2,000
Other transfer payments	2,000	2,000	2,000
Support Services Expenditure	38,030	38,030	38,430
Chief Executive	680	680	690
Corporate Services	8,540	8,540	8,780
Community Services	21,450	21,450	21,710
Administrative Buildings	5,510	5,510	5,400
Other Support Services	1,850	1,850	1,850
Gross Expenditure	242,780	247,990	284,640
Other grants, re-imbursments or contributions	(620)	(620)	(620)
Other grants or contributions	(620)	(620)	(620)

Service Sports Development and Comm Rec
Cabinet Portfolio Community Services
Directorate Communities

RO/RA Reference Details:
 RO5A Cultural & Related Services
 RO502 Recreation & sport

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Customer & client receipts	(21,610)	(21,610)	(21,230)
Sales of product or materials	(320)	(320)	(320)
Fees and charges for services	(14,790)	(14,790)	(14,410)
Rents tithes way leaves etc	(6,500)	(6,500)	(6,500)
Gross Income	<u>(22,230)</u>	<u>(22,230)</u>	<u>(21,850)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>220,550</u>	<u>225,760</u>	<u>262,790</u>

Service St George's Centre
Cabinet Portfolio Performance and Administration
Directorate Communities

RO/RA Reference Details:
 TSR Trading Accounts
 RS731 External Trading Accounts net

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
St George's Centre			
Supplies & Services	0	910,420	1,181,860
Services	0	910,420	1,181,860
Support Services Expenditure	1,170	1,170	21,200
Corporate Services	1,170	1,170	21,200
Gross Expenditure	1,170	911,590	1,203,060
Customer & client receipts	(195,000)	(959,170)	(1,181,860)
Rents tithes way leaves etc	(195,000)	(959,170)	(1,181,860)
Gross Income	(195,000)	(959,170)	(1,181,860)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(193,830)	(47,580)	21,200

Service Town Pontoon
Cabinet Portfolio Planning and Regeneration
Directorate Communities

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO280 Airports harbours and toll facilities

Town Pontoon

Premises Related Expenses

Repairs, alterations & buildings
 Cleaning & domestic supplies

Supplies & Services

Equipment furniture & materials
 Services
 Miscellaneous expenses

Support Services Expenditure

Corporate Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Premises Related Expenses	500	500	10,500
Repairs, alterations & buildings	0	0	10,000
Cleaning & domestic supplies	500	500	500
Supplies & Services	61,870	66,460	61,460
Equipment furniture & materials	17,790	17,790	17,790
Services	39,080	43,670	43,670
Miscellaneous expenses	5,000	5,000	0
Support Services Expenditure	16,440	16,440	17,460
Corporate Services	16,440	16,440	17,460
Gross Expenditure	78,810	83,400	89,420
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	78,810	83,400	89,420

Service Tourism
Cabinet Portfolio Community Services
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO504 Tourism

Tourism

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	47,550	47,550	48,530
Direct employee expenses	47,550	47,550	48,530
Premises Related Expenses	0	400	0
Repairs, alterations & buildings	0	400	0
Transport Related Expenses	250	250	250
Public transport	100	100	100
Car allowances	150	150	150
Supplies & Services	17,560	17,400	20,200
Equipment furniture & materials	5,950	5,950	3,950
Clothes, uniform & laundry	250	250	250
Services	460	300	800
Expenses	2,900	2,900	7,200
Grants & subscriptions	8,000	8,000	8,000
Support Services Expenditure	66,360	66,360	68,470
Chief Executive	1,150	1,150	2,550
Corporate Services	43,070	43,070	43,620
Community Services	20,580	20,580	20,740
Other Support Services	1,560	1,560	1,560
Gross Expenditure	131,720	131,960	137,450
Customer & client receipts	(10,350)	(10,350)	(13,350)
Sales of product or materials	(9,850)	(9,850)	(13,350)
Fees and charges for services	(500)	(500)	0
Gross Income	(10,350)	(10,350)	(13,350)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	121,370	121,610	124,100

Service Town Centre Initiative
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 RO5A Cultural & Related Services
 RO504 Tourism

Town Centre Initiative

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	74,560	83,750	53,780
Direct employee expenses	74,560	83,750	53,780
Premises Related Expenses	220	220	220
Water services	220	220	220
Transport Related Expenses	50	50	50
Car allowances	50	50	50
Supplies & Services	62,500	68,080	62,500
Printing, stationary & general	3,500	9,080	3,500
Services	500	500	500
Expenses	4,000	4,000	4,000
Miscellaneous expenses	54,500	54,500	54,500
Support Services Expenditure	46,460	46,460	46,840
Chief Executive	740	740	750
Corporate Services	4,820	4,820	4,920
Community Services	31,610	31,610	31,860
Operational Services	9,210	9,210	9,230
Other Support Services	80	80	80
Gross Expenditure	183,790	198,560	163,390
Other grants, re-imbursements or contributions	(31,960)	(31,960)	(5,000)
Other grants or contributions	(31,960)	(31,960)	(5,000)
Customer & client receipts	(15,000)	(15,000)	(28,300)
Sales of product or materials	(15,000)	(15,000)	(10,000)
Fees and charges for services	0	0	(18,300)
Gross Income	(46,960)	(46,960)	(33,300)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	136,830	151,600	130,090

Service Town Pier
Cabinet Portfolio Planning and Regeneration
Directorate Communities

RO/RA Reference Details:
RO2 Highways & Transport Services
RO280 Airports harbours and toll facilities

Town Pier

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Premises Related Expenses	0	21,470	0
Repairs, alterations & buildings	0	21,470	0
Supplies & Services	17,240	1,040	1,040
Services	16,640	440	440
Communications & computing	600	600	600
Support Services Expenditure	17,540	17,540	18,220
Corporate Services	17,540	17,540	18,220
Gross Expenditure	<u><u>34,780</u></u>	<u><u>40,050</u></u>	<u><u>19,260</u></u>
Other grants, re-imbursments or contributions	(16,640)	(16,640)	0
Other grants or contributions	(16,640)	(16,640)	0
Customer & client receipts	(3,000)	(3,000)	(3,000)
Rents tithes way leaves etc	(3,000)	(3,000)	(3,000)
Other recharges	0	(4,510)	0
Other Recharge Income	0	(4,510)	0
Gross Income	<u><u>(19,640)</u></u>	<u><u>(24,150)</u></u>	<u><u>(3,000)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>15,140</u></u>	<u><u>15,900</u></u>	<u><u>16,260</u></u>

Service Town Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

Town Services

Premises Related Expenses

Grounds maintenance costs

Supplies & Services

Clothes, uniform & laundry
Miscellaneous expenses

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Premises Related Expenses	1,000	1,000	1,000
Grounds maintenance costs	1,000	1,000	1,000
Supplies & Services	1,000	1,000	1,000
Clothes, uniform & laundry	500	500	500
Miscellaneous expenses	500	500	500
Support Services Expenditure	8,390	8,390	8,560
Chief Executive	420	420	420
Corporate Services	6,430	6,430	6,570
Community Services	1,300	1,300	1,330
Other Support Services	240	240	240
Gross Expenditure	10,390	10,390	10,560
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	10,390	10,390	10,560

Service The Woodville
Cabinet Portfolio Community Services
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

The Woodville

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	518,950	474,220	535,060
Direct employee expenses	518,950	474,220	535,060
Premises Related Expenses	169,420	182,120	119,420
Repairs, alterations & buildings	50,000	27,700	0
Energy costs	60,450	60,450	60,450
Rates	25,570	25,570	25,570
Water services	5,320	5,320	5,320
Fixtures & fittings	2,080	37,080	2,080
Cleaning & domestic supplies	26,000	26,000	26,000
Supplies & Services	268,150	283,990	263,990
Equipment furniture & materials	43,390	43,390	43,390
Catering	108,000	103,500	103,500
Clothes, uniform & laundry	800	800	800
Printing, stationary & general	2,550	2,550	2,550
Services	105,910	126,250	106,250
Expenses	6,000	6,000	6,000
Miscellaneous expenses	1,500	1,500	1,500
Transfer Payments	5,600	5,600	5,600
Other transfer payments	5,600	5,600	5,600
Support Services Expenditure	153,560	153,560	155,770
Chief Executive	4,900	4,900	4,990
Corporate Services	79,420	79,420	81,430
Community Services	5,870	5,870	5,980
Other Support Services	63,370	63,370	63,370
Gross Expenditure	1,115,680	1,099,490	1,079,840
Customer & client receipts	(595,920)	(595,920)	(595,920)
Sales of product or materials	(276,000)	(276,000)	(276,000)
Fees and charges for services	(319,920)	(319,920)	(319,920)
Gross Income	(595,920)	(595,920)	(595,920)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	519,760	503,570	483,920

Service The Woodville
Cabinet Portfolio Community Services
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Gross Total	<u><u>8,313,090</u></u>	<u><u>7,659,010</u></u>	<u><u>7,823,480</u></u>

Environment and Operations: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Allotments			
Gross Expenditure	71,520	71,520	74,100
Gross Income	(12,020)	(12,020)	(12,020)
Net Expenditure	<u>59,500</u>	<u>59,500</u>	<u>62,080</u>
Cemeteries and Burial Admin			
Gross Expenditure	513,930	486,990	515,450
Gross Income	(195,600)	(200,600)	(199,070)
Net Expenditure	<u>318,330</u>	<u>286,390</u>	<u>316,380</u>
Director Environment and Operations			
Gross Expenditure	145,580	145,580	148,170
Net Expenditure	<u>145,580</u>	<u>145,580</u>	<u>148,170</u>
Horticulture Parks Open Spaces			
Gross Expenditure	761,520	772,700	1,412,480
Gross Income	(28,730)	(28,730)	(21,960)
Net Expenditure	<u>732,790</u>	<u>743,970</u>	<u>1,390,520</u>
Operational Services			
Gross Expenditure	1,000,240	1,351,510	1,022,570
Gross Income	(205,080)	(555,080)	(215,080)
Net Expenditure	<u>795,160</u>	<u>796,430</u>	<u>807,490</u>
Parking Car Parks			
Gross Expenditure	392,710	384,170	388,460
Gross Income	(1,622,130)	(1,623,610)	(1,727,290)
Net Expenditure	<u>(1,229,420)</u>	<u>(1,239,440)</u>	<u>(1,338,830)</u>

Environment and Operations: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Parking Decriminalisation			
Gross Expenditure	692,570	679,320	883,080
Gross Income	(598,800)	(598,800)	(794,100)
Net Expenditure	<u>93,770</u>	<u>80,520</u>	<u>88,980</u>
Recycling			
Gross Expenditure	1,168,290	1,189,130	1,291,210
Gross Income	(648,350)	(871,000)	(815,000)
Net Expenditure	<u>519,940</u>	<u>318,130</u>	<u>476,210</u>
Refuse Collection			
Gross Expenditure	921,270	938,380	1,045,690
Gross Income	(57,000)	(102,000)	(57,000)
Net Expenditure	<u>864,270</u>	<u>836,380</u>	<u>988,690</u>
Trade Refuse Collection			
Gross Expenditure	431,070	433,210	426,120
Gross Income	(465,690)	(465,690)	(486,740)
Net Expenditure	<u>(34,620)</u>	<u>(32,480)</u>	<u>(60,620)</u>
Street Cleansing			
Gross Expenditure	1,075,770	1,185,760	1,394,780
Gross Income	(2,000)	(2,000)	(3,650)
Net Expenditure	<u>1,073,770</u>	<u>1,183,760</u>	<u>1,391,130</u>

Service Allotments
Cabinet Portfolio Environmental Services
Directorate Environment and Operations

