

Gravesham Borough Council

BUDGET BOOK

2019/20 & 2020/21 Estimates



Delivering a Gravesham to be proud of

Gravesham
Borough Council



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Introduction

This budget book presents the revenue and capital budgets for Gravesham Borough Council for 2020/21 as approved by Full Council on 25th February 2020. In determining its budget, the council has set the level of council tax for the year, having assessed the level of resources required to deliver services in accordance with its *Corporate Plan 2019-23* and the principles of its *Medium Term Financial Strategy 2020-21*.

The system of funding for local government has significantly changed since 2010 and continues to move towards a situation where the council is more reliant on local funding sources rather than Central Government Support. Whilst this brings opportunities, it also increases the risk and volatility in managing the council's finances and ensuring financial sustainability for the future. The council responded positively in light of these challenges and set in place a multi-stranded 'Bridging the Gap' strategy to ensure that it was able to optimise income generation, be innovative in the design and delivery of services and focus resources appropriately on the needs and aspirations for the borough. This strategy delivered the targeted base-budget savings of £4.2m between 2016/17 and 2019/20 and as a result the council is anticipating a balanced budget for the duration of the current Medium Term Financial Plan.

The council finds itself approaching the end of its current Medium Term Financial Strategy period with even greater uncertainty around the future of local government. The forthcoming year will see the 2020 Spending Review and decisions being taken by Central Government on a number of other local government funding reforms that are planned for introduction from April 2021 (including the Fair Funding Review and reforms to the current Business Rates Retention Scheme). There is also significant uncertainty regarding the potential impacts on the economy after the UK leaves the European Union. For these reasons it has been considered prudent and most effective to put in place a one year *Medium Term Financial Strategy for 2020-21*.

The council continues to maintain Medium Term Financial Plans to provide numerical representations of the council's General Fund and Housing Revenue Account financial projections over a period of ten years, which are informed by the Medium Term Financial Strategy. This is supported by an overall council cashflow projection covering the same period, enabling the council to fully understand its financial obligations and cash balances as tools to better inform strategic decision-making.

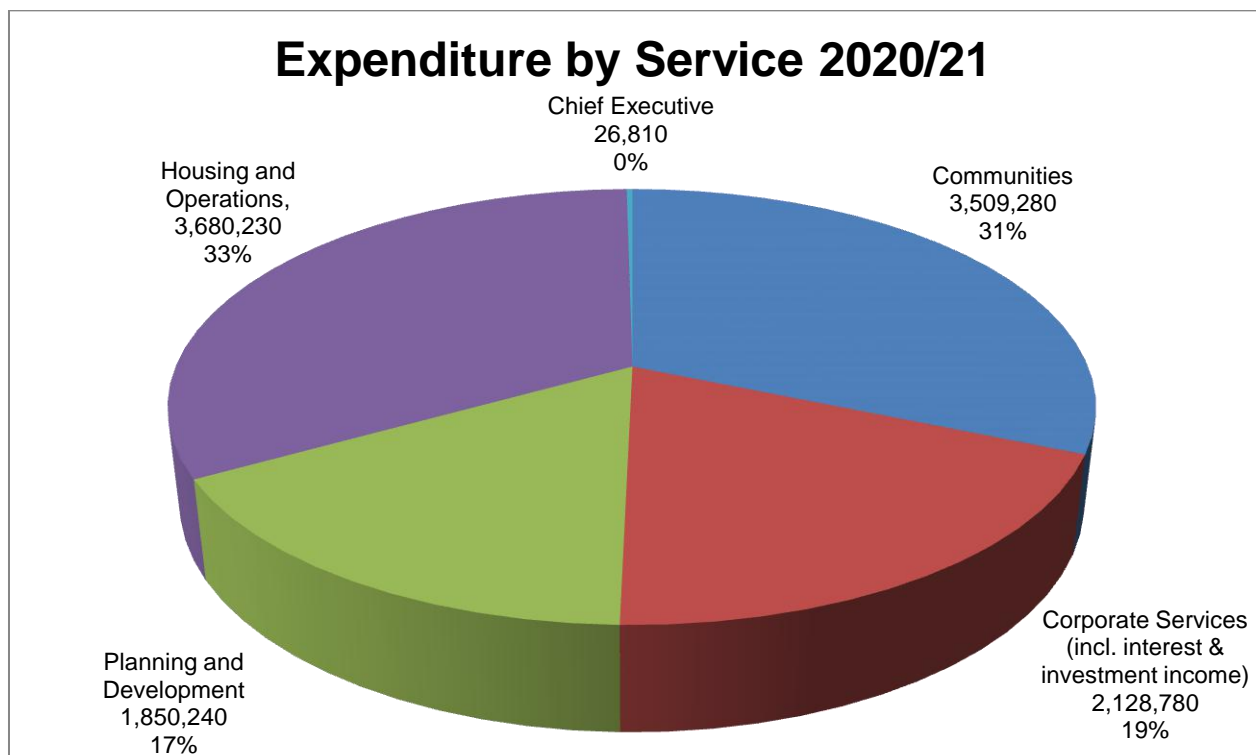
General Fund

General Fund Net Revenue Budget

The General Fund Revenue Account relates to the day-to-day operational cost of providing the council's services.

The General Fund net revenue budget for 2020/21 is £11.5m, an increase of £0.1m on the original net revenue budget for 2019/20 and a reduction of £3.1m since the council embarked on its Bridging the Gap activity as part of its Medium Term Financial Strategy in 2016/17.

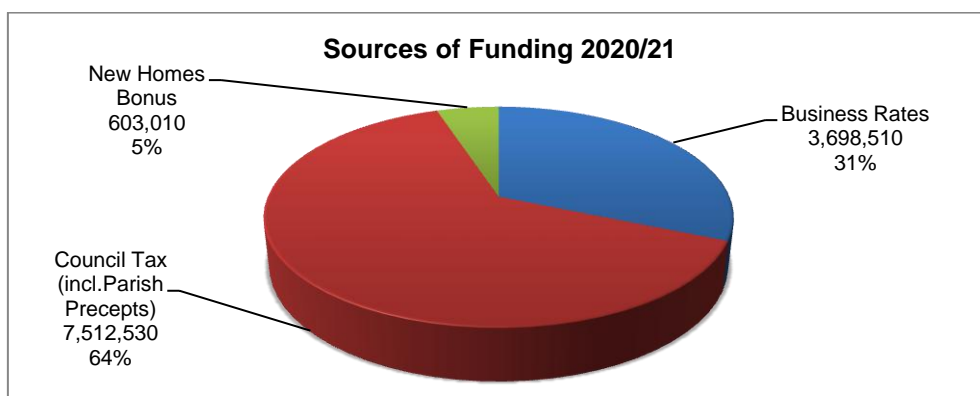
The following chart shows service expenditure for 2020/21.



Funding Sources

The General Fund net revenue budget for 2020/21 is primarily funded from locally generated resources (Council Tax and Business Rates) and a level of central government funding through the new Homes Bonus Scheme. The council is also able to make a £0.3m contribution to working balances and still present a balanced budget position for 2020/21.

The following chart shows the relative sources of funding for 2020/21.



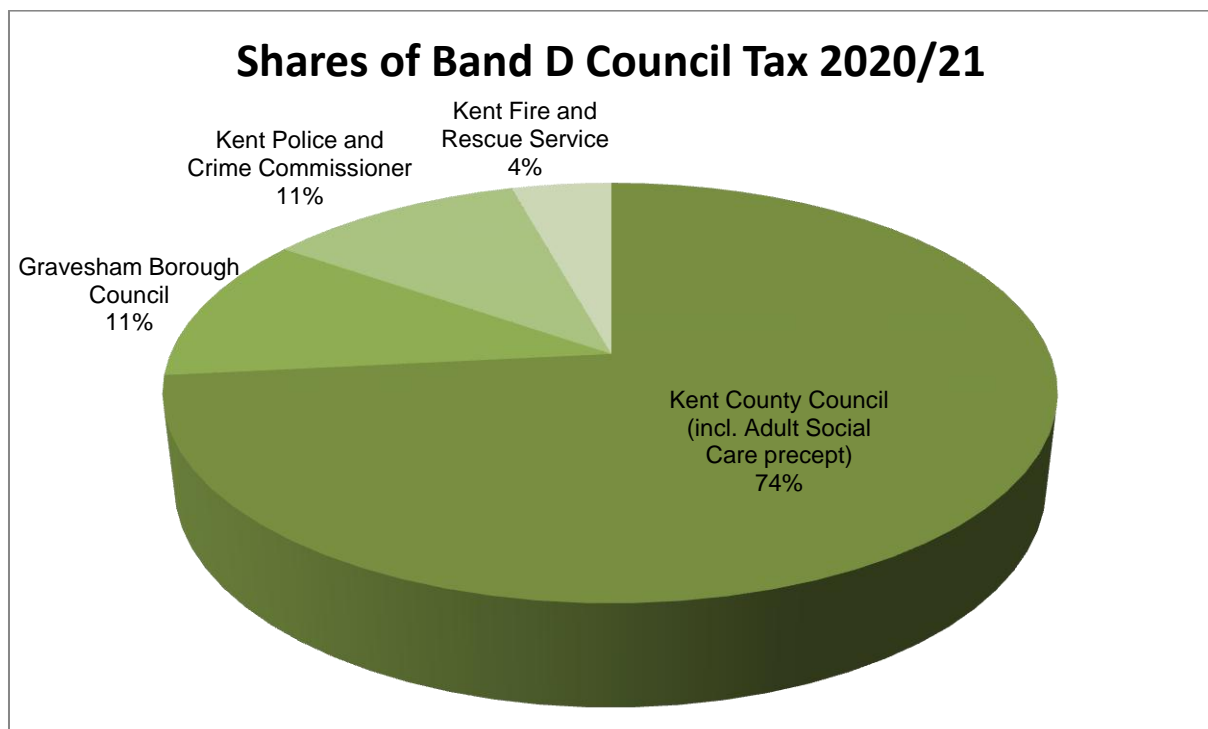
Council Tax

The level of council tax increase for 2020/21 above which the council would be required to hold a referendum is 2.0% or more than £5, whichever is the higher.

The council tax base, as determined by the Director (Corporate Services) was set at £34,334.50 Band D equivalents on 10 January 2020.

The council's element of the total council tax charge to residents of the borough will increase by 2.44% for 2020/21 to £208.08 for a Band D property (£4.95 or less than 10 pence per week).

After taking account of the tax elements for Kent County Council, Kent Fire & Rescue Service and Kent Police & Crime Commissioner the headline total of Council Tax for 2020/21, excluding Parish Precepts, is £1,841.78 at Band D.



Some 59% of dwellings in the borough have been assessed as being below Band D and will therefore pay a lesser amount to that stated above.

Details of Parish Precept amounts can be found within the early pages of this budget book.

Consultation with Non-Domestic Ratepayers

Before determining total estimated expenditure and calculating its requirements for the ensuing financial year, the Council has consulted representatives of its non-domestic ratepayers and invited consultation responses through its website.

Retained Business Rates

The retained business rates scheme was introduced in April 2013. Under the scheme the government has determined a baseline level of funding to be retained by the Council from business rates. If business rates increase, then the Council will receive a proportion of the increased rates due. If business rates decrease, the Council will share in the reduction in business rates.

Since 2015/16 the council has been part of the Kent Business Rates Pool, established to ensure that a larger proportion of growth in business rates above the baseline level is retained in the county.

The amount of retained business rates included within the budget for 2020/21 is £3.7m (excluding S31 grants provided to compensate for central government amendments to business rates). This includes a budgeted contribution to the Growth Fund Reserve of over £200,000, intended to be directed to initiatives and projects stimulating economic growth within the borough.

Government Funding

The council has been notified that it will receive NHB funding for 2020/21 of £603,010. Any funding received from New Homes Bonus will be put directly into Working Balances and used to support service delivery.

Housing Revenue Account (HRA)

HRA Net Revenue Budget

The HRA reflects the income and expenditure related to the provision of social housing accommodation by the council.

The HRA budget for 2020/21 has been set on the basis of a balanced budget position at year-end, with planned expenditure being met by anticipated income in the year and a drawdown from the HRA General Reserve, principally to fund capital expenditure.

Capital Programme

The capital programme of the council is directed by the Capital Strategy, which outlines the principles followed by the council in its approach to capital investment over the longer term.

General Fund Capital Programme

The General Fund capital programme for 2020/21 is valued at £14.4m and is largely a continuation of the schemes approved in 2019/20 and previous years, with the below new projects coming on line.

- Town Centre Improvements
- Replacement Waste Freighters
- IT Infrastructure Projects

HRA Capital Programme

The HRA Capital Programme for 2020/21 is valued at £20.6m, of which £0.8m is in respect of non-HRA capital schemes focused on the provision of Disabled Facilities Grants and £19.7m is in respect of HRA capital schemes intended to maintain and improve council-owned dwellings and increase the social housing stock of the council.

Summary for Council Tax

REF	DETAILS	ESTIMATE 2020/21	TAX RATE PER BAND D PROPERTY
		£	£.p
1	Kent County Council	46,394,840	1,351.26
2	Kent Police and Crime Commissioner	6,975,050	203.15
3	Kent and Medway Fire and Rescue Authority	2,722,380	79.29
	Gravesham Borough Council		
4	Budget Requirement	11,543,950	
	Less:		
5	Non - Domestic Rates	(3,698,510)	
6	New Homes Bonus	(603,010)	
7	Use of Working Balances	270,100	
8	Parish Precepts	(368,210)	
9	Passported Parish Grant	0	
10	Transfers to / (from) the Collection Fund	0	
	NET EXPENDITURE	<hr/> 7,144,320	208.08
	Council Tax		<hr/> 1,841.78
	Parish Council Taxes		31.11 to 150.30
NOTE: The National Non-Domestic Rating multiplier for 2020/21 is 51.2p per £ of rateable value.			
The Small Business Non-Domestic Rating multiplier for 2020/21 is 49.9p per £ of rateable value.			

Parish Precepts

PARISH	PRECEPT AMOUNT	TAX RATE PER BAND D PROPERTY	COUNCIL TAX BASE
	£	£.p	
Cobham	21,000	31.11	674.93
Higham	91,294	58.05	1,572.62
Luddesdown	6,325	62.57	101.09
Meopham	106,826	34.80	3,069.44
Shorne	38,127	32.99	1,155.76
Vigo	104,625	150.30	696.00

General Fund: Revenue Spending Summary

Directorate / Budget Heading	Original Budget 2019/20	Projected Outturn 2019/20	Original Budget 2020/21
Chief Executive	28,000	49,960	26,810
Planning and Development	1,772,580	1,617,370	1,850,240
Communities	3,793,880	3,255,080	3,509,280
Housing and Operations	2,984,490	2,988,880	3,680,230
Corporate Services	3,682,040	3,616,140	2,978,780
Non Directorate Specific	1,134,900	1,134,900	850,200
Interest and Investment Income	(843,720)	(918,720)	(850,000)
Government Grant Funding	(1,213,840)	(1,282,970)	(1,267,930)
Transfers To and From Reserves	(622,740)	(1,220,240)	(515,180)
Transfers To and From Balances	611,150	611,150	603,010
Transactions Below the Line	147,530	681,230	678,510
BUDGET REQUIREMENT FOR THE YEAR	11,474,270	10,532,780	11,543,950

General Fund: Medium Term Financial Plan

	2019/20 Original Budget	2019/20 Projected Outturn	2020/21 Original Budget
General Fund			
Requirement for the Year	11,474,270	10,532,780	11,543,950
Expenditure	26,968,760	28,532,690	27,803,600
Employees	15,295,630	15,109,120	15,612,930
Salaries	10,598,640	10,269,630	10,943,410
Agency Staff	392,840	448,710	375,010
Wages	221,870	239,450	96,960
Pension & National Insurance	2,571,420	2,580,960	2,968,400
Other Training, Retirement etc	1,510,860	1,570,370	1,229,150
Running Expenses	10,049,700	12,045,570	11,322,250
Capital Finance	1,623,430	1,378,000	868,420
Income	(17,340,940)	(19,398,300)	(18,534,140)
Net Housing Benefit Subsidy	(95,790)	(95,790)	(140,920)
Recharges to Other Accounts	(3,019,100)	(3,003,820)	(3,200,260)
Other Government Grants	(2,236,120)	(3,205,720)	(2,298,850)
Investment Income	(843,720)	(918,720)	(850,000)
Fees and Charges	(7,433,120)	(7,920,250)	(7,419,580)
Rental Income	(3,713,090)	(4,254,000)	(4,624,530)
Appropriations	1,846,450	1,398,390	2,274,490
Capital Items met from Balances and Rese	1,518,300	1,667,740	1,818,450
Net Contributions To and From Reserves	(622,740)	(1,220,240)	(515,180)
Appropriations To and From Balance	611,150	611,150	603,010
Parish Precepts	339,740	339,740	368,210
Funding for the Year	(10,731,770)	(10,856,390)	(11,814,050)
Funding	(10,731,770)	(10,856,390)	(11,814,050)
Funding Business rates retention	(3,085,050)	(3,209,670)	(3,698,510)
Funding New Homes Bonus	(611,150)	(611,150)	(603,010)
Funding Council Tax Income	(6,892,290)	(6,892,290)	(7,144,320)
Funding Parish Precepts	(339,740)	(339,740)	(368,210)
Transfers To and From Collection Fund	196,460	196,460	0
(Surplus) / Deficit Use of Usable Working Balances	742,500	(323,610)	(270,100)

General Fund: Service Subjective Analysis Summary

		2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
501	Employee Expenses	15,295,630	15,069,420	15,370,880
502	Premises Related Expenses	1,545,960	1,729,670	1,566,760
503	Transport Related Expenses	922,630	977,200	943,680
504	Supplies & Services	8,512,680	10,265,050	10,072,710
505	Third Party Payments	7,549,880	7,560,440	7,756,190
506	Transfer Payments	28,063,510	28,063,510	25,272,380
507	Support Services Expenditure	12,005,110	12,316,330	12,065,240
508	Depreciation & Impairment	2,811,600	2,811,600	1,951,070
	Gross Expenditure	<u>76,707,000</u>	<u>78,793,220</u>	<u>74,998,910</u>
509A	Government grants	(31,105,310)	(32,128,460)	(27,830,190)
509B	Other grants, re-imbursements or contributions	(4,561,520)	(5,555,180)	(5,158,770)
509C	Customer & client receipts	(9,305,150)	(9,866,740)	(10,106,000)
509D	Interest & investment income	(883,720)	(958,720)	(890,000)
509E	Other recharges	(672,590)	(968,530)	(786,580)
509G	Income from NNDR	(9,664,140)	(9,771,140)	(9,917,330)
509H	Income from Council Tax	(7,232,030)	(7,232,030)	(7,512,530)

General Fund: Service Subjective Analysis Summary

		2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
RI	Balance sheet income	611,150	611,150	603,010
	Gross Income	<u>(62,813,310)</u>	<u>(65,869,650)</u>	<u>(61,598,390)</u>
RECH	Recharge service income	(14,354,120)	(14,354,120)	(14,481,420)
	Gross Recharge Service Income	<u>(14,354,120)</u>	<u>(14,354,120)</u>	<u>(14,481,420)</u>
510	Capital financing cost	1,202,930	1,106,940	810,800
	Capital Financing Costs	<u>1,202,930</u>	<u>1,106,940</u>	<u>810,800</u>
	Net Expenditure	<u>742,500</u>	<u>(323,610)</u>	<u>(270,100)</u>

General Fund: Service Subjective Analysis

		2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Gross Expenditure				
501	Employee Expenses	15,295,630	15,069,420	15,370,880
	Wages	221,870	239,450	96,960
	Salaries	10,759,270	10,080,260	10,928,890
	Employer's NI contribution	1,051,240	1,058,440	1,027,260
	Employer's superannuation contributions	2,484,190	2,486,530	2,590,770
	Agency staff	392,840	431,970	375,010
	Employee allowances	213,630	213,630	197,010
	Employers retirement benefit cost	210,060	210,060	193,200
	Training for staff	102,530	103,210	101,780
	Severance payments to staff	0	35,870	0
	On cost additional Items	210,000	210,000	210,000
	Salary vacancy saving	(350,000)	0	(350,000)
502	Premises Related Expenses	1,545,960	1,729,670	1,566,760
	Buildings repairs maintenance	277,950	279,940	291,750
	Repairs & Renewals reserve	10,000	65,600	0
	Repairs, alterations & maintenance of F & F	156,100	150,990	159,690
	Land Lord Repairs Reserve Fund	75,000	75,000	120,000
	Energy costs	254,140	254,140	259,380
	Rents	33,550	63,030	33,550
	Rates	456,090	456,090	413,390
	Water Services	82,530	87,530	77,480
	Fixtures & Fitting	36,190	128,190	49,110
	Cleaning & domestic supplies	45,570	45,570	43,570
	Grounds maintenance costs	118,840	123,590	118,840
503	Transport Related Expenses	922,630	977,200	943,680

General Fund: Service Subjective Analysis

		2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
	Direct transport costs	7,600	7,600	6,500
	Transport recharges	750,490	803,910	780,580
	Contract leases	113,750	113,750	111,210
	Public transport	32,400	33,000	27,800
	Car allowances	18,390	18,940	17,590
504	Supplies & Services	8,512,680	10,265,050	10,072,710
	Equipment furniture materials	617,230	662,480	529,260
	Catering	108,400	108,600	113,100
	Clothes uniforms laundry	32,250	32,700	37,450
	Printing stationery and office expense	107,590	158,310	87,740
	Services	2,706,770	3,686,340	3,635,960
	Supplies insurance	126,840	126,840	126,840
	Parish Precepts	339,740	339,740	368,210
	Communications & computing	1,013,700	1,403,280	1,089,100
	Members Allowances	296,950	283,610	288,110
	Mayors Allowances	13,930	13,930	13,930
	Expenses	465,290	467,150	533,240
	Grants & Subscriptions	350,320	600,920	312,760
	Contributions to provisions	1,568,320	1,568,320	2,041,370
	Miscellaneous expenses	761,350	808,830	891,640
	Members Grants	4,000	4,000	4,000
505	Third Party Payments	7,549,880	7,560,440	7,756,190
	Other local authorities	1,281,810	1,292,370	1,382,330
	Government departments	6,222,940	6,222,940	6,328,730
	Payments to other organisations	42,130	42,130	42,130
	Other agencies	1,700	1,700	1,700
	Concessionary charges	1,300	1,300	1,300

