

Gravesham Borough Council

BUDGET BOOK

2020/21 & 2021/22 Estimates



Delivering a Gravesham to be proud of

Gravesham
Borough Council



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Introduction

This budget book presents the revenue and capital budgets for Gravesham Borough Council for 2021/22 as approved by Full Council on 23rd February 2021. In determining its budget, the council has set the level of council tax for the year, having assessed the level of resources required to deliver services in accordance with its *Corporate Plan 2019-23* and the principles of its *Medium Term Financial Strategy 2021-22*.

The final finance settlement announced on 4th February 2021 is for one year only. Other local government funding reforms that were planned for introduction from April 2021 (including the Fair Funding Review and reforms to the current Business Rates Retention System) have been put on hold until at least 1 April 2022.

Local government has played a critical role in the national response to the COVID-19 Pandemic. Central government has put in place various schemes to help compensate for some of the financial losses that Councils have incurred. Expected income received from these schemes has been built into the budget process. Given the current lack of clarity from central government around the future funding of local government and significant uncertainty regarding the potential impacts on the economy due to the COVID-19 Pandemic, the council has put in place a one year Medium Term Financial Strategy for 2021-22.

The council continues to maintain Medium Term Financial Plans to provide numerical representations of the council's General Fund and Housing Revenue Account financial projections over a period of ten years, which are informed by the Medium Term Financial Strategy. This is supported by an overall council cashflow projection covering the same period, enabling the council to fully understand its financial obligations and cash balances as tools to better inform strategic decision-making.

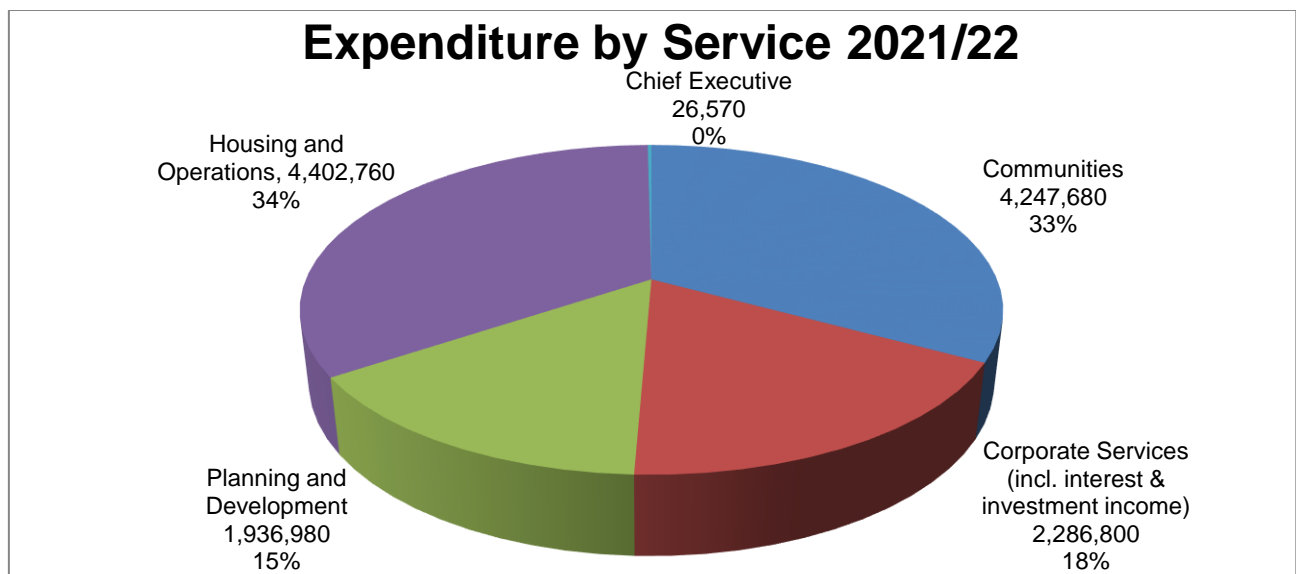
General Fund

General Fund Net Revenue Budget

The General Fund Revenue Budget relates to the day-to-day operational cost of providing the council's General Fund services. This incorporates activities such as Refuse Collection, Parking, Street Cleansing, Horticulture and Town Centre Services, all of which are largely funded by local Council Tax and Business Rate payers.

The General Fund net revenue budget for 2021/22 is £6.4m. This is lower than in previous years as this takes into account a transfer of £4.4m to the NNDR Collection Fund Equalisation Reserve, required to offset the impact on the Collection Fund of Central Government business rates reliefs issued during 2020/21, particularly to businesses in the retail and hospitality sectors.

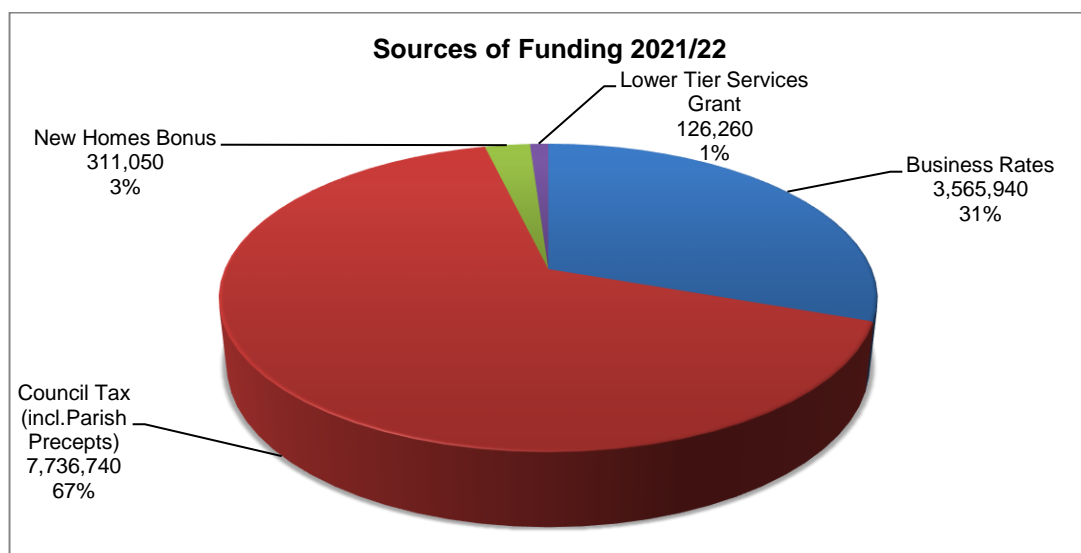
The following chart shows service expenditure for 2021/22.



Funding Sources

The General Fund net revenue budget for 2021/22 is primarily funded from locally generated resources (Council Tax and Business Rates) and a level of central government funding, such as the New Homes Bonus scheme and for 2021/22 a Lower Tier Services Grant.

The following chart shows the relative sources of funding for 2021/22.



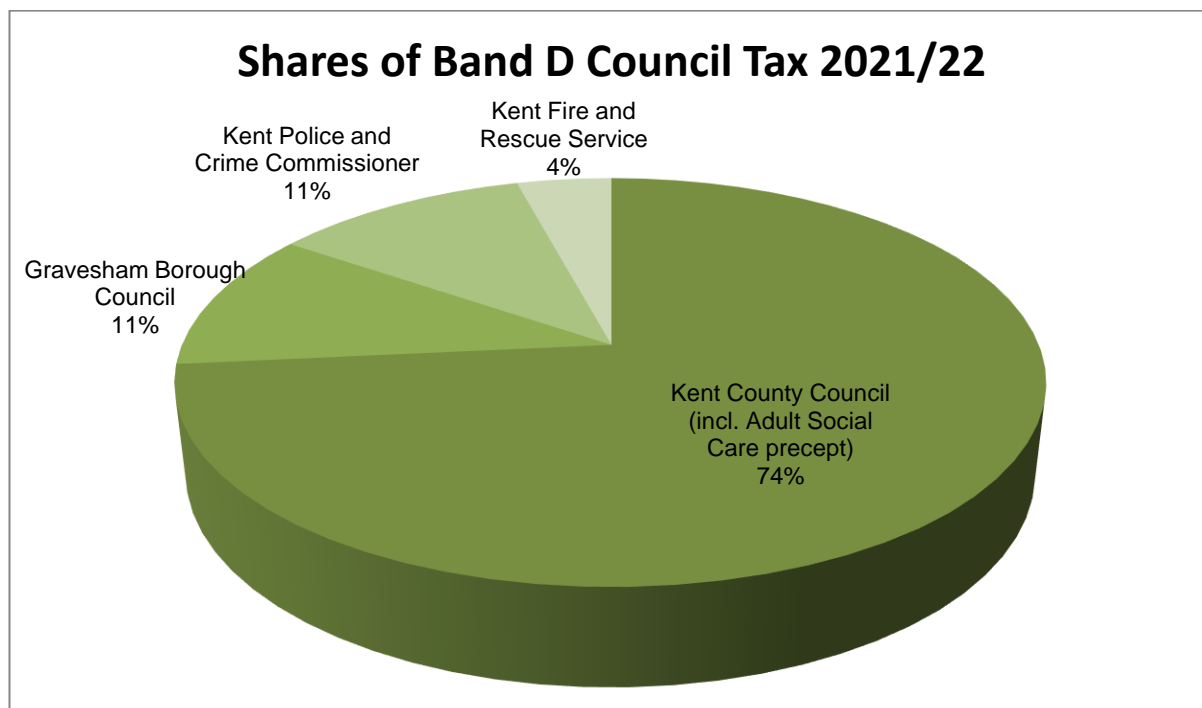
Council Tax

The level of council tax increase for 2021/22 above which the council would be required to hold a referendum is 2.0% or more than £5, whichever is the higher.

The council tax base, as determined by the Director (Corporate Services) was set at 34,425.11 Band D equivalents on 11 January 2021.

The council's element of the total council tax charge to residents of the borough will increase by 2.38% for 2021/22 to £213.03 for a Band D property (£4.95 or less than 10 pence per week).

After taking account of the tax elements for Kent County Council, Kent Fire & Rescue Service and Kent Police & Crime Commissioner the headline total of Council Tax for 2021/22, excluding Parish Precepts, is £1,930.76 at Band D.



Some 59% of dwellings in the borough have been assessed as being below Band D and will therefore pay a lesser amount to that stated above. Details of Parish Precept amounts can be found within the early pages of this budget book.

Consultation with Non-Domestic Ratepayers

Before determining total estimated expenditure and calculating its requirements for the ensuing financial year, the Council has consulted representatives of its non-domestic ratepayers and invited consultation responses through its website.

Retained Business Rates

The retained business rates scheme was introduced in April 2013. Under the scheme the government has determined a baseline level of funding to be retained by the Council from business rates. If business rates increase, then the Council will receive a proportion of the increased rates due. If business rates decrease, the Council will share in the reduction in business rates.

Since 2015/16 the council has been part of the Kent Business Rates Pool, established to ensure that a larger proportion of growth in business rates above the baseline level is retained in the county.

The amount of retained business rates included within the budget for 2021/22 is £3.5m (excluding S31 grants provided to compensate for central government amendments to business rates).

Government Funding

The Council has been notified that it will receive New Homes Bonus funding for 2021/22 of £311,050 and a Lower Tier Services Grant of £126,060. The Lower Tier Services Grant is for one year only and is intended to offset the budget shortfall of the New Homes Bonus scheme. Any funding received from these grants will be put directly into Working Balances and used to support service delivery.

Housing Revenue Account (HRA)

HRA Net Revenue Budget

The HRA reflects the income and expenditure related to the provision of social housing accommodation by the council.

The HRA budget for 2021/22 has been set on the basis of a balanced budget position at year-end, with planned expenditure being met by anticipated income in the year and a drawdown from the HRA General Reserve, principally to fund capital expenditure.

Capital Programme

The capital programme of the council is directed by the Capital Strategy, which outlines the principles followed by the council in its approach to capital investment over the longer term.

General Fund Capital Programme

The General Fund capital programme for 2020/21 is valued at £52.3m and is largely a continuation of the schemes approved in 2020/21 and previous years, with the below new projects coming on line.

- Town Centre Regeneration
- Replacement Waste Freighters
- IT Infrastructure Projects
- New Leisure Centre for the Borough

HRA Capital Programme

The HRA Capital Programme for 2020/21 is valued at £20.8m, of which £0.8m is in respect of non-HRA capital schemes focused on the provision of Disabled Facilities Grants and £20m is in respect of HRA capital schemes intended to maintain and improve council-owned dwellings and increase the social housing stock of the council.

Summary for Council Tax

REF	DETAILS	ESTIMATE 2021/22	TAX RATE PER BAND D PROPERTY
		£	£.p
1	Kent County Council	48,840,970	1,418.76
2	Kent Police and Crime Commissioner	7,509,840	218.15
3	Kent and Medway Fire and Rescue Authority	2,782,240	80.82
	Gravesham Borough Council		
4	Budget Requirement	6,420,640	
	Less:		
5	Non - Domestic Rates	(3,565,940)	
6	New Homes Bonus	(311,050)	
7	Lower Tier Services Grant	(126,260)	
8	Transfer to Working Balances	98,270	
9	Parish Precepts	(403.160)	
10	Transfers to / (from) the Collection Fund	5,221,080	
	NET EXPENDITURE	<u>7,333,580</u>	213.03
	Council Tax		<u>1,930.76</u>
	Parish Council Taxes		33.57 to 160.62
NOTE: The National Non-Domestic Rating multiplier for 2021/22 is 51.2p per £ of rateable value.			
The Small Business Non-Domestic Rating multiplier for 2021/22 is 49.9p per £ of rateable value.			

Parish Precepts

PARISH	PRECEPT AMOUNT	TAX RATE PER BAND D PROPERTY	COUNCIL TAX BASE
	£	£.p	Units
Cobham	30,000.00	44.33	676.79
Higham	93,119.80	59.14	1,574.64
Luddesdown	6,958.00	68.98	100.87
Meopham	119,067.00	38.92	3,059.59
Shorne	38,890.00	33.57	1,158.33
Vigo	115,118.00	160.62	716.71

General Fund: Revenue Spending Summary

Directorate / Budget Heading	Original Budget 2020/21 £	Projected Outturn 2020/21 £	Original Budget 2021/22 £
Chief Executive	26,810	61,080	26,570
Planning and Development	1,850,240	1,917,950	1,936,980
Communities	3,509,280	3,496,260	4,247,680
Housing and Operations	3,680,230	4,312,700	4,402,760
Corporate Services	2,978,780	3,706,410	3,058,800
Non Directorate Specific	850,200	850,200	888,960
Interest and Investment Income	(850,000)	(745,430)	(772,000)
Government Grant Funding	(1,267,930)	(5,674,270)	(1,308,260)
Transfers To and From Reserves	(515,180)	2,468,230	(7,148,150)
Transfers To and From Balances	603,010	603,010	311,050
Transactions Below the Line	678,510	2,597,890	776,250
BUDGET REQUIREMENT FOR THE YEAR	11,543,950	13,594,030	6,420,640

General Fund: Medium Term Financial Plan

	2020/21 Original Budget	2020/21 Projected Outturn	2021/22 Original Budget
General Fund			
Requirement for the Year	11,543,950	13,594,030	6,420,640
Expenditure	27,798,600	31,930,300	32,626,300
Employees	15,612,930	16,019,410	16,728,080
Salaries	10,943,410	11,283,530	11,916,490
Agency Staff	375,010	431,570	408,500
Wages	96,960	75,630	160,130
Pension & National Insurance	2,968,400	2,999,530	3,184,500
Other Training, Retirement etc	1,229,150	1,229,150	1,058,460
Running Expenses	11,317,250	14,961,310	15,027,670
Capital Finance	868,420	949,580	870,550
Income	(18,529,140)	(26,962,390)	(21,496,700)
Net Housing Benefit Subsidy	(140,920)	(140,920)	(52,120)
Recharges to Other Accounts	(3,195,260)	(3,700,710)	(3,295,930)
Other Government Grants	(2,298,850)	(13,603,510)	(6,666,430)
Investment Income	(850,000)	(745,430)	(772,000)
Fees and Charges	(7,419,580)	(4,651,750)	(6,180,870)
Rental Income	(4,624,530)	(4,120,070)	(4,529,350)
Appropriations	2,274,490	8,626,120	(4,708,960)
Capital Items met from Balances and Rese	1,818,450	5,186,670	1,724,980
Net Contributions To and From Reserves	(515,180)	2,468,230	(7,148,150)
Appropriations To and From Balance	603,010	603,010	311,050
Parish Precepts	368,210	368,210	403,160
Funding for the Year	(11,814,050)	(11,814,050)	(6,518,910)
Funding	(11,814,050)	(11,814,050)	(6,518,910)
Funding Business rates retention	(3,698,510)	(3,698,510)	(3,565,940)
Lower Tier Services Grant	0	0	(126,260)
Funding New Homes Bonus	(603,010)	(603,010)	(311,050)
Funding Council Tax Income	(7,144,320)	(7,144,320)	(7,333,580)
Funding Parish Precepts	(368,210)	(368,210)	(403,160)
Transfers To and From Collection Fund	0	0	5,221,080
(Surplus) / Deficit Use of Usable Working Balances	(270,100)	1,779,980	(98,270)