RO/RA Reference Details:
RO5A Cultural & Related Services
RO503 Open spaces

Allotments

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Premises Related Expenses	13,500	13,500	13,500
Water services	3,000	3,000	3,000
Grounds maintenance costs	10,500	10,500	10,500
Transport Related Expenses	1,740	1,740	1,760
Transport recharges	1,740	1,740	1,760
Supplies & Services	60	60	60
Grants & subscriptions	60	60	60
Support Services Expenditure	56,220	56,220	58,780
Corporate Services	1,640	1,640	1,690
Community Services	27,510	27,510	28,060
Operational Services	21,740	21,740	29,030
Other Support Services	5,330	5,330	0
Gross Expenditure	71,520	71,520	74,100
Customer & client receipts	(12,020)	(12,020)	(12,020)
Rents tithes way leaves etc	(12,020)	(12,020)	(12,020)
Gross Income	(12,020)	(12,020)	(12,020)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	59,500	59,500	62,080

Service Cemeteries and Burial Admin
Cabinet Portfolio Environmental Services
Directorate Environment and Operations

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5210 Cemetery, cremation & mortuary

Cemeteries and Burial Admin

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	277,200	266,870	295,150
Direct employee expenses	276,450	266,120	294,400
Indirect employee expenses	750	750	750
Premises Related Expenses	97,310	74,490	70,310
Repairs, alterations & buildings	44,680	15,570	17,680
Energy costs	4,640	4,640	4,640
Rates	12,880	12,880	12,880
Water services	2,140	2,140	2,140
Fixtures & fittings	600	600	600
Cleaning & domestic supplies	280	280	280
Grounds maintenance costs	32,090	38,380	32,090
Transport Related Expenses	25,990	25,990	24,130
Transport recharges	23,000	23,000	21,060
Contract leases	2,820	2,820	2,900
Public transport	30	30	30
Car allowances	140	140	140
Supplies & Services	8,520	14,730	9,730
Equipment furniture & materials	3,680	8,680	3,680
Clothes, uniform & laundry	200	200	200
Printing, stationary & general	100	100	100
Services	4,540	5,750	5,750
Support Services Expenditure	104,910	104,910	116,130
Chief Executive	2,440	2,440	2,500
Corporate Services	26,400	26,400	32,830
Community Services	650	650	660
Operational Services	63,120	63,120	78,510
Other Support Services	12,300	12,300	1,630
Gross Expenditure	513,930	486,990	515,450
Customer & client receipts	(195,600)	(195,600)	(199,070)
Fees and charges for services	(195,600)	(195,600)	(199,070)
Other recharges	0	(5,000)	0
Other Recharge Income	0	(5,000)	0
Gross Income	(195,600)	(200,600)	(199,070)

Service Cemeteries and Burial Admin
Cabinet Portfolio Environmental Services
Directorate Environment and Operations

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5210 Cemetery, cremation & mortuary

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2018/19
Original
Estimate**

318,330

**2018/19
Projected
Outturn**

286,390

**2019/20
Original
Estimate**

316,380

Service	Director Environment and Operations	RO/RA Reference Details:	
Cabinet Portfolio	Leader	RO6A	Central Services
Directorate	Environment and Operations	RO6489	Management & support services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Director Environment and Operations			
Employee Expenses	117,780	117,780	120,110
Direct employee expenses	117,780	117,780	120,110
Transport Related Expenses	6,740	6,740	6,870
Contract leases	6,670	6,670	6,800
Public transport	70	70	70
Supplies & Services	110	110	110
Printing, stationary & general	40	40	40
Communications & computing	30	30	30
Expenses	40	40	40
Support Services Expenditure	20,950	20,950	21,080
Chief Executive	430	430	430
Corporate Services	16,730	16,730	16,910
Community Services	130	130	130
Administrative Buildings	2,750	2,750	2,700
Other Support Services	910	910	910
Gross Expenditure	145,580	145,580	148,170
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	145,580	145,580	148,170

Service Horticulture Parks Open Spaces
Cabinet Portfolio Environmental Services
Directorate Environment and Operations

RO/RA Reference Details:
 RO5A Cultural & Related Services
 RO503 Open spaces

Horticulture Parks Open Spaces

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	200	200	606,780
Direct employee expenses	0	0	606,580
Indirect employee expenses	200	200	200
Premises Related Expenses	177,300	176,200	123,800
Repairs, alterations & buildings	93,600	88,510	44,100
Energy costs	4,940	4,940	4,940
Rents	600	600	600
Rates	2,400	2,400	2,400
Water services	9,080	9,080	9,080
Fixtures & fittings	21,770	21,770	21,770
Grounds maintenance costs	44,910	48,900	40,910
Transport Related Expenses	90,650	90,650	97,840
Direct transport costs	0	0	6,500
Transport recharges	90,650	90,650	91,340
Supplies & Services	52,210	64,490	68,490
Equipment furniture & materials	46,410	46,410	50,410
Services	5,800	18,080	18,080
Support Services Expenditure	441,160	441,160	515,570
Chief Executive	1,400	1,400	2,810
Corporate Services	68,530	68,530	63,770
Community Services	21,510	21,510	21,830
Operational Services	92,280	92,280	426,970
Other Support Services	257,440	257,440	190
Gross Expenditure	761,520	772,700	1,412,480
Other grants, re-imbursements or contributions	(270)	(270)	(270)
Other grants or contributions	(270)	(270)	(270)
Customer & client receipts	(28,460)	(28,460)	(21,690)
Sales of product or materials	(4,270)	(4,270)	(500)
Fees and charges for services	(3,000)	(3,000)	0
Rents tithes way leaves etc	(21,190)	(21,190)	(21,190)
Gross Income	(28,730)	(28,730)	(21,960)

Service Horticulture Parks Open Spaces
Cabinet Portfolio Environmental Services
Directorate Environment and Operations

RO/RA Reference Details:
RO5A Cultural & Related Services
RO503 Open spaces

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2018/19
Original
Estimate**

732,790

**2018/19
Projected
Outturn**

743,970

**2019/20
Original
Estimate**

1,390,520

Service Operational Services
Cabinet Portfolio Environmental Services
Directorate Environment and Operations

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Operational Services			
Employee Expenses	205,610	205,610	209,520
Direct employee expenses	194,820	194,820	209,520
Indirect employee expenses	10,790	10,790	0
Premises Related Expenses	132,990	145,350	132,990
Repairs, alterations & buildings	48,810	61,170	48,810
Energy costs	20,500	20,500	20,500
Rates	57,680	57,680	57,680
Water services	6,000	6,000	6,000
Transport Related Expenses	32,420	32,420	31,280
Transport recharges	22,820	22,820	21,680
Contract leases	8,300	8,300	8,300
Public transport	500	500	500
Car allowances	800	800	800
Supplies & Services	60,010	70,650	61,370
Equipment furniture & materials	1,230	1,230	1,230
Clothes, uniform & laundry	25,000	25,000	25,000
Printing, stationary & general Services	9,000	9,000	9,000
Communications & computing	19,680	30,320	21,040
Grants & subscriptions	4,000	4,000	4,000
Miscellaneous expenses	100	100	100
Miscellaneous expenses	1,000	1,000	1,000
Support Services Expenditure	569,210	897,480	587,410
Chief Executive	7,640	7,640	7,780
Corporate Services	311,560	311,560	324,500
Community Services	7,550	7,550	7,690
Operational Services	115,230	115,230	120,210
Other Support Services	127,230	455,500	127,230
Gross Expenditure	1,000,240	1,351,510	1,022,570
Customer & client receipts	(205,080)	(535,080)	(215,080)
Sales of product or materials	0	0	(10,000)
Fees and charges for services	(205,080)	(535,080)	(205,080)
Other recharges	0	(20,000)	0
Other Recharge Income	0	(20,000)	0
Gross Income	(205,080)	(555,080)	(215,080)

Service Operational Services
Cabinet Portfolio Environmental Services
Directorate Environment and Operations

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2018/19
Original
Estimate**

795,160

**2018/19
Projected
Outturn**

796,430

**2019/20
Original
Estimate**

807,490

Service Parking Car Parks
Cabinet Portfolio Environmental Services
Directorate Environment and Operations

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO250 Traffic management and road safety

Parking Car Parks

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Premises Related Expenses	227,300	228,900	227,300
Energy costs	600	600	600
Rents	29,600	29,600	29,600
Rates	192,440	192,440	192,440
Cleaning & domestic supplies	1,340	1,340	1,340
Grounds maintenance costs	3,320	4,920	3,320
Transport Related Expenses	2,830	2,830	7,020
Transport recharges	2,830	2,830	7,020
Supplies & Services	45,670	54,050	43,970
Equipment furniture & materials	19,070	20,550	19,370
Services	25,170	32,070	23,170
Grants & subscriptions	0	720	720
Miscellaneous expenses	1,430	710	710
Support Services Expenditure	116,910	98,390	110,170
Corporate Services	13,640	13,640	14,270
Community Services	95,830	77,310	95,900
Other Support Services	7,440	7,440	0
Gross Expenditure	392,710	384,170	388,460
Other grants, re-imbursements or contributions	(65,000)	(65,000)	(65,000)
Other grants or contributions	(65,000)	(65,000)	(65,000)
Customer & client receipts	(1,557,130)	(1,557,130)	(1,662,290)
Sales of product or materials	(1,245,960)	(1,245,960)	(1,350,060)
Fees and charges for services	(311,140)	(311,140)	(312,200)
Rents tithes way leaves etc	(30)	(30)	(30)
Other recharges	0	(1,480)	0
Other Recharge Income	0	(1,480)	0
Gross Income	(1,622,130)	(1,623,610)	(1,727,290)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(1,229,420)	(1,239,440)	(1,338,830)

Service Parking Decriminalisation
Cabinet Portfolio Environmental Services
Directorate Environment and Operations

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO260 Parking services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Parking Decriminalisation			
Employee Expenses	375,320	404,950	421,190
Direct employee expenses	375,320	401,330	416,190
Indirect employee expenses	0	3,620	5,000
Transport Related Expenses	5,130	5,130	4,710
Transport recharges	0	0	3,510
Contract leases	4,900	4,900	0
Public transport	30	30	1,000
Car allowances	200	200	200
Supplies & Services	140,770	140,070	176,350
Equipment furniture & materials	41,070	37,530	61,320
Clothes, uniform & laundry	2,010	3,300	2,510
Printing, stationary & general Services	5,650	7,200	7,550
Communications & computing	55,060	55,060	70,560
Grants & subscriptions	26,030	26,030	26,030
Miscellaneous expenses	10,700	10,700	8,130
	250	250	250
Third Party Payments	1,700	1,700	1,700
Other agencies	1,700	1,700	1,700
Support Services Expenditure	169,650	127,470	279,130
Chief Executive	4,320	4,320	4,400
Corporate Services	74,520	74,520	88,640
Community Services	46,090	3,910	3,980
Operational Services	28,630	28,630	48,870
Administrative Buildings	0	0	13,150
Other Support Services	16,090	16,090	120,090
Gross Expenditure	692,570	679,320	883,080
Customer & client receipts	(598,800)	(598,800)	(794,100)
Sales of product or materials	(128,100)	(128,100)	(262,000)
Fees and charges for services	(470,700)	(470,700)	(532,100)
Gross Income	(598,800)	(598,800)	(794,100)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	93,770	80,520	88,980

Service Parking Decriminalisation
Cabinet Portfolio Environmental Services
Directorate Environment and Operations

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO260 Parking services

Recycling

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	77,880	77,880	836,920
Direct employee expenses	77,880	77,880	836,920
Transport Related Expenses	193,310	213,460	208,470
Transport recharges	193,310	213,460	207,470
Public transport	0	0	1,000
Supplies & Services	73,000	73,690	105,720
Equipment furniture & materials	39,000	39,000	55,000
Services	29,000	29,690	29,690
Communications & computing	0	0	16,030
Miscellaneous expenses	5,000	5,000	5,000
Third Party Payments	5,000	5,000	5,000
Other local authorities	5,000	5,000	5,000
Support Services Expenditure	819,100	819,100	135,100
Corporate Services	28,900	28,900	30,980
Community Services	20,540	20,540	21,240
Operational Services	79,700	79,700	82,880
Other Support Services	689,960	689,960	0
Gross Expenditure	1,168,290	1,189,130	1,291,210
Other grants, re-imbursements or contributions	(633,350)	(856,000)	(800,000)
Other grants or contributions	(633,350)	(856,000)	(800,000)
Customer & client receipts	(15,000)	(15,000)	(15,000)
Sales of product or materials	(15,000)	(15,000)	(15,000)
Gross Income	(648,350)	(871,000)	(815,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	519,940	318,130	476,210