General Fund: Service Subjective Analysis

		2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
506	Transfer Payments	28,063,510	28,063,510	25,272,380
	Rent allowances	16,103,770	16,103,770	14,498,790
	Rent rebates	11,951,540	11,951,540	10,766,390
	Other transfer payments	8,200	8,200	7,200
507	Support Services Expenditure	12,005,110	12,316,330	12,065,240
	Chief Executive	141,540	141,540	150,510
	Director of Corporate Services	115,290	115,290	122,600
	Finance Department	2,756,080	2,756,080	2,828,240
	Democratic Services Department	354,480	354,480	363,970
	Personnel & Asset Management Department	1,410,590	1,410,590	1,467,860
	Legal Services Department	386,260	386,260	393,040
	Internal Audit Performance Management	601,280	601,280	704,020
	Director of Community Services	106,000	106,000	114,130
	Housing Services	381,780	381,780	320,650
	Environmental & Public Health	810,930	810,930	903,590
	Building and Town Services	88,270	88,270	124,660
	Leisure Services	359,360	359,360	365,140
	Planning Services	355,830	355,830	338,240
	Engineering Services	97,360	97,360	99,070
	Director of Planning and Development	104,870	104,870	176,310
	Economic Development	111,570	111,570	115,080
	Director Housing and Operations	137,370	137,370	67,510
	Gravesham Services	508,470	508,470	489,360
	Horticulture Services	531,460	531,460	541,200
	Administrative buildings	745,920	745,920	583,060
	IT Services Department	1,150,330	1,150,330	1,110,500
	Other Support Services	750,070	1,061,290	686,500

General Fund: Service Subjective Analysis

		2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
508	Depreciation & Impairment	2,811,600	2,811,600	1,951,070
	Amortisation of intangible fixed asset	36,710	36,710	36,710
	Capital charges	1,942,090	1,942,090	1,914,360
	Capital Grants Amortisation	832,800	832,800	0
	Gross Expenditure	76,707,000	78,793,220	74,998,910
	Gross Income			
509A	Government grants	(31,105,310)	(32,128,460)	(27,830,190)
	Government grant	(3,601,310)	(4,624,460)	(3,071,190)
	C Tax benefit rent allowances	(27,504,000)	(27,504,000)	(24,759,000)
509B	Other grants, re-imbursements or contributions	(4,561,520)	(5,555,180)	(5,158,770)
	Revenue income for function or project	(1,551,940)	(1,691,780)	(1,482,430)
	Contribution from local authorities	(657,230)	(710,630)	(587,410)
	Costs recharged to outside bodies	(161,290)	(364,210)	(346,040)
	Contributions from reserves	(2,191,060)	(2,788,560)	(2,742,890)
509C	Customer & client receipts	(9,305,150)	(9,866,740)	(10,106,000)
	Sales of product or materials	(2,273,900)	(2,303,900)	(2,105,470)
	Fees and charges for services	(3,113,160)	(3,103,840)	(3,171,000)
	Rents tithes way leaves etc	(3,713,090)	(4,254,000)	(4,624,530)
	Income surplus from DSO	(205,000)	(205,000)	(205,000)
509D	Interest & investment income	(883,720)	(958,720)	(890,000)
	Interest income	(883,720)	(958,720)	(890,000)
509E	Other recharges	(672,590)	(968,530)	(786,580)
	Recharges income other	(368,080)	(367,280)	(365,890)
	Recharges printing & grants	(304,510)	(601,250)	(420,690)

General Fund: Service Subjective Analysis

		2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
509G	Income from NNDR	(9,664,140)	(9,771,140)	(9,917,330)
	Income from NNDR	(9,664,140)	(9,771,140)	(9,917,330)
509H	Income from Council Tax	(7,232,030)	(7,232,030)	(7,512,530)
	Income from Council Tax	(7,232,030)	(7,232,030)	(7,512,530)
RI	Balance sheet income	611,150	611,150	603,010
	Funding	611,150	611,150	603,010
	Gross Income	<u>(62,813,310)</u>	<u>(65,869,650)</u>	<u>(61,598,390)</u>
	Gross Recharge Service			
RECH	Recharge service income	(14,354,120)	(14,354,120)	(14,481,420)
	Recharges income support costs	(14,354,120)	(14,354,120)	(14,481,420)
	Gross Recharge Service Income	<u>(14,354,120)</u>	<u>(14,354,120)</u>	<u>(14,481,420)</u>
	Capital Financing Costs			
510	Capital financing cost	1,202,930	1,106,940	810,800
	Interest payments	990,050	744,620	235,640
	Direct revenue financing	1,518,300	1,667,740	1,853,450
	Revenue appropriations	(1,305,420)	(1,305,420)	(1,278,290)
	Capital Financing Costs	<u>1,202,930</u>	<u>1,106,940</u>	<u>810,800</u>
	Net Expenditure	<u>742,500</u>	<u>(323,610)</u>	<u>(270,100)</u>

Chief Executive: Service Summary

Corporate Directorate

Gross Expenditure	192,890	214,850	204,860
Net Expenditure	192,890	214,850	204,860

Kent Thameside Regeneration

Gross Expenditure	28,000	28,000	28,000
Net Expenditure	28,000	28,000	28,000

Service Corporate Directorate
Cabinet Portfolio Leader
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6410 Corporate & democratic core

Corporate Directorate

Employee Expenses

Direct employee expenses
Indirect employee expenses

Transport Related Expenses

Contract leases
Public transport

Supplies & Services

Printing stationery general
Services
Expenses
Grants & subscriptions

Support Services Expenditure

Corporate Services
Community Services
Administrative Buildings
Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

170,500

170,500
0

6,000

5,500
500

1,740

40
600
820
280

14,650

6,670
130
5,520
2,330

192,890

192,890

193,460

170,500
22,960

6,000

5,500
500

1,740

40
600
820
280

13,650

6,670
130
5,520
1,330

214,850

214,850

183,370

183,370
0

6,100

5,600
500

1,740

40
600
820
280

13,650

8,010
0
4,310
1,330

204,860

204,860

Service Kent Thameside Regeneration
Cabinet Portfolio Strategic Environment
Directorate Chief Executive

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

Kent Thameside Regeneration

Supplies & Services

Grants & subscriptions

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

28,000

28,000

28,000

28,000

2019/20
Projected
Outturn

28,000

28,000

28,000

28,000

2020/21
Original
Estimate

28,000

28,000

28,000

28,000

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Planning and Development: Service Summary

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Building Control STG			
Gross Expenditure	44,980	44,980	45,030
Net Expenditure	44,980	44,980	45,030
Conservation			
Gross Expenditure	54,690	54,690	55,780
Net Expenditure	54,690	54,690	55,780
Development Management			
Gross Expenditure	1,466,230	1,463,370	1,620,480
Gross Income	(433,630)	(433,630)	(453,030)
Net Expenditure	1,032,600	1,029,740	1,167,450
Director Planning and Development			
Gross Expenditure	177,260	177,210	176,310
Net Expenditure	177,260	177,210	176,310
Housing Strategy and Development			
Gross Expenditure	273,150	272,900	299,480
Net Expenditure	273,150	272,900	299,480
Miscellaneous Works Services			
Gross Expenditure	11,080	11,080	11,080
Net Expenditure	11,080	11,080	11,080
Planning Policy			
Gross Expenditure	712,250	765,640	1,074,670
Gross Income	0	(205,600)	(380,600)
Net Expenditure	712,250	560,040	694,070

Planning and Development: Service Summary

Regeneration

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Gross Expenditure	198,180	205,250	118,500
Gross Income	0	(6,910)	0
Net Expenditure	<u>198,180</u>	<u>198,340</u>	<u>118,500</u>

Service Building Control STG
Cabinet Portfolio Strategic Environment
Directorate Planning and Development

RO/RA Reference Details:
RO5C Planning & Development
RO5310 Building control

Building Control STG

Supplies & Services

Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

44,980

44,980

44,980

44,980

2019/20
Projected
Outturn

44,980

44,980

44,980

44,980

2020/21
Original
Estimate

45,030

45,030

45,030

45,030

Service Conservation
Cabinet Portfolio Strategic Environment
Directorate Planning and Development

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

Conservation

Employee Expenses

Direct employee expenses

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

54,690

54,690

54,690

54,690

2019/20
Projected
Outturn

54,690

54,690

54,690

54,690

2020/21
Original
Estimate

55,780

55,780

55,780

55,780

Service Development Management
Cabinet Portfolio Strategic Environment
Directorate Planning and Development

RO/RA Reference Details:
RO5C Planning & Development
RO5320 Development control

Development Management

Employee Expenses

Direct employee expenses

Transport Related Expenses

Contract leases

Public transport

Car allowances

Supplies & Services

Equipment furniture & materials

Clothes, uniform & laundry

Printing stationery general

Services

Communications & computing

Expenses

Grants & subscriptions

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Administrative Buildings

Other Support Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Customer & client receipts

Sales of product or materials

Fees and charges for services

Gross Income

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

737,710

737,710

14,840

12,000

550

2,290

94,480

360

100

4,240

87,290

70

730

1,690

619,200

5,630

208,590

337,740

49,970

17,270

1,466,230

(14,190)

(14,190)

(419,440)

(3,840)

(415,600)

(433,630)

737,710

737,710

14,840

12,000

550

2,290

94,480

360

100

4,240

87,290

70

730

1,690

616,340

5,630

208,590

337,740

49,970

14,410

1,463,370

(14,190)

(14,190)

(419,440)

(3,840)

(415,600)

(433,630)

914,210

914,210

15,140

12,300

550

2,290

28,930

360

100

4,240

21,740

70

730

1,690

662,200

6,100

227,490

375,790

39,090

13,730

1,620,480

(14,190)

(14,190)

(438,840)

(3,840)

(435,000)

(453,030)

Service Development Management
Cabinet Portfolio Strategic Environment
Directorate Planning and Development

RO/RA Reference Details:
RO5C Planning & Development
RO5320 Development control

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

1,032,600

2019/20
Projected
Outturn

1,029,740

2020/21
Original
Estimate

1,167,450

Service	Director Planning and Development	RO/RA Reference Details:	
Cabinet Portfolio	Leader	RO6A	Central Services
Directorate	Planning and Development	RO6489	Management & support services

Director Planning and Development

Employee Expenses

144,300

144,300

148,180

Direct employee expenses

144,300

144,300

148,180

Transport Related Expenses

5,850

5,850

5,950

Contract leases

5,500

5,500

5,600

Public transport

200

200

200

Car allowances

150

150

150

Supplies & Services

530

530

530

Expenses

530

530

530

Support Services Expenditure

26,580

26,530

21,650

Chief Executive

630

630

680

Corporate Services

17,940

17,940

14,150

Community Services

1,330

1,330

1,350

Administrative Buildings

5,400

5,400

4,230

Other Support Services

1,280

1,230

1,240

Gross Expenditure

177,260

177,210

176,310

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

177,260

177,210

176,310

Service	Housing Strategy and Development	RO/RA Reference Details:	
Cabinet Portfolio	Housing Services	RO4	Housing Services (GFRA only)
Directorate	Planning and Development	RO409	Housing strategy advice and enabling

Housing Strategy and Development

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport

Supplies & Services

Equipment furniture & materials

Printing stationery general

Services

Miscellaneous expenses

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Employee Expenses	176,470	176,470	191,190
Direct employee expenses	176,470	176,470	191,190
Transport Related Expenses	70	70	70
Public transport	70	70	70
Supplies & Services	32,600	32,600	32,600
Equipment furniture & materials	50	50	50
Printing stationery general	50	50	50
Services	30,000	30,000	30,000
Miscellaneous expenses	2,500	2,500	2,500
Support Services Expenditure	64,010	63,760	75,620
Chief Executive	700	700	750
Corporate Services	34,770	34,770	43,410
Community Services	26,640	26,640	29,810
Other Support Services	1,900	1,650	1,650
Gross Expenditure	273,150	272,900	299,480
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	273,150	272,900	299,480

Service Miscellaneous Works Services
Cabinet Portfolio Strategic Environment
Directorate Planning and Development

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO230 Structural Maintenance

Miscellaneous Works Services

Supplies & Services

Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2019/20
Original
Estimate

11,080

11,080

11,080

11,080

2019/20
Projected
Outturn

11,080

11,080

11,080

11,080

2020/21
Original
Estimate

11,080

11,080

11,080

11,080

Service Planning Policy
Cabinet Portfolio Strategic Environment
Directorate Planning and Development

RO/RA Reference Details:
RO5C Planning & Development
RO5335 Planning policy

Planning Policy

Employee Expenses

Direct employee expenses

Transport Related Expenses

Contract leases

Public transport

Car allowances

Supplies & Services

Equipment furniture & materials

Clothes, uniform & laundry

Printing stationery general

Services

Expenses

Grants & subscriptions

Miscellaneous expenses

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Administrative Buildings

Other Support Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Other recharges

Other Recharge Income

Gross Income

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

502,140

502,140

14,420

13,700

500

220

8,560

50

30

310

0

30

4,140

4,000

187,130

2,510

104,480

53,280

22,630

4,230

712,250

0

0

0

0

0

351,180

351,180

14,420

13,700

500

220

214,160

50

30

310

205,600

30

4,140

4,000

185,880

2,510

104,480

53,280

22,630

2,980

765,640

(20,000)

(20,000)

(185,600)

(185,600)

(205,600)

463,920

463,920

14,720

14,000

500

220

389,160

50

30

310

380,600

30

4,140

4,000

206,870

2,710

115,700

67,780

17,700

2,980

1,074,670

0

0

(380,600)

(380,600)

(380,600)

Service Planning Policy
Cabinet Portfolio Strategic Environment
Directorate Planning and Development

RO/RA Reference Details:
RO5C Planning & Development
RO5335 Planning policy

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

712,250

2019/20
Projected
Outturn

560,040

2020/21
Original
Estimate

694,070

Service Regeneration
Cabinet Portfolio Strategic Environment
Directorate Planning and Development

RO/RA Reference Details:
RO5C Planning & Development
RO5340 Environmental initiatives

Regeneration

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Employee Expenses	136,110	136,110	56,260
Direct employee expenses	136,110	136,110	56,260
Premises Related Expenses	340	340	340
Energy costs	340	340	340
Transport Related Expenses	290	290	290
Public transport	170	170	170
Car allowances	120	120	120
Supplies & Services	13,070	20,960	13,070
Equipment furniture & materials	70	70	70
Clothes, uniform & laundry	40	40	40
Printing stationery general	360	360	360
Services	11,200	19,090	11,200
Miscellaneous expenses	1,400	1,400	1,400
Support Services Expenditure	48,370	47,550	48,540
Chief Executive	1,890	1,890	2,050
Corporate Services	26,380	26,380	21,970
Community Services	10,390	10,390	17,140
Administrative Buildings	6,990	6,990	5,470
Other Support Services	2,720	1,900	1,910
Gross Expenditure	198,180	205,250	118,500
Other grants, re-imbursements or contributions	0	(6,910)	0
Other grants or contributions	0	(6,910)	0
Gross Income	0	(6,910)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	198,180	198,340	118,500

Communities: Service Summary

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Administrative Buildings			
Gross Expenditure	975,110	963,170	792,860
Gross Income	(167,740)	(167,740)	(167,740)
Net Expenditure	807,370	795,430	625,120
Arts and Heritage Development			
Gross Expenditure	69,900	72,370	86,980
Gross Income	(6,350)	(6,350)	(26,350)
Net Expenditure	63,550	66,020	60,630
Canal Basin			
Gross Expenditure	710	710	710
Net Expenditure	710	710	710
CCTV			
Gross Expenditure	185,410	201,710	185,310
Gross Income	0	(16,300)	0
Net Expenditure	185,410	185,410	185,310
Central Support Services			
Gross Expenditure	171,150	171,150	171,200
Gross Income	(171,610)	(170,810)	(170,810)
Net Expenditure	(460)	340	390
Community Events			
Gross Expenditure	164,500	212,330	206,710
Gross Income	(34,750)	(67,440)	(52,440)
Net Expenditure	129,750	144,890	154,270

Communities: Service Summary

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Community Engagement			
Gross Expenditure	65,740	67,750	65,710
Net Expenditure	65,740	67,750	65,710
Community Safety			
Gross Expenditure	477,970	539,260	517,870
Gross Income	(76,400)	(177,640)	0
Net Expenditure	401,570	361,620	517,870
Communications			
Gross Expenditure	206,860	206,820	216,170
Gross Income	(22,000)	(22,000)	(22,000)
Net Expenditure	184,860	184,820	194,170
Council and Civic Expenses			
Gross Expenditure	930,150	923,690	942,430
Gross Income	0	0	(5,000)
Net Expenditure	930,150	923,690	937,430
Customer Services			
Gross Expenditure	816,720	815,320	818,260
Gross Income	(139,270)	(139,270)	(139,270)
Net Expenditure	677,450	676,050	678,990
Democratic Services			
Gross Expenditure	346,250	339,630	368,100
Net Expenditure	346,250	339,630	368,100
Digital			

Communities: Service Summary

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Gross Expenditure	242,410	245,860	314,540
Gross Income	(10,000)	(13,450)	(10,000)
Net Expenditure	232,410	232,410	304,540
Director Communities			
Gross Expenditure	130,070	130,070	138,670
Net Expenditure	130,070	130,070	138,670
District Shopping Centre			
Gross Expenditure	78,730	73,430	81,230
Gross Income	(292,130)	(292,130)	(302,200)
Net Expenditure	(213,400)	(218,700)	(220,970)
Dog Control			
Gross Expenditure	87,640	87,640	94,070
Gross Income	(7,500)	(7,500)	(9,700)
Net Expenditure	80,140	80,140	84,370
Economic and Rural Affairs			
Gross Expenditure	261,220	217,190	290,600
Gross Income	0	(7,150)	0
Net Expenditure	261,220	210,040	290,600
Election Expenses			
Gross Expenditure	202,170	348,390	74,810
Gross Income	(120,000)	(266,220)	0
Net Expenditure	82,170	82,170	74,810
Emergency Planning			
Gross Expenditure	42,350	42,350	37,760
Net Expenditure	42,350	42,350	37,760

Communities: Service Summary

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Environmental Health Admin			
Gross Expenditure	787,450	668,830	725,920
Net Expenditure	787,450	668,830	725,920
Food Hygiene and Food Safety			
Gross Expenditure	150,010	150,010	170,940
Gross Income	(500)	(500)	(1,340)
Net Expenditure	149,510	149,510	169,600
Go Trade			
Gross Expenditure	171,300	101,650	0
Gross Income	(171,300)	(101,650)	0
Net Expenditure	0	0	0
The Grand			
Gross Expenditure	128,420	128,420	0
Gross Income	(128,420)	(128,420)	0
Net Expenditure	0	0	0
Health and Community Development			
Gross Expenditure	18,330	18,330	11,740
Net Expenditure	18,330	18,330	11,740
Health and Safety			
Gross Expenditure	66,040	66,040	73,740
Gross Income	(600)	(600)	(1,680)
Net Expenditure	65,440	65,440	72,060
Horticulture Parks Open Spaces			
Gross Expenditure	9,610	14,410	11,970

Communities: Service Summary

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Net Expenditure	9,610	14,410	11,970
Individual Elector Registration			
Gross Expenditure	167,620	178,140	142,500
Gross Income	(3,010)	(14,530)	(3,010)
Net Expenditure	164,610	163,610	139,490
Industrial Estates			
Gross Expenditure	73,130	73,130	74,390
Gross Income	(554,740)	(554,740)	(728,560)
Net Expenditure	(481,610)	(481,610)	(654,170)
Investment Properties			
Gross Expenditure	60,950	65,950	51,190
Gross Income	(1,181,730)	(1,472,640)	(1,573,910)
Net Expenditure	(1,120,780)	(1,406,690)	(1,522,720)
Land Charges			
Gross Expenditure	128,000	128,000	128,000
Gross Income	(128,000)	(128,000)	(128,000)
Net Expenditure	0	0	0
Legal Services			
Gross Expenditure	534,110	534,110	542,430
Net Expenditure	534,110	534,110	542,430
Leisure Centres			
Gross Expenditure	343,150	339,650	385,910
Gross Income	(294,650)	(294,650)	(297,250)
Net Expenditure	48,500	45,000	88,660

Communities: Service Summary

Licences

Gross Expenditure	445,460	400,430	429,990
Gross Income	(337,870)	(293,470)	(309,350)
Net Expenditure	107,590	106,960	120,640

Market

Gross Expenditure	199,270	194,130	217,350
Gross Income	(80,500)	(60,500)	(80,500)
Net Expenditure	118,770	133,630	136,850

Miscellaneous Financial Assistance

Gross Expenditure	101,900	101,900	106,900
Net Expenditure	101,900	101,900	106,900

Miscellaneous Property Holding

Gross Expenditure	18,320	31,320	31,530
Gross Income	(14,080)	(187,080)	(208,080)
Net Expenditure	4,240	(155,760)	(176,550)

Human Resources

Gross Expenditure	309,660	308,870	313,510
Net Expenditure	309,660	308,870	313,510

Pollution Control

Gross Expenditure	285,650	285,880	328,970
Gross Income	(7,040)	(7,270)	(5,970)
Net Expenditure	278,610	278,610	323,000