General Fund: Service Subjective Analysis Summary

		2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
501	Employee Expenses	15,612,930	16,019,410	16,767,180
502	Premises Related Expenses	1,566,760	1,654,220	1,614,860
503	Transport Related Expenses	943,680	964,320	885,520
504	Supplies & Services	10,679,320	20,498,610	13,742,680
505	Third Party Payments	7,756,190	7,761,190	7,677,300
506	Transfer Payments	25,272,380	25,272,380	22,762,260
507	Support Services Expenditure	12,069,770	12,531,910	12,229,340
508	Depreciation & Impairment	1,951,070	1,951,070	1,712,840
	Gross Expenditure	<u>75,852,100</u>	<u>86,653,110</u>	<u>77,391,980</u>
509A	Government grants	(27,830,190)	(39,134,850)	(24,339,190)
509B	Other grants, re-imbursements or contrib	(5,012,430)	(6,712,200)	(10,754,480)
509C	Customer & client receipts	(10,566,000)	(7,697,320)	(9,323,480)
509D	Interest & investment income	(890,000)	(785,430)	(812,000)
509E	Other recharges	(786,580)	(1,229,730)	(767,580)
509G	Income from NNDR	(10,417,330)	(10,417,330)	(10,191,550)
509H	Income from Council Tax	(7,144,320)	(7,144,320)	(7,333,580)

General Fund: Service Subjective Analysis Summary

		2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
509I	Parish Precepts	(368,210)	(368,210)	(403,160)
RI	Balance sheet income	603,010	603,010	311,050
	Gross Income	<u>(62,412,050)</u>	<u>(72,886,380)</u>	<u>(63,613,970)</u>
RECH	Recharge service income	(14,485,950)	(14,503,940)	(14,765,190)
	Gross Recharge Service Income	<u>(14,485,950)</u>	<u>(14,503,940)</u>	<u>(14,765,190)</u>
510	Capital financing cost	775,800	2,517,190	888,490
	Capital Financing Costs	<u>775,800</u>	<u>2,517,190</u>	<u>888,490</u>
	Net Expenditure	<u>(270,100)</u>	<u>1,779,980</u>	<u>(98,690)</u>

General Fund: Service Subjective Analysis

		2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Gross Expenditure				
501	Employee Expenses	15,612,930	16,019,410	16,767,180
	Wages	96,960	75,630	160,130
	Salaries	11,121,160	11,138,230	12,092,660
	Employer's NI contribution	1,043,840	1,053,820	1,165,100
	Employer's superannuation contributions	2,623,970	2,645,120	2,760,060
	Agency staff	375,010	431,570	408,500
	Employee allowances	197,010	170,060	198,290
	Employers retirement benefit cost	193,200	193,200	210,060
	Training for staff	101,780	101,780	101,780
	Oncost additional Items	210,000	210,000	20,600
	Salary vacancy saving	(350,000)	0	(350,000)
502	Premises Related Expenses	1,566,760	1,654,220	1,614,860
	Buildings repairs maintenance	291,750	366,750	312,450
	Repairs & Renewals reserve	0	0	70,000
	Repairs, alterations & maintenance of fi	159,690	159,690	162,350
	Land Lord Repairs Reserve Fund	120,000	120,000	75,000
	Energy costs	259,380	259,380	265,880
	Rents	33,550	33,550	33,550
	Rates	413,390	413,390	400,890
	Water Services	77,480	75,980	78,100
	Fixtures & Fitting	49,110	49,110	50,010
	Cleaning & domestic supplies	43,570	56,030	43,240
	Grounds maintenance costs	118,840	120,340	123,390
503	Transport Related Expenses	943,680	964,320	885,520
	Direct transport costs	6,500	6,500	6,500

General Fund: Service Subjective Analysis

		2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
	Transport recharges	780,580	800,850	786,730
	Contract leases	111,210	111,210	46,900
	Public transport	27,800	28,170	27,800
	Car allowances	17,590	17,590	17,590
504	Supplies & Services	10,679,320	20,498,610	13,742,680
	Equipment furniture materials	579,260	764,160	663,130
	Catering	113,100	49,730	35,100
	Clothes uniforms laundry	38,300	38,300	38,300
	Printing stationery and office expense	87,740	99,740	89,740
	Services	3,635,960	4,639,380	4,091,930
	Supplies insurance	126,840	126,840	412,720
	Parish Precepts	368,210	368,210	403,160
	Communications & computing	1,091,860	1,374,080	1,368,710
	Members Allowances	288,110	288,110	276,210
	Mayors Allowances	13,930	13,930	13,930
	Expenses	543,240	578,020	538,030
	Grants Subscriptions	312,760	1,880,370	1,845,000
	REFCUS RECS	0	1,707,990	1,037,910
	Contributions to provisions	2,541,370	7,594,210	1,953,530
	Miscellaneous expenses	934,640	971,540	974,780
	Members Grants	4,000	4,000	500
505	Third Party Payments	7,756,190	7,761,190	7,677,300
	Other local authorities	1,382,330	1,387,330	7,632,170
	Government departments	6,328,730	6,328,730	0
	Payments to other organisations	42,130	42,130	42,130
	Other agencies	1,700	1,700	1,700
	Concessionary charges	1,300	1,300	1,300

General Fund: Service Subjective Analysis

		2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
506	Transfer Payments	25,272,380	25,272,380	22,762,260
	Rent allowances	14,498,790	14,498,790	13,054,310
	Rent rebates	10,766,390	10,766,390	9,699,750
	Other transfer payments	7,200	7,200	8,200
507	Support Services Expenditure	12,069,770	12,531,910	12,229,340
	Chief Executive	150,510	150,510	192,210
	Director of Corporate Services	122,600	122,600	1,244,170
	Finance Department	2,828,240	2,828,240	2,950,350
	Democratic Services Department	363,970	363,970	371,030
	Personnel & Asset Management Department	1,467,860	1,467,860	1,538,260
	Legal Services Department	393,040	393,040	392,800
	Internal Audit Performance Management	704,020	704,020	590,200
	Director of Community Services	114,130	114,130	114,450
	Housing Services	320,650	320,650	293,380
	Environmental & Public Health	903,590	903,590	852,090
	Building and Town Services	129,190	129,190	115,740
	Leisure Services	365,140	365,140	365,190
	Planning Services	338,240	338,240	343,570
	Engineering Services	99,070	99,070	100,400
	Director of Planning and Development	176,310	176,310	181,680
	Economic Development	115,080	115,080	115,080
	Director Housing and Operations	67,510	67,510	67,510
	Gravesham Services	489,360	507,350	549,650
	Horticulture Services	541,200	541,200	550,700
	Administrative buildings	583,060	583,060	561,260
	IT Services Department	1,110,500	1,110,500	72,120
	Other Support Services	686,500	1,130,650	667,500

General Fund: Service Subjective Analysis

		2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
508	Depreciation & Impairment	1,951,070	1,951,070	1,712,840
	Amortisation of intangible fixed asset	36,710	36,710	21,910
	Capital charges	1,914,360	1,914,360	1,690,930
	Gross Expenditure	75,852,100	86,653,110	77,391,980
	Gross Income			
509A	Government grants	(27,830,190)	(39,134,850)	(24,339,190)
	Government grant	(3,071,190)	(14,375,850)	(2,050,690)
	C Tax benefit rent allowances	(24,759,000)	(24,759,000)	(22,288,500)
509B	Other grants, re-imbursements or contrib	(5,012,430)	(6,712,200)	(10,754,480)
	Revenue income for function or project	(271,630)	(172,020)	(267,150)
	Contribution from local authorities	(356,030)	(356,030)	(323,470)
	Costs recharged to outside bodies	(346,040)	(867,490)	(178,980)
	Recovery of Costs and Reimbursements	(982,180)	(663,180)	(966,790)
	Contributions from reserves	(3,056,550)	(4,653,480)	(9,018,090)
509C	Customer & client receipts	(10,566,000)	(7,697,320)	(9,323,480)
	Sales of product or materials	(2,105,470)	(178,700)	(1,214,920)
	Fees and charges for services	(3,631,000)	(3,009,550)	(3,347,210)
	Rents tithes way leaves etc	(4,624,530)	(4,120,070)	(4,529,350)
	Income surplus from DSO	(205,000)	(389,000)	(232,000)
509D	Interest & investment income	(890,000)	(785,430)	(812,000)
	Interest income	(890,000)	(785,430)	(812,000)
509E	Other recharges	(786,580)	(1,229,730)	(767,580)
	Recharges income other	(365,890)	(365,890)	(365,890)
	Recharges printing & grants	(420,690)	(863,840)	(401,690)

General Fund: Service Subjective Analysis

		2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
509G	Income from NNDR	(10,417,330)	(10,417,330)	(10,191,550)
	Income from NNDR	(10,417,330)	(10,417,330)	(10,191,550)
509H	Income from Council Tax	(7,144,320)	(7,144,320)	(7,333,580)
	Income from Council Tax	(7,144,320)	(7,144,320)	(7,333,580)
509I	Parish Precepts	(368,210)	(368,210)	(403,160)
	Parish Precepts	(368,210)	(368,210)	(403,160)
RI	Balance sheet income	603,010	603,010	311,050
	Funding	603,010	603,010	311,050
	Gross Income	<u>(62,412,050)</u>	<u>(72,886,380)</u>	<u>(63,613,970)</u>
Gross Recharge Service				
RECH	Recharge service income	(14,485,950)	(14,503,940)	(14,765,190)
	Recharges income support costs	(14,485,950)	(14,503,940)	(14,765,190)
	Gross Recharge Service Income	<u>(14,485,950)</u>	<u>(14,503,940)</u>	<u>(14,765,190)</u>
Capital Financing Costs				
510	Capital financing cost	775,800	2,517,190	888,490
	Interest payments	235,640	316,800	304,590
	Direct revenue financing	1,818,450	5,186,670	1,724,980
	Revenue appropriations	(1,278,290)	(2,986,280)	(1,141,080)
	Capital Financing Costs	<u>775,800</u>	<u>2,517,190</u>	<u>888,490</u>
	Net Expenditure	<u>(270,100)</u>	<u>1,779,980</u>	<u>(98,690)</u>

Chief Executive: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Communications			
Gross Expenditure	216,170	260,490	269,530
Gross Income	(22,000)	(22,000)	(22,000)
Net Expenditure	194,170	238,490	247,530
Corporate Change			
Gross Expenditure	104,800	104,800	140,160
Net Expenditure	104,800	104,800	140,160
Chief Executive			
Gross Expenditure	168,970	203,240	211,600
Net Expenditure	168,970	203,240	211,600
Corporate Performance			
Gross Expenditure	286,810	196,190	119,220
Net Expenditure	286,810	196,190	119,220
Kent Thameside Regeneration			
Gross Expenditure	28,000	28,000	28,000
Net Expenditure	28,000	28,000	28,000

Service Communications
Cabinet Portfolio Leader
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Communications

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Employee Expenses	107,900	152,220	162,260
Direct employee expenses	107,900	152,220	162,260
Transport Related Expenses	320	320	320
Public transport	100	100	100
Car allowances	220	220	220
Supplies & Services	84,860	84,860	84,860
Printing stationery general	130	130	130
Services	7,190	7,190	7,190
Communications & computing	38,120	38,120	38,120
Miscellaneous expenses	39,420	39,420	39,420
Support Services Expenditure	23,090	23,090	22,090
Chief Executive	1,560	1,560	1,590
Corporate Services	13,710	13,710	12,580
Community Services	820	820	850
Administrative Buildings	5,510	5,510	5,580
Other Support Services	1,490	1,490	1,490
Gross Expenditure	216,170	260,490	269,530
Customer & client receipts	(22,000)	(22,000)	(22,000)
Fees and charges for services	(22,000)	(22,000)	(22,000)
Gross Income	(22,000)	(22,000)	(22,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	194,170	238,490	247,530

Service Corporate Change
Cabinet Portfolio Performance and Administration
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Corporate Change

Employee Expenses

Direct employee expenses
Indirect employee expenses

Transport Related Expenses

Public transport
Car allowances

Supplies & Services

Communications & computing
Expenses

Support Services Expenditure

Corporate Services

Gross Expenditure

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

750

0

750

500

250

250

13,800

6,250

7,550

89,750

89,750

104,800

0

104,800

750

0

750

500

250

250

13,800

6,250

7,550

89,750

89,750

104,800

0

104,800

102,190

101,440

750

500

250

250

6,300

6,250

50

31,170

31,170

140,160

0

140,160

Service Chief Executive
Cabinet Portfolio Leader
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6410 Corporate & democratic core

Chief Executive

Employee Expenses

154,160

188,430

202,420

Direct employee expenses

154,160

188,430

202,420

Transport Related Expenses

6,100

6,100

500

Contract leases

5,600

5,600

0

Public transport

500

500

500

Supplies & Services

1,740

1,740

1,740

Printing stationery general

40

40

40

Services

600

600

600

Expenses

820

820

820

Grants & subscriptions

280

280

280

Support Services Expenditure

6,970

6,970

6,940

Corporate Services

4,450

4,450

4,400

Administrative Buildings

2,110

2,110

2,130

Other Support Services

410

410

410

Gross Expenditure

168,970

203,240

211,600

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

168,970

203,240

211,600

Service Corporate Performance
Cabinet Portfolio Performance and Administration
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Corporate Performance			
Employee Expenses	232,770	142,150	64,850
Direct employee expenses	232,770	142,150	64,850
Transport Related Expenses	100	100	100
Public transport	100	100	100
Supplies & Services	5,400	5,400	5,400
Printing stationery general	250	250	250
Services	4,650	4,650	4,650
Communications & computing	500	500	500
Support Services Expenditure	48,540	48,540	48,870
Chief Executive	780	780	800
Corporate Services	35,650	35,650	35,820
Community Services	3,880	3,880	3,940
Administrative Buildings	6,990	6,990	7,070
Other Support Services	1,240	1,240	1,240
Gross Expenditure	286,810	196,190	119,220
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	286,810	196,190	119,220

Service Kent Thameside Regeneration
Cabinet Portfolio Strategic Environment
Directorate Chief Executive

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

Kent Thameside Regeneration

Supplies & Services

Grants & subscriptions

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2020/21
Original
Estimate**

28,000

28,000

28,000

28,000

**2020/21
Projected
Outturn**

28,000

28,000

28,000

28,000

**2021/22
Original
Estimate**

28,000

28,000

28,000

28,000

Planning and Development: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Building Control STG			
Gross Expenditure	45,030	76,750	46,590
Net Expenditure	45,030	76,750	46,590
Conservation			
Gross Expenditure	55,780	16,550	56,900
Net Expenditure	55,780	16,550	56,900
Development Management			
Gross Expenditure	1,620,480	1,685,130	1,665,920
Gross Income	(453,030)	(415,360)	(453,030)
Net Expenditure	1,167,450	1,269,770	1,212,890
Director Planning and Development			
Gross Expenditure	176,310	176,310	181,680
Net Expenditure	176,310	176,310	181,680
Housing Strategy and Development			
Gross Expenditure	299,480	299,480	303,880
Net Expenditure	299,480	299,480	303,880
Miscellaneous Works Services			
Gross Expenditure	11,080	111,080	11,080
Gross Income	0	(100,000)	0
Net Expenditure	11,080	11,080	11,080
Planning Policy			
Gross Expenditure	1,074,670	957,570	1,118,650
Gross Income	(380,600)	(290,600)	(381,600)

Planning and Development: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Net Expenditure	694,070	666,970	737,050
Regeneration			
Gross Expenditure	118,500	133,500	118,290
Gross Income	0	(15,000)	0
Net Expenditure	118,500	118,500	118,290

Service Building Control STG
Cabinet Portfolio Strategic Environment
Directorate Planning and Development

RO/RA Reference Details:
RO5C Planning & Development
RO5310 Building control

Building Control STG

Supplies & Services

Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2020/21
Original
Estimate**

45,030

45,030

45,030

45,030

**2020/21
Projected
Outturn**

76,750

76,750

76,750

76,750

**2021/22
Original
Estimate**

46,590

46,590

46,590

46,590

Service Conservation
Cabinet Portfolio Strategic Environment
Directorate Planning and Development

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

Conservation

Employee Expenses

Direct employee expenses

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2020/21
Original
Estimate**

55,780

55,780

55,780

55,780

**2020/21
Projected
Outturn**

16,550

16,550

16,550

16,550

**2021/22
Original
Estimate**

56,900

56,900

56,900

56,900

Service Development Management
Cabinet Portfolio Strategic Environment
Directorate Planning and Development

RO/RA Reference Details:
RO5C Planning & Development
RO5320 Development control

Development Management

Employee Expenses

Direct employee expenses

Transport Related Expenses

Contract leases

Public transport

Car allowances

Supplies & Services

Equipment furniture & materials

Clothes, uniform & laundry

Printing stationery general

Services

Communications & computing

Expenses

Grants & subscriptions

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Administrative Buildings

Other Support Services

Gross Expenditure

Government grants

Government grants

Other grants, re-imbursements or contributions

Other grants or contributions

Customer & client receipts

Sales of product or materials

Fees and charges for services

Gross Income

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

914,210

914,210

15,140

12,300

550

2,290

28,930

360

100

4,240

21,740

70

730

1,690

662,200

6,100

227,490

375,790

39,090

13,730

1,620,480

0

0

(14,190)

(14,190)

(438,840)

(3,840)

(435,000)

(453,030)

978,860

978,860

15,140

12,300

550

2,290

28,930

360

100

4,240

21,740

70

730

1,690

662,200

6,100

227,490

375,790

39,090

13,730

1,685,130

(65,830)