Service Refuse Collection
Cabinet Portfolio Environmental Services
Directorate Environment and Operations

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5281 Waste management

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Refuse Collection			
Employee Expenses	0	0	694,500
Direct employee expenses	0	0	694,500
Transport Related Expenses	164,080	181,190	172,170
Transport recharges	164,080	181,190	172,170
Supplies & Services	82,920	82,920	86,500
Equipment furniture & materials	54,420	54,420	48,000
Services	25,000	25,000	35,000
Communications & computing	3,500	3,500	3,500
Support Services Expenditure	674,270	674,270	92,520
Corporate Services	10,810	10,810	10,930
Community Services	14,800	14,800	15,390
Operational Services	63,700	63,700	66,200
Other Support Services	584,960	584,960	0
Gross Expenditure	921,270	938,380	1,045,690
Other grants, re-imbursments or contributions	0	(45,000)	0
Other grants or contributions	0	(45,000)	0
Customer & client receipts	(57,000)	(57,000)	(57,000)
Fees and charges for services	(57,000)	(57,000)	(57,000)
Gross Income	(57,000)	(102,000)	(57,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	864,270	836,380	988,690

Service Trade Refuse Collection
Cabinet Portfolio Environmental Services
Directorate Environment and Operations

RO/RA Reference Details:
 TSR Trading Accounts
 RS731 External Trading Accounts net

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Trade Refuse Collection			
Employee Expenses	0	0	59,560
Direct employee expenses	0	0	59,560
Transport Related Expenses	21,010	23,150	22,070
Transport recharges	21,010	23,150	22,070
Supplies & Services	257,700	257,700	265,110
Equipment furniture & materials	10,500	10,500	10,500
Services	247,200	247,200	254,610
Support Services Expenditure	152,360	152,360	79,380
Corporate Services	49,310	49,310	50,120
Community Services	20,240	20,240	21,060
Operational Services	7,240	7,240	7,620
Other Support Services	75,570	75,570	580
Gross Expenditure	431,070	433,210	426,120
Customer & client receipts	(465,690)	(465,690)	(486,740)
Sales of product or materials	(7,000)	(7,000)	(7,000)
Fees and charges for services	(458,690)	(458,690)	(479,740)
Gross Income	(465,690)	(465,690)	(486,740)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(34,620)	(32,480)	(60,620)

Service Street Cleansing
Cabinet Portfolio Environmental Services
Directorate Environment and Operations

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5270 Street cleansing not charged to Housing

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Street Cleansing			
Employee Expenses	0	0	862,160
Direct employee expenses	0	0	862,160
Transport Related Expenses	164,140	169,740	188,370
Transport recharges	164,140	169,740	188,370
Supplies & Services	43,500	43,500	71,870
Equipment furniture & materials	29,500	29,500	44,370
Services	11,500	11,500	25,000
Miscellaneous expenses	2,500	2,500	2,500
Support Services Expenditure	868,130	972,520	272,380
Corporate Services	220	220	230
Community Services	18,690	18,690	19,440
Operational Services	87,880	192,270	251,450
Other Support Services	761,340	761,340	1,260
Gross Expenditure	1,075,770	1,185,760	1,394,780
Customer & client receipts	(2,000)	(2,000)	(3,650)
Fees and charges for services	(2,000)	(2,000)	(3,650)
Gross Income	(2,000)	(2,000)	(3,650)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	1,073,770	1,183,760	1,391,130
Gross Total	3,339,070	3,178,740	4,270,200

Corporate Services: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Audit Fee and Bank Charges			
Gross Expenditure	173,300	161,040	161,040
Gross Income	(33,590)	(30,280)	(30,280)
Net Expenditure	<u>139,710</u>	<u>130,760</u>	<u>130,760</u>
Audit and Performance			
Gross Expenditure	546,070	530,520	559,670
Net Expenditure	<u>546,070</u>	<u>530,520</u>	<u>559,670</u>
Central Support Services			
Gross Expenditure	166,260	166,170	166,190
Gross Income	(166,260)	(166,260)	(166,190)
Net Expenditure	<u>0</u>	<u>(90)</u>	<u>0</u>
Corporate Management Expenses			
Gross Expenditure	1,311,330	1,355,840	1,206,170
Gross Income	0	(226,200)	0
Net Expenditure	<u>1,311,330</u>	<u>1,129,640</u>	<u>1,206,170</u>
Council Tax Collection			
Gross Expenditure	1,018,810	1,048,810	1,031,090
Gross Income	(569,730)	(599,730)	(569,730)
Net Expenditure	<u>449,080</u>	<u>449,080</u>	<u>461,360</u>
Director Corporate Services			
Gross Expenditure	272,140	315,540	132,170
Gross Income	(149,500)	(192,900)	0
Net Expenditure	<u>122,640</u>	<u>122,640</u>	<u>132,170</u>

Corporate Services: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Financial Services			
Gross Expenditure	1,003,770	1,305,290	1,010,180
Gross Income	(26,370)	(29,170)	(26,370)
Net Expenditure	<u>977,400</u>	<u>1,276,120</u>	<u>983,810</u>
Housing Benefit Administration			
Gross Expenditure	40,014,840	40,082,600	29,485,630
Gross Income	(39,234,130)	(39,361,900)	(28,850,160)
Net Expenditure	<u>780,710</u>	<u>720,700</u>	<u>635,470</u>
Information Technology Service			
Gross Expenditure	1,506,690	1,403,370	1,449,160
Gross Income	(61,270)	(61,270)	(9,000)
Net Expenditure	<u>1,445,420</u>	<u>1,342,100</u>	<u>1,440,160</u>
Miscellaneous Financial and General			
Gross Expenditure	42,130	42,130	42,130
Capital Financing Costs	772,660	817,290	950,050
Net Expenditure	<u>814,790</u>	<u>859,420</u>	<u>992,180</u>
NNDR Collection			
Gross Expenditure	232,540	257,540	241,040
Gross Income	(111,530)	(111,530)	(111,530)
Net Expenditure	<u>121,010</u>	<u>146,010</u>	<u>129,510</u>
Parish Council Precepts			
Gross Expenditure	323,120	323,120	339,740
Net Expenditure	<u>323,120</u>	<u>323,120</u>	<u>339,740</u>

Corporate Services: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Procurement			
Gross Expenditure	30,790	30,790	32,420
Net Expenditure	<u>30,790</u>	<u>30,790</u>	<u>32,420</u>
Revenues and Benefits			
Gross Expenditure	1,878,670	1,973,670	1,861,210
Gross Income	(44,370)	(104,370)	(44,590)
Net Expenditure	<u>1,834,300</u>	<u>1,869,300</u>	<u>1,816,620</u>

Service Audit Fee and Bank Charges
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RO6A Central Services
 RO6410 Corporate & democratic core

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Audit Fee and Bank Charges			
Supplies & Services	173,300	161,040	161,040
Expenses	173,300	161,040	161,040
Gross Expenditure	<u><u>173,300</u></u>	<u><u>161,040</u></u>	<u><u>161,040</u></u>
Other recharges	(33,590)	(30,280)	(30,280)
Other Recharge Income	(33,590)	(30,280)	(30,280)
Gross Income	<u><u>(33,590)</u></u>	<u><u>(30,280)</u></u>	<u><u>(30,280)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>139,710</u></u>	<u><u>130,760</u></u>	<u><u>130,760</u></u>

Service Audit and Performance
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Audit and Performance			
Employee Expenses	159,150	159,600	166,390
Direct employee expenses	157,650	157,650	164,890
Indirect employee expenses	1,500	1,950	1,500
Transport Related Expenses	550	800	550
Public transport	200	200	200
Car allowances	350	600	350
Supplies & Services	18,730	18,730	18,730
Printing, stationary & general Services	550	550	550
Communications & computing Expenses	4,650	4,650	4,650
Grants & subscriptions	500	500	500
	12,030	12,030	12,030
	1,000	1,000	1,000
Third Party Payments	209,840	193,590	209,650
Other local authorities	209,840	193,590	209,650
Support Services Expenditure	157,800	157,800	164,350
Chief Executive	720	720	730
Corporate Services	120,900	120,900	127,830
Community Services	3,720	3,720	3,810
Administrative Buildings	25,630	25,630	25,150
Other Support Services	6,830	6,830	6,830
Gross Expenditure	546,070	530,520	559,670
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	546,070	530,520	559,670

Service Central Support Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Central Support Services

Supplies & Services

Equipment furniture & materials
Services
Communications & computing

165,060

22,650
90
142,320

164,970

22,650
0
142,320

164,970

22,650
0
142,320

Support Services Expenditure

Corporate Services

1,200

1,200

1,200

1,200

1,220

1,220

Gross Expenditure

166,260

166,170

166,190

Other recharges

Other Recharge Income

(166,260)

(166,260)

(166,260)

(166,260)

(166,190)

(166,190)

Gross Income

(166,260)

(166,260)

(166,190)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

0

(90)

0

Service Corporate Management Expenses
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Corporate Management Expenses			
Employee Expenses	38,210	38,210	39,170
Direct employee expenses	38,210	38,210	39,170
Transport Related Expenses	430	430	430
Public transport	430	430	430
Supplies & Services	385,680	430,190	297,690
Printing, stationary & general Services	270	270	270
Communications & computing Expenses	13,400	153,600	13,400
Grants & subscriptions	5,370	14,070	5,370
Miscellaneous expenses	145,440	145,440	145,440
	16,810	16,810	16,810
	204,390	100,000	116,400
Support Services Expenditure	887,010	887,010	868,880
Chief Executive	4,510	4,510	5,880
Corporate Services	561,080	561,080	549,500
Community Services	290,420	290,420	289,420
Operational Services	30,990	30,990	24,070
Other Support Services	10	10	10
Gross Expenditure	1,311,330	1,355,840	1,206,170
Other recharges	0	(226,200)	0
Other Recharge Income	0	(226,200)	0
Gross Income	0	(226,200)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	1,311,330	1,129,640	1,206,170

Service Council Tax Collection
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6420 Local tax collection

Council Tax Collection

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Transport Related Expenses	530	530	530
Public transport	530	530	530
Supplies & Services	75,810	105,810	79,270
Equipment furniture & materials	800	800	800
Printing, stationary & general	1,400	1,400	1,400
Services	11,570	41,570	11,570
Communications & computing	0	0	4,500
Expenses	61,000	61,000	61,000
Grants & subscriptions	1,040	1,040	0
Support Services Expenditure	942,470	942,470	951,290
Corporate Services	903,190	903,190	911,570
Other Support Services	39,280	39,280	39,720
Gross Expenditure	1,018,810	1,048,810	1,031,090
Government grants	(117,700)	(117,700)	(117,700)
Government grants	(117,700)	(117,700)	(117,700)
Other grants, re-imbursments or contributions	(451,030)	(481,030)	(451,030)
Other grants or contributions	(451,030)	(481,030)	(451,030)
Customer & client receipts	(1,000)	(1,000)	(1,000)
Fees and charges for services	(1,000)	(1,000)	(1,000)
Gross Income	(569,730)	(599,730)	(569,730)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	449,080	449,080	461,360

Service Director Corporate Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Director Corporate Services			
Employee Expenses	110,910	110,910	120,290
Direct employee expenses	110,910	110,910	120,290
Transport Related Expenses	6,800	6,800	7,000
Contract leases	6,600	6,600	6,800
Public transport	200	200	200
Supplies & Services	150,550	193,950	1,050
Services	50	50	50
Expenses	1,000	1,000	1,000
Grants & subscriptions	149,500	192,900	0
Support Services Expenditure	3,880	3,880	3,830
Chief Executive	330	330	330
Administrative Buildings	2,750	2,750	2,700
Other Support Services	800	800	800
Gross Expenditure	272,140	315,540	132,170
Government grants	(149,500)	(149,500)	0
Government grants	(149,500)	(149,500)	0
Other recharges	0	(43,400)	0
Other Recharge Income	0	(43,400)	0
Gross Income	(149,500)	(192,900)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	122,640	122,640	132,170