Property Services

Communities: Service Summary

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Gross Expenditure	568,250	566,850	597,660
Net Expenditure	568,250	566,850	597,660
Public Carriage Administration			
Gross Expenditure	76,340	76,340	70,530
Gross Income	(74,730)	(74,730)	(76,200)
Net Expenditure	1,610	1,610	(5,670)
Public Conveniences			
Gross Expenditure	53,160	52,460	65,740
Gross Income	(250)	(250)	(250)
Net Expenditure	52,910	52,210	65,490
Public Health and Wellbeing			
Gross Expenditure	272,000	253,130	278,570
Gross Income	(19,520)	(19,520)	(16,010)
Net Expenditure	252,480	233,610	262,560
Recruitment and Training Expense			
Gross Expenditure	73,750	73,750	73,750
Net Expenditure	73,750	73,750	73,750
Reprographics			
Gross Expenditure	327,050	268,050	272,420
Gross Income	(107,610)	(20,090)	(20,090)
Net Expenditure	219,440	247,960	252,330
Rodent and Pest Control			
Gross Expenditure	17,960	17,960	20,690
Gross Income	(4,500)	(4,500)	0
Net Expenditure	13,460	13,460	20,690

Communities: Service Summary

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Sports Development and Comm Rec			
Gross Expenditure	284,640	284,510	299,490
Gross Income	(21,850)	(21,850)	(21,850)
Net Expenditure	262,790	262,660	277,640
St Georges Centre			
Gross Expenditure	1,203,060	1,297,060	1,359,920
Gross Income	(1,181,860)	(1,275,860)	(1,323,230)
Net Expenditure	21,200	21,200	36,690
Town Pontoon			
Gross Expenditure	89,420	79,420	103,770
Net Expenditure	89,420	79,420	103,770
Tourism			
Gross Expenditure	137,450	137,440	132,520
Gross Income	(13,350)	(13,350)	(13,350)
Net Expenditure	124,100	124,090	119,170
Town Centre Initiative			
Gross Expenditure	163,390	163,340	240,030
Gross Income	(33,300)	(33,300)	(15,300)
Net Expenditure	130,090	130,040	224,730
Town Pier			
Gross Expenditure	19,260	19,260	19,610
Gross Income	(3,000)	(3,000)	(3,000)
Net Expenditure	16,260	16,260	16,610

Communities: Service Summary

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Town Services			
Gross Expenditure	10,560	10,510	8,650
Net Expenditure	10,560	10,510	8,650
The Woodville			
Gross Expenditure	1,079,840	1,172,490	1,141,740
Gross Income	(595,920)	(595,920)	(654,500)
Net Expenditure	483,920	576,570	487,240

Service Administrative Buildings
Cabinet Portfolio Performance and Administration
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Administrative Buildings

Employee Expenses

Direct employee expenses

Premises Related Expenses

Repairs, alterations & buildings
Energy costs
Rates
Water services
Fixtures & fittings
Cleaning & domestic supplies

Transport Related Expenses

Transport recharges

Supplies & Services

Equipment furniture & materials
Catering
Clothes, uniform & laundry
Services
Miscellaneous expenses

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Other Support Services

Gross Expenditure

Customer & client receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

213,430

213,430

382,760

119,590
105,890
136,870
5,310
750
14,350

3,510

3,510

63,370

6,640
4,500
300
32,160
19,770

312,040

2,300
77,020
42,480
190,240

975,110

(167,740)

(167,740)

(167,740)

807,370

213,430

213,430

370,870

107,700
105,890
136,870
5,310
750
14,350

3,510

3,510

63,370

6,640
4,500
300
32,160
19,770

311,990

2,300
77,020
42,480
190,190

963,170

(167,740)

(167,740)

(167,740)

795,430

222,370

222,370

356,560

119,590
105,890
110,670
5,310
750
14,350

3,830

3,830

66,410

6,640
4,500
300
35,200
19,770

143,690

2,470
96,920
43,550
750

792,860

(167,740)

(167,740)

(167,740)

625,120

Service Arts and Heritage Development
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Arts and Heritage Development			
Employee Expenses	23,280	23,280	24,340
Direct employee expenses	23,280	23,280	24,340
Premises Related Expenses	6,370	8,940	6,370
Repairs, alterations & buildings	6,270	8,840	6,270
Fixtures & fittings	100	100	100
Transport Related Expenses	150	150	150
Car allowances	150	150	150
Supplies & Services	19,540	19,540	39,640
Equipment furniture & materials	100	100	100
Services	6,300	6,300	6,400
Communications & computing	340	340	340
Grants & subscriptions	11,300	11,300	31,300
Miscellaneous expenses	1,500	1,500	1,500
Transfer Payments	600	600	600
Other transfer payments	600	600	600
Support Services Expenditure	19,960	19,860	15,880
Chief Executive	380	380	420
Corporate Services	11,890	11,890	8,310
Community Services	5,300	5,300	5,220
Administrative Buildings	1,620	1,620	1,260
Other Support Services	770	670	670
Gross Expenditure	69,900	72,370	86,980
Customer & client receipts	(6,350)	(6,350)	(6,350)
Rents tithes way leaves etc	(6,350)	(6,350)	(6,350)
Other recharges	0	0	(20,000)
Other Recharge Income	0	0	(20,000)

Service Arts and Heritage Development
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
 RO5A Cultural & Related Services
 RO501 Culture & heritage

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

**2019/20
Original
Estimate**

(6,350)

63,550

**2019/20
Projected
Outturn**

(6,350)

66,020

**2020/21
Original
Estimate**

(26,350)

60,630

Service Canal Basin
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO507 Parks and Open Spaces

Canal Basin

Premises Related Expenses

Rents

Support Services Expenditure

Corporate Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

480

480

230

230

710

710

480

480

230

230

710

710

480

480

230

230

710

710

Service CCTV
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5231 Community safety

CCTV

Premises Related Expenses

Repairs, alterations & buildings
Energy costs

770

17,070

770

0

16,300

0

770

770

770

Supplies & Services

Equipment furniture & materials
Services
Grants & subscriptions

183,450

183,450

183,450

20,000

20,000

20,000

161,550

161,550

161,550

1,900

1,900

1,900

Support Services Expenditure

Corporate Services
Other Support Services

1,190

1,190

1,090

780

780

680

410

410

410

Gross Expenditure

185,410

201,710

185,310

Other recharges

Other Recharge Income

0

(16,300)

0

0

(16,300)

0

Gross Income

0

(16,300)

0

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

185,410

185,410

185,310

Service Central Support Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Central Support Services

Supplies & Services

Communications & computing

Support Services Expenditure

Corporate Services

Gross Expenditure

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

168,470

168,470

2,680

2,680

171,150

(171,610)

(171,610)

(171,610)

(460)

168,470

168,470

2,680

2,680

171,150

(170,810)

(170,810)

(170,810)

340

168,470

168,470

2,730

2,730

171,200

(170,810)

(170,810)

(170,810)

390

Service Community Events
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

Community Events

Employee Expenses

Direct employee expenses

Premises Related Expenses

Repairs, alterations & buildings
Energy costs

Supplies & Services

Equipment furniture & materials
Services
Expenses
Grants & subscriptions
Miscellaneous expenses

Support Services Expenditure

Corporate Services
Community Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Customer & client receipts

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

6,240

6,240

1,400

810

590

116,760

500

83,320

0

7,000

25,940

40,100

5,220

34,880

164,500

0

0

(34,750)

(34,750)

(34,750)

129,750

6,240

6,240

1,400

810

590

164,590

500

87,960

500

7,000

68,630

40,100

5,220

34,880

212,330

(17,690)

(17,690)

(49,750)

(49,750)

(67,440)

144,890

6,360

6,360

1,400

810

590

157,450

500

83,320

0

7,000

66,630

41,500

5,320

36,180

206,710

(17,690)

(17,690)

(34,750)

(34,750)

(52,440)

154,270

Service Community Engagement
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5360 Community development

Community Engagement

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport

Supplies & Services

Services
Communications & computing
Grants & subscriptions
Miscellaneous expenses

Support Services Expenditure

Other Support Services

Gross Expenditure

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

1,020

1,020

150

150

64,520

15,470

50

29,000

20,000

50

50

65,740

0

65,740

1,020

1,020

150

150

66,580

26,060

50

29,000

11,470

0

0

67,750

0

67,750

1,040

1,040

150

150

64,520

15,470

50

29,000

20,000

0

0

65,710

0

65,710

Service Community Safety
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5231 Community safety

Community Safety

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Employee Expenses	282,370	242,590	389,210
Direct employee expenses	282,370	242,590	389,210
Transport Related Expenses	100	100	100
Public transport	50	50	50
Car allowances	50	50	50
Supplies & Services	106,630	207,870	35,230
Equipment furniture & materials	0	7,000	5,000
Grants & subscriptions	91,630	185,870	15,230
Miscellaneous expenses	15,000	15,000	15,000
Support Services Expenditure	88,870	88,700	93,330
Chief Executive	2,180	2,180	2,240
Corporate Services	40,910	40,910	45,430
Community Services	34,100	34,100	35,910
Administrative Buildings	8,100	8,100	6,340
Other Support Services	3,580	3,410	3,410
Gross Expenditure	477,970	539,260	517,870
Government grants	(76,400)	(135,600)	0
Government grants	(76,400)	(135,600)	0
Other grants, re-imbursements or contributions	0	(35,040)	0
Other grants or contributions	0	(35,040)	0
Other recharges	0	(7,000)	0
Other Recharge Income	0	(7,000)	0
Gross Income	(76,400)	(177,640)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	401,570	361,620	517,870

Service Communications
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:

RO6A Central Services
RO6489 Management & support services

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Communications			
Employee Expenses	102,160	102,160	107,900
Direct employee expenses	102,160	102,160	107,900
Transport Related Expenses	320	320	320
Public transport	100	100	100
Car allowances	220	220	220
Supplies & Services	83,750	83,750	84,860
Printing stationery general	130	130	130
Services	7,190	7,190	7,190
Communications & computing	37,010	37,010	38,120
Miscellaneous expenses	39,420	39,420	39,420
Support Services Expenditure	20,630	20,590	23,090
Chief Executive	1,470	1,470	1,560
Corporate Services	9,910	9,910	13,710
Community Services	680	680	820
Administrative Buildings	7,050	7,050	5,510
Other Support Services	1,520	1,480	1,490
Gross Expenditure	206,860	206,820	216,170
Customer & client receipts	(22,000)	(22,000)	(22,000)
Fees and charges for services	(22,000)	(22,000)	(22,000)
Gross Income	(22,000)	(22,000)	(22,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	184,860	184,820	194,170

Service Council and Civic Expenses
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6410 Corporate & democratic core

Council and Civic Expenses

Employee Expenses

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
	27,420	26,420	27,850
Direct employee expenses	22,670	21,670	23,100
Indirect employee expenses	4,750	4,750	4,750

Transport Related Expenses

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
	8,440	8,740	8,840
Contract leases	5,300	5,300	5,400
Public transport	640	640	640
Car allowances	2,500	2,800	2,800

Supplies & Services

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
	323,230	317,490	321,990
Equipment furniture & materials	0	3,500	3,500
Catering	400	600	600
Clothes, uniform & laundry	150	150	150
Services	380	380	380
Communications & computing	4,900	4,900	4,900
Members allowances	310,880	297,540	302,040
Expenses	1,400	1,800	1,800
Miscellaneous expenses	5,120	8,620	8,620

Support Services Expenditure

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
	571,060	571,040	583,750
Chief Executive	28,540	28,540	29,380
Corporate Services	300,490	300,490	352,290
Community Services	94,390	94,390	86,900
Administrative Buildings	147,210	147,210	114,770
Other Support Services	430	410	410

Gross Expenditure

Other grants, re-imbursements or contributions

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
	0	0	(5,000)
Other grants or contributions	0	0	(5,000)

Gross Income

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
	930,150	923,690	942,430
	0	0	(5,000)
	0	0	(5,000)
	930,150	923,690	937,430

Service Customer Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Customer Services

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport

Car allowances

Supplies & Services

Equipment furniture & materials

Clothes, uniform & laundry

Services

Communications & computing

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Administrative Buildings

Other Support Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Customer & client receipts

Sales of product or materials

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

530,010

530,010

200

50

150

39,130

1,610

1,830

31,690

4,000

247,380

6,460

178,690

3,980

45,830

12,420

816,720

(127,520)

(127,520)

(11,750)

(11,200)

(550)

(139,270)

677,450

530,010

530,010

200

50

150

39,130

1,610

1,830

31,690

4,000

245,980

6,460

178,690

3,980

45,830

11,020

815,320

(127,520)

(127,520)

(11,750)

(11,200)

(550)

(139,270)

676,050

564,270

564,270

200

50

150

39,130

1,610

1,830

31,690

4,000

214,660

6,880

155,940

5,060

35,850

10,930

818,260

(127,520)

(127,520)

(11,750)

(11,200)

(550)

(139,270)

678,990

Service Democratic Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Democratic Services

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport

Car allowances

Supplies & Services

Equipment furniture & materials

Printing stationery general

Services

Expenses

Grants & subscriptions

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Administrative Buildings

Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

262,610

262,610

720

500

220

10,200

40

9,530

0

360

270

72,720

4,150

37,330

1,340

21,610

8,290

346,250

346,250

262,610

262,610

720

500

220

6,800

3,440

1,530

1,000

360

470

69,500

4,150

37,330

1,340

21,610

5,070

339,630

339,630

282,110

282,110

720

500

220

5,800

3,440

1,530

0

360

470

79,470

4,350

51,770

1,370

16,910

5,070

368,100

368,100

Service Digital
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Digital

Employee Expenses

Direct employee expenses

Supplies & Services

Communications & computing

Support Services Expenditure

Corporate Services
Administrative Buildings
Other Support Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

229,550

229,550

0

0

12,860

0

10,800

2,060

242,410

(10,000)

(10,000)

0

0

(10,000)

232,410

229,550

229,550

3,450

3,450

12,860

0

10,800

2,060

245,860

(10,000)

(10,000)

(3,450)

(3,450)

(13,450)

232,410

286,940

286,940

0

0

27,600

17,090

8,450

2,060

314,540

(10,000)

(10,000)

0

0

(10,000)

304,540

Service Director Communities
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Director Communities

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport

Support Services Expenditure

Chief Executive

Corporate Services

Administrative Buildings

Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

126,280

126,280

200

200

3,590

330

150

2,700

410

130,070

130,070

126,280

126,280

200

200

3,590

330

150

2,700

410

130,070

130,070

131,850

131,850

200

200

6,620

360

3,740

2,110

410

138,670

138,670

Service District Shopping Centre
Cabinet Portfolio Performance and Administration
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5352 Business Support

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
District Shopping Centre			
Premises Related Expenses	17,600	12,300	19,140
Repairs, alterations & buildings	15,300	10,000	15,300
Energy costs	700	700	700
Rates	1,100	1,100	2,640
Water services	500	500	500
Supplies & Services	6,100	6,100	6,100
Services	6,100	6,100	6,100
Support Services Expenditure	55,030	55,030	55,990
Corporate Services	53,780	53,780	54,740
Other Support Services	1,250	1,250	1,250
Gross Expenditure	78,730	73,430	81,230
Customer & client receipts	(292,130)	(292,130)	(302,200)
Rents tithes way leaves etc	(292,130)	(292,130)	(302,200)
Gross Income	(292,130)	(292,130)	(302,200)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(213,400)	(218,700)	(220,970)

RO/RA Reference Details:	
RO5B	Environmental & Regulatory
RO521X	Regulatory services

Dog Control

Service Economic and Rural Affairs
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Economic and Rural Affairs

Employee Expenses

2019/20

**Original
Estimate**

2019/20

**Projected
Outturn**

2020/21

**Original
Estimate**

Direct employee expenses

209,640

158,750

217,000

Transport Related Expenses

5,140

5,140

5,240

Contract leases

4,800

4,800

4,900

Public transport

200

200

200

Car allowances

140

140

140

Supplies & Services

7,600

14,750

19,350

Services

7,560

14,710

7,560

Expenses

40

40

40

Grants & subscriptions

0

0

11,750

Third Party Payments

1,000

1,000

1,000

Other local authorities

1,000

1,000

1,000

Support Services Expenditure

37,840

37,550

48,010

Chief Executive

2,170

2,170

2,220

Corporate Services

24,140

24,140

36,130

Community Services

1,720

1,720

1,890

Administrative Buildings

8,100

8,100

6,340

Other Support Services

1,710

1,420

1,430

Gross Expenditure

261,220

217,190

290,600

Other recharges

0

(7,150)

0

Other Recharge Income

0

(7,150)

0

Gross Income

0

(7,150)

0

**Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)**

261,220

210,040

290,600

Service Election Expenses
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6441 Elections

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Election Expenses			
Employee Expenses	120,000	143,030	0
Direct employee expenses	120,000	142,100	0
Indirect employee expenses	0	930	0
Premises Related Expenses	0	29,480	0
Rents	0	29,480	0
Transport Related Expenses	0	600	0
Public transport	0	600	0
Supplies & Services	240	93,350	240
Equipment furniture & materials	0	550	0
Printing stationery general	240	53,060	240
Services	0	9,580	0
Communications & computing	0	29,200	0
Expenses	0	960	0
Support Services Expenditure	81,930	81,930	74,570
Corporate Services	57,900	57,900	59,340
Community Services	8,170	8,170	760
Other Support Services	15,860	15,860	14,470
Gross Expenditure	202,170	348,390	74,810
Government grants	0	(146,220)	0
Government grants	0	(146,220)	0
Other recharges	(120,000)	(120,000)	0
Other Recharge Income	(120,000)	(120,000)	0
Gross Income	(120,000)	(266,220)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	82,170	82,170	74,810

Service Emergency Planning
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 RO6A Central Services
 RO6450 Emergency planning

Emergency Planning

Supplies & Services

Services

Support Services Expenditure

Corporate Services

Community Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

34,290

34,290

8,060

3,770

4,290

42,350

42,350

34,290

34,290

8,060

3,770

4,290

42,350

42,350

34,290

34,290

3,470

120

3,350

37,760

37,760

Service Environmental Health Admin
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Environmental Health Admin			
Employee Expenses	584,100	467,330	544,650
Direct employee expenses	584,100	467,330	544,650
Transport Related Expenses	23,880	23,880	19,240
Contract leases	21,200	21,200	16,560
Public transport	440	440	440
Car allowances	2,240	2,240	2,240
Supplies & Services	2,100	2,100	2,560
Printing stationery general	70	70	70
Services	690	690	690
Communications & computing	500	500	1,100
Expenses	840	840	700
Third Party Payments	21,010	21,010	17,540
Other local authorities	21,010	21,010	17,540
Support Services Expenditure	156,360	154,510	141,930
Chief Executive	4,470	4,470	4,850
Corporate Services	100,310	100,310	95,320
Community Services	4,310	4,310	4,360
Administrative Buildings	36,860	36,860	28,840
Other Support Services	10,410	8,560	8,560
Gross Expenditure	787,450	668,830	725,920
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	787,450	668,830	725,920

Service Food Hygiene and Food Safety
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Food Hygiene and Food Safety

Supplies & Services

Equipment furniture & materials
Printing stationery general
Services

2,410

2,410

1,790

840

0

950

Support Services Expenditure

Corporate Services
Community Services

147,600

147,600

169,150

460

168,690

Gross Expenditure

150,010

150,010

170,940

Customer & client receipts

Sales of product or materials

(500)

(500)

(1,340)

(500)

(500)

(1,340)

Gross Income

(500)

(500)

(1,340)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

149,510

149,510

169,600

Service Go Trade
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Go Trade			
Employee Expenses	69,650	0	0
Direct employee expenses	69,650	0	0
Transport Related Expenses	4,950	4,950	0
Public transport	4,950	4,950	0
Supplies & Services	96,700	96,700	0
Equipment furniture & materials	17,220	17,220	0
Printing stationery general	10,450	10,450	0
Services	64,090	64,090	0
Expenses	4,940	4,940	0
Gross Expenditure	171,300	101,650	0
Government grants	(171,300)	(101,650)	0
Government grants	(171,300)	(101,650)	0
Gross Income	(171,300)	(101,650)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	0	0	0

Service The Grand
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5360 Community development

The Grand

Employee Expenses

Direct employee expenses

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

128,420

128,420

128,420

(124,170)

(124,170)

(4,250)

(4,250)

(128,420)

0

128,420

128,420

128,420

(124,170)

(124,170)

(4,250)

(4,250)

(128,420)

0

0

0

0

0

0

0

0

0

0

Service	Health and Community Development	RO/RA Reference Details:	
Cabinet Portfolio	Operational Services	RO5C	Planning & Development
Directorate	Communities	RO5360	Community development

Health and Community Development

Supplies & Services

Grants & subscriptions

Support Services Expenditure

Corporate Services

Community Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

3,000

3,000

15,330

9,530

5,800

18,330

18,330

3,000

3,000

15,330

9,530

5,800

18,330

18,330

3,000

3,000

8,740

2,890

5,850

11,740

11,740

Service Health and Safety
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Health and Safety

Supplies & Services

	410	410	410
Equipment furniture & materials	1,410	60	210
Clothes, uniform & laundry	(400)	50	0
Printing stationery general	(800)	100	0
Services	200	200	200

Support Services Expenditure

	65,630	65,630	73,330
Corporate Services	230	230	230
Community Services	65,400	65,400	73,100

Gross Expenditure

66,040	66,040	73,740
---------------	---------------	---------------

Customer & client receipts

	(600)	(600)	(1,680)
Fees and charges for services	(600)	(600)	(1,680)

Gross Income

(600)	(600)	(1,680)
--------------	--------------	----------------

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

65,440	65,440	72,060
---------------	---------------	---------------

Service Horticulture Parks Open Spaces
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

Horticulture Parks Open Spaces

Premises Related Expenses

Repairs, alterations & buildings
Energy costs
Fixtures & fittings

3,760

8,560

3,760

3,600

8,400

3,600

140

140

140

20

20

20

Supplies & Services

Services

3,250

3,250

5,550

3,250

3,250

5,550

Support Services Expenditure

Corporate Services

2,600

2,600

2,660

2,600

2,600

2,660

Gross Expenditure

9,610

14,410

11,970

Gross Income

0

0

0

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

9,610

14,410

11,970

Service Individual Elector Registration
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6441 Elections

Individual Elector Registration

Transport Related Expenses

Public transport

Supplies & Services

Equipment furniture & materials
Printing stationery general
Services
Communications & computing
Expenses
Grants & subscriptions

Support Services Expenditure

Corporate Services
Community Services
Other Support Services

Gross Expenditure

Government grants

Government grants

Customer & client receipts

Sales of product or materials
Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