(65,830)

(14,190)

(14,190)

(335,340)

(3,840)

(331,500)

(415,360)

944,470

944,470

16,430

13,590

550

2,290

29,380

360

100

4,240

22,190

70

730

1,690

675,640

9,670

240,490

375,660

36,090

13,730

1,665,920

0

0

(14,190)

(14,190)

(438,840)

(3,840)

(435,000)

(453,030)

Service Development Management
Cabinet Portfolio Strategic Environment
Directorate Planning and Development

RO/RA Reference Details:
RO5C Planning & Development
RO5320 Development control

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

1,167,450

2020/21
Projected
Outturn

1,269,770

2021/22
Original
Estimate

1,212,890

Service	Director Planning and Development	RO/RA Reference Details:	
Cabinet Portfolio	Leader	RO6A	Central Services
Directorate	Planning and Development	RO6489	Management & support services

Director Planning and Development

Employee Expenses

148,180

148,180

159,080

Direct employee expenses

148,180

148,180

159,080

Transport Related Expenses

5,950

5,950

350

Contract leases

5,600

5,600

0

Public transport

200

200

200

Car allowances

150

150

150

Supplies & Services

530

530

530

Expenses

530

530

530

Support Services Expenditure

21,650

21,650

21,720

Chief Executive

680

680

700

Corporate Services

14,150

14,150

14,120

Community Services

1,350

1,350

1,390

Administrative Buildings

4,230

4,230

4,270

Other Support Services

1,240

1,240

1,240

Gross Expenditure

176,310

176,310

181,680

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

176,310

176,310

181,680

Service Housing Strategy and Development
Cabinet Portfolio Housing Services
Directorate Planning and Development

RO/RA Reference Details:

RO4 Housing Services (GFRA only)
RO409 Housing strategy advice and enabling

Housing Strategy and Development

Employee Expenses

191,190

191,190

194,850

Direct employee expenses

191,190

191,190

194,850

Transport Related Expenses

70

70

70

Public transport

70

70

70

Supplies & Services

32,600

32,600

32,600

Equipment furniture & materials

50

50

50

Printing stationery general

50

50

50

Services

30,000

30,000

30,000

Miscellaneous expenses

2,500

2,500

2,500

Support Services Expenditure

75,620

75,620

76,360

Chief Executive

750

750

770

Corporate Services

43,410

43,410

43,820

Community Services

29,810

29,810

30,120

Other Support Services

1,650

1,650

1,650

Gross Expenditure

299,480

299,480

303,880

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

299,480

299,480

303,880

Service Miscellaneous Works Services
Cabinet Portfolio Strategic Environment
Directorate Planning and Development

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO230 Structural Maintenance

Miscellaneous Works Services

Supplies & Services

Services

Gross Expenditure

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2020/21
Original
Estimate

11,080

11,080

11,080

0

0

0

11,080

2020/21
Projected
Outturn

111,080

111,080

111,080

(100,000)

(100,000)

(100,000)

11,080

2021/22
Original
Estimate

11,080

11,080

11,080

0

0

0

11,080

Service Planning Policy
Cabinet Portfolio Strategic Environment
Directorate Planning and Development

RO/RA Reference Details:
RO5C Planning & Development
RO5335 Planning policy

Planning Policy

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Employee Expenses	463,920	436,820	508,120
Direct employee expenses	463,920	436,820	508,120
Transport Related Expenses	14,720	14,720	5,060
Contract leases	14,000	14,000	4,340
Public transport	500	500	500
Car allowances	220	220	220
Supplies & Services	389,160	299,160	390,840
Equipment furniture & materials	50	50	50
Clothes, uniform & laundry	30	30	30
Printing stationery general	310	310	310
Services	380,600	290,600	381,600
Communications & computing	0	0	680
Expenses	30	30	30
Grants & subscriptions	4,140	4,140	4,140
Miscellaneous expenses	4,000	4,000	4,000
Support Services Expenditure	206,870	206,870	214,630
Chief Executive	2,710	2,710	2,770
Corporate Services	115,700	115,700	124,470
Community Services	67,780	67,780	68,360
Administrative Buildings	17,700	17,700	16,050
Other Support Services	2,980	2,980	2,980
Gross Expenditure	1,074,670	957,570	1,118,650
Other recharges	(380,600)	(290,600)	(381,600)
Other Recharge Income	(380,600)	(290,600)	(381,600)
Gross Income	(380,600)	(290,600)	(381,600)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	694,070	666,970	737,050

Service Regeneration
Cabinet Portfolio Strategic Environment
Directorate Planning and Development

RO/RA Reference Details:
RO5C Planning & Development
RO5340 Environmental initiatives

Regeneration

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Employee Expenses	56,260	56,260	56,660
Direct employee expenses	56,260	56,260	56,660
Premises Related Expenses	340	340	340
Energy costs	340	340	340
Transport Related Expenses	290	290	290
Public transport	170	170	170
Car allowances	120	120	120
Supplies & Services	13,070	28,070	13,070
Equipment furniture & materials	70	70	70
Clothes, uniform & laundry	40	40	40
Printing stationery general	360	360	360
Services	11,200	11,200	11,200
Contribution to reserves	0	15,000	0
Miscellaneous expenses	1,400	1,400	1,400
Support Services Expenditure	48,540	48,540	47,930
Chief Executive	2,050	2,050	2,090
Corporate Services	21,970	21,970	21,040
Community Services	17,140	17,140	17,350
Administrative Buildings	5,470	5,470	5,540
Other Support Services	1,910	1,910	1,910
Gross Expenditure	118,500	133,500	118,290
Other recharges	0	(15,000)	0
Other Recharge Income	0	(15,000)	0
Gross Income	0	(15,000)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	118,500	118,500	118,290

Communities: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Administrative Buildings			
Gross Expenditure	792,860	793,480	772,170
Gross Income	(167,740)	(167,740)	(167,740)
Net Expenditure	625,120	625,740	604,430
Arts and Heritage Development			
Gross Expenditure	86,980	96,430	78,190
Gross Income	(26,350)	(26,350)	(5,100)
Net Expenditure	60,630	70,080	73,090
Canal Basin			
Gross Expenditure	710	710	720
Net Expenditure	710	710	720
CCTV			
Gross Expenditure	185,310	185,310	186,320
Net Expenditure	185,310	185,310	186,320
Central Support Services			
Gross Expenditure	171,200	171,200	171,240
Gross Income	(170,810)	(170,810)	(170,810)
Net Expenditure	390	390	430
Community Events			
Gross Expenditure	206,710	242,040	207,550
Gross Income	(52,440)	(52,440)	(52,440)
Net Expenditure	154,270	189,600	155,110
Community Engagement			

Communities: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Gross Expenditure	65,710	65,960	215,210
Net Expenditure	65,710	65,960	215,210
Community Safety			
Gross Expenditure	517,870	465,270	661,210
Gross Income	0	(38,190)	(3,150)
Net Expenditure	517,870	427,080	658,060
Council and Civic Expenses			
Gross Expenditure	942,430	925,660	957,120
Gross Income	(5,000)	(5,000)	0
Net Expenditure	937,430	920,660	957,120
Customer Services			
Gross Expenditure	818,260	798,180	723,650
Gross Income	(139,270)	(139,270)	(139,270)
Net Expenditure	678,990	658,910	584,380
Democratic Services			
Gross Expenditure	368,100	350,730	380,990
Net Expenditure	368,100	350,730	380,990
Digital			
Gross Expenditure	314,540	308,530	334,230
Gross Income	(10,000)	(10,000)	(10,000)
Net Expenditure	304,540	298,530	324,230
Director Communities			
Gross Expenditure	138,670	138,670	139,570
Net Expenditure	138,670	138,670	139,570

Communities: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
District Shopping Centre			
Gross Expenditure	81,230	81,230	97,720
Gross Income	(302,200)	(258,460)	(325,500)
Net Expenditure	(220,970)	(177,230)	(227,780)
Dog Control			
Gross Expenditure	94,070	94,070	90,130
Gross Income	(9,700)	(9,700)	(9,700)
Net Expenditure	84,370	84,370	80,430
Economic and Rural Affairs			
Gross Expenditure	290,600	1,753,120	2,470,950
Gross Income	0	(1,488,730)	(2,017,950)
Net Expenditure	290,600	264,390	453,000
Election Expenses			
Gross Expenditure	74,810	74,810	77,480
Net Expenditure	74,810	74,810	77,480
Emergency Planning			
Gross Expenditure	37,760	37,760	37,800
Net Expenditure	37,760	37,760	37,800
Environmental Health Admin			
Gross Expenditure	725,920	680,850	691,930
Net Expenditure	725,920	680,850	691,930
Food Hygiene and Food Safety			
Gross Expenditure	170,940	170,940	160,830

Communities: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Gross Income	(1,340)	(1,340)	(1,340)
Net Expenditure	169,600	169,600	159,490
The Grand			
Gross Expenditure	0	130,970	0
Gross Income	0	(130,970)	0
Net Expenditure	0	0	0
Health and Community Development			
Gross Expenditure	11,740	11,740	0
Net Expenditure	11,740	11,740	0
Health and Safety			
Gross Expenditure	73,740	73,740	69,220
Gross Income	(1,680)	(1,680)	(1,680)
Net Expenditure	72,060	72,060	67,540
Horticulture Parks Open Spaces			
Gross Expenditure	11,970	11,970	11,420
Net Expenditure	11,970	11,970	11,420
Individual Elector Registration			
Gross Expenditure	142,500	142,500	143,620
Gross Income	(3,010)	(3,010)	(3,010)
Net Expenditure	139,490	139,490	140,610
Industrial Estates			
Gross Expenditure	74,390	98,580	79,080
Gross Income	(728,560)	(473,910)	(696,550)
Net Expenditure	(654,170)	(375,330)	(617,470)

Communities: Service Summary

Investment Properties

Gross Expenditure	51,190	51,190	52,360
Gross Income	(1,573,910)	(1,431,590)	(1,624,140)
Net Expenditure	(1,522,720)	(1,380,400)	(1,571,780)

Land Charges

Gross Expenditure	128,000	128,000	128,000
Gross Income	(128,000)	(128,000)	(128,000)
Net Expenditure	0	0	0

Legal Services

Gross Expenditure	542,430	542,430	544,210
Net Expenditure	542,430	542,430	544,210

Leisure Centres

Gross Expenditure	385,910	408,310	354,470
Gross Income	(297,250)	(707,350)	(297,250)
Net Expenditure	88,660	(299,040)	57,220

Licences

Gross Expenditure	429,990	416,710	441,670
Gross Income	(309,350)	(309,350)	(314,240)
Net Expenditure	120,640	107,360	127,430

Market

Gross Expenditure	217,350	223,040	242,220
Gross Income	(80,500)	(75,110)	(68,000)
Net Expenditure	136,850	147,930	174,220

Communities: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Miscellaneous Financial Assistance			
Gross Expenditure	106,900	106,900	117,140
Net Expenditure	106,900	106,900	117,140
Miscellaneous Property Holding			
Gross Expenditure	31,530	31,530	36,020
Gross Income	(208,080)	(208,080)	(51,810)
Net Expenditure	(176,550)	(176,550)	(15,790)
Parking Car Parks			
Gross Expenditure	409,490	409,490	366,680
Gross Income	(1,521,450)	(1,259,450)	(918,560)
Net Expenditure	(1,111,960)	(849,960)	(551,880)
Parking Decriminalisation			
Gross Expenditure	914,400	914,400	815,790
Gross Income	(784,500)	(595,130)	(699,340)
Net Expenditure	129,900	319,270	116,450
Human Resources			
Gross Expenditure	313,510	313,510	317,320
Net Expenditure	313,510	313,510	317,320
Pollution Control			
Gross Expenditure	328,970	328,970	312,220
Gross Income	(5,970)	(5,970)	(5,970)
Net Expenditure	323,000	323,000	306,250
Property Services			

Communities: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Gross Expenditure	597,660	589,730	659,760
Net Expenditure	597,660	589,730	659,760
Public Carriage Administration			
Gross Expenditure	70,530	70,530	69,760
Gross Income	(76,200)	(76,200)	(82,480)
Net Expenditure	(5,670)	(5,670)	(12,720)
Public Conveniences			
Gross Expenditure	65,740	65,740	73,970
Gross Income	(250)	(250)	(250)
Net Expenditure	65,490	65,490	73,720
Public Health and Wellbeing			
Gross Expenditure	278,570	268,540	299,490
Gross Income	(16,010)	(16,010)	(16,530)
Net Expenditure	262,560	252,530	282,960
Recruitment and Training Expense			
Gross Expenditure	73,750	73,750	73,750
Net Expenditure	73,750	73,750	73,750
Reprographics			
Gross Expenditure	272,420	228,100	230,710
Gross Income	(20,090)	(20,090)	(20,090)
Net Expenditure	252,330	208,010	210,620
Rodent and Pest Control			
Gross Expenditure	20,690	20,690	17,260
Net Expenditure	20,690	20,690	17,260

Communities: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Sports Development and Comm Rec			
Gross Expenditure	299,490	299,490	309,530
Gross Income	(21,850)	(21,850)	(15,350)
Net Expenditure	277,640	277,640	294,180
St Georges Centre			
Gross Expenditure	1,359,920	1,360,730	1,420,530
Gross Income	(1,323,230)	(1,323,230)	(1,366,050)
Net Expenditure	36,690	37,500	54,480
Town Pontoon			
Gross Expenditure	103,770	103,770	91,720
Net Expenditure	103,770	103,770	91,720
Tourism			
Gross Expenditure	132,520	132,520	139,100
Gross Income	(13,350)	(13,350)	(13,350)
Net Expenditure	119,170	119,170	125,750
Town Centre Initiative			
Gross Expenditure	240,030	287,330	240,490
Gross Income	(15,300)	(15,300)	(15,300)
Net Expenditure	224,730	272,030	225,190
Town Pier			
Gross Expenditure	19,610	19,610	98,760
Gross Income	(3,000)	(3,000)	0
Net Expenditure	16,610	16,610	98,760

Communities: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Town Services			
Gross Expenditure	8,650	8,650	8,780
Net Expenditure	8,650	8,650	8,780
The Woodville			
Gross Expenditure	1,141,740	980,350	1,050,840
Gross Income	(654,500)	(434,630)	(216,440)
Net Expenditure	487,240	545,720	834,400

Service	Administrative Buildings	RO/RA Reference Details:	
Cabinet Portfolio	Performance and Administration	RO6A	Central Services
Directorate	Communities	RO6489	Management & support services

Administrative Buildings

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Employee Expenses	222,370	222,990	215,480
Direct employee expenses	222,370	222,990	215,480
Premises Related Expenses	356,560	356,560	358,770
Repairs, alterations & buildings	119,590	119,590	119,590
Energy costs	105,890	105,890	105,890
Rates	110,670	110,670	112,880
Water services	5,310	5,310	5,310
Fixtures & fittings	750	750	750
Cleaning & domestic supplies	14,350	14,350	14,350
Transport Related Expenses	3,830	3,830	3,460
Transport recharges	3,830	3,830	3,460
Supplies & Services	66,410	66,410	66,410
Equipment furniture & materials	6,640	6,640	6,640
Catering	4,500	4,500	4,500
Clothes, uniform & laundry	300	300	300
Services	35,200	35,200	35,200
Miscellaneous expenses	19,770	19,770	19,770
Support Services Expenditure	143,690	143,690	128,050
Chief Executive	2,470	2,470	2,530
Corporate Services	96,920	96,920	80,140
Community Services	43,550	43,550	44,630
Other Support Services	750	750	750
Gross Expenditure	792,860	793,480	772,170
Customer & client receipts	(167,740)	(167,740)	(167,740)
Rents tithes way leaves etc	(167,740)	(167,740)	(167,740)
Gross Income	(167,740)	(167,740)	(167,740)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	625,120	625,740	604,430

Service Arts and Heritage Development
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

Arts and Heritage Development

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Employee Expenses	24,340	24,340	24,510
Direct employee expenses	24,340	24,340	24,510
Premises Related Expenses	6,370	6,370	10,160
Repairs, alterations & buildings	6,270	6,270	10,060
Fixtures & fittings	100	100	100
Transport Related Expenses	150	150	150
Car allowances	150	150	150
Supplies & Services	39,640	49,090	26,740
Equipment furniture & materials	100	100	100
Services	6,400	9,850	6,500
Communications & computing	340	340	340
Grants & subscriptions	31,300	37,300	18,300
Miscellaneous expenses	1,500	1,500	1,500
Transfer Payments	600	600	600
Other transfer payments	600	600	600
Support Services Expenditure	15,880	15,880	16,030
Chief Executive	420	420	420
Corporate Services	8,310	8,310	8,370
Community Services	5,220	5,220	5,290
Administrative Buildings	1,260	1,260	1,280
Other Support Services	670	670	670
Gross Expenditure	86,980	96,430	78,190
Customer & client receipts	(6,350)	(6,350)	(5,100)
Rents tithes way leaves etc	(6,350)	(6,350)	(5,100)
Other recharges	(20,000)	(20,000)	0
Other Recharge Income	(20,000)	(20,000)	0

Service Arts and Heritage Development
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2020/21
Original
Estimate**

(26,350)

60,630

**2020/21
Projected
Outturn**

(26,350)

70,080

**2021/22
Original
Estimate**

(5,100)

73,090

Service Canal Basin
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO507 Parks and Open Spaces