Service Financial Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Financial Services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	739,770	1,038,810	745,460
Direct employee expenses	872,740	821,780	878,430
Indirect employee expenses	(132,970)	217,030	(132,970)
Transport Related Expenses	1,100	1,100	1,100
Public transport	1,000	1,000	1,000
Car allowances	100	100	100
Supplies & Services	26,850	29,330	27,130
Equipment furniture & materials	400	400	400
Printing, stationary & general	3,610	3,610	4,610
Services	12,970	15,450	12,650
Communications & computing	5,020	5,020	5,020
Expenses	950	950	950
Grants & subscriptions	3,900	3,900	3,500
Support Services Expenditure	236,050	236,050	236,490
Chief Executive	6,250	6,250	6,370
Corporate Services	147,310	147,310	148,690
Community Services	5,210	5,210	5,310
Administrative Buildings	60,620	60,620	59,450
Other Support Services	16,660	16,660	16,670
Gross Expenditure	1,003,770	1,305,290	1,010,180
Customer & client receipts	(26,370)	(26,370)	(26,370)
Fees and charges for services	(26,370)	(26,370)	(26,370)
Other recharges	0	(2,800)	0
Other Recharge Income	0	(2,800)	0
Gross Income	(26,370)	(29,170)	(26,370)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	977,400	1,276,120	983,810

Service Housing Benefit Administration
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO451 Housing benefits

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Housing Benefit Administration			
Employee Expenses	1,000	1,000	1,000
Indirect employee expenses	1,000	1,000	1,000
Supplies & Services	466,420	534,180	319,020
Equipment furniture & materials	50	50	50
Printing, stationary & general	1,400	1,400	1,400
Services	6,540	6,530	6,530
Communications & computing	350	30,350	350
Expenses	265,090	265,090	50,000
Grants & subscriptions	150	37,920	150
Miscellaneous expenses	192,840	192,840	260,540
Transfer Payments	38,455,360	38,455,360	28,055,310
Housing Benefits	38,478,520	38,478,520	28,055,310
Other transfer payments	(23,160)	(23,160)	0
Support Services Expenditure	1,092,060	1,092,060	1,110,300
Corporate Services	1,047,210	1,047,210	1,065,450
Other Support Services	44,850	44,850	44,850
Gross Expenditure	40,014,840	40,082,600	29,485,630
Government grants	(39,213,120)	(39,237,570)	(28,148,970)
Government grants	(39,213,120)	(39,237,570)	(28,148,970)
Other grants, re-imbursements or contributions	0	(64,950)	(33,080)
Other grants or contributions	0	(64,950)	(33,080)
Customer & client receipts	(21,010)	(21,010)	(668,110)
Sales of product or materials	(21,000)	(21,000)	(21,000)
Fees and charges for services	(10)	(10)	(647,110)
Other recharges	0	(38,370)	0
Other Recharge Income	0	(38,370)	0
Gross Income	(39,234,130)	(39,361,900)	(28,850,160)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	780,710	720,700	635,470

Service Information Technology Service
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Information Technology Service

Employee Expenses

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Employee Expenses	703,020	586,490	669,810
Direct employee expenses	696,820	580,290	663,610
Indirect employee expenses	6,200	6,200	6,200

Transport Related Expenses

Transport Related Expenses	9,970	9,970	11,910
Direct transport costs	0	0	1,100
Transport recharges	2,830	2,830	3,510
Contract leases	6,040	6,040	6,200
Public transport	600	600	600
Car allowances	500	500	500

Supplies & Services

Supplies & Services	655,500	668,710	629,500
Equipment furniture & materials	66,900	66,900	66,900
Services	7,910	18,770	18,770
Communications & computing	580,340	582,690	543,480
Expenses	350	350	350

Support Services Expenditure

Support Services Expenditure	138,200	138,200	137,940
Chief Executive	5,280	5,280	5,370
Corporate Services	75,810	75,810	76,320
Community Services	2,870	2,870	2,920
Administrative Buildings	46,810	46,810	45,900
Other Support Services	7,430	7,430	7,430

Gross Expenditure

Gross Expenditure	1,506,690	1,403,370	1,449,160
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Other grants, re-imbursements or contributions

Other grants, re-imbursements or contributions	(44,270)	(44,270)	0
Other grants or contributions	(44,270)	(44,270)	0

Customer & client receipts

Customer & client receipts	(7,000)	(7,000)	(9,000)
Fees and charges for services	(7,000)	(7,000)	(9,000)

Other recharges

Other recharges	(10,000)	(10,000)	0
Other Recharge Income	(10,000)	(10,000)	0

Gross Income

Gross Income	(61,270)	(61,270)	(9,000)
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Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	1,445,420	1,342,100	1,440,160
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Service Miscellaneous Financial and General
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RO6A Central Services
 RO6481 Non-distributed costs

Miscellaneous Financial and General

Third Party Payments

Other establishment payments

Gross Expenditure

Gross Income

Capital financing cost

Interest payments

Capital Financing Costs

**Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)**

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
	42,130	42,130	42,130
	42,130	42,130	42,130
	<u>42,130</u>	<u>42,130</u>	<u>42,130</u>
	<u>0</u>	<u>0</u>	<u>0</u>
	772,660	817,290	950,050
	772,660	817,290	950,050
	<u>772,660</u>	<u>817,290</u>	<u>950,050</u>
	<u>814,790</u>	<u>859,420</u>	<u>992,180</u>

Service NNDR Collection
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6420 Local tax collection

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
NNDR Collection			
Supplies & Services	3,000	28,000	8,000
Services	1,800	26,800	6,800
Expenses	1,200	1,200	1,200
Support Services Expenditure	229,540	229,540	233,040
Corporate Services	227,940	227,940	231,440
Other Support Services	1,600	1,600	1,600
Gross Expenditure	<u><u>232,540</u></u>	<u><u>257,540</u></u>	<u><u>241,040</u></u>
Government grants	(96,530)	(96,530)	(96,530)
Government grants	(96,530)	(96,530)	(96,530)
Other grants, re-imbursements or contributions	(15,000)	(15,000)	(15,000)
Other grants or contributions	(15,000)	(15,000)	(15,000)
Gross Income	<u><u>(111,530)</u></u>	<u><u>(111,530)</u></u>	<u><u>(111,530)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>121,010</u></u>	<u><u>146,010</u></u>	<u><u>129,510</u></u>

Service Parish Council Precepts
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RS720 Precepts & Levies
 RS721 Parish Precepts

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Parish Council Precepts			
Supplies & Services	323,120	323,120	339,740
Services	323,120	323,120	339,740
Gross Expenditure	<u><u>323,120</u></u>	<u><u>323,120</u></u>	<u><u>339,740</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>323,120</u></u>	<u><u>323,120</u></u>	<u><u>339,740</u></u>

Service Procurement
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Procurement

Supplies & Services

Services 10,000
Grants & subscriptions 2,000

Support Services Expenditure

Chief Executive 440
Corporate Services 18,120
Community Services 130
Other Support Services 100

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Supplies & Services	12,000	12,000	12,000
Services	10,000	10,000	10,000
Grants & subscriptions	2,000	2,000	2,000
Support Services Expenditure	18,790	18,790	20,420
Chief Executive	440	440	440
Corporate Services	18,120	18,120	19,750
Community Services	130	130	130
Other Support Services	100	100	100
Gross Expenditure	30,790	30,790	32,420
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	30,790	30,790	32,420

Service Revenues and Benefits
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Revenues and Benefits			
Employee Expenses	1,001,340	1,086,340	1,020,690
Direct employee expenses	1,001,340	1,086,340	1,020,690
Transport Related Expenses	14,600	14,600	14,940
Contract leases	13,660	13,660	14,000
Public transport	240	240	240
Car allowances	700	700	700
Supplies & Services	4,610	4,610	4,610
Equipment furniture & materials	3,000	3,000	3,000
Printing, stationary & general	310	310	310
Services	500	500	500
Expenses	800	800	800
Third Party Payments	23,000	33,000	23,000
Other local authorities	23,000	33,000	23,000
Support Services Expenditure	835,120	835,120	797,970
Chief Executive	11,340	11,340	12,940
Corporate Services	675,210	675,210	671,360
Community Services	9,120	9,120	9,290
Administrative Buildings	121,000	121,000	85,930
Other Support Services	18,450	18,450	18,450
Gross Expenditure	1,878,670	1,973,670	1,861,210
Government grants	0	(60,000)	0
Government grants	0	(60,000)	0
Other grants, re-imbursments or contributions	(44,270)	(44,270)	(44,590)
Other grants or contributions	(44,270)	(44,270)	(44,590)
Customer & client receipts	(100)	(100)	0
Sales of product or materials	(100)	(100)	0
Gross Income	(44,370)	(104,370)	(44,590)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	1,834,300	1,869,300	1,816,620
Gross Total	8,896,370	8,930,110	8,860,040

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Non Directorate Specific

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Non Directorate Specific			
Gross Expenditure	1,113,390	1,113,390	1,134,900
Net Expenditure	<u>1,113,390</u>	<u>1,113,390</u>	<u>1,134,900</u>

Service Non Directorate Specific
Cabinet Portfolio Below the Line Items
Directorate Non Directorate Specific

RO/RA Reference Details:
RO6A Central Services
RO6481 Non-distributed costs

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Non Directorate Specific			
Employee Expenses	1,113,390	1,113,390	1,134,900
Direct employee expenses	1,113,390	1,113,390	1,134,900
Gross Expenditure	<u><u>1,113,390</u></u>	<u><u>1,113,390</u></u>	<u><u>1,134,900</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>1,113,390</u></u>	<u><u>1,113,390</u></u>	<u><u>1,134,900</u></u>
Gross Total	<u><u>1,113,390</u></u>	<u><u>1,113,390</u></u>	<u><u>1,134,900</u></u>

Interest and Investment Income

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Interest and Investment Income			
Gross Income	(667,320)	(916,550)	(883,720)
Capital Financing Costs	40,000	40,000	40,000
Net Expenditure	<u>(627,320)</u>	<u>(876,550)</u>	<u>(843,720)</u>

Service Interest and Investment Income
Cabinet Portfolio Below the Line Items
Directorate Interest and Investment Income

RO/RA Reference Details:
 RO786 Interest and Investment Income
 RO886 Interest and Investment Income

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Interest and Investment Income			
<i>Gross Expenditure</i>	<u>0</u>	<u>0</u>	<u>0</u>
Interest & investment income	(667,320)	(916,550)	(883,720)
Interest	(667,320)	(916,550)	(883,720)
<i>Gross Income</i>	<u>(667,320)</u>	<u>(916,550)</u>	<u>(883,720)</u>
Capital financing cost	40,000	40,000	40,000
Interest payments	40,000	40,000	40,000
<i>Capital Financing Costs</i>	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(627,320)</u>	<u>(876,550)</u>	<u>(843,720)</u>
Gross Total	<u>(627,320)</u>	<u>(876,550)</u>	<u>(843,720)</u>

Government Grant Funding

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Government Grant Funding			
Gross Income	(904,470)	(939,870)	(1,213,840)
Net Expenditure	<u>(904,470)</u>	<u>(939,870)</u>	<u>(1,213,840)</u>

Service Government Grant Funding
Cabinet Portfolio Below the Line Items
Directorate Government Grant Funding

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Government Grant Funding			
Government grants	(904,470)	(939,870)	(1,213,840)
Government grants	(904,470)	(939,870)	(1,213,840)
Gross Income	<u><u>(904,470)</u></u>	<u><u>(939,870)</u></u>	<u><u>(1,213,840)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>(904,470)</u></u>	<u><u>(939,870)</u></u>	<u><u>(1,213,840)</u></u>
Gross Total	<u><u>(904,470)</u></u>	<u><u>(939,870)</u></u>	<u><u>(1,213,840)</u></u>