1,000

1,000

38,540

1,270

6,310

11,560

18,300

850

250

128,080

113,160

8,170

6,750

167,620

0

0

(3,010)

(2,910)

(100)

(3,010)

164,610

1,000

1,000

49,060

1,270

10,310

18,080

18,300

850

250

128,080

113,160

8,170

6,750

178,140

(11,520)

(11,520)

(3,010)

(2,910)

(100)

(14,530)

163,610

1,000

1,000

37,580

1,270

5,310

11,600

18,300

850

250

103,920

97,000

760

6,160

142,500

0

0

(3,010)

(2,910)

(100)

(3,010)

139,490

Service Industrial Estates
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:

TSR Trading Accounts
RS731 External Trading Accounts net

Industrial Estates

Premises Related Expenses

Repairs, alterations & buildings

Supplies & Services

Services

Support Services Expenditure

Corporate Services

Gross Expenditure

Customer & client receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

1,550

1,550

40

40

71,540

71,540

73,130

(554,740)

(554,740)

(554,740)

(481,610)

1,550

1,550

40

40

71,540

71,540

73,130

(554,740)

(554,740)

(554,740)

(481,610)

1,550

1,550

0

0

72,840

72,840

74,390

(728,560)

(728,560)

(728,560)

(654,170)

Service Investment Properties
Cabinet Portfolio Commercial
Directorate Communities

RO/RA Reference Details:

TSR Trading Accounts
RS731 External Trading Accounts net

Investment Properties

Premises Related Expenses

Repairs, alterations & buildings
Rates
Water services

40,000

29,920
10,080
0

45,000

29,920
10,080
5,000

29,920

29,920
0
0

Support Services Expenditure

Corporate Services

20,950

20,950

20,950

20,950

21,270

21,270

Gross Expenditure

60,950

65,950

51,190

Customer & client receipts

Rents tithes way leaves etc

(1,181,730)

(1,181,730)

(1,472,640)

(1,472,640)

(1,573,910)

(1,573,910)

Gross Income

(1,181,730)

(1,472,640)

(1,573,910)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

(1,120,780)

(1,406,690)

(1,522,720)

Service Land Charges
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6460 Local land charges

Land Charges

Employee Expenses

Direct employee expenses

Supplies & Services

Services
Communications & computing
Expenses
Grants & subscriptions

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Administrative Buildings
Other Support Services

Gross Expenditure

Customer & client receipts

Sales of product or materials

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

57,640

57,640

7,590

4,760

160

2,500

170

62,770

750

51,540

4,090

5,400

990

128,000

(128,000)

(128,000)

(128,000)

0

57,640

57,640

7,590

4,760

160

2,500

170

62,770

750

51,540

4,090

5,400

990

128,000

(128,000)

(128,000)

(128,000)

0

76,450

76,450

7,590

4,760

160

2,500

170

43,960

810

37,930

0

4,230

990

128,000

(128,000)

(128,000)

(128,000)

0

Service Legal Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Legal Services

Third Party Payments

Other local authorities

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Administrative Buildings

Other Support Services

Gross Expenditure

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

447,690

447,690

86,420

2,440

63,840

1,460

16,210

2,470

534,110

0

534,110

447,690

447,690

86,420

2,440

63,840

1,460

16,210

2,470

534,110

0

534,110

454,460

454,460

87,970

2,650

68,680

1,490

12,680

2,470

542,430

0

542,430

2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
163,100	159,600	208,100
150,350	146,850	195,350
10,250	10,250	10,250
2,500	2,500	2,500
38,100	38,100	38,100
38,100	38,100	38,100
141,950	141,950	139,710
52,360	52,360	50,580
53,860	53,860	53,400
32,260	32,260	32,260
3,470	3,470	3,470
343,150	339,650	385,910
(247,400)	(247,400)	(250,000)
(247,400)	(247,400)	(250,000)
(47,250)	(47,250)	(47,250)
(47,250)	(47,250)	(47,250)
(294,650)	(294,650)	(297,250)
48,500	45,000	88,660

Service Licences
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Licences

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Employee Expenses	270,820	220,820	237,470
Direct employee expenses	270,570	220,570	237,220
Indirect employee expenses	250	250	250
Transport Related Expenses	19,680	19,680	17,680
Public transport	15,380	15,380	14,580
Car allowances	4,300	4,300	3,100
Supplies & Services	38,220	43,420	40,220
Equipment furniture & materials	8,170	8,170	8,260
Clothes, uniform & laundry	40	40	0
Printing stationery general	1,750	1,350	1,300
Services	12,100	12,100	12,100
Communications & computing	12,100	17,700	14,500
Expenses	300	300	300
Grants & subscriptions	760	760	760
Miscellaneous expenses	3,000	3,000	3,000
Support Services Expenditure	116,740	116,510	134,620
Chief Executive	590	590	630
Corporate Services	46,930	46,930	55,250
Community Services	57,220	57,220	68,140
Administrative Buildings	5,400	5,400	4,230
Other Support Services	6,600	6,370	6,370
Gross Expenditure	445,460	400,430	429,990
Other grants, re-imbursements or contributions	(256,610)	(206,610)	(231,380)
Other grants or contributions	(256,610)	(206,610)	(231,380)
Customer & client receipts	(81,260)	(81,260)	(77,970)
Sales of product or materials	(81,260)	(81,260)	(77,970)
Other recharges	0	(5,600)	0
Other Recharge Income	0	(5,600)	0
Gross Income	(337,870)	(293,470)	(309,350)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	107,590	106,960	120,640

Service	Market	RO/RA Reference Details:	
Cabinet Portfolio	Community and Leisure	RO5C	Planning & Development
Directorate	Communities	RO5350	Economic development

Market

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Employee Expenses	94,910	87,530	103,830
Direct employee expenses	94,910	87,530	103,830
Premises Related Expenses	50,430	47,810	54,090
Repairs, alterations & buildings	27,250	24,630	30,500
Energy costs	8,000	8,000	8,000
Rates	9,480	9,480	9,890
Water services	3,700	3,700	3,700
Cleaning & domestic supplies	2,000	2,000	2,000
Supplies & Services	19,330	24,190	15,860
Services	15,500	20,360	13,030
Communications & computing	600	600	600
Grants & subscriptions	1,730	1,730	1,730
Miscellaneous expenses	1,500	1,500	500
Support Services Expenditure	34,600	34,600	43,570
Chief Executive	640	640	680
Corporate Services	4,850	4,850	12,870
Community Services	29,110	29,110	30,020
Gross Expenditure	199,270	194,130	217,350
Other grants, re-imbursements or contributions	(3,000)	0	(3,000)
Other grants or contributions	(3,000)	0	(3,000)
Customer & client receipts	(77,500)	(60,500)	(77,500)
Rents tithes way leaves etc	(77,500)	(60,500)	(77,500)
Gross Income	(80,500)	(60,500)	(80,500)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	118,770	133,630	136,850

Service Miscellaneous Financial Assistance
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 RO6A Central Services
 RO6470 General grants bequests and donations

Miscellaneous Financial Assistance

Supplies & Services

Grants & subscriptions

Gross Expenditure

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2019/20
Original
Estimate

101,900

101,900

101,900

0

101,900

2019/20
Projected
Outturn

101,900

101,900

101,900

0

101,900

2020/21
Original
Estimate

106,900

106,900

106,900

0

106,900

Service Miscellaneous Property Holding
Cabinet Portfolio Performance and Administration
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

Miscellaneous Property Holding

Premises Related Expenses

Grounds maintenance costs

Supplies & Services

Services

Support Services Expenditure

Corporate Services

Gross Expenditure

Customer & client receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

450

450

2,590

2,590

15,280

15,280

18,320

(14,080)

(14,080)

(14,080)

4,240

450

450

15,590

15,590

15,280

15,280

31,320

(187,080)

(187,080)

(187,080)

(155,760)

450

450

15,590

15,590

15,490

15,490

31,530

(208,080)

(208,080)

(208,080)

(176,550)

Service Human Resources
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Human Resources			
Employee Expenses	670	670	670
Direct employee expenses	670	670	670
Transport Related Expenses	200	200	200
Public transport	150	150	150
Car allowances	50	50	50
Supplies & Services	9,620	9,620	9,620
Communications & computing	4,800	4,800	4,800
Grants & subscriptions	4,820	4,820	4,820
Third Party Payments	218,310	218,310	221,580
Other local authorities	218,310	218,310	221,580
Support Services Expenditure	80,860	80,070	81,440
Chief Executive	2,380	2,380	2,550
Corporate Services	64,240	64,240	67,790
Administrative Buildings	10,800	10,800	8,450
Other Support Services	3,440	2,650	2,650
Gross Expenditure	309,660	308,870	313,510
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	309,660	308,870	313,510

Service Pollution Control
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Pollution Control

Supplies & Services

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Equipment furniture & materials	13,700	13,700	15,060
Clothes, uniform & laundry	60	60	0
Printing stationery general	1,000	1,000	0
Services	21,590	21,820	27,090
Grants & subscriptions	1,200	1,200	1,200

Support Services Expenditure

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Corporate Services	2,850	2,850	3,000
Community Services	245,250	245,250	282,620

Gross Expenditure

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
	285,650	285,880	328,970

Customer & client receipts

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
	(7,040)	(7,040)	(5,970)
Sales of product or materials	(380)	(380)	(380)
Fees and charges for services	(6,660)	(6,660)	(5,590)

Other recharges

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
	0	(230)	0
Other Recharge Income	0	(230)	0

Gross Income

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
	(7,040)	(7,270)	(5,970)

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
	278,610	278,610	323,000

Service Property Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Property Services

Employee Expenses

Direct employee expenses
Indirect employee expenses

Transport Related Expenses

Public transport
Car allowances

Supplies & Services

Equipment furniture & materials
Clothes, uniform & laundry
Printing stationery general
Services
Communications & computing

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Administrative Buildings
Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

452,240

448,840
3,400

600

200
400

13,930

200
160
3,250
20
10,300

101,480

2,190
68,550
3,980
22,010
4,750

568,250

568,250

452,240

448,840
3,400

600

200
400

13,930

200
160
3,250
20
10,300

100,080

2,190
68,550
3,980
22,010
3,350

566,850

566,850

474,700

471,300
3,400

600

200
400

15,080

200
160
3,250
20
11,450

107,280

2,370
80,280
4,060
17,220
3,350

597,660

597,660

Service Public Carriage Administration
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Public Carriage Administration			
Employee Expenses	1,500	1,500	1,500
Direct employee expenses	1,500	1,500	1,500
Premises Related Expenses	720	720	720
Rents	720	720	720
Supplies & Services	4,410	4,410	4,410
Equipment furniture & materials	60	60	60
Services	4,110	4,110	4,110
Communications & computing	240	240	240
Support Services Expenditure	69,710	69,710	63,900
Corporate Services	11,820	11,820	580
Community Services	57,700	57,700	63,130
Other Support Services	190	190	190
Gross Expenditure	76,340	76,340	70,530
Customer & client receipts	(74,730)	(74,730)	(76,200)
Sales of product or materials	(71,730)	(71,730)	(70,200)
Fees and charges for services	(3,000)	(3,000)	(6,000)
Gross Income	(74,730)	(74,730)	(76,200)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	1,610	1,610	(5,670)

Service Public Conveniences
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Public Conveniences

Premises Related Expenses

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Repairs, alterations & buildings	11,920	11,220	26,060
Energy costs	4,660	4,660	5,450
Rates	7,590	7,590	6,550
Water services	3,340	3,340	1,700
Fixtures & fittings	10	10	10

Supplies & Services

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Equipment furniture & materials	4,440	4,440	4,440
Clothes, uniform & laundry	80	80	80
Services	8,960	8,960	8,960

Support Services Expenditure

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Chief Executive	1,160	1,160	1,270
Corporate Services	11,000	11,000	11,220

Gross Expenditure

53,160	52,460	65,740
--------	--------	--------

Customer & client receipts

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Sales of product or materials	(250)	(250)	(250)

Gross Income

(250)	(250)	(250)
-------	-------	-------

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

52,910	52,210	65,490
--------	--------	--------

Service Public Health and Wellbeing
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Public Health and Wellbeing

Employee Expenses

Direct employee expenses

Transport Related Expenses

Contract leases

Public transport

Car allowances

Supplies & Services

Services

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Administrative Buildings

Other Support Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

133,120

133,120

1,150

750

200

200

10,410

10,410

127,320

1,420

88,250

26,510

9,750

1,390

272,000

(19,520)

(19,520)

(19,520)

252,480

114,770

114,770

1,150

750

200

200

10,410

10,410

126,800

1,420

88,250

26,510

9,750

870

253,130

(19,520)

(19,520)

(19,520)

233,610

130,940

130,940

1,150

750

200

200

11,910

11,910

134,570

1,530

92,760

31,780

7,630

870

278,570

(16,010)

(16,010)

(16,010)

262,560

Service Recruitment and Training Expense
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Recruitment and Training Expense

Employee Expenses

Direct employee expenses
Indirect employee expenses

Gross Expenditure

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

73,750

2,000

71,750

73,750

0

73,750

2019/20
Projected
Outturn

73,750

2,000

71,750

73,750

0

73,750

2020/21
Original
Estimate

73,750

2,000

71,750

73,750

0

73,750

Service Reprographics
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Reprographics

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Employee Expenses	114,620	112,220	119,310
Direct employee expenses	114,620	112,220	119,310
Premises Related Expenses	7,020	2,320	7,020
Repairs, alterations & buildings	7,020	2,320	7,020
Supplies & Services	121,320	112,640	106,640
Equipment furniture & materials	84,670	61,390	63,190
Printing stationery general	36,650	43,250	43,450
Communications & computing	0	8,000	0
Support Services Expenditure	84,090	40,870	39,450
Chief Executive	2,850	2,850	2,960
Corporate Services	24,150	24,150	25,440
Community Services	130	130	0
Administrative Buildings	12,400	12,400	9,700
Other Support Services	44,560	1,340	1,350
Gross Expenditure	327,050	268,050	272,420
Other recharges	(107,610)	(20,090)	(20,090)
Other Recharge Income	(107,610)	(20,090)	(20,090)
Gross Income	(107,610)	(20,090)	(20,090)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	219,440	247,960	252,330

Service Rodent and Pest Control
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Rodent and Pest Control

Supplies & Services

Services

Support Services Expenditure

Corporate Services

Community Services

Gross Expenditure

Customer & client receipts

Sales of product or materials

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

1,500

1,500

16,460

110

16,350

17,960

(4,500)

(4,500)

(4,500)

13,460

1,500

1,500

16,460

110

16,350

17,960

(4,500)

(4,500)

(4,500)

13,460

0

0

20,690

120

20,570

20,690

0

0

0

20,690

Service	Sports Development and Comm Rec	RO/RA Reference Details:	
Cabinet Portfolio	Community and Leisure	RO5A	Cultural & Related Services
Directorate	Communities	RO502	Recreation & sport

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Sports Development and Comm Rec			
Employee Expenses	145,740	145,740	150,850
Direct employee expenses	145,740	145,740	150,850
Premises Related Expenses	52,000	52,000	55,710
Repairs, alterations & buildings	2,550	2,550	2,550
Energy costs	11,500	11,500	13,910
Rents	2,150	2,150	2,150
Rates	0	0	300
Water services	6,020	6,020	6,020
Fixtures & fittings	610	610	610
Cleaning & domestic supplies	1,100	1,100	2,100
Grounds maintenance costs	28,070	28,070	28,070
Transport Related Expenses	7,570	7,570	7,580
Transport recharges	7,020	7,020	7,030
Public transport	50	50	50
Car allowances	500	500	500
Supplies & Services	37,600	37,600	38,030
Equipment furniture & materials	2,250	2,250	2,250
Clothes, uniform & laundry	300	300	300
Printing stationery general	2,030	2,030	2,030
Services	28,540	28,540	28,970
Communications & computing	130	130	130
Expenses	500	500	500
Grants & subscriptions	3,850	3,850	3,850
Third Party Payments	1,300	1,300	1,300
Transport operators	1,300	1,300	1,300
Transfer Payments	2,000	2,000	1,000
Other transfer payments	2,000	2,000	1,000
Support Services Expenditure	38,430	38,300	45,020
Chief Executive	690	690	750
Corporate Services	8,780	8,780	15,320
Community Services	21,710	21,710	23,000
Administrative Buildings	5,400	5,400	4,230
Other Support Services	1,850	1,720	1,720

Service	Sports Development and Comm Rec	RO/RA Reference Details:	
Cabinet Portfolio	Community and Leisure	RO5A	Cultural & Related Services
Directorate	Communities	RO502	Recreation & sport

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Gross Expenditure	284,640	284,510	299,490
Other grants, re-imbursements or contributions	(620)	(620)	(620)
Other grants or contributions	(620)	(620)	(620)
Customer & client receipts	(21,230)	(21,230)	(21,230)
Sales of product or materials	(320)	(320)	(320)
Fees and charges for services	(14,410)	(14,410)	(14,410)
Rents tithes way leaves etc	(6,500)	(6,500)	(6,500)
Gross Income	(21,850)	(21,850)	(21,850)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	262,790	262,660	277,640

Service St Georges Centre
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
 TSR Trading Accounts
 RS731 External Trading Accounts net

St Georges Centre

Supplies & Services

Services

Support Services Expenditure

Corporate Services

Gross Expenditure

Customer & client receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

1,181,860

1,275,860

1,323,230

1,181,860

1,275,860

1,323,230

21,200

21,200

36,690

21,200

21,200

36,690

1,203,060

1,297,060

1,359,920

(1,181,860)

(1,275,860)

(1,323,230)

(1,181,860)

(1,275,860)

(1,323,230)

(1,181,860)

(1,275,860)

(1,323,230)

21,200

21,200

36,690

Service Town Pontoon
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO280 Airports harbours and toll facilities

Town Pontoon

Premises Related Expenses

	10,500	500	500
Repairs, alterations & buildings	10,000	0	0
Cleaning & domestic supplies	500	500	500

Supplies & Services

	61,460	61,460	85,460
Equipment furniture & materials	17,790	17,790	17,790
Services	43,670	43,670	43,670
Miscellaneous expenses	0	0	24,000

Support Services Expenditure

	17,460	17,460	17,810
Corporate Services	17,460	17,460	17,810

Gross Expenditure

89,420	79,420	103,770
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Gross Income

0	0	0
----------	----------	----------

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

89,420	79,420	103,770
---------------	---------------	----------------

Service Tourism
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO504 Tourism

Tourism

Employee Expenses

48,530

48,530

50,550

Direct employee expenses

48,530

48,530

50,550

Transport Related Expenses

250

250

250

Public transport

100

100

100

Car allowances

150

150

150

Supplies & Services

20,200

20,200

30,200

Equipment furniture & materials

3,950

3,950

3,950

Clothes, uniform & laundry

250

250

250

Services

800

800

800

Expenses

7,200

7,200

17,200

Grants & subscriptions

8,000

8,000

8,000

Support Services Expenditure

68,470

68,460

51,520

Chief Executive

2,550

2,550

2,650

Corporate Services

43,620

43,620

25,930

Community Services

20,740

20,740

21,390

Other Support Services

1,560

1,550

1,550

Gross Expenditure

137,450

137,440

132,520

Customer & client receipts

(13,350)

(13,350)

(13,350)

Sales of product or materials

(13,350)

(13,350)

(13,350)

Gross Income

(13,350)

(13,350)

(13,350)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

124,100

124,090

119,170

Service Town Centre Initiative
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO504 Tourism

Town Centre Initiative

Employee Expenses

Direct employee expenses

Premises Related Expenses

Water services

Transport Related Expenses

Car allowances

Supplies & Services

Equipment furniture & materials

Printing stationery general

Services

Expenses

Miscellaneous expenses

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Operational Services

Other Support Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Customer & client receipts

Sales of product or materials

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

53,780

53,780

220

220

50

50

62,500

0

3,500

500

4,000

54,500

46,840

750

4,920

31,860

9,230

80

163,390

(5,000)

(5,000)

(28,300)

(10,000)

(18,300)

(33,300)

130,090

53,780

53,780

220

220

50

50

62,500

0

3,500

500

4,000

54,500

46,790

750

4,920

31,860

9,230

30

163,340

(5,000)

(5,000)

(28,300)

(10,000)

(18,300)

(33,300)

130,040

55,960

55,960

220

220

50

50

132,500

50,000

3,500

500

4,000

74,500

51,300

810

8,390

32,810

9,260

30

240,030

(5,000)

(5,000)

(10,300)

(10,000)

(300)

(15,300)

224,730

Service Town Pier
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
RO2 Highways & Transport Services
RO280 Airports harbours and toll facilities

Town Pier

Supplies & Services

Services 440
Communications & computing 600

Support Services Expenditure

Corporate Services 18,220

Gross Expenditure

Customer & client receipts

Rents tithes way leaves etc (3,000)

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

1,040

1,040

1,040

440

440

440

600

600

600

18,220

18,220

18,570

18,220

18,220

18,570

19,260

19,260

19,610

(3,000)

(3,000)

(3,000)

(3,000)

(3,000)

(3,000)

(3,000)

(3,000)

(3,000)

16,260

16,260

16,610

Service Town Services
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

Town Services

Premises Related Expenses

Grounds maintenance costs

Supplies & Services

Clothes, uniform & laundry

Miscellaneous expenses

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

1,000

1,000

1,000

500

500

8,560

420

6,570

1,330

240

10,560

10,560

1,000

1,000

1,000

500

500

8,510

420

6,570

1,330

190

10,510

10,510

1,000

1,000

1,000

500

500

6,650

450

4,660

1,350

190

8,650

8,650

Service The Woodville
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

The Woodville

Employee Expenses

Direct employee expenses

Premises Related Expenses

Energy costs
Rates
Water services
Fixtures & fittings
Cleaning & domestic supplies

Supplies & Services

Equipment furniture & materials
Catering
Clothes, uniform & laundry
Printing stationery general
Services
Expenses
Miscellaneous expenses

Transfer Payments

Other transfer payments

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Other Support Services

Gross Expenditure

Customer & client receipts

Sales of product or materials
Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