Canal Basin

Premises Related Expenses

Rents

Support Services Expenditure

Corporate Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

480

480

230

230

710

710

2020/21
Projected
Outturn

480

480

230

230

710

710

2021/22
Original
Estimate

480

480

240

240

720

720

Service CCTV

Cabinet Portfolio Community and Leisure

Directorate Communities

RO/RA Reference Details:

RO5B Environmental & Regulatory

RO5231 Community safety

CCTV

Premises Related Expenses

Energy costs

Supplies & Services

Equipment furniture & materials

Services

Grants & subscriptions

Support Services Expenditure

Corporate Services

Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

770

770

183,450

20,000

161,550

1,900

1,090

680

410

185,310

185,310

770

770

183,450

20,000

161,550

1,900

1,090

680

410

185,310

185,310

770

770

184,450

20,000

162,550

1,900

1,100

690

410

186,320

186,320

Service Central Support Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Central Support Services			
Supplies & Services	168,470	168,470	168,470
Communications & computing	168,470	168,470	168,470
Support Services Expenditure	2,730	2,730	2,770
Corporate Services	2,730	2,730	2,770
Gross Expenditure	171,200	171,200	171,240
Other recharges	(170,810)	(170,810)	(170,810)
Other Recharge Income	(170,810)	(170,810)	(170,810)
Gross Income	(170,810)	(170,810)	(170,810)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	390	390	430

Service Community Events
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

Community Events

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Employee Expenses	6,360	0	6,490
Direct employee expenses	6,360	0	6,490
Premises Related Expenses	1,400	1,400	1,400
Repairs, alterations & buildings	810	810	810
Energy costs	590	590	590
Supplies & Services	157,450	199,140	157,450
Equipment furniture & materials	500	500	500
Services	83,320	101,010	83,320
Grants & subscriptions	7,000	7,000	7,000
Miscellaneous expenses	66,630	90,630	66,630
Support Services Expenditure	41,500	41,500	42,210
Corporate Services	5,320	5,320	5,380
Community Services	36,180	36,180	36,830
Gross Expenditure	206,710	242,040	207,550
Other grants, re-imbursements or contributions	(17,690)	(17,690)	(17,690)
Other grants or contributions	(17,690)	(17,690)	(17,690)
Customer & client receipts	(34,750)	(34,750)	(34,750)
Fees and charges for services	(34,750)	(34,750)	(34,750)
Gross Income	(52,440)	(52,440)	(52,440)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	154,270	189,600	155,110

Service Community Engagement
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5360 Community development

Community Engagement

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport

Supplies & Services

Services

Communications & computing

Grants & subscriptions

Miscellaneous expenses

Gross Expenditure

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

1,040

1,040

150

150

64,520

15,470

50

29,000

20,000

65,710

0

65,710

1,040

1,040

150

150

64,770

28,110

50

29,000

7,610

65,960

0

65,960

139,440

139,440

150

150

75,620

30,070

50

25,500

20,000

215,210

0

215,210

Service Community Safety
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5231 Community safety

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Community Safety			
Employee Expenses	389,210	301,570	509,420
Direct employee expenses	389,210	301,570	509,420
Transport Related Expenses	100	100	100
Public transport	50	50	50
Car allowances	50	50	50
Supplies & Services	35,230	70,270	49,520
Equipment furniture & materials	5,000	5,000	5,000
Services	0	0	14,290
Grants & subscriptions	15,230	50,270	15,230
Miscellaneous expenses	15,000	15,000	15,000
Support Services Expenditure	93,330	93,330	102,170
Chief Executive	2,240	2,240	2,250
Corporate Services	45,430	45,430	54,580
Community Services	35,910	35,910	35,520
Administrative Buildings	6,340	6,340	6,410
Other Support Services	3,410	3,410	3,410
Gross Expenditure	517,870	465,270	661,210
Other grants, re-imbursements or contributions	0	(35,040)	0
Other grants or contributions	0	(35,040)	0
Customer & client receipts	0	(3,150)	(3,150)
Fees and charges for services	0	(3,150)	(3,150)
Gross Income	0	(38,190)	(3,150)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	517,870	427,080	658,060

Service Council and Civic Expenses
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6410 Corporate & democratic core

Council and Civic Expenses

Employee Expenses

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
	27,850	11,080	28,290
Direct employee expenses	23,100	6,330	23,540
Indirect employee expenses	4,750	4,750	4,750

Transport Related Expenses

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
	8,840	8,840	7,210
Contract leases	5,400	5,400	3,770
Public transport	640	640	640
Car allowances	2,800	2,800	2,800

Supplies & Services

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
	321,990	321,990	310,090
Equipment furniture & materials	3,500	3,500	3,500
Catering	600	600	600
Clothes, uniform & laundry	150	150	150
Services	380	380	380
Communications & computing	4,900	4,900	4,900
Members allowances	302,040	302,040	290,140
Expenses	1,800	1,800	1,800
Miscellaneous expenses	8,620	8,620	8,620

Support Services Expenditure

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
	583,750	583,750	611,530
Chief Executive	29,380	29,380	44,640
Corporate Services	352,290	352,290	374,400
Community Services	86,900	86,900	87,360
Administrative Buildings	114,770	114,770	104,720
Other Support Services	410	410	410

Gross Expenditure

Other grants, re-imbursements or contributions

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
	942,430	925,660	957,120
	(5,000)	(5,000)	0
Other grants or contributions	(5,000)	(5,000)	0

Gross Income

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
	(5,000)	(5,000)	0
	937,430	920,660	957,120

Service Customer Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Customer Services

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport

Car allowances

Supplies & Services

Equipment furniture & materials

Clothes, uniform & laundry

Services

Communications & computing

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Administrative Buildings

Other Support Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Customer & client receipts

Sales of product or materials

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

564,270

564,270

200

50

150

39,130

1,610

1,830

31,690

4,000

214,660

6,880

155,940

5,060

35,850

10,930

818,260

(127,520)

(127,520)

(11,750)

(11,200)

(550)

(139,270)

678,990

544,190

544,190

200

50

150

39,130

1,610

1,830

31,690

4,000

214,660

6,880

155,940

5,060

35,850

10,930

798,180

(127,520)

(127,520)

(11,750)

(11,200)

(550)

(139,270)

658,910

428,400

428,400

200

50

150

43,960

1,610

1,830

36,520

4,000

251,090

11,210

188,520

4,160

36,260

10,940

723,650

(127,520)

(127,520)

(11,750)

(11,200)

(550)

(139,270)

584,380

Service Democratic Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Democratic Services			
Employee Expenses	282,110	264,740	294,160
Direct employee expenses	282,110	264,740	294,160
Transport Related Expenses	720	720	720
Public transport	500	500	500
Car allowances	220	220	220
Supplies & Services	5,800	5,800	5,800
Equipment furniture & materials	3,440	3,440	3,440
Printing stationery general	1,530	1,530	1,530
Expenses	360	360	360
Grants & subscriptions	470	470	470
Support Services Expenditure	79,470	79,470	80,310
Chief Executive	4,350	4,350	4,420
Corporate Services	51,770	51,770	54,090
Community Services	1,370	1,370	1,400
Administrative Buildings	16,910	16,910	15,330
Other Support Services	5,070	5,070	5,070
Gross Expenditure	368,100	350,730	380,990
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	368,100	350,730	380,990

Service Digital
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Digital

Employee Expenses

Direct employee expenses

Support Services Expenditure

Corporate Services

Administrative Buildings

Other Support Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

286,940

286,940

27,600

17,090

8,450

2,060

314,540

(10,000)

(10,000)

(10,000)

304,540

280,930

280,930

27,600

17,090

8,450

2,060

308,530

(10,000)

(10,000)

(10,000)

298,530

306,880

306,880

27,350

16,740

8,550

2,060

334,230

(10,000)

(10,000)

(10,000)

324,230

Service Director Communities

Cabinet Portfolio Leader

Directorate Communities

RO/RA Reference Details:

RO6A Central Services
RO6489 Management & support services

Director Communities

Employee Expenses

131,850

131,850

132,790

Direct employee expenses

131,850

131,850

132,790

Transport Related Expenses

200

200

200

Public transport

200

200

200

Support Services Expenditure

6,620

6,620

6,580

Chief Executive

360

360

370

Corporate Services

3,740

3,740

3,670

Administrative Buildings

2,110

2,110

2,130

Other Support Services

410

410

410

Gross Expenditure

138,670

138,670

139,570

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

138,670

138,670

139,570

Service District Shopping Centre
Cabinet Portfolio Performance and Administration
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5352 Business Support

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
District Shopping Centre			
Premises Related Expenses	19,140	19,140	19,190
Repairs, alterations & buildings	15,300	15,300	15,300
Energy costs	700	700	700
Rates	2,640	2,640	2,690
Water services	500	500	500
Supplies & Services	6,100	6,100	6,100
Services	6,100	6,100	6,100
Support Services Expenditure	55,990	55,990	72,430
Corporate Services	54,740	54,740	71,180
Other Support Services	1,250	1,250	1,250
Gross Expenditure	81,230	81,230	97,720
Customer & client receipts	(302,200)	(258,460)	(325,500)
Rents tithes way leaves etc	(302,200)	(258,460)	(325,500)
Gross Income	(302,200)	(258,460)	(325,500)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(220,970)	(177,230)	(227,780)

Service Dog Control
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Dog Control

Supplies & Services

Services

Support Services Expenditure

Corporate Services

Community Services

Gross Expenditure

Customer & client receipts

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

27,400

27,400

66,670

2,660

64,010

94,070

(9,700)

(9,700)

(9,700)

84,370

27,400

27,400

66,670

2,660

64,010

94,070

(9,700)

(9,700)

(9,700)

84,370

27,400

27,400

62,730

2,690

60,040

90,130

(9,700)

(9,700)

(9,700)

80,430

Service Economic and Rural Affairs
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Economic and Rural Affairs

Employee Expenses

217,000

190,790

798,560

Direct employee expenses

217,000

190,790

798,560

Transport Related Expenses

5,240

5,240

5,360

Contract leases

4,900

4,900

5,020

Public transport

200

200

200

Car allowances

140

140

140

Supplies & Services

19,350

1,508,080

1,619,350

Services

7,560

7,560

27,560

Expenses

40

40

40

Grants & subscriptions

11,750

1,500,480

1,546,750

Miscellaneous expenses

0

0

45,000

Third Party Payments

1,000

1,000

0

Other local authorities

1,000

1,000

0

Support Services Expenditure

48,010

48,010

47,680

Chief Executive

2,220

2,220

2,230

Corporate Services

36,130

36,130

35,680

Community Services

1,890

1,890

1,930

Administrative Buildings

6,340

6,340

6,410

Other Support Services

1,430

1,430

1,430

Gross Expenditure

290,600

1,753,120

2,470,950

Government grants

0

(1,488,730)

(2,017,950)

Government grants

0

(1,488,730)

(2,017,950)

Gross Income

0

(1,488,730)

(2,017,950)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

290,600

264,390

453,000

Service Election Expenses
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6441 Elections

Election Expenses

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Supplies & Services	240	240	240
Printing stationery general	240	240	240
Support Services Expenditure	74,570	74,570	77,240
Corporate Services	59,340	59,340	62,770
Community Services	760	760	0
Other Support Services	14,470	14,470	14,470
Gross Expenditure	74,810	74,810	77,480
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	74,810	74,810	77,480

Service Emergency Planning
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 RO6A Central Services
 RO6450 Emergency planning

Emergency Planning

Supplies & Services

Services

Support Services Expenditure

Corporate Services

Community Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

34,290

34,290

3,470

120

3,350

37,760

37,760

34,290

34,290

3,470

120

3,350

37,760

37,760

34,290

34,290

3,510

120

3,390

37,800

37,800

Service Environmental Health Admin
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Environmental Health Admin

Employee Expenses

Direct employee expenses

Transport Related Expenses

Contract leases

Public transport

Car allowances

Supplies & Services

Printing stationery general

Services

Communications & computing

Expenses

Third Party Payments

Other local authorities

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Administrative Buildings

Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

544,650

544,650

19,240

16,560

440

2,240

2,560

70

690

1,100

700

17,540

17,540

141,930

4,850

95,320

4,360

28,840

8,560

725,920

725,920

499,580

499,580

19,240

16,560

440

2,240

2,560

70

690

1,100

700

17,540

17,540

141,930

4,850

95,320

4,360

28,840

8,560

680,850

680,850

516,340

516,340

2,680

0

440

2,240

2,560

70

690

1,100

700

18,080

18,080

152,270

8,660

101,440

4,440

29,170

8,560

691,930

691,930

Service Food Hygiene and Food Safety
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Food Hygiene and Food Safety

Supplies & Services

Equipment furniture & materials
Services

Support Services Expenditure

Corporate Services
Community Services

Gross Expenditure

Customer & client receipts

Sales of product or materials

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

1,790

840
950

169,150

460
168,690

170,940

(1,340)

(1,340)

(1,340)

169,600

1,790

840
950

169,150

460
168,690

170,940

(1,340)

(1,340)

(1,340)

169,600

1,790

840
950

159,040

460
158,580

160,830

(1,340)

(1,340)

(1,340)

159,490

Service The Grand
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5360 Community development

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
The Grand			
Employee Expenses	0	113,010	0
Direct employee expenses	0	113,010	0
Transport Related Expenses	0	370	0
Public transport	0	370	0
Supplies & Services	0	17,590	0
Services	0	17,590	0
Gross Expenditure	0	130,970	0
Other grants, re-imbursements or contributions	0	(110,970)	0
Other grants or contributions	0	(110,970)	0
Other recharges	0	(20,000)	0
Other Recharge Income	0	(20,000)	0
Gross Income	0	(130,970)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	0	0	0

Service	Health and Community Development	RO/RA Reference Details:	
Cabinet Portfolio	Operational Services	RO5C	Planning & Development
Directorate	Communities	RO5360	Community development

Health and Community Development

Supplies & Services

Grants & subscriptions

Support Services Expenditure

Corporate Services

Community Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Supplies & Services	3,000	3,000	0
Grants & subscriptions	3,000	3,000	0
Support Services Expenditure	8,740	8,740	0
Corporate Services	2,890	2,890	0
Community Services	5,850	5,850	0
Gross Expenditure	11,740	11,740	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	11,740	11,740	0

Service Health and Safety
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Health and Safety

Supplies & Services

Equipment furniture & materials
Services

Support Services Expenditure

Corporate Services
Community Services

Gross Expenditure

Customer & client receipts

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

410

210

200

73,330

230

73,100

73,740

(1,680)

(1,680)

(1,680)

72,060

410

210

200

73,330

230

73,100

73,740

(1,680)

(1,680)

(1,680)

72,060

410

210

200

68,810

240

68,570

69,220

(1,680)

(1,680)

(1,680)

67,540

Service Horticulture Parks Open Spaces
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

Horticulture Parks Open Spaces

Premises Related Expenses

Repairs, alterations & buildings
Energy costs
Fixtures & fittings

3,760

3,600

140

20

3,760

3,600

140

20

3,160

3,000

140

20

Supplies & Services

Services

5,550

5,550

5,550

5,550

5,550

5,550

Support Services Expenditure

Corporate Services

2,660

2,660

2,660

2,660

2,710

2,710

Gross Expenditure

11,970

11,970

11,420

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

11,970

11,970

11,420

Service Individual Elector Registration

Cabinet Portfolio Leader

Directorate Communities

RO/RA Reference Details:

RO6A Central Services

RO6441 Elections

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Individual Elector Registration			
Transport Related Expenses	1,000	1,000	1,000
Public transport	1,000	1,000	1,000
Supplies & Services	37,580	37,580	37,620
Equipment furniture & materials	1,270	1,270	1,270
Printing stationery general	5,310	5,310	5,310
Services	11,600	11,600	11,640
Communications & computing	18,300	18,300	18,300
Expenses	850	850	850
Grants & subscriptions	250	250	250
Support Services Expenditure	103,920	103,920	105,000
Corporate Services	97,000	97,000	98,840
Community Services	760	760	0
Other Support Services	6,160	6,160	6,160
Gross Expenditure	142,500	142,500	143,620
Customer & client receipts	(3,010)	(3,010)	(3,010)
Sales of product or materials	(2,910)	(2,910)	(2,910)
Fees and charges for services	(100)	(100)	(100)
Gross Income	(3,010)	(3,010)	(3,010)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	139,490	139,490	140,610

Service Industrial Estates
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:

TSR Trading Accounts
RS731 External Trading Accounts net

Industrial Estates

Premises Related Expenses

Repairs, alterations & buildings

Support Services Expenditure

Corporate Services

Gross Expenditure

Customer & client receipts

Rents tithes way leaves etc

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

1,550

1,550

72,840

72,840

74,390

(728,560)

(728,560)

0

0

(728,560)

(654,170)

26,550

26,550

72,030

72,030

98,580

(448,910)

(448,910)

(25,000)

(25,000)

(473,910)

(375,330)

1,550

1,550

77,530

77,530

79,080

(696,550)

(696,550)

0

0

(696,550)

(617,470)

Service Investment Properties
Cabinet Portfolio Commercial
Directorate Communities

RO/RA Reference Details:
 TSR Trading Accounts
 RS731 External Trading Accounts net

Investment Properties

Premises Related Expenses

Repairs, alterations & buildings

Support Services Expenditure

Corporate Services

Gross Expenditure

Customer & client receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

29,920

29,920

21,270

21,270

51,190

(1,573,910)

(1,573,910)