Transfers To and From Reserves

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Transfers To and From Reserves			
Gross Expenditure	1,281,020	2,172,920	1,568,320
Gross Income	(671,250)	(1,204,190)	(2,191,060)
Net Expenditure	<u>609,770</u>	<u>968,730</u>	<u>(622,740)</u>

Service Transfers To and From Reserves
Cabinet Portfolio Transfers To and From Reserves
Directorate Transfers To and From Reserves

RO/RA Reference Details:
18GAR Grants & appropriation to/from
RO815 Appropriations to(+)/ from(-)

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Transfers To and From Reserves			
Supplies & Services	1,281,020	2,172,920	1,568,320
Contribution to reserves	1,281,020	2,172,920	1,568,320
Gross Expenditure	<u><u>1,281,020</u></u>	<u><u>2,172,920</u></u>	<u><u>1,568,320</u></u>
Other grants, re-imbursements or contributions	(671,250)	(1,204,190)	(2,191,060)
Contributions from reserves	(671,250)	(1,204,190)	(2,191,060)
Gross Income	<u><u>(671,250)</u></u>	<u><u>(1,204,190)</u></u>	<u><u>(2,191,060)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>609,770</u></u>	<u><u>968,730</u></u>	<u><u>(622,740)</u></u>
Gross Total	<u><u>609,770</u></u>	<u><u>968,730</u></u>	<u><u>(622,740)</u></u>

Transfers To and From Balances

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Transfers To and From Balances			
Gross Income	1,035,980	1,485,980	611,150
Net Expenditure	<u>1,035,980</u>	<u>1,485,980</u>	<u>611,150</u>

Service Transfers To and From Balances
Cabinet Portfolio Below the Line Items
Directorate Transfers To and From Balances

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 RSNON3 Funding Transfers To and From Balances

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Transfers To and From Balances			
Balance sheet income	1,035,980	1,485,980	611,150
Funding	1,035,980	1,485,980	611,150
Gross Income	<u><u>1,035,980</u></u>	<u><u>1,485,980</u></u>	<u><u>611,150</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>1,035,980</u></u>	<u><u>1,485,980</u></u>	<u><u>611,150</u></u>
Gross Total	<u><u>1,035,980</u></u>	<u><u>1,485,980</u></u>	<u><u>611,150</u></u>

Transactions Below the Line

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Transactions Below the Line			
Gross Expenditure	(163,980)	164,530	(898,150)
Capital Financing Costs	(1,250,190)	(1,325,070)	212,880
Net Expenditure	<u>(1,414,170)</u>	<u>(1,160,540)</u>	<u>(685,270)</u>

Service Transactions Below the Line
Cabinet Portfolio Below the Line Items
Directorate Transactions Below the Line

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 CIESD CIES Distribution

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Transactions Below the Line			
Supplies & Services	0	0	(832,800)
Grants & subscriptions	0	0	(832,800)
Support Services Expenditure	(163,980)	164,530	(65,350)
Other Support Services	(163,980)	164,530	(65,350)
Gross Expenditure	<u>(163,980)</u>	<u>164,530</u>	<u>(898,150)</u>
Capital financing cost	(1,250,190)	(1,325,070)	212,880
Debt management expenses	(1,250,190)	(1,325,070)	212,880
Capital Financing Costs	<u>(1,250,190)</u>	<u>(1,325,070)</u>	<u>212,880</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(1,414,170)</u>	<u>(1,160,540)</u>	<u>(685,270)</u>
Gross Total	<u>(1,414,170)</u>	<u>(1,160,540)</u>	<u>(685,270)</u>

Business Rates Income

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Business Rates Income			
Gross Expenditure	6,352,600	6,243,340	6,579,090
Gross Income	(10,031,710)	(10,526,470)	(9,664,140)
Net Expenditure	<u>(3,679,110)</u>	<u>(4,283,130)</u>	<u>(3,085,050)</u>

Service Business Rates Income
Cabinet Portfolio Below the Line Items
Directorate Business Rates Income

RO/RA Reference Details:
RSNON RS Non Allocation Items
RSNON1 Redistributed non-domestic rates

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Business Rates Income			
Third Party Payments	6,352,600	6,243,340	6,579,090
Other local authorities	6,352,600	6,243,340	356,150
Government departments	0	0	6,222,940
Gross Expenditure	<u><u>6,352,600</u></u>	<u><u>6,243,340</u></u>	<u><u>6,579,090</u></u>
Income from NNDR	(10,031,710)	(10,526,470)	(9,664,140)
Income from NNDR	(10,031,710)	(10,526,470)	(9,664,140)
Gross Income	<u><u>(10,031,710)</u></u>	<u><u>(10,526,470)</u></u>	<u><u>(9,664,140)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>(3,679,110)</u></u>	<u><u>(4,283,130)</u></u>	<u><u>(3,085,050)</u></u>
Gross Total	<u><u>(3,679,110)</u></u>	<u><u>(4,283,130)</u></u>	<u><u>(3,085,050)</u></u>

New Homes Bonus

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
New Homes Bonus			
Gross Income	(586,760)	(586,760)	(611,150)
Net Expenditure	<u>(586,760)</u>	<u>(586,760)</u>	<u>(611,150)</u>

Service New Homes Bonus
Cabinet Portfolio Below the Line Items
Directorate New Homes Bonus

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
New Homes Bonus			
Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
Government grants	(586,760)	(586,760)	(611,150)
Government grants	(586,760)	(586,760)	(611,150)
Gross Income	<u>(586,760)</u>	<u>(586,760)</u>	<u>(611,150)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(586,760)</u>	<u>(586,760)</u>	<u>(611,150)</u>
Gross Total	<u>(586,760)</u>	<u>(586,760)</u>	<u>(611,150)</u>

Council Tax Income

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Council Tax Income			
Gross Income	(7,028,320)	(7,028,320)	(7,232,030)
Net Expenditure	<u>(7,028,320)</u>	<u>(7,028,320)</u>	<u>(7,232,030)</u>

Service Council Tax Income
Cabinet Portfolio Below the Line Items
Directorate Council Tax Income

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 RSNON1 Redistributed non-domestic rates

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Council Tax Income			
Income from Council Tax	(7,028,320)	(7,028,320)	(7,232,030)
Income from Council Tax	(7,028,320)	(7,028,320)	(7,232,030)
Gross Income	<u><u>(7,028,320)</u></u>	<u><u>(7,028,320)</u></u>	<u><u>(7,232,030)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>(7,028,320)</u></u>	<u><u>(7,028,320)</u></u>	<u><u>(7,232,030)</u></u>
Gross Total	<u><u>(7,028,320)</u></u>	<u><u>(7,028,320)</u></u>	<u><u>(7,232,030)</u></u>

Transfers To and From Collection Fund

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Transfers To and From Collection Fund			
Gross Income	0	0	196,460
Net Expenditure	<u>0</u>	<u>0</u>	<u>196,460</u>

Service	Transfers To and From Collection Fund	RO/RA Reference Details:	
Cabinet Portfolio	Below the Line Items	RSNON	RS Non Allocation Items
Directorate	Transfers To and From Collection Fund	RSNON1	Redistributed non-domestic rates

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Transfers To and From Collection Fund			
Government grants	0	0	196,460
Government grants	0	0	196,460
Gross Income	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>196,460</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>196,460</u></u>
Gross Total	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>196,460</u></u>

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Housing Revenue Account: Revenue Spending Summary

Directorate / Budget Heading	Original Budget 2018/19	Projected Outturn 2018/19	Original Budget 2019/20
Expenditure			
Supervision and Management	6,014,770	5,444,770	5,357,200
Repairs and Maintenance	7,766,870	7,351,870	7,618,140
Depreciation	6,813,840	6,813,840	6,911,810
Intensive Management Fund Expenditure	667,200	667,200	667,490
Capital Financing Costs	6,539,560	6,519,560	10,189,750
Income			
Rents of Dwellings	(25,298,700)	(25,156,640)	(25,031,400)
Other Rental Income	(33,370)	(33,370)	(29,300)
Service Charges	(1,380,300)	(1,380,300)	(1,399,800)
Non Dwelling Rents Income	(327,130)	(327,130)	(140,000)
Intensive Management Charge Recovered	(103,480)	(103,480)	(103,480)
Intensive Management Charge Support	(418,160)	(418,160)	(418,000)
Other Income	(112,260)	(112,260)	(112,450)
Transfers to from Reserves	(128,840)	734,100	(3,509,960)
BUDGET REQUIREMENT FOR THE YEAR	0	0	0

Housing Revenue Account: Medium Term Financial Plan

	2018/19 Original Budget	2018/19 Projected Outturn	2019/20 Original Budget
Housing Revenue Account			
Requirement for the Year	0	0	0
Expenditure	25,776,320	24,911,690	25,758,070
Employees	3,498,420	2,897,420	3,033,050
Salaries	2,460,500	1,859,500	2,134,200
Agency Staff	0	0	0
Wages	750	750	0
Pension & National Insurance	603,460	603,460	517,020
Other Training, Retirement etc	433,710	433,710	381,830
Running Expenses	19,839,340	19,595,710	20,445,950
Capital Finance	2,438,560	2,418,560	2,279,070
Income	(25,647,480)	(25,645,790)	(25,420,790)
Recharges to Other Accounts	2,214,440	2,216,130	2,073,410
Investment Income	(40,000)	(40,000)	(40,000)
Fees and Charges	(569,420)	(569,420)	(501,700)
Rental Income	(27,252,500)	(27,252,500)	(26,952,500)
Appropriations	(128,840)	734,100	(337,280)
Capital Items met from Balances and Rese	0	0	3,172,680
Net Contributions To and From Reserves	(128,840)	734,100	(3,509,960)
(Surplus) / Deficit Use of Usable Working Balances	0	0	0

Housing Revenue Account: Service Subjective Analysis Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate	
501	Employee Expenses	3,498,420	2,897,420	3,033,050
502	Premises Related Expenses	636,890	640,420	585,430
503	Transport Related Expenses	172,520	172,520	180,010
504	Supplies & Services	8,227,930	8,586,030	8,014,700
505	Third Party Payments	1,000	1,000	1,000
506	Transfer Payments	15,000	15,000	15,000
507	Support Services Expenditure	5,057,290	5,058,980	4,483,670
508	Depreciation & Impairment	6,813,840	6,813,840	6,911,810
	Gross Expenditure	<u>24,422,890</u>	<u>24,185,210</u>	<u>23,224,670</u>
509B	Other grants, re-imbursements or contributions	(805,400)	(547,720)	(3,985,960)
509C	Customer & client receipts	(27,274,200)	(27,274,200)	(26,978,200)
509D	Interest & investment income	(40,000)	(40,000)	(40,000)
	Gross Income	<u>(28,119,600)</u>	<u>(27,861,920)</u>	<u>(31,004,160)</u>
RECH	Recharge service income	(2,842,850)	(2,842,850)	(2,410,260)
	Gross Recharge Service Income	<u>(2,842,850)</u>	<u>(2,842,850)</u>	<u>(2,410,260)</u>

Housing Revenue Account: Service Subjective Analysis Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
510 Capital financing cost	6,539,560	6,519,560	10,189,750
	<u>6,539,560</u>	<u>6,519,560</u>	<u>10,189,750</u>
Capital Financing Costs			
	<u>0</u>	<u>0</u>	<u>0</u>
Net Expenditure			
	<u>0</u>	<u>0</u>	<u>0</u>