535,060

535,060

119,420

60,450

25,570

5,320

2,080

26,000

263,990

43,390

103,500

800

2,550

106,250

6,000

1,500

5,600

5,600

155,770

4,990

81,430

5,980

63,370

1,079,840

(595,920)

(276,000)

(319,920)

(595,920)

483,920

504,020

504,020

211,420

60,450

25,570

5,320

94,080

26,000

296,440

43,390

103,500

800

2,000

106,250

6,000

34,500

5,600

5,600

155,010

4,990

81,430

5,980

62,610

1,172,490

(595,920)

(276,000)

(319,920)

(595,920)

576,570

576,360

576,360

133,190

60,450

29,420

5,320

15,000

23,000

252,410

12,170

108,000

800

800

120,640

6,000

4,000

5,600

5,600

174,180

5,420

98,040

8,110

62,610

1,141,740

(654,500)

(309,000)

(345,500)

(654,500)

487,240

Housing and Operations: Service Summary

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Allotments			
Gross Expenditure	74,100	74,100	74,790
Gross Income	(12,020)	(12,020)	(12,020)
Net Expenditure	62,080	62,080	62,770
Assistance Housing			
Gross Expenditure	24,530	24,530	16,260
Gross Income	(4,000)	(4,000)	(4,000)
Net Expenditure	20,530	20,530	12,260
Choice Based Lettings			
Gross Expenditure	7,500	7,500	7,500
Net Expenditure	7,500	7,500	7,500
Cemeteries and Burial Admin			
Gross Expenditure	515,450	517,100	523,500
Gross Income	(199,070)	(199,070)	(204,070)
Net Expenditure	316,380	318,030	319,430
Denton Caravan Site			
Gross Expenditure	30,560	30,560	38,810
Gross Income	(35,540)	(35,540)	(35,540)
Net Expenditure	(4,980)	(4,980)	3,270
Director Housing and Operations			
Gross Expenditure	148,170	148,040	154,750
Net Expenditure	148,170	148,040	154,750
Homelessness			

Housing and Operations: Service Summary

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Gross Expenditure	714,660	1,293,830	1,185,850
Gross Income	(222,700)	(802,900)	(594,020)
Net Expenditure	<u>491,960</u>	<u>490,930</u>	<u>591,830</u>
Horticulture Parks Open Spaces			
Gross Expenditure	1,412,480	1,466,620	1,503,490
Gross Income	(21,960)	(21,960)	(21,960)
Net Expenditure	<u>1,390,520</u>	<u>1,444,660</u>	<u>1,481,530</u>
Miscellaneous Housing Services			
Gross Expenditure	210,760	210,200	247,940
Gross Income	(100)	(100)	(100)
Net Expenditure	<u>210,660</u>	<u>210,100</u>	<u>247,840</u>
Operational Services			
Gross Expenditure	1,022,570	1,043,380	1,019,800
Gross Income	(215,080)	(215,080)	(216,170)
Net Expenditure	<u>807,490</u>	<u>828,300</u>	<u>803,630</u>
Parking Car Parks			
Gross Expenditure	388,460	403,460	409,490
Gross Income	(1,727,290)	(1,742,290)	(1,521,450)
Net Expenditure	<u>(1,338,830)</u>	<u>(1,338,830)</u>	<u>(1,111,960)</u>
Parking Decriminalisation			
Gross Expenditure	883,080	918,420	914,400
Gross Income	(794,100)	(832,780)	(784,500)
Net Expenditure	<u>88,980</u>	<u>85,640</u>	<u>129,900</u>
Private Housing Standards			
Gross Expenditure	149,470	149,470	117,930

Housing and Operations: Service Summary

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Gross Income	(2,450)	(2,450)	(2,000)
Net Expenditure	147,020	147,020	115,930
Recycling			
Gross Expenditure	1,291,210	1,384,900	1,467,900
Gross Income	(815,000)	(828,000)	(842,000)
Net Expenditure	476,210	556,900	625,900
Refuse Collection			
Gross Expenditure	1,045,690	1,088,630	1,106,790
Gross Income	(57,000)	(159,270)	(60,000)
Net Expenditure	988,690	929,360	1,046,790
Trade Refuse Collection			
Gross Expenditure	426,120	416,790	439,610
Gross Income	(486,740)	(486,740)	(517,420)
Net Expenditure	(60,620)	(69,950)	(77,810)
Renovation Property Grant			
Gross Expenditure	984,120	984,120	122,130
Gross Income	(832,800)	(832,800)	0
Net Expenditure	151,320	151,320	122,130
Southfield Shaw Park Homes			
Gross Expenditure	70,790	70,790	61,270
Gross Income	(147,920)	(147,920)	(147,920)
Net Expenditure	(77,130)	(77,130)	(86,650)
Statutory Contribution to HRA			
Gross Expenditure	10,620	10,620	10,620
Net Expenditure	10,620	10,620	10,620

Housing and Operations: Service Summary

Street Cleansing

Gross Expenditure
Gross Income

Net Expenditure

**2019/20
Original
Estimate**

1,394,780
(3,650)

1,391,130

**2019/20
Projected
Outturn**

1,340,100
(3,650)

1,336,450

**2020/21
Original
Estimate**

1,502,010
(3,150)

1,498,860

Service Allotments
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:
RO5A Cultural & Related Services
RO507 Parks and Open Spaces

Allotments

Premises Related Expenses

Water services 3,000
Grounds maintenance costs 10,500

Transport Related Expenses

Transport recharges 1,760

Supplies & Services

Grants & subscriptions 60

Support Services Expenditure

Corporate Services 1,690
Community Services 28,060
Operational Services 29,030

Gross Expenditure

Customer & client receipts

Rents tithes way leaves etc (12,020)

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

13,500

13,500

13,500

3,000

3,000

3,000

10,500

10,500

10,500

1,760

1,760

1,880

1,760

1,760

1,880

60

60

60

60

60

60

58,780

58,780

59,350

1,690

1,690

1,670

28,060

28,060

30,520

29,030

29,030

27,160

74,100

74,100

74,790

(12,020)

(12,020)

(12,020)

(12,020)

(12,020)

(12,020)

(12,020)

(12,020)

(12,020)

62,080

62,080

62,770

Service Assistance Housing
Cabinet Portfolio Housing Services
Directorate Housing and Operations

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO409 Housing strategy advice and enabling

Assistance Housing

Supplies & Services

Grants & subscriptions

Support Services Expenditure

Corporate Services

Gross Expenditure

Customer & client receipts

Sales of product or materials

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

2,340

2,340

22,190

22,190

24,530

(4,000)

(4,000)

(4,000)

20,530

2,340

2,340

22,190

22,190

24,530

(4,000)

(4,000)

(4,000)

20,530

2,340

2,340

13,920

13,920

16,260

(4,000)

(4,000)

(4,000)

12,260

Service Choice Based Lettings
Cabinet Portfolio Housing Services
Directorate Housing and Operations

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO409 Housing strategy advice and enabling

Choice Based Lettings

Supplies & Services

Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2019/20
Original
Estimate

7,500

7,500

7,500

7,500

2019/20
Projected
Outturn

7,500

7,500

7,500

7,500

2020/21
Original
Estimate

7,500

7,500

7,500

7,500

Service Cemeteries and Burial Admin
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5210 Cemetery, cremation & mortuary

Cemeteries and Burial Admin

Employee Expenses

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Employee Expenses	295,150	283,770	280,930
Direct employee expenses	294,400	283,020	280,180
Indirect employee expenses	750	750	750

Premises Related Expenses

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Premises Related Expenses	70,310	83,430	73,210
Repairs, alterations & buildings	17,680	30,800	17,680
Energy costs	4,640	4,640	4,640
Rates	12,880	12,880	15,780
Water services	2,140	2,140	2,140
Fixtures & fittings	600	600	600
Cleaning & domestic supplies	280	280	280
Grounds maintenance costs	32,090	32,090	32,090

Transport Related Expenses

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Transport Related Expenses	24,130	24,130	12,620
Transport recharges	21,060	21,060	9,450
Contract leases	2,900	2,900	3,000
Public transport	30	30	30
Car allowances	140	140	140

Supplies & Services

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Supplies & Services	9,730	9,730	13,660
Equipment furniture & materials	3,680	3,680	3,680
Clothes, uniform & laundry	200	200	200
Printing stationery general	100	100	100
Services	5,750	5,750	9,680

Support Services Expenditure

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Support Services Expenditure	116,130	116,040	143,080
Chief Executive	2,500	2,500	2,700
Corporate Services	32,830	32,830	44,980
Community Services	660	660	680
Operational Services	78,510	78,510	93,170
Other Support Services	1,630	1,540	1,550

Gross Expenditure

Customer & client receipts

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Gross Expenditure	515,450	517,100	523,500
Customer & client receipts	(199,070)	(199,070)	(204,070)
Sales of product or materials	0	0	(5,000)
Fees and charges for services	(199,070)	(199,070)	(199,070)

Service Cemeteries and Burial Admin
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:

RO5B Environmental & Regulatory
RO5210 Cemetery, cremation & mortuary

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2019/20
Original
Estimate**

(199,070)

316,380

**2019/20
Projected
Outturn**

(199,070)

318,030

**2020/21
Original
Estimate**

(204,070)

319,430

Service Denton Caravan Site
Cabinet Portfolio Housing Services
Directorate Housing and Operations

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO460 Other council properties-travellers

Denton Caravan Site

Premises Related Expenses

Repairs, alterations & buildings
 Energy costs
 Water services

26,000

26,000

34,190

9,000

9,000

9,000

1,000

1,000

1,570

16,000

16,000

23,620

Supplies & Services

30

30

30

Services

30

30

30

Support Services Expenditure

4,530

4,530

4,590

Corporate Services

2,940

2,940

3,000

Community Services

1,590

1,590

1,590

Gross Expenditure

30,560

30,560

38,810

Customer & client receipts

(35,540)

(35,540)

(35,540)

Rents tithes way leaves etc

(35,540)

(35,540)

(35,540)

Gross Income

(35,540)

(35,540)

(35,540)

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

(4,980)

(4,980)

3,270

Service	Director Housing and Operations	RO/RA Reference Details:	
Cabinet Portfolio	Leader	RO6A	Central Services
Directorate	Housing and Operations	RO6489	Management & support services

Director Housing and Operations

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Employee Expenses	120,110	120,110	125,550
Direct employee expenses	120,110	120,110	125,550
Transport Related Expenses	6,870	6,870	7,070
Contract leases	6,800	6,800	7,000
Public transport	70	70	70
Supplies & Services	110	70	70
Printing stationery general	40	0	0
Communications & computing	30	30	30
Expenses	40	40	40
Support Services Expenditure	21,080	20,990	22,060
Chief Executive	430	430	460
Corporate Services	16,910	16,910	18,670
Community Services	130	130	0
Administrative Buildings	2,700	2,700	2,110
Other Support Services	910	820	820
Gross Expenditure	148,170	148,040	154,750
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	148,170	148,040	154,750

Service Homelessness
Cabinet Portfolio Housing Services
Directorate Housing and Operations

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO440 Homelessness

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Homelessness			
Employee Expenses	344,090	374,090	342,540
Direct employee expenses	344,090	374,090	342,540
Transport Related Expenses	600	600	600
Public transport	100	100	100
Car allowances	500	500	500
Supplies & Services	280,570	830,770	724,540
Equipment furniture & materials	70	70	70
Services	96,500	646,700	540,470
Grants & subscriptions	8,000	8,000	8,000
Miscellaneous expenses	176,000	176,000	176,000
Support Services Expenditure	89,400	88,370	118,170
Chief Executive	2,420	2,420	2,620
Corporate Services	26,720	26,720	62,760
Community Services	26,090	26,090	26,110
Administrative Buildings	29,680	29,680	23,220
Other Support Services	4,490	3,460	3,460
Gross Expenditure	714,660	1,293,830	1,185,850
Government grants	0	(346,370)	(256,340)
Government grants	0	(346,370)	(256,340)
Other grants, re-imbursements or contributions	(150,050)	(383,880)	(337,680)
Other grants or contributions	(150,050)	(383,880)	(337,680)
Other recharges	(72,650)	(72,650)	0
Other Recharge Income	(72,650)	(72,650)	0
Gross Income	(222,700)	(802,900)	(594,020)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	491,960	490,930	591,830

Service Horticulture Parks Open Spaces
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:
RO5A Cultural & Related Services
RO507 Parks and Open Spaces

Horticulture Parks Open Spaces

Employee Expenses

Direct employee expenses
Indirect employee expenses

Premises Related Expenses

Repairs, alterations & buildings
Energy costs
Rents
Rates
Water services
Fixtures & fittings
Grounds maintenance costs

Transport Related Expenses

Direct transport costs
Transport recharges

Supplies & Services

Equipment furniture & materials
Services

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Operational Services
Other Support Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Customer & client receipts

Sales of product or materials
Rents tithes way leaves etc

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

606,780

606,580
200

123,800

44,100
4,940
600
2,400
9,080
21,770
40,910

97,840

6,500
91,340

68,490

50,410
18,080

515,570

2,810
63,770
21,830
426,970
190

1,412,480

(270)

(270)

(21,690)

(500)
(21,190)

618,160

617,960
200

166,650

83,500
4,940
600
2,400
9,080
21,770
44,360

97,840

6,500
91,340

68,490

50,410
18,080

515,480

2,810
63,770
21,830
426,970
100

1,466,620

(270)

(270)

(21,690)

(500)
(21,190)

664,490

664,290
200

123,900

44,100
4,940
600
2,500
9,080
21,770
40,910

104,310

6,500
97,810

68,490

50,410
18,080

542,300

2,930
71,170
21,130
446,970
100

1,503,490

(270)

(270)

(21,690)

(500)
(21,190)

Service Horticulture Parks Open Spaces
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:
 RO5A Cultural & Related Services
 RO507 Parks and Open Spaces

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

**2019/20
Original
Estimate**

(21,960)

1,390,520

**2019/20
Projected
Outturn**

(21,960)

1,444,660

**2020/21
Original
Estimate**

(21,960)

1,481,530

Service	Miscellaneous Housing Services	RO/RA Reference Details:	
Cabinet Portfolio	Housing Services	RO4	Housing Services (GFRA only)
Directorate	Housing and Operations	RO409	Housing strategy advice and enabling

Miscellaneous Housing Services

Employee Expenses

127,460

127,460

135,770

Direct employee expenses

126,760

126,760

135,070

Indirect employee expenses

700

700

700

Transport Related Expenses

1,150

1,150

1,150

Public transport

150

150

150

Car allowances

1,000

1,000

1,000

Supplies & Services

2,000

2,000

37,000

Equipment furniture & materials

300

300

300

Clothes, uniform & laundry

200

200

200

Printing stationery general

600

600

600

Services

200

200

35,200

Expenses

400

400

400

Miscellaneous expenses

300

300

300

Support Services Expenditure

80,150

79,590

74,020

Chief Executive

1,510

1,510

1,640

Corporate Services

26,390

26,390

25,630

Community Services

37,020

37,020

35,020

Administrative Buildings

13,500

13,500

10,560

Other Support Services

1,730

1,170

1,170

Gross Expenditure

210,760

210,200

247,940

Customer & client receipts

(100)

(100)

(100)

Sales of product or materials

(100)

(100)

(100)

Gross Income

(100)

(100)

(100)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

210,660

210,100

247,840

Service Operational Services
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Operational Services

Employee Expenses

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Employee Expenses	209,520	232,870	271,740
Direct employee expenses	209,520	232,870	271,740

Premises Related Expenses

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Premises Related Expenses	132,990	132,990	135,460
Repairs, alterations & buildings	48,810	48,810	48,810
Energy costs	20,500	20,500	20,500
Rates	57,680	57,680	60,150
Water services	6,000	6,000	6,000

Transport Related Expenses

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Transport Related Expenses	31,280	31,280	49,240
Transport recharges	21,680	21,680	39,640
Contract leases	8,300	8,300	8,300
Public transport	500	500	500
Car allowances	800	800	800

Supplies & Services

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Supplies & Services	61,370	60,170	70,170
Equipment furniture & materials	1,230	1,230	1,230
Clothes, uniform & laundry	25,000	25,000	30,000
Printing stationery general	9,000	7,800	7,800
Services	21,040	21,040	27,040
Communications & computing	4,000	4,000	3,000
Grants & subscriptions	100	100	100
Miscellaneous expenses	1,000	1,000	1,000

Support Services Expenditure

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Support Services Expenditure	587,410	586,070	493,190
Chief Executive	7,780	7,780	8,430
Corporate Services	324,500	324,500	301,520
Community Services	7,690	7,690	7,850
Operational Services	120,210	120,210	50,000
Other Support Services	127,230	125,890	125,390

Gross Expenditure

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Gross Expenditure	1,022,570	1,043,380	1,019,800

Customer & client receipts

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Customer & client receipts	(215,080)	(215,080)	(216,170)
Sales of product or materials	(10,000)	(10,000)	(11,090)
Fees and charges for services	(205,080)	(205,080)	(205,080)

Service Operational Services
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:

RO6A Central Services
RO6489 Management & support services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

(215,080)

807,490

2019/20
Projected
Outturn

(215,080)

828,300

2020/21
Original
Estimate

(216,170)

803,630

Service Parking Car Parks
Cabinet Portfolio Leader
Directorate Housing and Operations

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO250 Traffic management and road safety

Parking Car Parks

Premises Related Expenses

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Repairs, alterations & buildings	0	15,000	0
Energy costs	600	600	600
Rents	29,600	29,600	29,600
Rates	192,440	192,440	175,490
Cleaning & domestic supplies	1,340	1,340	1,340
Grounds maintenance costs	3,320	4,620	3,320

Transport Related Expenses

Transport recharges	7,020	7,020	3,830
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Supplies & Services

Equipment furniture & materials	19,370	18,070	19,370
Services	23,170	23,170	23,170
Grants & subscriptions	720	720	720
Miscellaneous expenses	710	710	710

Support Services Expenditure

Corporate Services	14,270	14,270	14,330
Community Services	95,900	95,900	137,010

Gross Expenditure

388,460	403,460	409,490
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Other grants, re-imbursements or contributions

Other grants or contributions	(65,000)	(65,000)	(65,000)
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Customer & client receipts

	(1,662,290)	(1,662,290)	(1,456,450)
Sales of product or materials	(1,350,060)	(1,350,060)	(1,160,620)
Fees and charges for services	(312,200)	(312,200)	(295,800)
Rents tithes way leaves etc	(30)	(30)	(30)

Other recharges

	0	(15,000)	0
Other Recharge Income	0	(15,000)	0

Gross Income

(1,727,290)	(1,742,290)	(1,521,450)
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Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

(1,338,830)	(1,338,830)	(1,111,960)
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Service Parking Decriminalisation
Cabinet Portfolio Leader
Directorate Housing and Operations

RO/RA Reference Details:
RO2 Highways & Transport Services
RO260 Parking services

Parking Decriminalisation

Employee Expenses

	421,190	396,870	445,540
Direct employee expenses	416,190	391,870	440,540
Indirect employee expenses	5,000	5,000	5,000

Transport Related Expenses

	4,710	4,710	5,030
Transport recharges	3,510	3,510	3,830
Public transport	1,000	1,000	1,000
Car allowances	200	200	200

Supplies & Services

	176,350	236,010	176,350
Equipment furniture & materials	61,320	120,980	61,320
Clothes, uniform & laundry	2,510	2,510	2,510
Printing stationery general	7,550	7,550	7,550
Services	70,560	70,560	70,560
Communications & computing	26,030	26,030	26,030
Grants & subscriptions	8,130	8,130	8,130
Miscellaneous expenses	250	250	250

Third Party Payments

	1,700	1,700	1,700
Other agencies	1,700	1,700	1,700

Support Services Expenditure

	279,130	279,130	285,780
Chief Executive	4,400	4,400	4,780
Corporate Services	88,640	88,640	101,720
Community Services	3,980	3,980	4,060
Operational Services	48,870	48,870	44,930
Administrative Buildings	13,150	13,150	10,200
Other Support Services	120,090	120,090	120,090

Gross Expenditure

883,080	918,420	914,400
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Customer & client receipts

	(794,100)	(799,780)	(784,500)
Sales of product or materials	(262,000)	(292,000)	(252,400)
Fees and charges for services	(532,100)	(507,780)	(532,100)

Other recharges

	0	(33,000)	0
Other Recharge Income	0	(33,000)	0

Service Parking Decriminalisation

Cabinet Portfolio Leader

Directorate Housing and Operations

RO/RA Reference Details:

RO2 Highways & Transport Services

RO260 Parking services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

(794,100)

88,980

2019/20
Projected
Outturn

(832,780)

85,640

2020/21
Original
Estimate

(784,500)

129,900

Service Private Housing Standards
Cabinet Portfolio Housing Services
Directorate Housing and Operations

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Private Housing Standards

Supplies & Services

Miscellaneous expenses

Support Services Expenditure

Corporate Services

Community Services

Gross Expenditure

Customer & client receipts

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

3,000

3,000

146,470

15,220

131,250

149,470

(2,450)

(2,450)

(2,450)

147,020

3,000

3,000

146,470

15,220

131,250

149,470

(2,450)

(2,450)

(2,450)

147,020

3,000

3,000

114,930

15,500

99,430

117,930

(2,000)

(2,000)

(2,000)

115,930

Service Recycling
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5281 Waste management

Recycling

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Employee Expenses	836,920	895,760	908,660
Direct employee expenses	836,920	895,760	908,660
Transport Related Expenses	208,470	230,320	223,020
Transport recharges	207,470	229,320	222,020
Public transport	1,000	1,000	1,000
Supplies & Services	105,720	118,720	120,720
Equipment furniture & materials	55,000	68,000	65,000
Services	29,690	29,690	34,690
Communications & computing	16,030	16,030	16,030
Miscellaneous expenses	5,000	5,000	5,000
Third Party Payments	5,000	5,000	15,000
Other local authorities	5,000	5,000	15,000
Support Services Expenditure	135,100	135,100	200,500
Corporate Services	30,980	30,980	51,550
Community Services	21,240	21,240	19,890
Operational Services	82,880	82,880	129,060
Gross Expenditure	1,291,210	1,384,900	1,467,900
Other grants, re-imbursements or contributions	(800,000)	(813,000)	(830,000)
Other grants or contributions	(800,000)	(813,000)	(830,000)
Customer & client receipts	(15,000)	(15,000)	(12,000)
Sales of product or materials	(15,000)	(15,000)	(12,000)
Gross Income	(815,000)	(828,000)	(842,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	476,210	556,900	625,900