(1,573,910)

(1,522,720)

29,920

29,920

21,270

21,270

51,190

(1,431,590)

(1,431,590)

(1,431,590)

(1,380,400)

29,920

29,920

22,440

22,440

52,360

(1,624,140)

(1,624,140)

(1,624,140)

(1,571,780)

Service Land Charges
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6460 Local land charges

Land Charges

Employee Expenses

Direct employee expenses

Supplies & Services

Services
Communications & computing
Expenses
Grants & subscriptions

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Administrative Buildings
Other Support Services

Gross Expenditure

Customer & client receipts

Sales of product or materials

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

76,450

76,450

7,590

4,760

160

2,500

170

43,960

810

37,930

0

4,230

990

128,000

(128,000)

(128,000)

0

76,450

76,450

7,590

4,760

160

2,500

170

43,960

810

37,930

0

4,230

990

128,000

(128,000)

(128,000)

0

78,420

78,420

7,590

4,760

160

2,500

170

41,990

820

31,600

4,310

4,270

990

128,000

(128,000)

(128,000)

0

Service Legal Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Legal Services

Third Party Payments

Other local authorities

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Administrative Buildings

Other Support Services

Gross Expenditure

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

454,460

454,460

87,970

2,650

68,680

1,490

12,680

2,470

542,430

0

542,430

454,460

454,460

87,970

2,650

68,680

1,490

12,680

2,470

542,430

0

542,430

461,330

461,330

82,880

2,710

63,360

1,520

12,820

2,470

544,210

0

544,210

2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
208,100	208,100	163,100
195,350	195,350	150,350
10,250	10,250	10,250
2,500	2,500	2,500
38,100	60,500	38,100
38,100	60,500	38,100
139,710	139,710	153,270
50,580	50,580	63,040
53,400	53,400	54,500
32,260	32,260	32,260
3,470	3,470	3,470
385,910	408,310	354,470
0	(131,250)	0
0	(131,250)	0
(250,000)	(506,450)	(250,000)
(250,000)	(506,450)	(250,000)
(47,250)	(47,250)	(47,250)
(47,250)	(47,250)	(47,250)
0	(22,400)	0
0	(22,400)	0
(297,250)	(707,350)	(297,250)
88,660	(299,040)	57,220

Service Licences
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Licences

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Employee Expenses	237,470	217,990	244,220
Direct employee expenses	237,220	217,740	243,970
Indirect employee expenses	250	250	250
Transport Related Expenses	17,680	17,680	17,680
Public transport	14,580	14,580	14,580
Car allowances	3,100	3,100	3,100
Supplies & Services	40,220	46,420	40,220
Equipment furniture & materials	8,260	8,260	8,260
Printing stationery general	1,300	1,300	1,300
Services	12,100	12,100	12,100
Communications & computing	14,500	20,700	14,500
Expenses	300	300	300
Grants & subscriptions	760	760	760
Miscellaneous expenses	3,000	3,000	3,000
Support Services Expenditure	134,620	134,620	139,550
Chief Executive	630	630	640
Corporate Services	55,250	55,250	64,010
Community Services	68,140	68,140	64,260
Administrative Buildings	4,230	4,230	4,270
Other Support Services	6,370	6,370	6,370
Gross Expenditure	429,990	416,710	441,670
Other grants, re-imbursements or contributions	(231,380)	(231,380)	(236,560)
Other grants or contributions	(231,380)	(231,380)	(236,560)
Customer & client receipts	(77,970)	(77,970)	(77,680)
Sales of product or materials	(77,970)	(77,970)	(77,680)
Gross Income	(309,350)	(309,350)	(314,240)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	120,640	107,360	127,430

Service Market
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

Market

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Employee Expenses	103,830	76,160	118,180
Direct employee expenses	103,830	76,160	118,180
Premises Related Expenses	54,090	54,090	57,210
Repairs, alterations & buildings	30,500	30,500	30,500
Energy costs	8,000	8,000	10,000
Rates	9,890	9,890	10,090
Water services	3,700	3,700	4,620
Cleaning & domestic supplies	2,000	2,000	2,000
Supplies & Services	15,860	49,220	23,360
Equipment furniture & materials	0	33,360	5,000
Services	13,030	13,030	13,030
Communications & computing	600	600	600
Grants & subscriptions	1,730	1,730	1,730
Miscellaneous expenses	500	500	3,000
Support Services Expenditure	43,570	43,570	43,470
Chief Executive	680	680	690
Corporate Services	12,870	12,870	12,770
Community Services	30,020	30,020	30,010
Gross Expenditure	217,350	223,040	242,220
Other grants, re-imbursements or contributions	(3,000)	(3,000)	(3,000)
Other grants or contributions	(3,000)	(3,000)	(3,000)
Customer & client receipts	(77,500)	(38,750)	(65,000)
Rents tithes way leaves etc	(77,500)	(38,750)	(65,000)
Other recharges	0	(33,360)	0
Other Recharge Income	0	(33,360)	0
Gross Income	(80,500)	(75,110)	(68,000)

Service	Market	RO/RA Reference Details:	
Cabinet Portfolio	Community and Leisure	RO5C	Planning & Development
Directorate	Communities	RO5350	Economic development

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
<u><u>136,850</u></u>	<u><u>147,930</u></u>	<u><u>174,220</u></u>

Service Miscellaneous Financial Assistance
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 RO6A Central Services
 RO6470 General grants bequests and donations

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Miscellaneous Financial Assistance			
Supplies & Services	106,900	106,900	117,140
Grants & subscriptions	106,900	106,900	117,140
Gross Expenditure	106,900	106,900	117,140
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	106,900	106,900	117,140

Service Miscellaneous Property Holding
Cabinet Portfolio Performance and Administration
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Miscellaneous Property Holding			
Premises Related Expenses	450	450	450
Grounds maintenance costs	450	450	450
Supplies & Services	15,590	15,590	15,590
Services	15,590	15,590	15,590
Support Services Expenditure	15,490	15,490	19,980
Corporate Services	15,490	15,490	19,980
Gross Expenditure	31,530	31,530	36,020
Customer & client receipts	(208,080)	(208,080)	(51,810)
Rents tithes way leaves etc	(208,080)	(208,080)	(51,810)
Gross Income	(208,080)	(208,080)	(51,810)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(176,550)	(176,550)	(15,790)

2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
210,350	210,350	185,630
600	600	600
29,600	29,600	29,600
175,490	175,490	152,050
1,340	1,340	1,010
3,320	3,320	2,370
3,830	3,830	0
3,830	3,830	0
43,970	43,970	42,730
19,370	19,370	18,130
23,170	23,170	23,170
720	720	720
710	710	710
151,340	151,340	138,320
14,330	14,330	14,560
137,010	137,010	123,760
409,490	409,490	366,680
0	(567,610)	0
0	(567,610)	0
(65,000)	(65,000)	(65,000)
(65,000)	(65,000)	(65,000)
(1,456,450)	(626,840)	(853,560)
(1,160,620)	(440,440)	(574,330)
(295,800)	(186,370)	(279,200)
(30)	(30)	(30)
(1,521,450)	(1,259,450)	(918,560)

Service Parking Car Parks
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO2 Highways & Transport Services
RO260 Parking services

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

(1,111,960)

2020/21
Projected
Outturn

(849,960)

2021/22
Original
Estimate

(551,880)

Service Parking Decriminalisation

Cabinet Portfolio Leader

Directorate Communities

RO/RA Reference Details:

RO2 Highways & Transport Services

RO260 Parking services

Parking Decriminalisation

Employee Expenses

445,540

445,540

452,520

Direct employee expenses 440,540

Indirect employee expenses 5,000

440,540

5,000

447,520

5,000

Transport Related Expenses

5,030

5,030

8,110

Transport recharges 3,830

Public transport 1,000

Car allowances 200

3,830

1,000

200

6,910

1,000

200

Supplies & Services

176,350

176,350

176,350

Equipment furniture & materials 61,320

Clothes, uniform & laundry 2,510

Printing stationery general 7,550

Services 70,560

Communications & computing 26,030

Grants & subscriptions 8,130

Miscellaneous expenses 250

61,320

2,510

9,550

68,560

26,030

8,130

250

61,320

2,510

9,550

68,560

26,030

8,130

250

Third Party Payments

1,700

1,700

1,700

Other agencies 1,700

1,700

1,700

Support Services Expenditure

285,780

285,780

177,110

Chief Executive 4,780

Corporate Services 101,720

Community Services 4,060

Operational Services 44,930

Administrative Buildings 10,200

Other Support Services 120,090

4,780

101,720

4,060

44,930

10,200

120,090

4,890

77,440

4,160

60,730

9,800

20,090

Gross Expenditure

914,400

914,400

815,790

Customer & client receipts

(784,500)

(595,130)

(699,340)

Sales of product or materials (252,400)

Fees and charges for services (532,100)

(142,810)

(452,320)

(167,240)

(532,100)

Gross Income

(784,500)

(595,130)

(699,340)

Service Parking Decriminalisation

Cabinet Portfolio Leader

Directorate Communities

RO/RA Reference Details:

RO2 Highways & Transport Services

RO260 Parking services

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

129,900

2020/21
Projected
Outturn

319,270

2021/22
Original
Estimate

116,450

Service Human Resources
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Human Resources			
Employee Expenses	670	670	670
Direct employee expenses	670	670	670
Transport Related Expenses	200	200	200
Public transport	150	150	150
Car allowances	50	50	50
Supplies & Services	9,620	9,620	9,620
Communications & computing	4,800	4,800	4,800
Grants & subscriptions	4,820	4,820	4,820
Third Party Payments	221,580	221,580	224,900
Other local authorities	221,580	221,580	224,900
Support Services Expenditure	81,440	81,440	81,930
Chief Executive	2,550	2,550	2,610
Corporate Services	67,790	67,790	68,120
Administrative Buildings	8,450	8,450	8,550
Other Support Services	2,650	2,650	2,650
Gross Expenditure	313,510	313,510	317,320
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	313,510	313,510	317,320

Service Pollution Control
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Pollution Control

Supplies & Services

	43,350	43,350	43,350
Equipment furniture & materials	15,060	15,060	15,060
Services	27,090	27,090	27,090
Grants & subscriptions	1,200	1,200	1,200

Support Services Expenditure

	285,620	285,620	268,870
Corporate Services	3,000	3,000	3,060
Community Services	282,620	282,620	265,810

Gross Expenditure

328,970	328,970	312,220
----------------	----------------	----------------

Customer & client receipts

	(5,970)	(5,970)	(5,970)
Sales of product or materials	(380)	(380)	(380)
Fees and charges for services	(5,590)	(5,590)	(5,590)

Gross Income

(5,970)	(5,970)	(5,970)
----------------	----------------	----------------

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

323,000	323,000	306,250
----------------	----------------	----------------

Service Property Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Property Services

Employee Expenses

Direct employee expenses
Indirect employee expenses

Transport Related Expenses

Public transport
Car allowances

Supplies & Services

Equipment furniture & materials
Clothes, uniform & laundry
Printing stationery general
Services
Communications & computing

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Administrative Buildings
Other Support Services

Gross Expenditure

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

474,700

471,300
3,400

600

200
400

15,080

200
160
3,250
20
11,450

107,280

2,370
80,280
4,060
17,220
3,350

597,660

0

597,660

466,770

463,370
3,400

600

200
400

15,080

200
160
3,250
20
11,450

107,280

2,370
80,280
4,060
17,220
3,350

589,730

0

589,730

536,040

532,640
3,400

600

200
400

15,370

200
160
3,250
20
11,740

107,750

2,420
80,410
4,160
17,410
3,350

659,760

0

659,760

Service Public Carriage Administration
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Public Carriage Administration			
Employee Expenses	1,500	1,500	1,500
Direct employee expenses	1,500	1,500	1,500
Premises Related Expenses	720	720	720
Rents	720	720	720
Supplies & Services	4,410	4,410	4,410
Equipment furniture & materials	60	60	60
Services	4,110	4,110	4,110
Communications & computing	240	240	240
Support Services Expenditure	63,900	63,900	63,130
Corporate Services	580	580	580
Community Services	63,130	63,130	62,360
Other Support Services	190	190	190
Gross Expenditure	70,530	70,530	69,760
Customer & client receipts	(76,200)	(76,200)	(82,480)
Sales of product or materials	(70,200)	(70,200)	(76,480)
Fees and charges for services	(6,000)	(6,000)	(6,000)
Gross Income	(76,200)	(76,200)	(82,480)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(5,670)	(5,670)	(12,720)

Service Public Conveniences
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Public Conveniences			
Premises Related Expenses	39,770	39,770	47,780
Repairs, alterations & buildings	26,060	26,060	28,060
Energy costs	5,450	5,450	6,950
Rates	6,550	6,550	9,860
Water services	1,700	1,700	2,900
Fixtures & fittings	10	10	10
Supplies & Services	13,480	13,480	13,480
Equipment furniture & materials	4,440	4,440	4,440
Clothes, uniform & laundry	80	80	80
Services	8,960	8,960	8,960
Support Services Expenditure	12,490	12,490	12,710
Chief Executive	1,270	1,270	1,300
Corporate Services	11,220	11,220	11,410
Gross Expenditure	65,740	65,740	73,970
Customer & client receipts	(250)	(250)	(250)
Sales of product or materials	(250)	(250)	(250)
Gross Income	(250)	(250)	(250)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	65,490	65,490	73,720

Service Public Health and Wellbeing
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Public Health and Wellbeing

Employee Expenses

130,940

120,910

126,790

Direct employee expenses

130,940

120,910

126,790

Transport Related Expenses

1,150

1,150

5,120

Contract leases

750

750

4,720

Public transport

200

200

200

Car allowances

200

200

200

Supplies & Services

11,910

11,910

11,910

Services

11,910

11,910

11,910

Support Services Expenditure

134,570

134,570

155,670

Chief Executive

1,530

1,530

1,570

Corporate Services

92,760

92,760

117,680

Community Services

31,780

31,780

27,830

Administrative Buildings

7,630

7,630

7,720

Other Support Services

870

870

870

Gross Expenditure

278,570

268,540

299,490

Other grants, re-imbursements or contributions

(16,010)

(16,010)

(16,530)

Other grants or contributions

(16,010)

(16,010)

(16,530)

Gross Income

(16,010)

(16,010)

(16,530)

**Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)**

262,560

252,530

282,960

Service Recruitment and Training Expense
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Recruitment and Training Expense

Employee Expenses

Direct employee expenses
Indirect employee expenses

Gross Expenditure

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

73,750

2,000

71,750

73,750

0

73,750

2020/21
Projected
Outturn

73,750

2,000

71,750

73,750

0

73,750

2021/22
Original
Estimate

73,750

2,000

71,750

73,750

0

73,750

Service Reprographics
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Reprographics

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Employee Expenses	119,310	74,990	75,480
Direct employee expenses	119,310	74,990	75,480
Premises Related Expenses	7,020	7,020	7,020
Repairs, alterations & buildings	7,020	7,020	7,020
Supplies & Services	106,640	106,640	106,640
Equipment furniture & materials	63,190	63,190	63,190
Printing stationery general	43,450	43,450	43,450
Support Services Expenditure	39,450	39,450	41,570
Chief Executive	2,960	2,960	2,990
Corporate Services	25,440	25,440	27,420
Administrative Buildings	9,700	9,700	9,810
Other Support Services	1,350	1,350	1,350
Gross Expenditure	272,420	228,100	230,710
Other recharges	(20,090)	(20,090)	(20,090)
Other Recharge Income	(20,090)	(20,090)	(20,090)
Gross Income	(20,090)	(20,090)	(20,090)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	252,330	208,010	210,620

Service Rodent and Pest Control
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Rodent and Pest Control

Support Services Expenditure

Corporate Services	120	120	120
Community Services	20,570	20,570	17,140

Gross Expenditure

20,690

20,690

17,260

Gross Income

0

0

0

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

20,690

20,690

17,260

Service	Sports Development and Comm Rec	RO/RA Reference Details:	
Cabinet Portfolio	Community and Leisure	RO5A	Cultural & Related Services
Directorate	Communities	RO502	Recreation & sport

Sports Development and Comm Rec

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Employee Expenses	150,850	150,850	154,490
Direct employee expenses	150,850	150,850	154,490
Premises Related Expenses	55,710	55,710	55,720
Repairs, alterations & buildings	2,550	2,550	2,550
Energy costs	13,910	13,910	13,910
Rents	2,150	2,150	2,150
Rates	300	300	310
Water services	6,020	6,020	6,020
Fixtures & fittings	610	610	610
Cleaning & domestic supplies	2,100	2,100	2,100
Grounds maintenance costs	28,070	28,070	28,070
Transport Related Expenses	7,580	7,580	6,270
Transport recharges	7,030	7,030	5,720
Public transport	50	50	50
Car allowances	500	500	500
Supplies & Services	38,030	38,030	41,470
Equipment furniture & materials	2,250	2,250	2,250
Clothes, uniform & laundry	300	300	300
Printing stationery general	2,030	2,030	2,030
Services	28,970	28,970	29,410
Communications & computing	130	130	130
Expenses	500	500	500
Grants & subscriptions	3,850	3,850	6,850
Third Party Payments	1,300	1,300	1,300
Transport operators	1,300	1,300	1,300
Transfer Payments	1,000	1,000	2,000
Other transfer payments	1,000	1,000	2,000
Support Services Expenditure	45,020	45,020	48,280
Chief Executive	750	750	760
Corporate Services	15,320	15,320	18,110
Community Services	23,000	23,000	23,420
Administrative Buildings	4,230	4,230	4,270
Other Support Services	1,720	1,720	1,720