Housing Revenue Account: Service Subjective Analysis

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Gross Expenditure			
501 Employee Expenses	3,498,420	2,897,420	3,033,050
Wages	750	750	0
Salaries	2,507,830	1,806,830	2,180,230
Employer's NI contribution	239,470	239,470	199,510
Employer's superannuation contributions	691,380	691,380	639,670
Employee allowances	54,390	54,390	55,690
Employers retirement benefit cost	10,000	10,000	5,000
Training for staff	37,800	37,800	24,950
Employee related schemes	26,800	26,800	28,000
Oncost additional items	30,000	30,000	0
Salary vacancy saving	(100,000)	0	(100,000)
502 Premises Related Expenses	636,890	640,420	585,430
Buildings repairs maintenance	59,130	59,130	20,500
Repairs, alterations & maintenance of fi	169,340	172,870	190,280
Energy costs	195,920	195,920	179,710
Rents	1,460	1,460	0
Rates	52,310	52,310	54,200
Water Services	28,930	28,930	26,300
Fixtures & Fitting	21,470	21,470	4,560
Cleaning & domestic supplies	83,080	83,080	84,880
Grounds maintenance costs	25,250	25,250	25,000
503 Transport Related Expenses	172,520	172,520	180,010
Transport recharges	143,860	143,860	159,060
Contract leases	16,790	16,790	12,700
Public transport	1,580	1,580	1,200
Car allowances	10,290	10,290	7,050

Housing Revenue Account: Service Subjective Analysis

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate	
504	Supplies & Services	8,227,930	8,586,030	8,014,700
	Equipment furniture materials	64,290	58,640	38,410
	Clothes uniforms laundry	4,500	4,500	4,500
	Printing stationery and office expense	3,140	3,140	6,000
	Services	7,170,730	6,750,730	7,052,590
	Supplies insurance	352,110	352,110	350,500
	Communications & computing	118,650	169,650	121,850
	Expenses	319,250	461,310	387,950
	Grants & Subscriptions	22,600	17,600	16,100
	Contributions to provisions	128,840	734,100	0
	Miscellaneous expenses	43,820	34,250	36,800
505	Third Party Payments	1,000	1,000	1,000
	Payments to other organisations	1,000	1,000	1,000
506	Transfer Payments	15,000	15,000	15,000
	Other transfer payments	15,000	15,000	15,000
507	Support Services Expenditure	5,057,290	5,058,980	4,483,670
	Chief Executive	49,030	49,030	49,960
	Director of Corporate Services	64,020	64,020	84,620
	Finance Department	324,370	324,370	330,870
	Democratic Services Department	73,600	73,600	73,000
	Personnel & Asset Management Department	267,870	267,870	278,050
	Legal Services Department	145,030	145,030	147,850
	Internal Audit Performance Management	187,990	187,990	226,950
	Director of Community Services	23,600	23,600	24,070
	Housing Services	2,591,810	2,591,810	1,722,410
	Environmental & Public Health	53,570	58,570	59,380
	Leisure Services	0	0	153,490

Housing Revenue Account: Service Subjective Analysis

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Director of Business	70,910	70,910	72,390
Director Environment and Operations	10,620	10,620	10,800
Gravesham Services	145,290	145,290	247,060
Horticulture Services	110,460	110,460	463,310
Administrative buildings	115,490	115,490	122,910
IT Services Department	319,610	319,610	324,900
Other Support Services	504,020	500,710	91,650
508 Depreciation & Impairment	6,813,840	6,813,840	6,911,810
Amortisation of intangible fixed asset	8,660	8,660	8,660
Capital charges	6,805,180	6,805,180	6,903,150
Gross Expenditure	<u>24,422,890</u>	<u>24,185,210</u>	<u>23,224,670</u>
Gross Income			
509B Other grants, re-imbursments or contributions	(805,400)	(547,720)	(3,985,960)
Revenue income for function or project	(64,560)	(64,560)	(58,000)
Contribution from local authorities	(418,160)	(418,160)	(418,000)
Costs recharged to outside bodies	(65,000)	(65,000)	0
Contributions from reserves	(257,680)	0	(3,509,960)
509C Customer & client receipts	(27,274,200)	(27,274,200)	(26,978,200)
Sales of product or materials	(21,700)	(21,700)	(16,600)
Fees and charges for services	0	0	(9,100)
Rents tithes way leaves etc	(27,252,500)	(27,252,500)	(26,952,500)
509D Interest & investment income	(40,000)	(40,000)	(40,000)
Interest income	(40,000)	(40,000)	(40,000)
Gross Income	<u>(28,119,600)</u>	<u>(27,861,920)</u>	<u>(31,004,160)</u>

Housing Revenue Account: Service Subjective Analysis

		2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Gross Recharge Service				
RECH	Recharge service income	(2,842,850)	(2,842,850)	(2,410,260)
	Recharges income support costs	(2,842,850)	(2,842,850)	(2,410,260)
	Gross Recharge Service Income	<u><u>(2,842,850)</u></u>	<u><u>(2,842,850)</u></u>	<u><u>(2,410,260)</u></u>
Capital Financing Costs				
510	Capital financing cost	6,539,560	6,519,560	10,189,750
	Interest payments	2,390,560	2,370,560	2,231,070
	Debt management expenses	4,149,000	4,149,000	4,786,000
	Direct revenue financing	0	0	3,172,680
	Capital Financing Costs	<u><u>6,539,560</u></u>	<u><u>6,519,560</u></u>	<u><u>10,189,750</u></u>
	Net Expenditure	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

Housing Revenue Account: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Supervision and Management			
Gross Expenditure	8,396,570	7,826,570	7,307,660
Gross Income	0	0	(1,250)
Gross Recharge Service Income	(2,381,800)	(2,381,800)	(1,949,210)
Net Expenditure	<u>6,014,770</u>	<u>5,444,770</u>	<u>5,357,200</u>
Rents of Dwellings			
Gross Expenditure	292,000	434,060	362,000
Gross Income	(25,590,700)	(25,590,700)	(25,393,400)
Net Expenditure	<u>(25,298,700)</u>	<u>(25,156,640)</u>	<u>(25,031,400)</u>
Other Rental Income			
Gross Expenditure	0	0	0
Gross Income	(33,370)	(33,370)	(29,300)
Capital Financing Costs	0	0	0
Net Expenditure	<u>(33,370)</u>	<u>(33,370)</u>	<u>(29,300)</u>
Repairs and Maintenance			
Gross Expenditure	8,124,440	7,709,440	7,975,710
Gross Income	0	0	0
Gross Recharge Service Income	(357,570)	(357,570)	(357,570)
Net Expenditure	<u>7,766,870</u>	<u>7,351,870</u>	<u>7,618,140</u>
Depreciation			
Gross Expenditure	6,813,840	6,813,840	6,911,810
Net Expenditure	<u>6,813,840</u>	<u>6,813,840</u>	<u>6,911,810</u>
Service Charges			
Gross Income	(1,380,300)	(1,380,300)	(1,399,800)
Gross Recharge Service Income	0	0	0

Housing Revenue Account: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Net Expenditure	<u>(1,380,300)</u>	<u>(1,380,300)</u>	<u>(1,399,800)</u>
Non Dwelling Rents Income			
Gross Expenditure	0	0	0
Gross Income	(327,130)	(327,130)	(140,000)
Capital Financing Costs	0	0	0
Net Expenditure	<u>(327,130)</u>	<u>(327,130)</u>	<u>(140,000)</u>
Intensive Management Fund Expenditure			
Gross Expenditure	667,200	667,200	667,490
Gross Income	0	0	0
Gross Recharge Service Income	0	0	0
Net Expenditure	<u>667,200</u>	<u>667,200</u>	<u>667,490</u>
Intensive Management Charge Recovered			
Gross Recharge Service Income	(103,480)	(103,480)	(103,480)
Net Expenditure	<u>(103,480)</u>	<u>(103,480)</u>	<u>(103,480)</u>
Intensive Management Charge Support			
Gross Income	(418,160)	(418,160)	(418,000)
Net Expenditure	<u>(418,160)</u>	<u>(418,160)</u>	<u>(418,000)</u>
Capital Financing Costs			
Gross Expenditure	0	0	0
Gross Income	0	0	0
Capital Financing Costs	6,539,560	6,519,560	10,189,750
Net Expenditure	<u>6,539,560</u>	<u>6,519,560</u>	<u>10,189,750</u>
Other Income			
Gross Income	(112,260)	(112,260)	(112,450)

Housing Revenue Account: Service Summary

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Net Expenditure	<u>(112,260)</u>	<u>(112,260)</u>	<u>(112,450)</u>
Transfers to from Reserves			
Gross Expenditure	128,840	734,100	0
Gross Income	(257,680)	0	(3,509,960)
Net Expenditure	<u>(128,840)</u>	<u>734,100</u>	<u>(3,509,960)</u>
Gross Total	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

Fund	Housing Revenue Account
Service	Supervision and Management
BVACOP2	Housing Revenue Account

Supervision and Management

Employee Expenses

	2,841,320	2,240,320	2,357,720
Direct employee expenses	2,858,920	2,157,920	2,416,970
Indirect employee expenses	(17,600)	82,400	(59,250)

Premises Related Expenses

	632,320	635,850	580,930
Repairs, alterations & buildings	228,400	231,930	210,780
Energy costs	191,420	191,420	175,210
Rents	1,460	1,460	0
Rates	52,310	52,310	54,200
Water services	28,930	28,930	26,300
Fixtures & fittings	21,470	21,470	4,560
Cleaning & domestic supplies	83,080	83,080	84,880
Grounds maintenance costs	25,250	25,250	25,000

Transport Related Expenses

	139,990	139,990	139,790
Transport recharges	114,630	114,630	121,140
Contract leases	16,790	16,790	12,700
Public transport	1,280	1,280	900
Car allowances	7,290	7,290	5,050

Supplies & Services

	851,240	882,020	874,410
Equipment furniture & materials	64,290	58,640	38,410
Clothes, uniform & laundry	4,500	4,500	4,500
Printing, stationary & general	3,140	3,140	5,400
Services	571,990	571,990	630,400
Communications & computing	113,650	164,650	116,850
Expenses	27,250	27,250	25,950
Grants & subscriptions	22,600	17,600	16,100
Miscellaneous expenses	43,820	34,250	36,800

Third Party Payments

	1,000	1,000	1,000
Other establishment payments	1,000	1,000	1,000

Transfer Payments

	15,000	15,000	15,000
Other transfer payments	15,000	15,000	15,000

Support Services Expenditure

	3,915,700	3,912,390	3,338,810
Chief Executive	49,030	49,030	49,960
Corporate Services	1,275,210	1,275,210	1,357,020
Community Services	1,916,710	1,916,710	1,100,870
Operational Services	171,780	171,780	628,040
Administrative Buildings	115,490	115,490	122,910
Other Support Services	387,480	384,170	80,010

Fund	Housing Revenue Account
Service	Supervision and Management
BVACOP2	Housing Revenue Account

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Gross Expenditure	<u>8,396,570</u>	<u>7,826,570</u>	<u>7,307,660</u>
Customer & client receipts	0	0	(1,250)
Sales of product or materials	0	0	(150)
Fees and charges for services	0	0	(1,100)
Gross Income	<u>0</u>	<u>0</u>	<u>(1,250)</u>
Recharge service income	(2,381,800)	(2,381,800)	(1,949,210)
Recharge Service Income	(2,381,800)	(2,381,800)	(1,949,210)
Gross Recharge Service Income	<u>(2,381,800)</u>	<u>(2,381,800)</u>	<u>(1,949,210)</u>
Net Cost of Service	<u>6,014,770</u>	<u>5,444,770</u>	<u>5,357,200</u>

Fund	Housing Revenue Account
Service	Rents of Dwellings
BVACOP2	Housing Revenue Account

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Rents of Dwellings			
Supplies & Services	292,000	434,060	362,000
Expenses	292,000	434,060	362,000
<i>Gross Expenditure</i>	<u><u>292,000</u></u>	<u><u>434,060</u></u>	<u><u>362,000</u></u>
Customer & client receipts	(25,590,700)	(25,590,700)	(25,393,400)
Rents tithes way leaves etc	(25,590,700)	(25,590,700)	(25,393,400)
<i>Gross Income</i>	<u><u>(25,590,700)</u></u>	<u><u>(25,590,700)</u></u>	<u><u>(25,393,400)</u></u>
Net Cost of Service	<u><u>(25,298,700)</u></u>	<u><u>(25,156,640)</u></u>	<u><u>(25,031,400)</u></u>