Service Refuse Collection
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5281 Waste management

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Refuse Collection			
Employee Expenses	694,500	705,870	687,340
Direct employee expenses	694,500	705,870	687,340
Transport Related Expenses	172,170	203,740	180,750
Transport recharges	172,170	203,740	180,750
Supplies & Services	86,500	86,500	91,500
Equipment furniture & materials	48,000	48,000	48,000
Services	35,000	35,000	40,000
Communications & computing	3,500	3,500	3,500
Support Services Expenditure	92,520	92,520	147,200
Corporate Services	10,930	10,930	31,040
Community Services	15,390	15,390	15,700
Operational Services	66,200	66,200	100,460
Gross Expenditure	1,045,690	1,088,630	1,106,790
Other grants, re-imbursements or contributions	0	(102,270)	0
Other grants or contributions	0	(102,270)	0
Customer & client receipts	(57,000)	(57,000)	(60,000)
Fees and charges for services	(57,000)	(57,000)	(60,000)
Gross Income	(57,000)	(159,270)	(60,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	988,690	929,360	1,046,790

Service Trade Refuse Collection
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:
 TSR Trading Accounts
 RS731 External Trading Accounts net

Trade Refuse Collection

Employee Expenses

Direct employee expenses

Transport Related Expenses

Transport recharges

Supplies & Services

Equipment furniture & materials

Services

Communications & computing

Support Services Expenditure

Corporate Services

Community Services

Operational Services

Other Support Services

Gross Expenditure

Customer & client receipts

Sales of product or materials

Fees and charges for services

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

59,560

59,560

22,070

22,070

265,110

10,500

254,610

0

79,380

50,120

21,060

7,620

580

426,120

(486,740)

(7,000)

(479,740)

(486,740)

(60,620)

50,230

50,230

22,070

22,070

265,110

10,500

254,610

0

79,380

50,120

21,060

7,620

580

416,790

(486,740)

(7,000)

(479,740)

(486,740)

(69,950)

62,260

62,260

14,350

14,350

277,000

15,500

260,000

1,500

86,000

50,990

21,490

12,940

580

439,610

(517,420)

(10,000)

(507,420)

(517,420)

(77,810)

Service Renovation Property Grant
Cabinet Portfolio Housing Services
Directorate Housing and Operations

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO409 Housing strategy advice and enabling

Renovation Property Grant

Supplies & Services

Equipment furniture & materials
Grants & subscriptions

Support Services Expenditure

Corporate Services
Community Services

Gross Expenditure

Government grants

Government grants

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

833,000

833,000

200

200

200

200

832,800

832,800

0

151,120

151,120

121,930

7,530

7,530

7,690

143,590

143,590

114,240

984,120

984,120

122,130

(832,800)

(832,800)

0

(832,800)

(832,800)

0

(832,800)

(832,800)

0

151,320

151,320

122,130

Service Southfield Shaw Park Homes
Cabinet Portfolio Housing Services
Directorate Housing and Operations

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO460 Other council properties-travellers

Southfield Shaw Park Homes

Premises Related Expenses

Repairs, alterations & buildings
Energy costs
Water services

64,650

64,650

55,090

13,330

13,330

13,330

29,420

29,420

30,890

21,900

21,900

10,870

Support Services Expenditure

Corporate Services
Community Services

6,140

6,140

6,180

2,150

2,150

2,190

3,990

3,990

3,990

Gross Expenditure

70,790

70,790

61,270

Other grants, re-imbursements or contributions

Other grants or contributions

(36,490)

(36,490)

(36,490)

(36,490)

(36,490)

(36,490)

Customer & client receipts

Rents tithes way leaves etc

(111,430)

(111,430)

(111,430)

(111,430)

(111,430)

(111,430)

Gross Income

(147,920)

(147,920)

(147,920)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

(77,130)

(77,130)

(86,650)

Service Statutory Contribution to HRA
Cabinet Portfolio Housing Services
Directorate Housing and Operations

RO/RA Reference Details:
 RS718 Contribution to HRA Community
 RS718 Contribution to the HRA re item

Statutory Contribution to HRA

Supplies & Services

Grants & subscriptions

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2019/20
Original
Estimate

10,620

10,620

10,620

10,620

2019/20
Projected
Outturn

10,620

10,620

10,620

10,620

2020/21
Original
Estimate

10,620

10,620

10,620

10,620

Service Street Cleansing
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:

RO5B Environmental & Regulatory
RO5270 Street cleansing not charged to Housing

Street Cleansing

Employee Expenses

862,160

807,480

1,073,930

Direct employee expenses

862,160

807,480

1,073,930

Transport Related Expenses

188,370

188,370

192,330

Transport recharges

188,370

188,370

192,330

Supplies & Services

71,870

71,870

71,980

Equipment furniture & materials

44,370

44,370

44,370

Clothes, uniform & laundry

0

0

850

Services

25,000

25,000

21,500

Communications & computing

0

0

2,760

Miscellaneous expenses

2,500

2,500

2,500

Support Services Expenditure

272,380

272,380

163,770

Corporate Services

230

230

20,230

Community Services

19,440

19,440

19,830

Operational Services

251,450

251,450

117,450

Other Support Services

1,260

1,260

6,260

Gross Expenditure

1,394,780

1,340,100

1,502,010

Customer & client receipts

(3,650)

(3,650)

(3,150)

Fees and charges for services

(3,650)

(3,650)

(3,150)

Gross Income

(3,650)

(3,650)

(3,150)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

1,391,130

1,336,450

1,498,860

Corporate Services: Service Summary

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Audit Fee and Bank Charges			
Gross Expenditure	161,040	161,040	138,150
Gross Income	(30,280)	(30,280)	(28,950)
Net Expenditure	130,760	130,760	109,200
Audit and Counter Fraud			
Gross Expenditure	347,040	345,830	397,970
Net Expenditure	347,040	345,830	397,970
Central Support Services			
Gross Expenditure	166,190	166,190	166,130
Gross Income	(166,190)	(166,190)	(166,130)
Net Expenditure	0	0	0
Corporate Management Expenses			
Gross Expenditure	1,206,170	1,390,130	1,223,980
Gross Income	0	(206,930)	0
Net Expenditure	1,206,170	1,183,200	1,223,980
Corporate Performance			
Gross Expenditure	212,630	241,760	286,810
Net Expenditure	212,630	241,760	286,810
Council Tax Collection			
Gross Expenditure	1,031,090	1,085,300	995,630
Gross Income	(569,730)	(624,940)	(569,730)
Net Expenditure	461,360	460,360	425,900
Director Corporate Services			

Corporate Services: Service Summary

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Gross Expenditure	132,170	317,230	140,280
Gross Income	0	(185,450)	0
Net Expenditure	132,170	131,780	140,280
Financial Services			
Gross Expenditure	1,010,180	1,364,210	1,057,580
Gross Income	(26,370)	(51,910)	(27,690)
Net Expenditure	983,810	1,312,300	1,029,890
Housing Benefit Administration			
Gross Expenditure	29,485,630	29,522,910	26,769,830
Gross Income	(28,850,160)	(28,932,040)	(26,105,160)
Net Expenditure	635,470	590,870	664,670
IT Services			
Gross Expenditure	1,449,160	1,424,450	1,488,250
Gross Income	(9,000)	(10,200)	(20,000)
Net Expenditure	1,440,160	1,414,250	1,468,250
Miscellaneous Financial and General			
Gross Expenditure	42,130	42,130	42,130
Capital Financing Costs	950,050	704,620	195,640
Net Expenditure	992,180	746,750	237,770
NNDR Collection			
Gross Expenditure	241,040	241,040	237,660
Gross Income	(111,530)	(111,530)	(111,530)
Net Expenditure	129,510	129,510	126,130
Parish Council Precepts			
Gross Expenditure	339,740	339,740	368,210

Corporate Services: Service Summary

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Net Expenditure	339,740	339,740	368,210
Procurement			
Gross Expenditure	32,420	32,320	31,140
Net Expenditure	32,420	32,320	31,140
Revenues and Benefits			
Gross Expenditure	1,861,210	1,814,800	1,913,450
Gross Income	(44,590)	(80,090)	(51,630)
Net Expenditure	1,816,620	1,734,710	1,861,820

Service Audit Fee and Bank Charges

Cabinet Portfolio Leader

Directorate Corporate Services

RO/RA Reference Details:

RO6A Central Services

RO6410 Corporate & democratic core

Audit Fee and Bank Charges

Supplies & Services

Expenses

Gross Expenditure

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

161,040

161,040

161,040

(30,280)

(30,280)

(30,280)

130,760

161,040

161,040

161,040

(30,280)

(30,280)

(30,280)

130,760

138,150

138,150

138,150

(28,950)

(28,950)

(28,950)

109,200

Service Audit and Counter Fraud
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Audit and Counter Fraud

Employee Expenses

	1,500	1,250	750
Indirect employee expenses	1,500	1,250	750

Transport Related Expenses

	450	700	500
Public transport	100	100	250
Car allowances	350	600	250

Supplies & Services

	13,330	13,080	14,800
Printing stationery general	300	50	0
Communications & computing Expenses	0	0	6,250
	12,030	12,030	7,550
Grants & subscriptions	1,000	1,000	1,000

Third Party Payments

	209,650	209,650	212,790
Other local authorities	209,650	209,650	212,790

Support Services Expenditure

	122,110	121,150	169,130
Corporate Services	100,480	100,480	151,990
Administrative Buildings	16,210	16,210	12,680
Other Support Services	5,420	4,460	4,460

Gross Expenditure

347,040	345,830	397,970
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Gross Income

0	0	0
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Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

347,040	345,830	397,970
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Service Central Support Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Central Support Services			
Supplies & Services	164,970	164,970	164,970
Equipment furniture & materials	22,650	22,650	22,650
Communications & computing	142,320	142,320	142,320
Support Services Expenditure	1,220	1,220	1,160
Corporate Services	1,220	1,220	1,160
Gross Expenditure	166,190	166,190	166,130
Other recharges	(166,190)	(166,190)	(166,130)
Other Recharge Income	(166,190)	(166,190)	(166,130)
Gross Income	(166,190)	(166,190)	(166,130)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	0	0	0

Service Corporate Management Expenses
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Corporate Management Expenses			
Employee Expenses	39,170	39,170	42,410
Direct employee expenses	39,170	39,170	42,410
Transport Related Expenses	430	430	430
Public transport	430	430	430
Supplies & Services	297,690	481,660	383,430
Printing stationery general	270	270	270
Services	13,400	30,980	13,650
Communications & computing	5,370	194,720	5,370
Expenses	145,440	145,440	145,440
Grants & subscriptions	16,810	16,810	18,700
Miscellaneous expenses	116,400	93,440	200,000
Support Services Expenditure	868,880	868,870	797,710
Chief Executive	5,880	5,880	6,210
Corporate Services	549,500	549,500	447,510
Community Services	289,420	289,420	309,580
Operational Services	24,070	24,070	34,410
Other Support Services	10	0	0
Gross Expenditure	1,206,170	1,390,130	1,223,980
Government grants	0	(182,000)	0
Government grants	0	(182,000)	0
Other recharges	0	(24,930)	0
Other Recharge Income	0	(24,930)	0
Gross Income	0	(206,930)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	1,206,170	1,183,200	1,223,980

Service	Corporate Performance	RO/RA Reference Details:	
Cabinet Portfolio	Performance and Administration	RO6A	Central Services
Directorate	Corporate Services	RO6489	Management & support services

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Corporate Performance			
Employee Expenses	164,890	192,680	232,770
Direct employee expenses	164,890	192,680	232,770
Transport Related Expenses	100	100	100
Public transport	100	100	100
Supplies & Services	5,400	6,920	5,400
Printing stationery general	250	250	250
Services	4,650	6,170	4,650
Communications & computing	500	500	500
Support Services Expenditure	42,240	42,060	48,540
Chief Executive	730	730	780
Corporate Services	27,350	27,350	35,650
Community Services	3,810	3,810	3,880
Administrative Buildings	8,940	8,940	6,990
Other Support Services	1,410	1,230	1,240
Gross Expenditure	212,630	241,760	286,810
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	212,630	241,760	286,810

Service Council Tax Collection
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6420 Local tax collection

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Council Tax Collection			
Transport Related Expenses	530	530	530
Public transport	530	530	530
Supplies & Services	79,270	133,480	78,270
Equipment furniture & materials	800	800	800
Printing stationery general	1,400	400	400
Services	11,570	56,780	11,570
Communications & computing	4,500	14,500	4,500
Expenses	61,000	61,000	61,000
Support Services Expenditure	951,290	951,290	916,830
Corporate Services	911,570	911,570	880,590
Other Support Services	39,720	39,720	36,240
Gross Expenditure	1,031,090	1,085,300	995,630
Government grants	(117,700)	(130,400)	(117,700)
Government grants	(117,700)	(130,400)	(117,700)
Other grants, re-imbursements or contributions	(451,030)	(493,540)	(451,030)
Other grants or contributions	(451,030)	(493,540)	(451,030)
Customer & client receipts	(1,000)	(1,000)	(1,000)
Fees and charges for services	(1,000)	(1,000)	(1,000)
Gross Income	(569,730)	(624,940)	(569,730)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	461,360	460,360	425,900

Service Director Corporate Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Director Corporate Services

Employee Expenses

Direct employee expenses

Transport Related Expenses

Contract leases

Public transport

Supplies & Services

Services

Expenses

Grants & subscriptions

Support Services Expenditure

Chief Executive

Corporate Services

Administrative Buildings

Other Support Services

Gross Expenditure

Government grants

Government grants

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

120,290

120,290

7,000

6,800

200

1,050

50

1,000

0

3,830

330

0

2,700

800

132,170

0

0

0

0

0

132,170

149,580

149,580

7,000

6,800

200

157,210

50

1,000

156,160

3,440

330

0

2,700

410

317,230

(147,650)

(147,650)

(37,800)

(37,800)

(185,450)

131,780

125,730

125,730

7,200

7,000

200

1,050

50

1,000

0

6,300

360

3,420

2,110

410

140,280

0

0

0

0

0

140,280

Service Financial Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Financial Services

Employee Expenses

	745,460	1,077,400	788,200
Direct employee expenses	878,430	860,370	921,170
Indirect employee expenses	(132,970)	217,030	(132,970)

Transport Related Expenses

	1,100	1,100	2,300
Public transport	1,000	1,000	2,000
Car allowances	100	100	300

Supplies & Services

	27,130	51,670	27,520
Equipment furniture & materials	400	400	400
Printing stationery general	4,610	3,610	3,610
Services	12,650	12,650	12,650
Communications & computing	5,020	30,560	6,410
Expenses	950	950	950
Grants & subscriptions	3,500	3,500	3,500

Support Services Expenditure

	236,490	234,040	239,560
Chief Executive	6,370	6,370	6,880
Corporate Services	148,690	148,690	166,980
Community Services	5,310	5,310	5,420
Administrative Buildings	59,450	59,450	46,510
Other Support Services	16,670	14,220	13,770

Gross Expenditure

1,010,180	1,364,210	1,057,580
------------------	------------------	------------------

Customer & client receipts

(26,370)	(26,370)	(27,690)
Fees and charges for services	(26,370)	(27,690)

Other recharges

0	(25,540)	0
Other Recharge Income	0	0

Gross Income

(26,370)	(51,910)	(27,690)
-----------------	-----------------	-----------------

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

983,810	1,312,300	1,029,890
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Service Housing Benefit Administration
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO451 Housing benefits

Housing Benefit Administration

Employee Expenses

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Employee Expenses	1,000	1,000	1,000
Indirect employee expenses	1,000	1,000	1,000

Supplies & Services

Supplies & Services	319,020	356,300	418,170
Equipment furniture & materials	50	29,120	50
Printing stationery general	1,400	550	550
Services	6,530	6,530	6,530
Communications & computing	350	32,590	350
Expenses	50,000	50,000	150,000
Grants & subscriptions	150	150	150
Miscellaneous expenses	260,540	237,360	260,540

Transfer Payments

Transfer Payments	28,055,310	28,055,310	25,265,180
Housing Benefits	28,055,310	28,055,310	25,265,180

Support Services Expenditure

Support Services Expenditure	1,110,300	1,110,300	1,085,480
Corporate Services	1,065,450	1,065,450	1,043,280
Other Support Services	44,850	44,850	42,200

Gross Expenditure

Gross Expenditure	29,485,630	29,522,910	26,769,830
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Government grants

Government grants	(28,182,050)	(28,241,270)	(25,437,050)
Government grants	(28,182,050)	(28,241,270)	(25,437,050)

Customer & client receipts

Customer & client receipts	(668,110)	(668,110)	(668,110)
Sales of product or materials	(21,000)	(21,000)	(21,000)
Fees and charges for services	(647,110)	(647,110)	(647,110)

Other recharges

Other recharges	0	(22,660)	0
Other Recharge Income	0	(22,660)	0

Gross Income

Gross Income	(28,850,160)	(28,932,040)	(26,105,160)
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Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

Net Cost of Service	635,470	590,870	664,670
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Service IT Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

IT Services

Employee Expenses

	669,810	604,160	703,630
Direct employee expenses	663,610	597,960	697,430
Indirect employee expenses	6,200	6,200	6,200

Transport Related Expenses

	11,910	11,910	11,330
Direct transport costs	1,100	1,100	0
Transport recharges	3,510	3,510	3,830
Contract leases	6,200	6,200	6,400
Public transport	600	600	600
Car allowances	500	500	500

Supplies & Services

	629,500	670,700	646,500
Equipment furniture & materials	66,900	21,900	21,900
Services	18,770	18,770	18,770
Communications & computing	543,480	629,680	605,480
Expenses	350	350	350

Support Services Expenditure

	137,940	137,680	126,790
Chief Executive	5,370	5,370	5,810
Corporate Services	76,320	76,320	74,930
Community Services	2,920	2,920	2,980
Administrative Buildings	45,900	45,900	35,910
Other Support Services	7,430	7,170	7,160

Gross Expenditure

1,449,160	1,424,450	1,488,250
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Government grants

0	(1,200)	0
Government grants	0	0

Customer & client receipts

(9,000)	(9,000)	(20,000)
Fees and charges for services	(9,000)	(20,000)

Gross Income

(9,000)	(10,200)	(20,000)
----------------	-----------------	-----------------

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

1,440,160	1,414,250	1,468,250
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Service Miscellaneous Financial and General
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RO6A Central Services
 RO6481 Non-distributed costs

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Miscellaneous Financial and General			
Third Party Payments	42,130	42,130	42,130
Other establishment payments	42,130	42,130	42,130
Gross Expenditure	42,130	42,130	42,130
Gross Income	0	0	0
Capital financing cost	950,050	704,620	195,640
Interest payments	950,050	704,620	195,640
Capital Financing Costs	950,050	704,620	195,640
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	992,180	746,750	237,770

Service NNDR Collection
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6420 Local tax collection

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
NNDR Collection			
Supplies & Services	8,000	8,000	8,000
Services	6,800	6,800	6,800
Expenses	1,200	1,200	1,200
Support Services Expenditure	233,040	233,040	229,660
Corporate Services	231,440	231,440	228,060
Other Support Services	1,600	1,600	1,600
Gross Expenditure	241,040	241,040	237,660
Government grants	(96,530)	(96,530)	(96,530)
Government grants	(96,530)	(96,530)	(96,530)
Other grants, re-imbursements or contributions	(15,000)	(15,000)	(15,000)
Other grants or contributions	(15,000)	(15,000)	(15,000)
Gross Income	(111,530)	(111,530)	(111,530)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	129,510	129,510	126,130

Service Parish Council Precepts
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RS720 Precepts & Levies
 RS721 Parish Precepts

Parish Council Precepts

Supplies & Services

Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2019/20
Original
Estimate

339,740

339,740

339,740

339,740

2019/20
Projected
Outturn

339,740

339,740

339,740

339,740

2020/21
Original
Estimate

368,210

368,210

368,210

368,210

Service Procurement
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Procurement

Supplies & Services

Services	10,000	10,000	10,000
Grants & subscriptions	2,000	2,000	2,000

Support Services Expenditure

Chief Executive	440	440	480
Corporate Services	19,750	19,750	18,660
Community Services	130	130	0
Other Support Services	100	0	0

Gross Expenditure

32,420	32,320	31,140
--------	--------	--------

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

32,420	32,320	31,140
--------	--------	--------

Service	Revenues and Benefits	RO/RA Reference Details:	
Cabinet Portfolio	Performance and Administration	RO6A	Central Services
Directorate	Corporate Services	RO6489	Management & support services

Revenues and Benefits

Employee Expenses

1,020,690

951,320

998,350

Direct employee expenses 1,020,690
Indirect employee expenses 0

915,450
35,870

998,350
0

Transport Related Expenses

14,940

14,940

15,340

Contract leases 14,000
Public transport 240
Car allowances 700

14,000
240
700

14,400
240
700

Supplies & Services

4,610

4,300

4,300

Equipment furniture & materials 3,000
Printing stationery general 310
Services 500
Expenses 800

3,000
0
500
800

3,000
0
500
800

Third Party Payments

23,000

51,180

69,870

Other local authorities 23,000

51,180

69,870

Support Services Expenditure

797,970

793,060

825,590

Chief Executive 12,940
Corporate Services 671,360
Community Services 9,290
Administrative Buildings 85,930
Other Support Services 18,450

12,940
671,360
9,290
85,930
13,540

13,880
721,490
9,480
67,220
13,520

Gross Expenditure

1,861,210

1,814,800

1,913,450

Government grants

0

(57,590)

(51,630)

Government grants 0

(57,590)

(51,630)