Service	Sports Development and Comm Rec	RO/RA Reference Details:	
Cabinet Portfolio	Community and Leisure	RO5A	Cultural & Related Services
Directorate	Communities	RO502	Recreation & sport

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Gross Expenditure	<u>299,490</u>	<u>299,490</u>	<u>309,530</u>
Other grants, re-imbursements or contributions	(620)	(620)	(620)
Other grants or contributions	(620)	(620)	(620)
Customer & client receipts	<u>(21,230)</u>	<u>(21,230)</u>	<u>(14,730)</u>
Sales of product or materials	(320)	(320)	(320)
Fees and charges for services	(14,410)	(14,410)	(14,410)
Rents tithes way leaves etc	(6,500)	(6,500)	0
Gross Income	<u>(21,850)</u>	<u>(21,850)</u>	<u>(15,350)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>277,640</u>	<u>277,640</u>	<u>294,180</u>

Service St Georges Centre
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

St Georges Centre

Supplies & Services

Services

Support Services Expenditure

Corporate Services

Gross Expenditure

Customer & client receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

1,323,230

1,323,230

36,690

36,690

1,359,920

(1,323,230)

(1,323,230)

(1,323,230)

36,690

1,323,230

1,323,230

37,500

37,500

1,360,730

(1,323,230)

(1,323,230)

(1,323,230)

37,500

1,366,050

1,366,050

54,480

54,480

1,420,530

(1,366,050)

(1,366,050)

(1,366,050)

54,480

Service Town Pontoon
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO280 Airports harbours and toll facilities

Town Pontoon

Premises Related Expenses

Cleaning & domestic supplies

Supplies & Services

Equipment furniture & materials
 Services
 Miscellaneous expenses

Support Services Expenditure

Corporate Services

Gross Expenditure

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

500

500

85,460

17,790

43,670

24,000

17,810

17,810

103,770

0

103,770

500

500

85,460

17,790

43,670

24,000

17,810

17,810

103,770

0

103,770

500

500

67,900

17,790

50,110

0

23,320

23,320

91,720

0

91,720

Service Tourism
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO504 Tourism

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Tourism			
Employee Expenses	50,550	50,550	50,880
Direct employee expenses	50,550	50,550	50,880
Transport Related Expenses	250	250	250
Public transport	100	100	100
Car allowances	150	150	150
Supplies & Services	30,200	30,200	30,200
Equipment furniture & materials	3,950	3,950	3,950
Clothes, uniform & laundry	250	250	250
Services	800	800	800
Expenses	17,200	17,200	17,200
Grants & subscriptions	8,000	8,000	8,000
Support Services Expenditure	51,520	51,520	57,770
Chief Executive	2,650	2,650	2,660
Corporate Services	25,930	25,930	32,140
Community Services	21,390	21,390	21,420
Other Support Services	1,550	1,550	1,550
Gross Expenditure	132,520	132,520	139,100
Customer & client receipts	(13,350)	(13,350)	(13,350)
Sales of product or materials	(13,350)	(13,350)	(13,350)
Gross Income	(13,350)	(13,350)	(13,350)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	119,170	119,170	125,750

Service Town Centre Initiative
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO504 Tourism

Town Centre Initiative

Employee Expenses

Direct employee expenses

Premises Related Expenses

Water services

Transport Related Expenses

Car allowances

Supplies & Services

Equipment furniture & materials

Printing stationery general

Services

Expenses

Miscellaneous expenses

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Operational Services

Other Support Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Customer & client receipts

Sales of product or materials

Fees and charges for services

Gross Income

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

55,960

55,960

220

220

50

50

132,500

50,000

3,500

500

4,000

74,500

51,300

810

8,390

32,810

9,260

30

240,030

(5,000)

(5,000)

(10,300)

(10,000)

(300)

(15,300)

107,260

107,260

220

220

50

50

128,500

50,000

3,500

500

0

74,500

51,300

810

8,390

32,810

9,260

30

287,330

(5,000)

(5,000)

(10,300)

(10,000)

(300)

(15,300)

56,360

56,360

220

220

50

50

132,500

50,000

3,500

500

4,000

74,500

51,360

820

8,390

32,860

9,260

30

240,490

(5,000)

(5,000)

(10,300)

(10,000)

(300)

(15,300)

Service Town Centre Initiative
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

224,730

2020/21
Projected
Outturn

272,030

2021/22
Original
Estimate

225,190

Service Town Pier
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
RO2 Highways & Transport Services
RO280 Airports harbours and toll facilities

Town Pier

Premises Related Expenses

	0	0	24,400
Repairs, alterations & buildings	0	0	17,500
Energy costs	0	0	3,000
Rates	0	0	3,000
Fixtures & fittings	0	0	900

Supplies & Services

	1,040	1,040	55,480
Services	440	440	54,880
Communications & computing	600	600	600

Support Services Expenditure

	18,570	18,570	18,880
Corporate Services	18,570	18,570	18,880

Gross Expenditure

19,610	19,610	98,760
---------------	---------------	---------------

Customer & client receipts

	(3,000)	(3,000)	0
Rents tithes way leaves etc	(3,000)	(3,000)	0

Gross Income

(3,000)	(3,000)	0
----------------	----------------	----------

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

16,610	16,610	98,760
---------------	---------------	---------------

Service Town Services
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

Town Services

Premises Related Expenses

Grounds maintenance costs

Supplies & Services

Clothes, uniform & laundry

Miscellaneous expenses

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

1,000

1,000

1,000

500

500

6,650

450

4,660

1,350

190

8,650

8,650

1,000

1,000

1,000

500

500

6,650

450

4,660

1,350

190

8,650

8,650

1,000

1,000

1,000

500

500

6,780

470

4,730

1,390

190

8,780

8,780

Service The Woodville
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

The Woodville

Employee Expenses

Direct employee expenses

Premises Related Expenses

Repairs, alterations & buildings
Energy costs
Rates
Water services
Fixtures & fittings
Cleaning & domestic supplies

Supplies & Services

Equipment furniture & materials
Catering
Clothes, uniform & laundry
Printing stationery general
Services
Expenses
Miscellaneous expenses

Transfer Payments

Other transfer payments

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Other Support Services

Gross Expenditure

Government grants

Government grants

Other grants, re-imbursements or contributions

Other grants or contributions

Customer & client receipts

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

576,360

576,360

133,190

0

60,450

29,420

5,320

15,000

23,000

252,410

12,170

108,000

800

800

120,640

6,000

4,000

5,600

5,600

174,180

5,420

98,040

8,110

62,610

1,141,740

0

0

0

0

(654,500)

509,970

509,970

178,190

50,000

60,450

29,420

5,320

15,000

18,000

112,410

9,170

35,000

800

800

54,640

8,000

4,000

5,600

5,600

174,180

5,420

98,040

8,110

62,610

980,350

(324,630)

(324,630)

0

0

(60,000)

580,740

580,740

133,780

0

60,450

30,010

5,320

15,000

23,000

151,910

9,170

30,000

800

800

101,140

6,000

4,000

5,600

5,600

178,810

5,560

104,400

6,240

62,610

1,050,840

0

0

(17,440)

(17,440)

(199,000)

Service The Woodville
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:

TSR Trading Accounts
RS731 External Trading Accounts net

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Sales of product or materials	(309,000)	(22,000)	(100,000)
Fees and charges for services	(345,500)	(38,000)	(99,000)
Other recharges	0	(50,000)	0
Other Recharge Income	0	(50,000)	0
Gross Income	(654,500)	(434,630)	(216,440)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	487,240	545,720	834,400

Housing and Operations: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Allotments			
Gross Expenditure	74,790	74,790	73,120
Gross Income	(12,020)	(12,020)	(12,020)
Net Expenditure	62,770	62,770	61,100
Assistance Housing			
Gross Expenditure	16,260	16,260	16,480
Gross Income	(4,000)	(4,000)	(4,000)
Net Expenditure	12,260	12,260	12,480
Choice Based Lettings			
Gross Expenditure	7,500	7,500	7,500
Net Expenditure	7,500	7,500	7,500
Cemeteries and Burial Admin			
Gross Expenditure	523,500	524,350	538,670
Gross Income	(204,070)	(204,070)	(204,070)
Net Expenditure	319,430	320,280	334,600
Denton Caravan Site			
Gross Expenditure	38,810	38,810	38,850
Gross Income	(35,540)	(35,540)	(35,540)
Net Expenditure	3,270	3,270	3,310
Director Housing and Operations			
Gross Expenditure	154,750	168,040	155,360
Net Expenditure	154,750	168,040	155,360
Homelessness			
Gross Expenditure	1,185,850	1,579,220	1,569,340

Housing and Operations: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Gross Income	(594,020)	(1,023,070)	(866,200)
Net Expenditure	591,830	556,150	703,140
Horticulture Parks Open Spaces			
Gross Expenditure	1,503,490	1,481,190	1,527,820
Gross Income	(21,960)	(21,960)	(21,960)
Net Expenditure	1,481,530	1,459,230	1,505,860
Miscellaneous Housing Services			
Gross Expenditure	247,940	247,940	260,030
Gross Income	(100)	(100)	(100)
Net Expenditure	247,840	247,840	259,930
Operational Services			
Gross Expenditure	1,019,800	1,211,790	1,124,320
Gross Income	(216,170)	(390,170)	(232,080)
Net Expenditure	803,630	821,620	892,240
Private Housing Standards			
Gross Expenditure	117,930	117,930	105,890
Gross Income	(2,000)	(2,000)	(2,000)
Net Expenditure	115,930	115,930	103,890
Recycling			
Gross Expenditure	1,467,900	1,629,820	1,547,730
Gross Income	(842,000)	(934,000)	(882,420)
Net Expenditure	625,900	695,820	665,310
Refuse Collection			
Gross Expenditure	1,106,790	1,127,120	1,115,540
Gross Income	(60,000)	(60,000)	(60,000)

Housing and Operations: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Net Expenditure	<u>1,046,790</u>	<u>1,067,120</u>	<u>1,055,540</u>
Trade Refuse Collection			
Gross Expenditure	439,610	439,610	461,230
Gross Income	(517,420)	(419,180)	(517,420)
Net Expenditure	<u>(77,810)</u>	<u>20,430</u>	<u>(56,190)</u>
Renovation Property Grant			
Gross Expenditure	122,130	1,830,120	1,146,360
Gross Income	0	(1,707,990)	(1,037,910)
Net Expenditure	<u>122,130</u>	<u>122,130</u>	<u>108,450</u>
Southfield Shaw Park Homes			
Gross Expenditure	61,270	61,270	65,970
Gross Income	(147,920)	(147,920)	(147,920)
Net Expenditure	<u>(86,650)</u>	<u>(86,650)</u>	<u>(81,950)</u>
Statutory Contribution to HRA			
Gross Expenditure	10,620	10,620	10,620
Net Expenditure	<u>10,620</u>	<u>10,620</u>	<u>10,620</u>
Street Cleansing			
Gross Expenditure	1,502,010	1,535,310	1,486,320
Gross Income	(3,150)	0	0
Net Expenditure	<u>1,498,860</u>	<u>1,535,310</u>	<u>1,486,320</u>

Service Allotments

Cabinet Portfolio Operational Services

Directorate Housing and Operations

RO/RA Reference Details:

RO5A Cultural & Related Services

RO507 Parks and Open Spaces

Allotments

Premises Related Expenses

	13,500	13,500	13,500
Water services	3,000	3,000	3,000
Grounds maintenance costs	10,500	10,500	10,500

Transport Related Expenses

	1,880	1,880	0
Transport recharges	1,880	1,880	0

Supplies & Services

	60	60	60
Grants & subscriptions	60	60	60

Support Services Expenditure

	59,350	59,350	59,560
Corporate Services	1,670	1,670	1,690
Community Services	30,520	30,520	30,520
Operational Services	27,160	27,160	27,350

Gross Expenditure

74,790

Customer & client receipts

(12,020)

Rents tithes way leaves etc	(12,020)	(12,020)	(12,020)
-----------------------------	----------	----------	----------

Gross Income

(12,020)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

62,770

62,770

61,100

Service Assistance Housing
Cabinet Portfolio Housing Services
Directorate Housing and Operations

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO409 Housing strategy advice and enabling

Assistance Housing

Supplies & Services

Grants & subscriptions

Support Services Expenditure

Corporate Services

Gross Expenditure

Customer & client receipts

Sales of product or materials

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

2,340

2,340

13,920

13,920

16,260

(4,000)

(4,000)

(4,000)

12,260

2,340

2,340

13,920

13,920

16,260

(4,000)

(4,000)

(4,000)

12,260

2,340

2,340

14,140

14,140

16,480

(4,000)

(4,000)

(4,000)

12,480

Service Choice Based Lettings
Cabinet Portfolio Housing Services
Directorate Housing and Operations

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO409 Housing strategy advice and enabling

Choice Based Lettings

Supplies & Services

Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2020/21
Original
Estimate

7,500

7,500

7,500

7,500

2020/21
Projected
Outturn

7,500

7,500

7,500

7,500

2021/22
Original
Estimate

7,500

7,500

7,500

7,500

2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
280,930	280,930	293,960
280,180	280,180	293,210
750	750	750
73,210	73,210	73,530
17,680	17,680	17,680
4,640	4,640	4,640
15,780	15,780	16,100
2,140	2,140	2,140
600	600	600
280	280	280
32,090	32,090	32,090
12,620	12,620	5,890
9,450	9,450	5,720
3,000	3,000	0
30	30	30
140	140	140
13,660	14,510	11,010
3,680	4,530	1,030
200	200	200
100	100	100
9,680	9,680	9,680
143,080	143,080	154,280
2,700	2,700	2,750
44,980	44,980	51,870
680	680	690
93,170	93,170	97,420
1,550	1,550	1,550
523,500	524,350	538,670
(204,070)	(204,070)	(204,070)
(5,000)	(5,000)	0
(199,070)	(199,070)	(204,070)

Service Cemeteries and Burial Admin
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:

RO5B Environmental & Regulatory
RO5210 Cemetery, cremation & mortuary

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2020/21
Original
Estimate**

(204,070)

319,430

**2020/21
Projected
Outturn**

(204,070)

320,280

**2021/22
Original
Estimate**

(204,070)

334,600

Service Denton Caravan Site
Cabinet Portfolio Housing Services
Directorate Housing and Operations

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO460 Other council properties-travellers

Denton Caravan Site

Premises Related Expenses

	34,190	34,190	34,190
Repairs, alterations & buildings	9,000	9,000	9,000
Energy costs	1,570	1,570	1,570
Water services	23,620	23,620	23,620

Supplies & Services

	30	30	30
Services	30	30	30

Support Services Expenditure

	4,590	4,590	4,630
Corporate Services	3,000	3,000	3,040
Community Services	1,590	1,590	1,590

Gross Expenditure

38,810	38,810	38,850
---------------	---------------	---------------

Customer & client receipts

	(35,540)	(35,540)	(35,540)
Rents tithes way leaves etc	(35,540)	(35,540)	(35,540)

Gross Income

(35,540)	(35,540)	(35,540)
-----------------	-----------------	-----------------

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

3,270	3,270	3,310
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Service	Director Housing and Operations	RO/RA Reference Details:	
Cabinet Portfolio	Leader	RO6A	Central Services
Directorate	Housing and Operations	RO6489	Management & support services

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Director Housing and Operations			
Employee Expenses	125,550	138,840	133,010
Direct employee expenses	125,550	138,840	133,010
Transport Related Expenses	7,070	7,070	70
Contract leases	7,000	7,000	0
Public transport	70	70	70
Supplies & Services	70	70	70
Communications & computing	30	30	30
Expenses	40	40	40
Support Services Expenditure	22,060	22,060	22,210
Chief Executive	460	460	470
Corporate Services	18,670	18,670	18,790
Administrative Buildings	2,110	2,110	2,130
Other Support Services	820	820	820
Gross Expenditure	154,750	168,040	155,360
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	154,750	168,040	155,360

Service Homelessness
Cabinet Portfolio Housing Services
Directorate Housing and Operations

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO440 Homelessness

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Homelessness			
Employee Expenses	342,540	374,280	445,870
Direct employee expenses	342,540	374,280	445,870
Transport Related Expenses	600	600	600
Public transport	100	100	100
Car allowances	500	500	500
Supplies & Services	724,540	1,086,170	996,720
Equipment furniture & materials	70	70	70
Services	540,470	902,100	812,650
Grants & subscriptions	8,000	8,000	8,000
Miscellaneous expenses	176,000	176,000	176,000
Support Services Expenditure	118,170	118,170	126,150
Chief Executive	2,620	2,620	2,680
Corporate Services	62,760	62,760	72,810
Community Services	26,110	26,110	26,150
Administrative Buildings	23,220	23,220	21,050
Other Support Services	3,460	3,460	3,460
Gross Expenditure	1,185,850	1,579,220	1,569,340
Government grants	(256,340)	(685,390)	(716,150)
Government grants	(256,340)	(685,390)	(716,150)
Other grants, re-imbursements or contributions	(337,680)	(337,680)	(150,050)
Other grants or contributions	(337,680)	(337,680)	(150,050)
Gross Income	(594,020)	(1,023,070)	(866,200)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	591,830	556,150	703,140