Fund	Housing Revenue Account
Service	Other Rental Income
BVACOP2	Housing Revenue Account

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Other Rental Income			
Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
Customer & client receipts	(33,370)	(33,370)	(29,300)
Sales of product or materials	(14,000)	(14,000)	(10,000)
Rents tithes way leaves etc	(19,370)	(19,370)	(19,300)
Gross Income	<u>(33,370)</u>	<u>(33,370)</u>	<u>(29,300)</u>
Capital Financing Costs	<u>0</u>	<u>0</u>	<u>0</u>
Net Cost of Service	<u>(33,370)</u>	<u>(33,370)</u>	<u>(29,300)</u>

Fund	Housing Revenue Account
Service	Repairs and Maintenance
BVACOP2	Housing Revenue Account

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Repairs and Maintenance			
Employee Expenses	657,100	657,100	675,330
Direct employee expenses	644,900	644,900	663,130
Indirect employee expenses	12,200	12,200	12,200
Premises Related Expenses	4,570	4,570	4,500
Repairs, alterations & buildings	70	70	0
Energy costs	4,500	4,500	4,500
Transport Related Expenses	32,530	32,530	40,220
Transport recharges	29,230	29,230	37,920
Public transport	300	300	300
Car allowances	3,000	3,000	2,000
Supplies & Services	6,955,850	6,535,850	6,778,290
Printing, stationary & general	0	0	600
Services	6,950,850	6,530,850	6,772,690
Communications & computing	5,000	5,000	5,000
Support Services Expenditure	474,390	479,390	477,370
Corporate Services	107,280	107,280	109,220
Community Services	155,980	160,980	263,380
Operational Services	94,590	94,590	93,130
Other Support Services	116,540	116,540	11,640
Gross Expenditure	8,124,440	7,709,440	7,975,710
Gross Income	0	0	0
Recharge service income	(357,570)	(357,570)	(357,570)
Recharge Service Income	(357,570)	(357,570)	(357,570)
Gross Recharge Service Income	(357,570)	(357,570)	(357,570)
Net Cost of Service	7,766,870	7,351,870	7,618,140

Fund	Housing Revenue Account
Service	Depreciation
BVACOP2	Housing Revenue Account

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Depreciation			
Depreciation & Impairment	6,813,840	6,813,840	6,911,810
Depreciation	6,805,180	6,805,180	6,903,150
Amortisation of intangible fixed assets	8,660	8,660	8,660
Gross Expenditure	<u><u>6,813,840</u></u>	<u><u>6,813,840</u></u>	<u><u>6,911,810</u></u>
Net Cost of Service	<u><u>6,813,840</u></u>	<u><u>6,813,840</u></u>	<u><u>6,911,810</u></u>

Fund	Housing Revenue Account
Service	Service Charges
BVACOP2	Housing Revenue Account

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Service Charges			
Customer & client receipts	(1,380,300)	(1,380,300)	(1,399,800)
Rents tithes way leaves etc	(1,380,300)	(1,380,300)	(1,399,800)
Gross Income	<u>(1,380,300)</u>	<u>(1,380,300)</u>	<u>(1,399,800)</u>
Gross Recharge Service Income	<u>0</u>	<u>0</u>	<u>0</u>
Net Cost of Service	<u>(1,380,300)</u>	<u>(1,380,300)</u>	<u>(1,399,800)</u>

Fund	Housing Revenue Account
Service	Non Dwelling Rents Income
BVACOP2	Housing Revenue Account

Non Dwelling Rents Income

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
Other grants, re-imbursements or contributions	(65,000)	(65,000)	0
Other grants or contributions	(65,000)	(65,000)	0
Customer & client receipts	(262,130)	(262,130)	(140,000)
Rents tithes way leaves etc	(262,130)	(262,130)	(140,000)
Gross Income	<u>(327,130)</u>	<u>(327,130)</u>	<u>(140,000)</u>
Capital Financing Costs	<u>0</u>	<u>0</u>	<u>0</u>
Net Cost of Service	<u>(327,130)</u>	<u>(327,130)</u>	<u>(140,000)</u>

Fund	Housing Revenue Account
Service	Intensive Management Fund Expenditure
BVACOP2	Housing Revenue Account

Intensive Management Fund Expenditure

Support Services Expenditure

Community Services

Gross Expenditure

Gross Income

Gross Recharge Service Income

Net Cost of Service

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
	667,200	667,200	667,490
Community Services	667,200	667,200	667,490
<i>Gross Expenditure</i>	<u>667,200</u>	<u>667,200</u>	<u>667,490</u>
<i>Gross Income</i>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Gross Recharge Service Income</i>	<u>0</u>	<u>0</u>	<u>0</u>
Net Cost of Service	<u>667,200</u>	<u>667,200</u>	<u>667,490</u>

Fund	Housing Revenue Account
Service	Intensive Management Charge Recovered
BVACOP2	Housing Revenue Account

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Intensive Management Charge Recovered			
Recharge service income	(103,480)	(103,480)	(103,480)
Recharge Service Income	(103,480)	(103,480)	(103,480)
Gross Recharge Service Income	<u>(103,480)</u>	<u>(103,480)</u>	<u>(103,480)</u>
Net Cost of Service	<u>(103,480)</u>	<u>(103,480)</u>	<u>(103,480)</u>

Fund	Housing Revenue Account
Service	Intensive Management Charge Support
BVACOP2	Housing Revenue Account

Intensive Management Charge Support

Other grants, re-imbursements or contributions

Other grants or contributions

Gross Income

Net Cost of Service

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
	(418,160)	(418,160)	(418,000)
	(418,160)	(418,160)	(418,000)
	<u>(418,160)</u>	<u>(418,160)</u>	<u>(418,000)</u>
	<u>(418,160)</u>	<u>(418,160)</u>	<u>(418,000)</u>

Fund	Housing Revenue Account
Service	Capital Financing Costs
BVACOP2	Housing Revenue Account

Capital Financing Costs

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
<i>Gross Expenditure</i>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Gross Income</i>	<u>0</u>	<u>0</u>	<u>0</u>
Capital financing cost	6,539,560	6,519,560	10,189,750
Interest payments	2,390,560	2,370,560	2,231,070
Debt management expenses	4,149,000	4,149,000	7,958,680
<i>Capital Financing Costs</i>	<u>6,539,560</u>	<u>6,519,560</u>	<u>10,189,750</u>
Net Cost of Service	<u>6,539,560</u>	<u>6,519,560</u>	<u>10,189,750</u>

Fund	Housing Revenue Account
Service	Other Income
BVACOP2	Housing Revenue Account

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Other Income			
Other grants, re-imbursments or contributions	(64,560)	(64,560)	(58,000)
Other grants or contributions	(64,560)	(64,560)	(58,000)
Customer & client receipts	(7,700)	(7,700)	(14,450)
Sales of product or materials	(7,700)	(7,700)	(6,450)
Fees and charges for services	0	0	(8,000)
Interest & investment income	(40,000)	(40,000)	(40,000)
Interest	(40,000)	(40,000)	(40,000)
Gross Income	<u><u>(112,260)</u></u>	<u><u>(112,260)</u></u>	<u><u>(112,450)</u></u>
Net Cost of Service	<u><u>(112,260)</u></u>	<u><u>(112,260)</u></u>	<u><u>(112,450)</u></u>

Fund	Housing Revenue Account
Service	Transfers to from Reserves
BVACOP2	Housing Revenue Account

	2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
Transfers to from Reserves			
Supplies & Services	128,840	734,100	0
Contribution to reserves	128,840	734,100	0
<i>Gross Expenditure</i>	<u>128,840</u>	<u>734,100</u>	<u>0</u>
Other grants, re-imbursments or contributions	(257,680)	0	(3,509,960)
Contributions from reserves	(257,680)	0	(3,509,960)
<i>Gross Income</i>	<u>(257,680)</u>	<u>0</u>	<u>(3,509,960)</u>
Net Cost of Service	<u>(128,840)</u>	<u>734,100</u>	<u>(3,509,960)</u>
Gross Total	<u>0</u>	<u>0</u>	<u>0</u>

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DSO (Housing Repairs): Service Subjective Analysis Summary

		2018/19 Original Estimate	2018/19 Projected Outturn	2019/20 Original Estimate
501	Employee Expenses	4,838,790	4,815,000	2,343,070
502	Premises Related Expenses	516,820	241,820	41,820
503	Transport Related Expenses	1,558,220	1,695,900	931,830
504	Supplies & Services	747,900	772,490	790,380
507	Support Services Expenditure	255,290	250,560	238,110
DSOEX P	DSO Expenditure	1,756,890	1,853,260	1,755,780
	Gross Expenditure	<u>9,673,910</u>	<u>9,629,030</u>	<u>6,100,990</u>
509B	Other grants, re-imbursements or contributions	0	(47,680)	0
509C	Customer & client receipts	0	0	(5,000)
	Gross Income	<u>0</u>	<u>(47,680)</u>	<u>(5,000)</u>
RECHD	DSO Recharge	(9,878,910)	(9,786,350)	(6,300,990)
	Gross Recharge Service Income	<u>(9,878,910)</u>	<u>(9,786,350)</u>	<u>(6,300,990)</u>
	Net Expenditure	<u>(205,000)</u>	<u>(205,000)</u>	<u>(205,000)</u>

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Total Capital Programme Summary

TOTAL RESOURCES USED	2018/19 Original Budget £	2018/19 Projected Outturn £	2019/20 Original Budget £	2020/21 Original Budget £	2021/22 Original Budget £
General Fund Capital Expenditure	2,379,220	17,720,850	19,698,550	6,432,250	435,000
HRA Capital Expenditure	13,152,000	11,610,020	15,889,230	19,362,000	14,381,000
Non HRA Housing Capital Expenditure	675,060	1,514,620	832,800	832,800	832,800
TOTAL CAPITAL PROGRAMME	16,206,280	30,845,490	36,420,580	26,627,050	15,648,800
FINANCED BY:					
Grants and Contributions	1,079,280	5,586,940	6,474,740	6,510,050	832,800
Major Repairs Reserve	7,145,220	6,400,990	8,221,420	7,140,000	7,088,000
Capital Receipts	830,000	246,770	1,075,120	150,000	150,000
Specific Reserves	5,651,780	5,258,570	8,761,890	6,281,000	3,784,000
Revenue Contributions	0	0	0	3,396,000	3,682,000
External Borrowing	0	0	5,900,000	3,150,000	112,000
Internal Borrowing	1,500,000	13,352,220	5,987,410	0	0
TOTAL RESOURCES USED	16,206,280	30,845,490	36,420,580	26,627,050	15,648,800

Capital Programme Summary: General Fund

CAPITAL PROGRAMME SUMMARY	2018/19 Original Budget £	2018/19 Projected Outturn £	2019/20 Original Budget £	2020/21 Original Budget £	2021/22 Original Budget £
Chief Executive	0	0	0	0	0
Housing & Regeneration	0	0	0	0	0
Communities	150,000	424,890	953,000	510,000	230,000
Environment & Operations	659,220	674,280	1,121,500	205,000	205,000
Corporate Services	1,570,000	16,621,680	17,624,050	5,717,250	0
	2,379,220	17,720,850	19,698,550	6,432,250	435,000

Capital Programme: Communities

PROJECT	2018/19 Original Budget £	2018/19 Projected Outturn £	2019/20 Original Budget £	2020/21 Original Budget £	2021/22 Original Budget £
Essential Repairs to Buildings	50,000	99,000	429,500	210,000	0
Local Enterprise Partnership Projects	50,000	56,920	0	0	0
Gatekeeper Replacement	50,000	0	50,000	0	0
Older Persons Champion	0	6,410	0	0	0
Queen Elizabeth II Statue	0	38,650	0	0	0
Town Pier Timber Deck	0	84,000	0	0	0
Replacement Artificial Sports Pitches	0	0	50,000	0	0
AV Equipment - Council Chamber	0	39,910	0	0	0
Envelope Filling Equipment	0	0	20,000	0	0
Heritage Assets	0	0	328,500	300,000	230,000
Cascades Replacement Flumes	0	100,000	0	0	0
Back-up Generator	0	0	75,000	0	0
	150,000	424,890	953,000	510,000	230,000