Other grants, re-imbursements or contributions

(44,590)

(22,500)

0

Other grants or contributions (44,590)

(22,500)

0

Gross Income

(44,590)

(80,090)

(51,630)

Service	Revenues and Benefits	RO/RA Reference Details:	
Cabinet Portfolio	Performance and Administration	RO6A	Central Services
Directorate	Corporate Services	RO6489	Management & support services

Capital Financing Costs

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2019/20
Original
Estimate**

_____ **0**
=====

_____ **1,816,620**
=====

**2019/20
Projected
Outturn**

_____ **0**
=====

_____ **1,734,710**
=====

**2020/21
Original
Estimate**

_____ **0**
=====

_____ **1,861,820**
=====

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Non Directorate Specific

Non Directorate Specific

Gross Expenditure

Net Expenditure

2019/20
Original
Estimate

1,134,900

1,134,900

2019/20
Projected
Outturn

1,134,900

1,134,900

2020/21
Original
Estimate

850,200

850,200

Service Non Directorate Specific
Cabinet Portfolio Below the Line Items
Directorate Non Directorate Specific

RO/RA Reference Details:
RO6A Central Services
RO6481 Non-distributed costs

Non Directorate Specific

Employee Expenses

Direct employee expenses

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

1,134,900

1,134,900

1,134,900

1,134,900

2019/20
Projected
Outturn

1,134,900

1,134,900

1,134,900

1,134,900

2020/21
Original
Estimate

850,200

850,200

850,200

850,200

Interest and Investment Income

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Interest and Investment Income			
Gross Income	(883,720)	(958,720)	(890,000)
Capital Financing Costs	40,000	40,000	40,000
Net Expenditure	<u>(843,720)</u>	<u>(918,720)</u>	<u>(850,000)</u>

Service Interest and Investment Income
Cabinet Portfolio Below the Line Items
Directorate Interest and Investment Income

RO/RA Reference Details:

RO786 Interest and Investment Income
RO886 Interest and Investment Income

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Interest and Investment Income			
<i>Gross Expenditure</i>	<u>0</u>	<u>0</u>	<u>0</u>
Interest & investment income	<u>(883,720)</u>	<u>(958,720)</u>	<u>(890,000)</u>
Interest	(883,720)	(958,720)	(890,000)
<i>Gross Income</i>	<u>(883,720)</u>	<u>(958,720)</u>	<u>(890,000)</u>
Capital financing cost	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>
Interest payments	40,000	40,000	40,000
<i>Capital Financing Costs</i>	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(843,720)</u>	<u>(918,720)</u>	<u>(850,000)</u>

Government Grant Funding

Government Grant Funding

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Gross Income	(1,213,840)	(1,282,970)	(1,267,930)
Net Expenditure	<u>(1,213,840)</u>	<u>(1,282,970)</u>	<u>(1,267,930)</u>

Service Government Grant Funding
Cabinet Portfolio Below the Line Items
Directorate Government Grant Funding

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Government Grant Funding			
Government grants	(1,213,840)	(1,282,970)	(1,267,930)
Government grants	(1,213,840)	(1,282,970)	(1,267,930)
Gross Income	(1,213,840)	(1,282,970)	(1,267,930)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(1,213,840)	(1,282,970)	(1,267,930)

Transfers To and From Reserves

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Transfers To and From Reserves			
Gross Expenditure	1,568,320	1,568,320	2,541,370
Gross Income	(2,191,060)	(2,788,560)	(3,056,550)
Net Expenditure	(622,740)	(1,220,240)	(515,180)

Service	Transfers To and From Reserves	RO/RA Reference Details:	
Cabinet Portfolio	Below the Line Items	18GAR	Grants & appropriation to/from
Directorate	Transfers To and From Reserves	RO815	Appropriations to(+)/ from(-)

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Transfers To and From Reserves			
Supplies & Services	1,568,320	1,568,320	2,541,370
Contribution to reserves	1,568,320	1,568,320	2,541,370
Gross Expenditure	1,568,320	1,568,320	2,541,370
Other grants, re-imbursements or contributions	(2,191,060)	(2,788,560)	(3,056,550)
Contributions from reserves	(2,191,060)	(2,788,560)	(3,056,550)
Gross Income	(2,191,060)	(2,788,560)	(3,056,550)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(622,740)	(1,220,240)	(515,180)

Transfers To and From Balances

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Transfers To and From Balances			
Gross Income	611,150	611,150	603,010
Net Expenditure	611,150	611,150	603,010

Service Transfers To and From Balances
Cabinet Portfolio Below the Line Items
Directorate Transfers To and From Balances

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 RSNON3 Funding Transfers To and From Balances

Transfers To and From Balances

Balance sheet income

Funding

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2019/20
Original
Estimate

611,150

611,150

611,150

611,150

2019/20
Projected
Outturn

611,150

611,150

611,150

611,150

2020/21
Original
Estimate

603,010

603,010

603,010

603,010

Transactions Below the Line

Transactions Below the Line

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Gross Expenditure	(898,150)	(513,890)	138,350
Capital Financing Costs	212,880	362,320	540,160
Net Expenditure	<u>(685,270)</u>	<u>(151,570)</u>	<u>678,510</u>

Service Transactions Below the Line

Cabinet Portfolio Below the Line Items

Directorate Transactions Below the Line

RO/RA Reference Details:

RSNON RS Non Allocation Items

CIESD CIES Distribution

Transactions Below the Line

Supplies & Services

Grants & subscriptions

Support Services Expenditure

Other Support Services

Gross Expenditure

Capital financing cost

Debt management expenses

Capital Financing Costs

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

(832,800)

(832,800)

(65,350)

(65,350)

(898,150)

212,880

212,880

212,880

(685,270)

(832,800)

(832,800)

318,910

318,910

(513,890)

362,320

362,320

362,320

(151,570)

0

0

138,350

138,350

138,350

540,160

540,160

540,160

678,510

Business Rates Income

Business Rates Income

Gross Expenditure
Gross Income

Net Expenditure

2019/20
Original
Estimate

6,579,090
(9,664,140)

(3,085,050)

2019/20
Projected
Outturn

6,561,470
(9,771,140)

(3,209,670)

2020/21
Original
Estimate

6,718,820
(10,417,330)

(3,698,510)

Service Business Rates Income
Cabinet Portfolio Below the Line Items
Directorate Business Rates Income

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 RSNON1 Redistributed non-domestic rates

Business Rates Income

Third Party Payments

Other local authorities
 Government departments

Gross Expenditure

Income from NNDR

Income from NNDR

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2019/20
 Original
 Estimate

2019/20
 Projected
 Outturn

2020/21
 Original
 Estimate

6,579,090

6,561,470

6,718,820

356,150

338,530

390,090

6,222,940

6,222,940

6,328,730

6,579,090

6,561,470

6,718,820

(9,664,140)

(9,771,140)

(10,417,330)

(9,664,140)

(9,771,140)

(10,417,330)

(9,664,140)

(9,771,140)

(10,417,330)

(3,085,050)

(3,209,670)

(3,698,510)

New Homes Bonus

New Homes Bonus

Gross Income	(611,150)	(611,150)	(603,010)
Net Expenditure	<u>(611,150)</u>	<u>(611,150)</u>	<u>(603,010)</u>

Service New Homes Bonus
Cabinet Portfolio Below the Line Items
Directorate New Homes Bonus

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

New Homes Bonus

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
Government grants	(611,150)	(611,150)	(603,010)
Government grants	(611,150)	(611,150)	(603,010)
Gross Income	<u>(611,150)</u>	<u>(611,150)</u>	<u>(603,010)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(611,150)</u>	<u>(611,150)</u>	<u>(603,010)</u>

Council Tax Income

Council Tax Income

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Gross Income	(7,232,030)	(7,232,030)	(7,512,530)
Net Expenditure	<u>(7,232,030)</u>	<u>(7,232,030)</u>	<u>(7,512,530)</u>

Service Council Tax Income
Cabinet Portfolio Below the Line Items
Directorate Council Tax Income

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 RSNON1 Redistributed non-domestic rates

Council Tax Income

Income from Council Tax

Income from Council Tax

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2019/20
Original
Estimate

(7,232,030)

(7,232,030)

(7,232,030)

(7,232,030)

2019/20
Projected
Outturn

(7,232,030)

(7,232,030)

(7,232,030)

(7,232,030)

2020/21
Original
Estimate

(7,512,530)

(7,512,530)

(7,512,530)

(7,512,530)

Transfers To and From Collection Fund

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Transfers To and From Collection Fund			
Gross Income	196,460	196,460	0
Net Expenditure	<u>196,460</u>	<u>196,460</u>	<u>0</u>

Service	Transfers To and From Collection Fund	RO/RA Reference Details:	
Cabinet Portfolio	Below the Line Items	RSNON	RS Non Allocation Items
Directorate	Transfers To and From Collection Fund	RSNON1	Redistributed non-domestic rates

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Transfers To and From Collection Fund			
Government grants	196,460	196,460	0
Government grants	196,460	196,460	0
Gross Income	196,460	196,460	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	196,460	196,460	0

Housing Revenue Account: Revenue Spending Summary

Budget Heading	Original Budget 2019/20	Projected Outturn 2019/20	Original Budget 2020/21
Expenditure			
Supervision and Management	5,357,200	5,629,960	6,037,100
Repairs and Maintenance	7,618,140	7,188,140	8,022,810
Depreciation	6,911,810	6,911,810	6,888,800
Intensive Management Fund Expenditure	667,490	667,490	662,300
Capital Financing Costs	10,189,750	10,450,400	8,516,010
	30,744,390	30,847,800	30,127,020
Income			
Rents of Dwellings	(25,031,400)	(24,910,360)	(25,812,570)
Other Rental Income	(29,300)	(29,300)	(33,550)
Service Charges	(1,399,800)	(1,658,990)	(2,115,620)
Non Dwelling Rents Income	(140,000)	(140,000)	(140,000)
Intensive Management Charge Support	(521,480)	(521,480)	(521,480)
Other Income	(112,450)	(112,450)	(114,200)
	(27,234,430)	(27,372,580)	(28,737,420)
Transfers to from Reserves	(3,509,960)	(3,475,220)	(1,389,600)
BUDGET REQUIREMENT FOR THE YEAR	0	0	0

Housing Revenue Account: Medium Term Financial Plan

	2019/20	2019/20	2020/21
	Original Budget	Projected Outturn	Original Budget
Housing Revenue Account			
Requirement for the Year	0	0	0
Expenditure	25,758,070	25,261,210	28,074,150
Employees	3,033,050	2,868,754	5,254,020
Salaries	2,134,200	1,975,200	3,889,410
Agency Staff	-	-	-
Wages	-	-	-
Pension & National Insurance	517,020	517,020	1,061,210
Other Training, Retirement etc	381,830	376,534	303,400
Running Expenses	20,445,950	20,113,386	20,348,980
Capital Finance	2,279,070	2,279,070	2,471,150
Income	(25,420,790)	(25,219,320)	(27,311,410)
Recharges to Other Accounts	2,073,410	2,534,070	1,699,430
Investment Income	(40,000)	(40,000)	(40,000)
Fees and Charges	(501,700)	(501,700)	(757,450)
Rental Income	(26,952,500)	(27,211,690)	(28,213,390)
Appropriations	(337,280)	(41,890)	(762,740)
Capital Items met from Balances and Rese	3,172,680	3,433,330	626,860
Net Contributions To and From Reserves	(3,509,960)	(3,475,220)	(1,389,600)
(Surplus) / Deficit Use of Usable Working Balances	0	0	0

Housing Revenue Account: Service Subjective Analysis Summary

		2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
501	Employee Expenses	3,033,050	2,868,754	5,254,020
502	Premises Related Expenses	585,430	601,070	635,760
503	Transport Related Expenses	180,010	180,010	466,390
504	Supplies & Services	8,014,700	7,666,496	6,924,030
505	Third Party Payments	1,000	1,000	1,000
506	Transfer Payments	15,000	15,000	15,000
507	Support Services Expenditure	4,483,670	4,944,330	3,985,110
508	Depreciation & Impairment	6,911,810	6,911,810	6,888,800
	Gross Expenditure	<u>23,224,670</u>	<u>23,188,470</u>	<u>24,170,110</u>
509B	Other grants, re-imbursements or contributions	(3,985,960)	(3,951,220)	(2,115,600)
509C	Customer & client receipts	(26,978,200)	(27,237,390)	(28,244,840)
509D	Interest & investment income	(40,000)	(40,000)	(40,000)
	Gross Income	<u>(31,004,160)</u>	<u>(31,228,610)</u>	<u>(30,400,440)</u>
RECH	Recharge service income	(2,410,260)	(2,410,260)	(2,285,680)
	Gross Recharge Service Income	<u>(2,410,260)</u>	<u>(2,410,260)</u>	<u>(2,285,680)</u>

Housing Revenue Account: Service Subjective Analysis Summary

		2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
510	Capital financing cost	10,189,750	10,450,400	8,516,010
	Capital Financing Costs	<u>10,189,750</u>	<u>10,450,400</u>	<u>8,516,010</u>
	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

Housing Revenue Account: Service Subjective Analysis

		2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Gross Expenditure				
501	Employee Expenses	3,033,050	2,868,754	5,254,020
	Salaries	2,180,230	2,180,230	3,934,860
	Employer's NI contribution	199,510	199,510	378,600
	Employer's superannuation contributions	639,670	639,670	941,300
	Employee allowances	55,690	55,690	56,550
	Employers retirement benefit cost	5,000	5,000	5,000
	Training for staff	24,950	19,654	21,500
	Employee related schemes	28,000	28,000	16,210
	Salary vacancy saving	(100,000)	(259,000)	(100,000)
502	Premises Related Expenses	585,430	601,070	635,760
	Buildings repairs maintenance	20,500	16,900	17,380
	Repairs, alterations & maintenance of fi	190,280	205,510	209,490
	Energy costs	179,710	177,510	206,470
	Rates	54,200	54,200	54,270
	Water Services	26,300	25,000	27,180
	Fixtures & Fitting	4,560	12,650	6,440
	Cleaning & domestic supplies	84,880	84,300	89,530
	Grounds maintenance costs	25,000	25,000	25,000
503	Transport Related Expenses	180,010	180,010	466,390
	Transport recharges	159,060	159,060	446,590
	Contract leases	12,700	12,700	12,700
	Public transport	1,200	1,200	900
	Car allowances	7,050	7,050	6,200
504	Supplies & Services	8,014,700	7,666,496	6,924,030
	Equipment furniture materials	38,410	40,373	750,250

Housing Revenue Account: Service Subjective Analysis

		2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
	Clothes uniforms laundry	4,500	4,000	4,500
	Printing stationery and office expense	6,000	6,000	6,000
	Services	7,052,590	6,581,883	5,104,130
	Supplies insurance	350,500	350,500	350,500
	Communications & computing	121,850	130,050	189,240
	Expenses	387,950	508,990	403,870
	Grants & Subscriptions	16,100	7,900	8,600
	Miscellaneous expenses	36,800	36,800	106,940
505	Third Party Payments	1,000	1,000	1,000
	Payments to other organisations	1,000	1,000	1,000
506	Transfer Payments	15,000	15,000	15,000
	Other transfer payments	15,000	15,000	15,000
507	Support Services Expenditure	4,483,670	4,944,330	3,985,110
	Chief Executive	49,960	49,960	54,540
	Director of Corporate Services	84,620	60,120	62,000
	Finance Department	330,870	330,870	336,250
	Democratic Services Department	73,000	73,000	73,000
	Personnel & Asset Management Department	278,050	278,050	284,580
	Legal Services Department	147,850	147,850	149,390
	Internal Audit Performance Management	226,950	226,950	235,900
	Director of Community Services	24,070	24,070	24,540
	Housing Services	1,722,410	2,154,170	993,700
	Environmental & Public Health	59,380	88,280	72,190
	Leisure Services	153,490	153,490	156,570
	Director of Planning and Development	72,390	72,390	0
	Director Housing and Operations	10,800	10,800	88,760

Housing Revenue Account: Service Subjective Analysis

		2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
	Gravesham Services	247,060	271,560	500,240
	Horticulture Services	463,310	463,310	446,420
	Administrative buildings	122,910	122,910	95,300
	IT Services Department	324,900	324,900	320,080
	Other Support Services	91,650	91,650	91,650
508	Depreciation & Impairment	6,911,810	6,911,810	6,888,800
	Amortisation of intangible fixed asset	8,660	8,660	0
	Capital charges	6,903,150	6,903,150	6,888,800
	Gross Expenditure	23,224,670	23,188,470	24,170,110
Gross Income				
509B	Other grants, re-imbursements or contributions	(3,985,960)	(3,951,220)	(2,115,600)
	Revenue income for function or project	(58,000)	(58,000)	(58,000)
	Contribution from local authorities	(418,000)	(418,000)	(418,000)
	Costs recharged to outside bodies	0	0	(250,000)
	Contributions from reserves	(3,509,960)	(3,475,220)	(1,389,600)
509C	Customer & client receipts	(26,978,200)	(27,237,390)	(28,244,840)
	Sales of product or materials	(16,600)	(16,600)	(20,550)
	Fees and charges for services	(9,100)	(9,100)	(10,900)
	Rents tithes way leaves etc	(26,952,500)	(27,211,690)	(28,213,390)
509D	Interest & investment income	(40,000)	(40,000)	(40,000)
	Interest income	(40,000)	(40,000)	(40,000)
	Gross Income	(31,004,160)	(31,228,610)	(30,400,440)
Gross Recharge Service				
RECH	Recharge service income	(2,410,260)	(2,410,260)	(2,285,680)

Housing Revenue Account: Service Subjective Analysis

		2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
	Recharges income support costs	(2,410,260)	(2,410,260)	(2,285,680)
	Gross Recharge Service Income	(2,410,260)	(2,410,260)	(2,285,680)
Capital Financing Costs				
510	Capital financing cost	10,189,750	10,450,400	8,516,010
	Interest payments	2,231,070	2,231,070	2,423,150
	Debt management expenses	4,786,000	4,786,000	5,466,000
	Direct revenue financing	3,172,680	3,433,330	626,860
	Capital Financing Costs	10,189,750	10,450,400	8,516,010
	Net Expenditure	0	0	0

Housing Revenue Account: Service Summary

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Supervision and Management			
Gross Expenditure	7,307,660	7,580,420	6,722,970
Gross Income	(1,250)	(1,250)	(900)
Gross Recharge Service Income	(1,949,210)	(1,949,210)	(684,970)
Net Expenditure	<u>5,357,200</u>	<u>5,629,960</u>	<u>6,037,100</u>
Rents of Dwellings			
Gross Expenditure	362,000	483,040	376,000
Gross Income	(25,393,400)	(25,393,400)	(26,188,570)
Net Expenditure	<u>(25,031,400)</u>	<u>(24,910,360)</u>	<u>(25,812,570)</u>
Other Rental Income			
Gross Income	(29,300)	(29,300)	(33,550)
Net Expenditure	<u>(29,300)</u>	<u>(29,300)</u>	<u>(33,550)</u>
Repairs and Maintenance			
Gross Expenditure	7,975,710	7,545,710	9,520,040
Gross Recharge Service Income	(357,570)	(357,570)	(1,497,230)
Net Expenditure	<u>7,618,140</u>	<u>7,188,140</u>	<u>8,022,810</u>
Depreciation			
Gross Expenditure	6,911,810	6,911,810	6,888,800
Net Expenditure	<u>6,911,810</u>	<u>6,911,810</u>	<u>6,888,800</u>
Service Charges			
Gross Income	(1,399,800)	(1,658,990)	(2,115,620)
Net Expenditure	<u>(1,399,800)</u>	<u>(1,658,990)</u>	<u>(2,115,620)</u>

Housing Revenue Account: Service Summary

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Non Dwelling Rents Income			
Gross Income	(140,000)	(140,000)	(140,000)
Net Expenditure	(140,000)	(140,000)	(140,000)
Intensive Management Fund Expenditure			
Gross Expenditure	667,490	667,490	662,300
Net Expenditure	667,490	667,490	662,300
Intensive Management Charge Support			
Gross Income	(418,000)	(418,000)	(418,000)
Gross Recharge Service Income	(103,480)	(103,480)	(103,480)
Net Expenditure	(521,480)	(521,480)	(521,480)
Capital Financing Costs			
Capital Financing Costs	10,189,750	10,450,400	8,516,010
Net Expenditure	10,189,750	10,450,400	8,516,010
Other Income			
Gross Income	(112,450)	(112,450)	(114,200)
Net Expenditure	(112,450)	(112,450)	(114,200)
Transfers to from Reserves			
Gross Income	(3,509,960)	(3,475,220)	(1,389,600)
Net Expenditure	(3,509,960)	(3,475,220)	(1,389,600)
Gross Total	0	0	0

Fund	Housing Revenue Account
Service	Supervision and Management
BVACOP2	Housing Revenue Account

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Supervision and Management			
Employee Expenses	2,357,720	2,193,424	2,375,760
Direct employee expenses	2,416,970	2,416,970	2,450,050
Indirect employee expenses	(59,250)	(223,546)	(74,290)
Premises Related Expenses	580,930	596,570	628,430
Repairs, alterations & buildings	210,780	222,410	226,870
Energy costs	175,210	173,010	199,340
Rates	54,200	54,200	54,270
Water services	26,300	25,000	26,980
Fixtures & fittings	4,560	12,650	6,440
Cleaning & domestic supplies	84,880	84,300	89,530
Grounds maintenance costs	25,000	25,000	25,000
Transport Related Expenses	139,790	139,790	147,360
Transport recharges	121,140	121,140	127,560
Contract leases	12,700	12,700	12,700
Public transport	900	900	900
Car allowances	5,050	5,050	6,200
Supplies & Services	874,410	862,066	834,730
Equipment furniture & materials	38,410	40,373	38,400
Clothes, uniform & laundry	4,500	4,000	4,500
Printing stationery general	5,400	5,400	5,400
Services	630,400	623,793	538,670
Communications & computing	116,850	117,850	169,240
Expenses	25,950	25,950	24,370
Grants & subscriptions	16,100	7,900	8,600
Miscellaneous expenses	36,800	36,800	45,550
Third Party Payments	1,000	1,000	1,000
Other establishment payments	1,000	1,000	1,000
Transfer Payments	15,000	15,000	15,000
Other transfer payments	15,000	15,000	15,000
Support Services Expenditure	3,338,810	3,772,570	2,720,690
Chief Executive	49,960	49,960	54,540
Corporate Services	1,357,020	1,332,520	1,351,390
Community Services	1,100,870	1,534,630	209,690
Operational Services	628,040	652,540	929,760
Administrative Buildings	122,910	122,910	95,300
Other Support Services	80,010	80,010	80,010