Service Horticulture Parks Open Spaces
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:
RO5A Cultural & Related Services
RO507 Parks and Open Spaces

Horticulture Parks Open Spaces

Employee Expenses

Direct employee expenses
Indirect employee expenses

664,490

664,290
200

639,540

639,340
200

655,510

655,310
200

Premises Related Expenses

Repairs, alterations & buildings
Energy costs
Rents
Rates
Water services
Fixtures & fittings
Grounds maintenance costs

123,900

44,100
4,940
600
2,500
9,080
21,770
40,910

123,900

44,100
4,940
600
2,500
7,580
21,770
42,410

123,950

44,100
4,940
600
2,550
7,580
21,770
42,410

Transport Related Expenses

Direct transport costs
Transport recharges

104,310

6,500
97,810

104,310

6,500
97,810

100,430

6,500
93,930

Supplies & Services

Equipment furniture & materials
Services
Communications & computing

68,490

50,410
18,080
0

71,140

53,060
18,080
0

77,170

53,060
18,080
6,030

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Operational Services
Other Support Services

542,300

2,930
71,170
21,130
446,970
100

542,300

2,930
71,170
21,130
446,970
100

570,760

2,960
86,290
21,510
459,900
100

Gross Expenditure

1,503,490

1,481,190

1,527,820

Other grants, re-imbursements or contributions

Other grants or contributions

(270)

(270)

(270)

(270)

(270)

(270)

Customer & client receipts

Sales of product or materials
Rents tithes way leaves etc

(21,690)

(500)
(21,190)

(21,690)

(500)
(21,190)

(21,690)

(500)
(21,190)

Service Horticulture Parks Open Spaces
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:
RO5A Cultural & Related Services
RO507 Parks and Open Spaces

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2020/21
Original
Estimate**

(21,960)

1,481,530

**2020/21
Projected
Outturn**

(21,960)

1,459,230

**2021/22
Original
Estimate**

(21,960)

1,505,860

Service	Miscellaneous Housing Services	RO/RA Reference Details:	
Cabinet Portfolio	Housing Services	RO4	Housing Services (GFRA only)
Directorate	Housing and Operations	RO409	Housing strategy advice and enabling

Miscellaneous Housing Services

Employee Expenses

135,770

135,770

182,680

Direct employee expenses 135,070
Indirect employee expenses 700

135,070
700

181,980
700

Transport Related Expenses

1,150

1,150

1,150

Public transport 150
Car allowances 1,000

150
1,000

150
1,000

Supplies & Services

37,000

37,000

2,000

Equipment furniture & materials 300
Clothes, uniform & laundry 200
Printing stationery general 600
Services 35,200
Expenses 400
Miscellaneous expenses 300

300
200
600
35,200
400
300

300
200
600
200
400
300

Support Services Expenditure

74,020

74,020

74,200

Chief Executive 1,640
Corporate Services 25,630
Community Services 35,020
Administrative Buildings 10,560
Other Support Services 1,170

1,640
25,630
35,020
10,560
1,170

1,680
25,640
35,030
10,680
1,170

Gross Expenditure

247,940

247,940

260,030

Customer & client receipts

(100)

(100)

(100)

Sales of product or materials (100)

(100)

(100)

Gross Income

(100)

(100)

(100)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

247,840

247,840

259,930

Service Operational Services
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Operational Services

Employee Expenses

Direct employee expenses

Premises Related Expenses

Repairs, alterations & buildings
Energy costs
Rates
Water services

Transport Related Expenses

Transport recharges
Contract leases
Public transport
Car allowances

Supplies & Services

Equipment furniture & materials
Clothes, uniform & laundry
Printing stationery general
Services
Communications & computing
Grants & subscriptions
Miscellaneous expenses

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Operational Services
Other Support Services

Gross Expenditure

Customer & client receipts

Sales of product or materials
Fees and charges for services

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

271,740

271,740

135,460

48,810
20,500
60,150
6,000

49,240

39,640
8,300
500
800

70,170

1,230
30,000
7,800
27,040
3,000
100
1,000

493,190

8,430
301,520
7,850
50,000
125,390

1,019,800

(216,170)

(11,090)
(205,080)

279,730

279,730

135,460

48,810
20,500
60,150
6,000

49,240

39,640
8,300
500
800

70,170

1,230
30,000
7,800
27,040
3,000
100
1,000

677,190

8,430
301,520
7,850
50,000
309,390

1,211,790

(390,170)

(1,090)
(389,080)

280,660

280,660

206,660

118,810
20,500
61,350
6,000

43,850

37,050
5,500
500
800

69,080

1,230
30,000
7,800
27,040
1,910
100
1,000

524,070

8,640
305,000
8,040
50,000
152,390

1,124,320

(232,080)

0
(232,080)

Service Operational Services
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:

RO6A Central Services
RO6489 Management & support services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2020/21
Original
Estimate**

(216,170)

803,630

**2020/21
Projected
Outturn**

(390,170)

821,620

**2021/22
Original
Estimate**

(232,080)

892,240

Service Private Housing Standards
Cabinet Portfolio Housing Services
Directorate Housing and Operations

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Private Housing Standards

Supplies & Services

Miscellaneous expenses

Support Services Expenditure

Corporate Services

Community Services

Gross Expenditure

Customer & client receipts

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

3,000

3,000

114,930

15,500

99,430

117,930

(2,000)

(2,000)

(2,000)

115,930

3,000

3,000

114,930

15,500

99,430

117,930

(2,000)

(2,000)

(2,000)

115,930

3,000

3,000

102,890

15,760

87,130

105,890

(2,000)

(2,000)

(2,000)

103,890

Service Recycling
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5281 Waste management

Recycling

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Employee Expenses	908,660	1,036,310	951,020
Direct employee expenses	908,660	1,036,310	951,020
Transport Related Expenses	223,020	243,290	244,530
Transport recharges	222,020	242,290	243,530
Public transport	1,000	1,000	1,000
Supplies & Services	120,720	134,720	120,720
Equipment furniture & materials	65,000	79,000	65,000
Services	34,690	34,690	34,690
Communications & computing	16,030	16,030	16,030
Miscellaneous expenses	5,000	5,000	5,000
Third Party Payments	15,000	15,000	15,000
Other local authorities	15,000	15,000	15,000
Support Services Expenditure	200,500	200,500	216,460
Corporate Services	51,550	51,550	51,370
Community Services	19,890	19,890	20,390
Operational Services	129,060	129,060	144,700
Gross Expenditure	1,467,900	1,629,820	1,547,730
Other grants, re-imbursements or contributions	(370,000)	(385,000)	(320,000)
Other grants or contributions	(370,000)	(385,000)	(320,000)
Customer & client receipts	(472,000)	(549,000)	(562,420)
Sales of product or materials	(12,000)	(12,000)	(12,000)
Fees and charges for services	(460,000)	(537,000)	(550,420)
Gross Income	(842,000)	(934,000)	(882,420)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	625,900	695,820	665,310

Service Refuse Collection
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5281 Waste management

Refuse Collection

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Employee Expenses	687,340	707,670	672,850
Direct employee expenses	687,340	707,670	672,850
Transport Related Expenses	180,750	180,750	200,050
Transport recharges	180,750	180,750	200,050
Supplies & Services	91,500	91,500	91,500
Equipment furniture & materials	48,000	48,000	48,000
Services	40,000	40,000	40,000
Communications & computing	3,500	3,500	3,500
Support Services Expenditure	147,200	147,200	151,140
Corporate Services	31,040	31,040	32,580
Community Services	15,700	15,700	16,090
Operational Services	100,460	100,460	102,470
Gross Expenditure	1,106,790	1,127,120	1,115,540
Customer & client receipts	(60,000)	(60,000)	(60,000)
Fees and charges for services	(60,000)	(60,000)	(60,000)
Gross Income	(60,000)	(60,000)	(60,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	1,046,790	1,067,120	1,055,540

Service Trade Refuse Collection
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:
 TSR Trading Accounts
 RS731 External Trading Accounts net

Trade Refuse Collection

Employee Expenses

Direct employee expenses

Transport Related Expenses

Transport recharges

Supplies & Services

Equipment furniture & materials

Services

Communications & computing

Support Services Expenditure

Corporate Services

Community Services

Operational Services

Other Support Services

Gross Expenditure

Customer & client receipts

Sales of product or materials

Fees and charges for services

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

62,260

62,260

14,350

14,350

277,000

15,500

260,000

1,500

86,000

50,990

21,490

12,940

580

439,610

(517,420)

(10,000)

(507,420)

(517,420)

(77,810)

62,260

62,260

14,350

14,350

277,000

15,500

260,000

1,500

86,000

50,990

21,490

12,940

580

439,610

(419,180)

(10,000)

(409,180)

(419,180)

20,430

62,670

62,670

21,730

21,730

284,800

15,500

267,800

1,500

92,030

56,220

22,030

13,200

580

461,230

(517,420)

(10,000)

(507,420)

(517,420)

(56,190)

Service Renovation Property Grant
Cabinet Portfolio Housing Services
Directorate Housing and Operations

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO409 Housing strategy advice and enabling

Renovation Property Grant

Supplies & Services

Equipment furniture & materials
Grants & subscriptions

Support Services Expenditure

Corporate Services
Community Services

Gross Expenditure

Government grants

Government grants

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

200

1,708,190

1,038,110

200

200

200

0

1,707,990

1,037,910

121,930

121,930

108,250

7,690

7,690

7,790

114,240

114,240

100,460

122,130

1,830,120

1,146,360

0

(1,707,990)

(1,037,910)

0

(1,707,990)

(1,037,910)

0

(1,707,990)

(1,037,910)

122,130

122,130

108,450

Service Southfield Shaw Park Homes
Cabinet Portfolio Housing Services
Directorate Housing and Operations

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO460 Other council properties-travellers

Southfield Shaw Park Homes

Premises Related Expenses

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
	55,090	55,090	59,760
Repairs, alterations & buildings	13,330	13,330	14,000
Energy costs	30,890	30,890	30,890
Water services	10,870	10,870	10,870
Grounds maintenance costs	0	0	4,000

Support Services Expenditure

	6,180	6,180	6,210
Corporate Services	2,190	2,190	2,220
Community Services	3,990	3,990	3,990

Gross Expenditure

	61,270	61,270	65,970
--	---------------	---------------	---------------

Other grants, re-imbursements or contributions

	(36,490)	(36,490)	(36,490)
Other grants or contributions	(36,490)	(36,490)	(36,490)

Customer & client receipts

	(111,430)	(111,430)	(111,430)
Rents tithes way leaves etc	(111,430)	(111,430)	(111,430)

Gross Income

	(147,920)	(147,920)	(147,920)
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Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

	(86,650)	(86,650)	(81,950)
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Service Statutory Contribution to HRA
Cabinet Portfolio Housing Services
Directorate Housing and Operations

RO/RA Reference Details:
 RS718 Contrib to HRA Community
 RS718 Contribution to the HRA re item

Statutory Contribution to HRA

Supplies & Services

Grants & subscriptions

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2020/21
Original
Estimate

10,620

10,620

10,620

10,620

2020/21
Projected
Outturn

10,620

10,620

10,620

10,620

2021/22
Original
Estimate

10,620

10,620

10,620

10,620

Service Street Cleansing
Cabinet Portfolio Operational Services
Directorate Housing and Operations

RO/RA Reference Details:

RO5B Environmental & Regulatory
RO5270 Street cleansing not charged to Housing

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Street Cleansing			
Employee Expenses	1,073,930	1,089,240	1,063,730
Direct employee expenses	1,073,930	1,089,240	1,063,730
Transport Related Expenses	192,330	192,330	168,630
Transport recharges	192,330	192,330	168,630
Supplies & Services	71,980	71,980	71,980
Equipment furniture & materials	44,370	44,370	44,370
Clothes, uniform & laundry	850	850	850
Services	21,500	21,500	21,500
Communications & computing	2,760	2,760	2,760
Miscellaneous expenses	2,500	2,500	2,500
Support Services Expenditure	163,770	181,760	181,980
Corporate Services	20,230	20,230	19,570
Community Services	19,830	19,830	20,330
Operational Services	117,450	135,440	135,820
Other Support Services	6,260	6,260	6,260
Gross Expenditure	1,502,010	1,535,310	1,486,320
Customer & client receipts	(3,150)	0	0
Fees and charges for services	(3,150)	0	0
Gross Income	(3,150)	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	1,498,860	1,535,310	1,486,320

Corporate Services: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Audit Fee and Bank Charges			
Gross Expenditure	138,150	138,150	138,150
Gross Income	(28,950)	(28,950)	(28,950)
Net Expenditure	109,200	109,200	109,200
Audit and Counter Fraud			
Gross Expenditure	293,170	293,170	296,500
Net Expenditure	293,170	293,170	296,500
Central Support Services			
Gross Expenditure	166,130	166,130	166,140
Gross Income	(166,130)	(166,130)	(166,130)
Net Expenditure	0	0	10
Chief Executive			
Gross Expenditure	35,890	35,890	36,020
Net Expenditure	35,890	35,890	36,020
Corporate Management Expenses			
Gross Expenditure	1,223,980	2,896,660	1,741,770
Gross Income	0	(1,490,070)	(859,280)
Net Expenditure	1,223,980	1,406,590	882,490
Council Tax Collection			
Gross Expenditure	995,630	1,079,210	1,022,380
Gross Income	(569,730)	(270,110)	(569,730)
Net Expenditure	425,900	809,100	452,650
Director Corporate Services			

Corporate Services: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Gross Expenditure	140,280	167,870	124,340
Gross Income	0	(41,050)	0
Net Expenditure	140,280	126,820	124,340
Financial Services			
Gross Expenditure	1,057,580	1,350,190	1,230,060
Gross Income	(27,690)	(27,690)	(41,000)
Net Expenditure	1,029,890	1,322,500	1,189,060
Housing Benefit Administration			
Gross Expenditure	26,769,830	26,782,830	24,284,320
Gross Income	(26,105,160)	(26,224,660)	(23,457,540)
Net Expenditure	664,670	558,170	826,780
IT Services			
Gross Expenditure	1,488,250	1,503,310	1,579,840
Gross Income	(20,000)	(20,000)	(20,000)
Net Expenditure	1,468,250	1,483,310	1,559,840
Miscellaneous Financial and General			
Gross Expenditure	42,130	42,130	42,130
Capital Financing Costs	195,640	276,800	264,590
Net Expenditure	237,770	318,930	306,720
NNDR Collection			
Gross Expenditure	237,660	270,660	241,560
Gross Income	(111,530)	(96,530)	(111,530)
Net Expenditure	126,130	174,130	130,030
Parish Council Precepts			
Gross Expenditure	368,210	368,210	403,160

Corporate Services: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Net Expenditure	368,210	368,210	403,160
Procurement			
Gross Expenditure	31,140	31,140	28,820
Net Expenditure	31,140	31,140	28,820
Revenues and Benefits			
Gross Expenditure	1,913,450	1,849,020	1,973,540
Gross Income	(51,630)	(51,630)	(50,330)
Net Expenditure	1,861,820	1,797,390	1,923,210

Service Audit Fee and Bank Charges

Cabinet Portfolio Leader

Directorate Corporate Services

RO/RA Reference Details:

RO6A Central Services

RO6410 Corporate & democratic core

Audit Fee and Bank Charges

Supplies & Services

Expenses

Gross Expenditure

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

138,150

138,150

138,150

(28,950)

(28,950)

(28,950)

109,200

138,150

138,150

138,150

(28,950)

(28,950)

(28,950)

109,200

138,150

138,150

138,150

(28,950)

(28,950)

(28,950)

109,200

Service Audit and Counter Fraud
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

Audit and Counter Fraud

Supplies & Services

Grants & subscriptions

Third Party Payments

Other local authorities

Support Services Expenditure

Corporate Services

Administrative Buildings

Other Support Services

Gross Expenditure

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

1,000

1,000

212,790

212,790

79,380

62,240

12,680

4,460

293,170

0

293,170

1,000

1,000

212,790

212,790

79,380

62,240

12,680

4,460

293,170

0

293,170

1,000

1,000

215,980

215,980

79,520

62,240

12,820

4,460

296,500

0

296,500

Service Central Support Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Central Support Services			
Supplies & Services	164,970	164,970	164,970
Equipment furniture & materials	22,650	22,650	22,650
Communications & computing	142,320	142,320	142,320
Support Services Expenditure	1,160	1,160	1,170
Corporate Services	1,160	1,160	1,170
Gross Expenditure	166,130	166,130	166,140
Other recharges	(166,130)	(166,130)	(166,130)
Other Recharge Income	(166,130)	(166,130)	(166,130)
Gross Income	(166,130)	(166,130)	(166,130)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	0	0	10

Service Chief Executive
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Chief Executive

Employee Expenses

Direct employee expenses

Support Services Expenditure

Corporate Services

Administrative Buildings

Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

29,210

29,210

6,680

3,560

2,200

920

35,890

35,890

29,210

29,210

6,680

3,560

2,200

920

35,890

35,890

29,390

29,390

6,630

3,480

2,230

920

36,020

36,020

Service	Corporate Management Expenses	RO/RA Reference Details:	
Cabinet Portfolio	Leader	RO6A	Central Services
Directorate	Corporate Services	RO6489	Management & support services