Capital Programme: Environment and Operations

PROJECT	2018/19 Original Budget £	2018/19 Projected Outturn £	2019/20 Original Budget £	2020/21 Original Budget £	2021/22 Original Budget £
Parrock St Car Park - Toilet Block (Provision)	34,220	0	0	0	0
Purchase of Vehicles (DSO Fleet)	205,000	205,000	535,000	205,000	205,000
Replacement Play Equipment	120,000	117,700	185,300	0	0
Wheeled Bins for Flat Recycling	100,000	100,000	0	0	0
Waste & Horticulture back office system	200,000	200,000	0	0	0
Gravesend Cemetery Improvements	0	21,580	0	0	0
Roller Brake Testing	0	30,000	0	0	0
Parking Machines	0	0	251,200	0	0
Parrock Street Car Park Resurfacing	0	0	150,000	0	0
	659,220	674,280	1,121,500	205,000	205,000

Capital Programme: Corporate Services

PROJECT	2018/19 Original Budget £	2018/19 Projected Outturn £	2019/20 Original Budget £	2020/21 Original Budget £	2021/22 Original Budget £
Brookvale Office Accommodation	1,500,000	100,000	1,400,000	0	0
St John's House - Refurbishment	70,000	70,000	0	0	0
Property Acquisition Programme	0	13,012,600	2,328,600	0	0
Land Acquisition Programme	0	239,620	3,658,810	0	0
Virtual Desktop Infrastructure	0	8,800	0	0	0
IT Equipment Review	0	50,540	0	0	0
Heritage Quarter - St George's Centre	0	3,104,080	5,461,640	5,677,250	0
Civica Financial System upgrade	0	22,070	0	0	0
Information at Work - Retention Module Software	0	13,970	0	0	0
IT Equipment Air Conditioning Unit	0	0	40,000	40,000	0
Land at Dering Way	0	0	4,735,000	0	0
	1,570,000	16,621,680	17,624,050	5,717,250	0

Capital Programme Summary: Housing Revenue Account

REF No	PROJECT	2018/19 Original Budget (£)	2018/19 Projected Outturn (£)	2019/20 Original Budget (£)
A	Replacement Programmes	3,976,680	3,312,310	4,537,410
B	Improvement Programmes	2,090,940	2,223,950	2,069,290
C	Health & Safety Works	1,077,600	1,110,420	1,137,530
D	New Build and Acquisitions	5,326,780	4,933,560	7,465,000
E	Housing Computer System	600,000	0	600,000
F	Virtual Desktop Infrastructure	0	2,930	0
G	IT Equipment Review	0	16,850	0
H	Replacement Play Equipment	80,000	0	80,000
	Total HRA Capital Programme	13,152,000	11,610,020	15,889,230
I	Renovation Grants (DFG)	675,060	1,514,620	832,800
	Total Housing Capital Programme	13,827,060	13,124,640	16,722,030

Capital Programme: Housing Revenue Account

REF No	PROJECT	2018/19 Original Budget (£)	2018/19 Projected Outturn (£)	2019/20 Original Budget (£)
A	Replacement Programmes			
	Kitchen Programme	944,680	449,680	944,400
	Bathroom Programme	252,700	252,700	252,700
	Communal Area Upgrades	313,900	186,900	100,000
	Ventilation, Damp & Mould	17,000	17,000	13,700
	Doors & Windows Programme	758,900	758,900	606,350
	Roofing Replacements	808,800	766,430	1,030,020
	Electrical Tests & Upgrades	880,700	880,700	1,590,240
		3,976,680	3,312,310	4,537,410
B	Improvement Programmes			
	Modernisations & Reconfigurations	70,100	151,480	116,940
	External wall insulation	20,000	20,000	0
	Cavity Wall Works	20,000	20,000	0
	Insulation Works	0	0	40,000
	Capital Service Projects	0	61,630	0
	Heating Installations	1,240,600	1,240,600	1,240,600
	Structural Repairs Programme	355,700	355,700	150,000
	Aids & Adaptations	300,000	300,000	521,750
	Estate Improvements	50,000	50,000	0
	Rear Accessway Fencing	34,540	34,540	0
		2,090,940	2,233,950	2,069,290

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Capital Programme: Housing Revenue Account

C	Health & Safety Works			
	Fire Precaution Works	687,900	702,020	678,910
	Door Entry/Warden Call Systems	91,000	91,000	108,650
	Smoke Alarms	20,000	25,090	0
	Asbestos Surveys and Removals	93,900	93,900	93,900
	Major Lift Refurbishments	149,700	163,310	140,050
	Tanks/Water Mains	15,100	15,100	15,100
	LED Emergency Lighting	20,000	20,000	100,920
		1,077,600	1,110,420	1,137,530
D	New Build and Acquisitions	5,326,780	4,933,560	7,465,000
E	Housing Computer System	600,000	0	600,000
F	Virtual Desktop Infrastructure	0	2,930	0
G	IT Equipment Review	0	16,850	0
H	Replacement Play Equipment	80,000	0	80,000
I	Renovation Grants (DFG)	675,060	1,514,620	832,800
	Totals	13,827,060	13,124,640	16,722,030

5 Year Capital Programme Summary: Housing Revenue Account

PROJECT	2019/20 Original Budget £'000	2020/21 Original Budget £'000	2021/22 Original Budget £'000	2022/23 Original Budget £'000	2023/24 Original Budget £'000
Capital Maintenance Expenditure					
Replacement Programme	4,537	0	0	0	0
Improvement Programme	2,069	0	0	0	0
Health & Safety	1,138	0	0	0	0
Planned Maintenance	0	7,143	3,948	2,609	1,696
Heating Installations	0	1,224	1,247	1,270	1,293
Disabled Adaptations	0	306	312	317	323
Asbestos Management	0	71	73	74	75
	7,744	8,744	5,580	4,270	3,387
New Build and Acquisitions					
Packham Road	0	0	0	0	0
Market Purchases	0	0	0	0	0
Kings Farm	0	0	0	0	0
St Hilda's	1,284	0	0	0	0
Whitehill Road	3,680	3,963	0	0	0
Valley Drive Bedsits	2,501	6,655	125	0	0
Other New Build Scheme	0	0	8,676	8,827	9,310
	7,465	10,618	8,801	8,827	9,310
Housing Computer System	600	0	0	0	0
Play Equipment	80	0	0	0	0
Renovation Grants (DFG)	833	833	833	833	833
Totals	16,722	20,195	15,214	13,930	13,530

FTE Personnel Summary

2018/19 Budget		Directorate / Service Area	2019/20 Budget		Notes
Full Time Equivalent Posts	Direct Employee Budget		Full Time Equivalent Posts	Direct Employee Budget	
Nos.	£		Nos.	£	
2.04	168,520	Chief Executive	2.04	170,120	
		Communities			
1.00	123,820	Director Communities	1.00	126,280	
2.60	128,100	Arts, Culture & Sports	3.61	175,130	1
10.60	228,440	Admin Buildings	9.88	213,430	
7.00	88,550	Apprentices	7.00	66,450	2
3.00	144,720	Community Safety	3.00	152,540	
33.30	1,078,320	Customer & Theatre Services	32.38	1,063,690	
8.00	281,760	Democratic & Elections	7.89	284,430	
11.20	409,270	Digital & Communications	11.47	446,330	
16.65	724,530	Environmental Health & Licensing	22.07	853,550	3
4.00	150,290	Personnel Section	0.00	0	4
9.65	423,090	Property Services & Land Charges	10.65	502,480	5
3.61	130,270	Public Health Services	8.61	261,540	6
11.61	437,880	Town Centre Services	12.41	468,510	7
115.21	4,260,490	Total Communities	129.97	4,614,360	
		Corporate Services			
1.00	110,510	Director Corporate Services	1.00	119,890	
21.01	871,070	Financial Services	20.40	876,760	
16.00	695,470	Information Technology & Scanning	14.00	661,910	8
3.31	157,650	Performance and Policy	3.31	164,890	
29.82	1,001,340	Revenues & Benefits	29.82	1,020,690	
78.14	2,924,590	Total Corporate Services	68.53	2,844,140	
		Environment & Operations			
1.00	117,560	Director Environment & Operations	1.00	119,890	
9.00	276,280	Burials Administration & Cemeteries	9.41	294,200	
13.00	375,320	Decriminalisation	14.00	416,190	9
2.61	194,820	Depot Overheads	3.00	209,520	
3.00	77,880	Waste Recycling	47.81	1,590,980	10
0.00	0	Horticulture	21.00	606,580	10
0.00	0	Street Cleansing	28.00	862,160	10
28.61	1,041,860	Total Environment & Operations	124.22	4,099,520	
		Housing & Regeneration			
2.00	149,900	Director Housing and Regeneration	1.91	143,990	
19.00	730,080	Housing Services	16.81	646,290	11
29.47	1,397,320	Planning & Regeneration	29.87	1,425,420	
50.47	2,277,300	Total Housing & Regeneration	48.59	2,215,700	

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FTE Personnel Summary

100.86	3,144,260	Direct Services Organisation			
44.07	1,694,530	Environmental Services	10.00	319,790	10
		HRA Trade Services	56.70	2,023,280	12
144.94	4,838,790	Total Direct Services Organisation	66.70	2,343,070	
		Housing Revenue Account			
20.94	716,690	Housing Contracts	21.38	734,250	
4.00	109,640	Allocations Team	5.00	139,090	
24.68	663,960	Caretakers & Wardens	18.68	493,780	
15.94	497,040	District Housing	12.80	413,980	
8.00	242,410	Housing Income	9.62	301,840	
5.00	166,640	Policy & Projects	2.00	55,950	
16.00	457,050	Sheltered Housing & Scheme Support	12.50	405,130	
6.00	303,290	Supervision & Management	3.00	208,450	
100.56	3,156,720	Total Housing Revenue Account	84.98	2,752,470	13
274.47	10,672,760	Total General Fund	373.35	13,962,070	
144.94	4,838,790	Total Direct Services Organisation	66.70	2,343,070	
100.56	3,156,720	Total Housing Revenue Account	84.98	2,751,220	
519.96	18,668,270	Overall Totals	525.03	19,056,360	

Reasons for main variations:

- 1) 1 FTE new Leisure & Events Officer post created
- 2) No net changes although Apprentices now classed under Communities (previously Corporate Services)
- 3) 7 FTE increase re Licensing Shared Service with Medway Council, net deletion of 1.58 FTE vacant posts re 'Balancing The Budget'
- 4) Shared Human Resources Service, hosted by Medway Council from April 2018
- 5) 1 FTE new Principal Estate Surveyor post created
- 6) 5 FTE posts based at The Grand now included as part of budget-setting
- 7) 2 FTE new Safer Place Officer posts created, plus other minor changes across services.
- 8) Net reduction of 2 FTE following restructure during 2018/19
- 9) 1 FTE increase re additional Civil Enforcement Officer post during 2018/19
- 10) 2 FTE new Horticulture and 2 FTE new Waste posts created during 2018/19. 1 FTE Horticulture post deleted as part of Service Review options. Waste, Horticulture and Street Cleansing services now accounted for directly within General Fund budgets - previously held under Direct Services Organisation.
- 11) 2 FTE vacant posts deleted as part of 'Balancing the Budget' & other minor re-alignments
- 12) 14 FTE new posts created re in-house Trade Services, 1 FTE vacant post deleted re 'Balancing The Budget' plus other minor re-alignments across services
- 13) 7 FTE vacant Caretaker/Warden and 7 FTE vacant Scheme Support & Housing Officers deleted as part of 'Balancing The Budget', plus other minor changes across services.