Fund	Housing Revenue Account
Service	Supervision and Management
BVACOP2	Housing Revenue Account

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Gross Expenditure	<u>7,307,660</u>	<u>7,580,420</u>	<u>6,722,970</u>
Customer & client receipts	(1,250)	(1,250)	(900)
Sales of product or materials	(150)	(150)	0
Fees and charges for services	(1,100)	(1,100)	(900)
Gross Income	<u>(1,250)</u>	<u>(1,250)</u>	<u>(900)</u>
Recharge service income	(1,949,210)	(1,949,210)	(684,970)
Recharge Service Income	(1,949,210)	(1,949,210)	(684,970)
Gross Recharge Service Income	<u>(1,949,210)</u>	<u>(1,949,210)</u>	<u>(684,970)</u>
Net Cost of Service	<u>5,357,200</u>	<u>5,629,960</u>	<u>6,037,100</u>

Fund	Housing Revenue Account
Service	Rents of Dwellings
BVACOP2	Housing Revenue Account

Rents of Dwellings

Supplies & Services

Expenses

Gross Expenditure

Customer & client receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service

2019/20
Original
Estimate

2019/20
Projected
Outturn

2020/21
Original
Estimate

362,000

362,000

362,000

(25,393,400)

(25,393,400)

(25,393,400)

(25,031,400)

483,040

483,040

483,040

(25,393,400)

(25,393,400)

(25,393,400)

(24,910,360)

376,000

376,000

376,000

(26,188,570)

(26,188,570)

(26,188,570)

(25,812,570)

Fund	Housing Revenue Account
Service	Other Rental Income
BVACOP2	Housing Revenue Account

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Other Rental Income			
<i>Gross Expenditure</i>	<u>0</u>	<u>0</u>	<u>0</u>
Customer & client receipts	<u>(29,300)</u>	<u>(29,300)</u>	<u>(33,550)</u>
Sales of product or materials	(10,000)	(10,000)	(14,350)
Rents tithes way leaves etc	(19,300)	(19,300)	(19,200)
<i>Gross Income</i>	<u>(29,300)</u>	<u>(29,300)</u>	<u>(33,550)</u>
<i>Capital Financing Costs</i>	<u>0</u>	<u>0</u>	<u>0</u>
Net Cost of Service	<u>(29,300)</u>	<u>(29,300)</u>	<u>(33,550)</u>

Fund	Housing Revenue Account
Service	Repairs and Maintenance
BVACOP2	Housing Revenue Account

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Repairs and Maintenance			
Employee Expenses	675,330	675,330	2,878,260
Direct employee expenses	663,130	663,130	2,866,260
Indirect employee expenses	12,200	12,200	12,000
Premises Related Expenses	4,500	4,500	7,330
Energy costs	4,500	4,500	7,130
Water services	0	0	200
Transport Related Expenses	40,220	40,220	319,030
Transport recharges	37,920	37,920	319,030
Public transport	300	300	0
Car allowances	2,000	2,000	0
Supplies & Services	6,778,290	6,321,390	5,713,300
Equipment furniture & materials	0	0	711,850
Printing stationery general	600	600	600
Services	6,772,690	6,308,590	4,915,960
Communications & computing	5,000	12,200	20,000
Expenses	0	0	3,500
Miscellaneous expenses	0	0	61,390
Support Services Expenditure	477,370	504,270	602,120
Corporate Services	109,220	109,220	109,810
Community Services	263,380	290,280	375,010
Operational Services	93,130	93,130	105,660
Other Support Services	11,640	11,640	11,640
Gross Expenditure	7,975,710	7,545,710	9,520,040
Gross Income	0	0	0
Recharge service income	(357,570)	(357,570)	(1,497,230)
Recharge Service Income	(357,570)	(357,570)	(1,497,230)
Gross Recharge Service Income	(357,570)	(357,570)	(1,497,230)
Net Cost of Service	7,618,140	7,188,140	8,022,810

Fund	Housing Revenue Account
Service	Repairs and Maintenance
BVACOP2	Housing Revenue Account

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Depreciation			
Depreciation & Impairment	6,911,810	6,911,810	6,888,800
Depreciation	6,903,150	6,903,150	6,888,800
Amortisation of intangible fixed assets	8,660	8,660	0
 Gross Expenditure	 <u>6,911,810</u>	 <u>6,911,810</u>	 <u>6,888,800</u>
 Net Cost of Service	 <u>6,911,810</u>	 <u>6,911,810</u>	 <u>6,888,800</u>

Fund	Housing Revenue Account
Service	Service Charges
BVACOP2	Housing Revenue Account

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Service Charges			
Other grants, re-imbursements or contributions	0	0	(250,000)
Other grants or contributions	0	0	(250,000)
Customer & client receipts	(1,399,800)	(1,658,990)	(1,865,620)
Rents tithes way leaves etc	(1,399,800)	(1,658,990)	(1,865,620)
Gross Income	<u><u>(1,399,800)</u></u>	<u><u>(1,658,990)</u></u>	<u><u>(2,115,620)</u></u>
Gross Recharge Service Income	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
Net Cost of Service	<u><u>(1,399,800)</u></u>	<u><u>(1,658,990)</u></u>	<u><u>(2,115,620)</u></u>

Fund	Housing Revenue Account
Service	Non Dwelling Rents Income
BVACOP2	Housing Revenue Account

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Non Dwelling Rents Income			
<i>Gross Expenditure</i>	<u>0</u>	<u>0</u>	<u>0</u>
Customer & client receipts	(140,000)	(140,000)	(140,000)
Rents tithes way leaves etc	(140,000)	(140,000)	(140,000)
<i>Gross Income</i>	<u>(140,000)</u>	<u>(140,000)</u>	<u>(140,000)</u>
<i>Capital Financing Costs</i>	<u>0</u>	<u>0</u>	<u>0</u>
Net Cost of Service	<u>(140,000)</u>	<u>(140,000)</u>	<u>(140,000)</u>

Fund	Housing Revenue Account
Service	Intensive Management Fund Expenditure
BVACOP2	Housing Revenue Account

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Intensive Management Fund Expenditure			
Support Services Expenditure	667,490	667,490	662,300
Community Services	667,490	667,490	662,300
Gross Expenditure	<u><u>667,490</u></u>	<u><u>667,490</u></u>	<u><u>662,300</u></u>
Gross Income	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
Gross Recharge Service Income	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
Net Cost of Service	<u><u>667,490</u></u>	<u><u>667,490</u></u>	<u><u>662,300</u></u>

Fund	Housing Revenue Account
Service	Intensive Management Charge Support
BVACOP2	Housing Revenue Account

Intensive Management Charge Support

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
<i>Gross Expenditure</i>	<u>0</u>	<u>0</u>	<u>0</u>
Other grants, re-imbursements or contributions	<u>(418,000)</u>	<u>(418,000)</u>	<u>(418,000)</u>
Other grants or contributions	(418,000)	(418,000)	(418,000)
<i>Gross Income</i>	<u>(418,000)</u>	<u>(418,000)</u>	<u>(418,000)</u>
Recharge service income	<u>(103,480)</u>	<u>(103,480)</u>	<u>(103,480)</u>
Recharge Service Income	(103,480)	(103,480)	(103,480)
<i>Gross Recharge Service Income</i>	<u>(103,480)</u>	<u>(103,480)</u>	<u>(103,480)</u>
Net Cost of Service	<u>(521,480)</u>	<u>(521,480)</u>	<u>(521,480)</u>

Fund	Housing Revenue Account
Service	Capital Financing Costs
BVACOP2	Housing Revenue Account

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Capital Financing Costs			
<i>Gross Expenditure</i>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Gross Income</i>	<u>0</u>	<u>0</u>	<u>0</u>
Capital financing cost	10,189,750	10,450,400	8,516,010
Interest payments	2,231,070	2,231,070	2,423,150
Debt management expenses	7,958,680	8,219,330	6,092,860
Capital Financing Costs	<u>10,189,750</u>	<u>10,450,400</u>	<u>8,516,010</u>
Net Cost of Service	<u>10,189,750</u>	<u>10,450,400</u>	<u>8,516,010</u>

Fund	Housing Revenue Account
Service	Other Income
BVACOP2	Housing Revenue Account

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Other Income			
Other grants, re-imbursements or contributions	(58,000)	(58,000)	(58,000)
Other grants or contributions	(58,000)	(58,000)	(58,000)
Customer & client receipts	(14,450)	(14,450)	(16,200)
Sales of product or materials	(6,450)	(6,450)	(6,200)
Fees and charges for services	(8,000)	(8,000)	(10,000)
Interest & investment income	(40,000)	(40,000)	(40,000)
Interest	(40,000)	(40,000)	(40,000)
Gross Income	<u>(112,450)</u>	<u>(112,450)</u>	<u>(114,200)</u>
Net Cost of Service	<u>(112,450)</u>	<u>(112,450)</u>	<u>(114,200)</u>

Fund	Housing Revenue Account
Service	Transfers to from Reserves
BVACOP2	Housing Revenue Account

	2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
Transfers to from Reserves			
<i>Gross Expenditure</i>	<u>0</u>	<u>0</u>	<u>0</u>
Other grants, re-imbursements or contributions	<u>(3,509,960)</u>	<u>(3,475,220)</u>	<u>(1,389,600)</u>
Contributions from reserves	(3,509,960)	(3,475,220)	(1,389,600)
<i>Gross Income</i>	<u>(3,509,960)</u>	<u>(3,475,220)</u>	<u>(1,389,600)</u>
Net Cost of Service	<u>(3,509,960)</u>	<u>(3,475,220)</u>	<u>(1,389,600)</u>
Gross Total	<u>0</u>	<u>0</u>	<u>0</u>

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Direct Services Organisation: Service Subjective Analysis Summary

		2019/20 Original Estimate	2019/20 Projected Outturn	2020/21 Original Estimate
501	Employee Expenses	2,343,070	2,333,350	318,520
502	Premises Related Expenses	41,820	43,120	0
503	Transport Related Expenses	931,830	963,090	686,760
504	Supplies & Services	790,380	834,470	21,890
507	Support Services Expenditure	238,110	238,110	0
DSOEXP	DSO Expenditure	1,755,780	1,710,390	0
	Gross Expenditure	6,100,990	6,122,530	1,027,170
509C	Customer & client receipts	(5,000)	(5,000)	(5,000)
	Gross Income	(5,000)	(5,000)	(5,000)
RECHD	DSO Recharge	(6,300,990)	(6,322,530)	(1,227,170)
	Gross Recharge Service Income	(6,300,990)	(6,322,530)	(1,227,170)
	Net Expenditure	(205,000)	(205,000)	(205,000)

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Total Capital Programme Summary

TOTAL RESOURCES USED	2019/20 Original Budget £	2019/20 Projected Outturn £	2020/21 Original Budget £	2021/22 Original Budget £	2022/23 Original Budget £
General Fund Capital Expenditure	19,698,550	8,192,990	14,396,830	6,071,550	4,748,570
HRA Capital Expenditure	17,106,120	15,867,060	19,717,310	14,674,870	17,369,550
Non HRA Housing Capital Expenditure	1,526,400	1,526,400	832,800	832,800	832,800
TOTAL CAPITAL PROGRAMME	38,331,070	25,586,450	34,946,940	21,579,220	22,950,920
FINANCED BY:					
Grants and Contributions	7,168,340	3,931,070	1,030,390	5,984,350	4,701,370
Major Repairs Reserve	8,966,320	8,966,320	6,888,800	7,134,640	7,331,670
Capital Receipts	1,449,970	1,348,550	1,520,630	509,490	409,490
Specific Reserves	8,859,030	8,148,510	5,473,530	2,982,090	4,163,900
Revenue Contributions	0	100,000	0	0	0
External Borrowing	5,900,000	2,000,000	14,002,490	4,968,650	6,344,490
Internal Borrowing	5,987,410	1,092,000	5,853,790	0	0
Revenue Grants Not Yet Applied	0	0	177,310	0	0
TOTAL RESOURCES USED	38,331,070	25,586,450	34,946,940	21,579,220	22,950,920

Capital Programme Summary: General Fund

CAPITAL PROGRAMME SUMMARY	2019/20 Original Budget £	2019/20 Projected Outturn £	2020/21 Original Budget £	2021/22 Original Budget £	2022/23 Original Budget £
Communities	953,000	1,360,790	1,102,090	215,000	150,000
Corporate Services	17,624,050	5,577,000	12,253,790	5,231,550	3,868,570
Housing and Operations	1,121,500	1,255,200	1,040,950	625,000	730,000
Planning and Development	0	0	0	0	0
	19,698,550	8,192,990	14,396,830	6,071,550	4,748,570

Capital Programme: Communities

PROJECT	2019/20 Original Budget £	2019/20 Projected Outturn £	2020/21 Original Budget £	2021/22 Original Budget £	2022/23 Original Budget £
Replacement Artificial Sports Pitches	50,000	50,000	0	0	0
Essential Repairs to Buildings	429,500	854,790	474,500	15,000	0
Civic Building - Back up Generator	75,000	75,000	0	0	0
Cascades Replacement Flumes	0	80,000	0	0	0
Gatekeeper Replacement	50,000	50,000	0	0	0
Envelope Filling Equipment	20,000	20,000	0	0	0
Heritage Assets	328,500	50,000	355,000	200,000	150,000
Town Centre Improvements	0	0	67,590	0	0
Gym Equipment – Leisure Centres	0	181,000	205,000	0	0
	953,000	1,360,790	1,102,090	215,000	150,000

Capital Programme: Corporate Services

PROJECT	2019/20 Original Budget £	2019/20 Projected Outturn £	2020/21 Original Budget £	2021/22 Original Budget £	2022/23 Original Budget £
Brookvale Office Accommodation	1,400,000	0	1,400,000	0	0
IT Air Conditioning Unit	40,000	0	40,000	0	0
Property & Land Acquisition Programme	5,987,410	1,092,000	5,853,790	0	0
Land Acq, Dering Way	4,735,000	235,000	4,500,000	0	0
Heritage Quarter - St Georges Centre	5,461,640	1,700,000	130,000	5,151,550	3,868,570
LATCO Development Costs	0	50,000	0	0	0
IT Infrastructure Projects	0	0	330,000	80,000	0
Elizabeth Huggins Cottages	0	2,000,000	0	0	0
LATCO Working Capital Provision	0	500,000	0	0	0
	17,624,050	5,577,000	12,253,790	5,231,550	3,868,570

Capital Programme: Housing and Operations

PROJECT	2019/20 Original Budget £	2019/20 Projected Outturn £	2020/21 Original Budget £	2021/22 Original Budget £	2022/23 Original Budget £
Gravesend Cemetery Improvements	0	21,580	0	0	0
Refuse Freighters	0	0	400,000	400,000	400,000
Purchase of Vehicles (DSO Fleet)	535,000	587,870	205,000	205,000	205,000
Parrock Street Car Park Resurfacing	150,000	167,500	0	0	0
Replacement Play Equipment	185,300	185,300	55,000	20,000	125,000
New Wheeled Bins for Flat Recycling	0	100,000	0	0	0
Waste & Horticulture back office system	0	192,950	0	0	0
Parking Machines	251,200	0	251,200	0	0
Parking Software	0	0	74,750	0	0
Enforcement of Private Housing Standards	0	0	55,000	0	0
	1,121,500	1,255,200	1,040,950	625,000	730,000

Capital Programme Summary: Housing Revenue Account

REF No	PROJECT	2019/20 Original Budget £	2019/20 Projected Outturn £	2020/21 Original Budget £
A	Replacement Programmes	4,920,550	4,720,550	4,005,650
B	Improvement Programmes	2,069,290	1,969,290	1,702,350
C	Health & Safety Works	1,773,980	1,921,300	1,305,310
D	Major Void Works	0	100,000	200,000
E	New Build and Acquisitions	7,662,300	7,155,920	11,575,000
F	Housing Computer System	600,000	0	600,000
G	Replacement Play Equipment	0	0	103,750
H	Bin Housing	0	0	13,190
I	CCTV	0	0	37,060
J	Fire Doors	0	0	175,000
Total HRA Capital Programme		17,106,120	15,867,060	19,717,310
K	Renovation Grants (DFG)	1,526,400	1,526,400	832,800
Total Housing Capital Programme		18,632,520	17,393,460	20,550,110

FTE Personnel Summary

2019/20 Budget		Directorate / Service Area	2020/21 Budget		Notes
Full Time Equivalent Posts	Direct Employee Budget		Full Time Equivalent Posts	Direct Employee Budget	
Nos.	£		Nos.	£	
2.04	170,120	Chief Executive	2.04	182,990	
		Communities			
1.00	126,280	Director Communities	1.00	131,850	
3.61	175,130	Arts, Culture & Sports	3.61	181,420	
9.88	213,430	Admin Buildings	9.89	222,370	
7.00	66,450	Apprentices	7.00	64,270	
3.00	152,540	Community Safety	4.50	253,070	1
32.38	1,063,690	Customer & Theatre Services	33.66	1,139,270	2
7.89	284,430	Democratic & Elections	7.89	304,360	
11.47	446,330	Digital & Communications	12.46	514,150	3
22.07	853,550	Environmental Health & Licensing	19.43	780,610	4
10.65	502,480	Property Services & Land Charges	11.15	543,750	
8.61	261,540	Public Health Services	3.42	130,940	5
12.41	468,510	Town Centre Services	12.41	498,760	
129.97	4,614,360	Total Communities	126.42	4,764,820	
		Corporate Services			
1.00	119,890	Director Corporate Services	1.00	125,330	
20.40	876,760	Financial Services	20.39	919,140	
14.00	661,910	Information Technology & Scanning	14.00	695,730	
3.31	164,890	Performance and Policy	4.69	232,770	6
29.82	1,020,690	Revenues & Benefits	31.61	998,350	7
68.53	2,844,140	Total Corporate Services	71.69	2,971,320	
		Housing & Operations			
1.00	119,890	Director Housing & Operations	1.00	125,330	
9.41	294,200	Burials Administration & Cemeteries	8.81	279,980	
14.00	416,190	Decriminalisation	14.00	440,540	
3.00	209,520	Depot Overheads	4.00	271,740	8
47.81	1,590,980	Waste Recycling	49.11	1,658,260	9
21.00	606,580	Horticulture	22.00	664,290	10
28.00	862,160	Street Cleansing	34.00	1,073,930	11
16.81	646,290	Housing Services	12.81	477,030	12
141.03	4,745,810	Total Housing & Operations	145.73	4,991,100	
		Planning & Development			
1.91	143,990	Director Planning & Development	1.91	147,870	
29.87	1,425,420	Planning & Regeneration	35.29	1,675,680	12
31.78	1,569,410	Total Planning & Development	37.20	1,823,550	

FTE Personnel Summary

10.00	319,790	Direct Services Organisation			
		Environmental Services	9.00	318,520	9
10.00	319,790	Total Direct Services Organisation	9.00	318,520	
		Housing Revenue Account			
21.38	734,250	Housing Contracts	22.38	796,000	13
5.00	139,090	Allocations Team	4.81	139,690	
18.68	493,780	Caretakers & Wardens	18.68	514,980	
12.80	413,980	District Housing	12.80	436,260	
9.62	301,840	Housing Income	9.62	316,270	
2.00	55,950	Policy & Projects	2.00	57,710	
12.50	405,130	Sheltered Housing & Scheme Support	12.50	425,060	
3.00	208,450	Supervision & Management	3.00	217,380	
56.70	2,023,280	HRA Trade Services	56.70	2,147,270	14
141.68	4,775,750	Total Housing Revenue Account	142.49	5,050,620	
373.35	13,943,840	Total General Fund	383.08	14,733,780	
10.00	319,790	Total Direct Services Organisation	9.00	318,520	
141.68	4,775,750	Total Housing Revenue Account	142.49	5,050,620	
525.03	19,039,380	Overall Totals	534.57	20,102,920	

Reasons for main variations:

- 1) 1 FTE new Enforcement Manager post created.
- 2) 1 FTE new System Administrator-Box Office Senior post created.
- 3) 1 FTE Communications Web Developer post transferred to Digital Team from Information Technology.
- 4) 1 FTE Corporate Health & Safety Officer post transferred from Environmental Health to Depot Overheads.
1 FTE vacant post deleted as part of Service Review Options, plus minor restructuring within Shared Licensing Service and across Environmental Health budgets.
- 5) 5 FTE posts based at The Grand not included within 2020/21 budget as external funding not confirmed as at time of budget setting.
- 6) 1 FTE Corporate Change Officer post and 0.81 FTE Funding Officer posts created. Transfer of 0.5 FTE post to Community Safety plus other minor re-alignments of hours.
- 7) 2 FTE posts funded from Kent County Council now reflected in budget-setting. 0.6 FTE post deleted as part of Service Review Options plus other minor re-alignments of hours across service.
- 8) 1 FTE transfer of post from Environmental Health to Depot Overheads.
- 9) 1 FTE transfer of post from Direct Services Organisation to Waste Services.
- 10) 1 FTE new Gardener post created by reduction of casual staffing budget.
- 11) 5 FTE new Street Cleansing Operative posts created, plus 1 FTE Street Cleansing Foreman post created.
- 12) 4 FTE Housing Services team now shown under Planning of Development. 1 FTE Career Grade Planner post created plus other minor re-alignments.
- 13) 1 FTE new Repairs & Maintenance Apprentice post created, externally funded by Breyer Group.
- 14) Responsive Repairs team now accounted for directly within Housing Revenue Account budgets - previously held within Direct Services Organisation.