Corporate Management Expenses

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Employee Expenses	42,410	281,900	133,060
Direct employee expenses	42,410	281,900	133,060
Premises Related Expenses	0	17,460	0
Cleaning & domestic supplies	0	17,460	0
Transport Related Expenses	430	430	430
Public transport	430	430	430
Supplies & Services	383,430	1,798,160	902,910
Equipment furniture & materials	0	152,580	103,110
Catering	0	9,630	0
Printing stationery general	270	10,270	270
Services	13,650	502,920	144,560
Communications & computing	5,370	239,050	173,310
Expenses	145,440	182,220	162,730
Grants & subscriptions	18,700	18,700	18,700
Contribution to reserves	0	457,500	83,590
Miscellaneous expenses	200,000	225,290	216,640
Support Services Expenditure	797,710	798,710	705,370
Chief Executive	6,210	6,210	9,490
Corporate Services	447,510	447,510	346,760
Community Services	309,580	309,580	314,370
Operational Services	34,410	34,410	34,750
Other Support Services	0	1,000	0
Gross Expenditure	1,223,980	2,896,660	1,741,770
Government grants	0	(2,064,930)	(859,280)
Government grants	0	(2,064,930)	(859,280)
Customer & client receipts	0	800,000	0
Sales of product or materials	0	800,000	0
Other recharges	0	(225,140)	0
Other Recharge Income	0	(225,140)	0

Service Corporate Management Expenses
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2020/21
Original
Estimate**

0

1,223,980

**2020/21
Projected
Outturn**

(1,490,070)

1,406,590

**2021/22
Original
Estimate**

(859,280)

882,490

Service Council Tax Collection
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6420 Local tax collection

Council Tax Collection

Transport Related Expenses

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Public transport	530	530	530

Supplies & Services

Equipment furniture & materials	800	5,260	800
Printing stationery general	400	400	400
Services	11,570	83,600	11,570
Communications & computing	4,500	11,590	4,500
Expenses	61,000	61,000	61,000

Support Services Expenditure

Corporate Services	880,590	880,590	907,340
Other Support Services	36,240	36,240	36,240

Gross Expenditure

995,630	1,079,210	1,022,380
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Government grants

(117,700)	(117,700)	(117,700)
(117,700)	(117,700)	(117,700)

Other grants, re-imbursements or contributions

(451,030)	(151,410)	(451,030)
(451,030)	(151,410)	(451,030)

Customer & client receipts

(1,000)	(1,000)	(1,000)
(1,000)	(1,000)	(1,000)

Gross Income

(569,730)	(270,110)	(569,730)
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Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

425,900	809,100	452,650
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Service Director Corporate Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Director Corporate Services			
Employee Expenses	125,730	115,480	116,830
Direct employee expenses	125,730	115,480	116,830
Transport Related Expenses	7,200	7,200	200
Contract leases	7,000	7,000	0
Public transport	200	200	200
Supplies & Services	1,050	38,890	1,050
Services	50	50	50
Expenses	1,000	1,000	1,000
Grants & subscriptions	0	37,840	0
Support Services Expenditure	6,300	6,300	6,260
Chief Executive	360	360	370
Corporate Services	3,420	3,420	3,350
Administrative Buildings	2,110	2,110	2,130
Other Support Services	410	410	410
Gross Expenditure	140,280	167,870	124,340
Government grants	0	(41,050)	0
Government grants	0	(41,050)	0
Gross Income	0	(41,050)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	140,280	126,820	124,340

Service Financial Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Financial Services

Employee Expenses

	788,200	1,080,810	722,610
Direct employee expenses	921,170	863,780	1,044,980
Indirect employee expenses	(132,970)	217,030	(322,370)

Transport Related Expenses

	2,300	2,300	2,300
Public transport	2,000	2,000	2,000
Car allowances	300	300	300

Supplies & Services

	27,520	27,520	264,970
Equipment furniture & materials	400	400	400
Printing stationery general	3,610	3,610	3,610
Services	12,650	12,650	238,100
Communications & computing	6,410	6,410	18,410
Expenses	950	950	950
Grants & subscriptions	3,500	3,500	3,500

Support Services Expenditure

	239,560	239,560	240,180
Chief Executive	6,880	6,880	7,040
Corporate Services	166,980	166,980	166,790
Community Services	5,420	5,420	5,550
Administrative Buildings	46,510	46,510	47,040
Other Support Services	13,770	13,770	13,760

Gross Expenditure

1,057,580

1,350,190

1,230,060

Customer & client receipts

(27,690)

(27,690)

(41,000)

Fees and charges for services

(27,690)

(27,690)

(41,000)

Gross Income

(27,690)

(27,690)

(41,000)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

1,029,890

1,322,500

1,189,060

Service Housing Benefit Administration
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO451 Housing benefits

Housing Benefit Administration

Employee Expenses

Indirect employee expenses

Supplies & Services

Equipment furniture & materials
Printing stationery general
Services
Communications & computing
Expenses
Grants & subscriptions
Miscellaneous expenses

Transfer Payments

Housing Benefits

Support Services Expenditure

Corporate Services
Other Support Services

Gross Expenditure

Government grants

Government grants

Customer & client receipts

Sales of product or materials
Fees and charges for services

Other recharges

Other Recharge Income

Gross Income

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

1,000

1,000

418,170

50

550

6,530

350

150,000

150

260,540

25,265,180

25,265,180

1,085,480

1,043,280

42,200

26,769,830

(25,437,050)

(25,437,050)

(668,110)

(21,000)

(647,110)

0

0

(26,105,160)

1,000

1,000

431,170

50

550

6,530

13,350

150,000

150

260,540

25,265,180

25,265,180

1,085,480

1,043,280

42,200

26,782,830

(25,514,300)

(25,514,300)

(668,110)

(21,000)

(647,110)

(42,250)

(42,250)

(26,224,660)

1,000

1,000

403,170

50

550

6,530

350

135,000

150

260,540

22,754,060

22,754,060

1,126,090

1,083,890

42,200

24,284,320

(22,918,850)

(22,918,850)

(538,690)

(21,000)

(517,690)

0

0

(23,457,540)

Service Housing Benefit Administration
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO451 Housing benefits

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

664,670

2020/21
Projected
Outturn

558,170

2021/22
Original
Estimate

826,780

Service IT Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

IT Services

Employee Expenses

	703,630	718,690	728,820
Direct employee expenses	697,430	712,490	722,620
Indirect employee expenses	6,200	6,200	6,200

Transport Related Expenses

	11,330	11,330	6,380
Transport recharges	3,830	3,830	0
Contract leases	6,400	6,400	5,280
Public transport	600	600	600
Car allowances	500	500	500

Supplies & Services

	646,500	646,500	716,500
Equipment furniture & materials	21,900	1,900	1,900
Services	18,770	18,770	18,770
Communications & computing	605,480	625,480	695,480
Expenses	350	350	350

Support Services Expenditure

	126,790	126,790	128,140
Chief Executive	5,810	5,810	5,940
Corporate Services	74,930	74,930	75,680
Community Services	2,980	2,980	3,040
Administrative Buildings	35,910	35,910	36,320
Other Support Services	7,160	7,160	7,160

Gross Expenditure

1,488,250	1,503,310	1,579,840
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Customer & client receipts

	(20,000)	(20,000)	(20,000)
Fees and charges for services	(20,000)	(20,000)	(20,000)

Gross Income

(20,000)	(20,000)	(20,000)
-----------------	-----------------	-----------------

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

1,468,250	1,483,310	1,559,840
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Service Miscellaneous Financial and General
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RO6A Central Services
 RO6481 Non-distributed costs

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Miscellaneous Financial and General			
Third Party Payments	42,130	42,130	42,130
Other establishment payments	42,130	42,130	42,130
Gross Expenditure	42,130	42,130	42,130
Gross Income	0	0	0
Capital financing cost	195,640	276,800	264,590
Interest payments	195,640	276,800	264,590
Capital Financing Costs	195,640	276,800	264,590
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	237,770	318,930	306,720

Service	NNDR Collection	RO/RA Reference Details:	
Cabinet Portfolio	Performance and Administration	RO6A	Central Services
Directorate	Corporate Services	RO6420	Local tax collection

NNDR Collection

Supplies & Services

	8,000	41,000	8,000
Services	6,800	39,800	6,800
Expenses	1,200	1,200	1,200

Support Services Expenditure

	229,660	229,660	233,560
Corporate Services	228,060	228,060	231,960
Other Support Services	1,600	1,600	1,600

Gross Expenditure

237,660	270,660	241,560
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Government grants

	(96,530)	(96,530)	(96,530)
Government grants	(96,530)	(96,530)	(96,530)

Other grants, re-imbursements or contributions

	(15,000)	0	(15,000)
Other grants or contributions	(15,000)	0	(15,000)

Gross Income

(111,530)	(96,530)	(111,530)
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Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

126,130	174,130	130,030
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Service Parish Council Precepts
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RS720 Precepts & Levies
 RS721 Parish Precepts

Parish Council Precepts

Supplies & Services

Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2020/21
Original
Estimate

368,210

368,210

368,210

368,210

2020/21
Projected
Outturn

368,210

368,210

368,210

368,210

2021/22
Original
Estimate

403,160

403,160

403,160

403,160

Service Procurement
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Procurement

Supplies & Services

Services	10,000	10,000	10,000
Grants & subscriptions	2,000	2,000	2,000

Support Services Expenditure

Chief Executive	480	480	480
Corporate Services	18,660	18,660	16,340

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2020/21
Original
Estimate**

**2020/21
Projected
Outturn**

**2021/22
Original
Estimate**

12,000

12,000

12,000

19,140

19,140

16,820

31,140

31,140

28,820

31,140

31,140

28,820

Service	Revenues and Benefits	RO/RA Reference Details:	
Cabinet Portfolio	Performance and Administration	RO6A	Central Services
Directorate	Corporate Services	RO6489	Management & support services

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Revenues and Benefits			
Employee Expenses	998,350	926,670	1,001,950
Direct employee expenses	998,350	926,670	1,001,950
Transport Related Expenses	15,340	15,340	5,620
Contract leases	14,400	14,400	4,680
Public transport	240	240	240
Car allowances	700	700	700
Supplies & Services	4,300	6,550	5,300
Equipment furniture & materials	3,000	3,000	3,000
Services	500	500	500
Communications & computing	0	2,250	1,000
Expenses	800	800	800
Third Party Payments	69,870	74,870	71,270
Other local authorities	69,870	74,870	71,270
Support Services Expenditure	825,590	825,590	889,400
Chief Executive	13,880	13,880	23,680
Corporate Services	721,490	721,490	781,540
Community Services	9,480	9,480	9,710
Administrative Buildings	67,220	67,220	60,950
Other Support Services	13,520	13,520	13,520
Gross Expenditure	1,913,450	1,849,020	1,973,540
Government grants	(51,630)	(51,630)	(50,330)
Government grants	(51,630)	(51,630)	(50,330)
Gross Income	(51,630)	(51,630)	(50,330)
Capital Financing Costs	0	0	0

Service

Revenues and Benefits

RO/RA Reference Details:**Cabinet Portfolio**

Performance and Administration

RO6A

Central Services

Directorate

Corporate Services

RO6489

Management & support services

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21**Original
Estimate**1,861,820**2020/21****Projected
Outturn**1,797,390**2021/22****Original
Estimate**1,923,210

Non Directorate Specific

Non Directorate Specific

Gross Expenditure

Net Expenditure

2020/21
Original
Estimate

850,200

850,200

2020/21
Projected
Outturn

850,200

850,200

2021/22
Original
Estimate

888,960

888,960

Service Non Directorate Specific
Cabinet Portfolio Below the Line Items
Directorate Non Directorate Specific

RO/RA Reference Details:
RO6A Central Services
RO6481 Non-distributed costs

Non Directorate Specific

Employee Expenses

Direct employee expenses

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

850,200

850,200

850,200

850,200

2020/21
Projected
Outturn

850,200

850,200

850,200

850,200

2021/22
Original
Estimate

888,960

888,960

888,960

888,960

Interest and Investment Income

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Interest and Investment Income			
Gross Income	(890,000)	(785,430)	(812,000)
Capital Financing Costs	40,000	40,000	40,000
Net Expenditure	<u>(850,000)</u>	<u>(745,430)</u>	<u>(772,000)</u>

Service Interest and Investment Income

Cabinet Portfolio Below the Line Items

Directorate Interest and Investment Income

RO/RA Reference Details:

RO786 Interest and Investment Income

RO886 Interest and Investment Income

Interest and Investment Income

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
Interest & investment income	(890,000)	(785,430)	(812,000)
Interest	(890,000)	(785,430)	(812,000)
Gross Income	<u>(890,000)</u>	<u>(785,430)</u>	<u>(812,000)</u>
Capital financing cost	40,000	40,000	40,000
Interest payments	40,000	40,000	40,000
Capital Financing Costs	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(850,000)</u>	<u>(745,430)</u>	<u>(772,000)</u>

Government Grant Funding

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Government Grant Funding			
Gross Income	(1,267,930)	(5,674,270)	(1,308,260)
Net Expenditure	<u>(1,267,930)</u>	<u>(5,674,270)</u>	<u>(1,308,260)</u>

Service Government Grant Funding
Cabinet Portfolio Below the Line Items
Directorate Government Grant Funding

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Government Grant Funding

Government grants

Government grants

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

(1,267,930)

(1,267,930)

(1,267,930)

(1,267,930)

2020/21
Projected
Outturn

(5,674,270)

(5,674,270)

(5,674,270)

(5,674,270)

2021/22
Original
Estimate

(1,308,260)

(1,308,260)

(1,308,260)

(1,308,260)

Lower Tier Services

Lower Tier Services

Gross Income	0	0	(126,260)
Net Expenditure	0	0	(126,260)

Service Lower Tier Services
Cabinet Portfolio Below the Line Items
Directorate Lower Tier Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Lower Tier Services

Government grants

Government grants

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2020/21
Original
Estimate

0

0

0

0

2020/21
Projected
Outturn

0

0

0

0

2021/22
Original
Estimate

(126,260)

(126,260)

(126,260)

(126,260)

Transfers To and From Reserves

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Transfers To and From Reserves			
Gross Expenditure	2,541,370	7,121,710	1,869,940
Gross Income	(3,056,550)	(4,653,480)	(9,018,090)
Net Expenditure	<u>(515,180)</u>	<u>2,468,230</u>	<u>(7,148,150)</u>

Service	Transfers To and From Reserves	RO/RA Reference Details:	
Cabinet Portfolio	Below the Line Items	18GAR	Grants & appropriation to/from
Directorate	Transfers To and From Reserves	RO815	Appropriations to(+)/ from(-)

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Transfers To and From Reserves			
Supplies & Services	2,541,370	7,121,710	1,869,940
Contribution to reserves	2,541,370	7,121,710	1,869,940
Gross Expenditure	2,541,370	7,121,710	1,869,940
Other grants, re-imbursements or contributions	(3,056,550)	(4,653,480)	(9,018,090)
Contributions from reserves	(3,056,550)	(4,653,480)	(9,018,090)
Gross Income	(3,056,550)	(4,653,480)	(9,018,090)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(515,180)	2,468,230	(7,148,150)

Transfers To and From Balances

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Transfers To and From Balances			
Gross Income	603,010	603,010	311,050
Net Expenditure	603,010	603,010	311,050

Service Transfers To and From Balances
Cabinet Portfolio Below the Line Items
Directorate Transfers To and From Balances

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 RSNON3 Funding Transfers To and From Balances

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Transfers To and From Balances			
Balance sheet income	603,010	603,010	311,050
Funding	603,010	603,010	311,050
Gross Income	603,010	603,010	311,050
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	603,010	603,010	311,050

Transactions Below the Line

Transactions Below the Line

Gross Expenditure	138,350	397,500	192,350
Capital Financing Costs	540,160	2,200,390	583,900
Net Expenditure	678,510	2,597,890	776,250

Service Transactions Below the Line

Cabinet Portfolio Below the Line Items

Directorate Transactions Below the Line

RO/RA Reference Details:

RSNON RS Non Allocation Items

CIESD CIES Distribution

Transactions Below the Line

Support Services Expenditure

Other Support Services

Gross Expenditure

Capital financing cost

Debt management expenses

Capital Financing Costs

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2020/21
Original
Estimate**

**2020/21
Projected
Outturn**

**2021/22
Original
Estimate**

138,350

397,500

192,350

138,350

397,500

192,350

138,350

397,500

192,350

540,160

2,200,390

583,900

540,160

2,200,390

583,900

540,160

2,200,390

583,900

678,510

2,597,890

776,250

Business Rates Income

Business Rates Income

Gross Expenditure
Gross Income

Net Expenditure

2020/21
Original
Estimate

6,718,820
(10,417,330)

(3,698,510)

2020/21
Projected
Outturn

6,718,820
(10,417,330)

(3,698,510)

2021/22
Original
Estimate

6,625,610
(10,191,550)

(3,565,940)

Service Business Rates Income

Cabinet Portfolio Below the Line Items

Directorate Business Rates Income

RO/RA Reference Details:

RSNON RS Non Allocation Items

RSNON1 Redistributed non-domestic rates

Business Rates Income

Third Party Payments

Other local authorities 390,090

Government departments 6,328,730

Gross Expenditure

Income from NNDR

Income from NNDR

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2020/21
Original
Estimate**

**2020/21
Projected
Outturn**

**2021/22
Original
Estimate**

6,718,820

6,718,820

6,625,610

390,090

390,090

6,625,610

6,328,730

6,328,730

0

6,718,820

6,718,820

6,625,610

(10,417,330)

(10,417,330)

(10,191,550)

(10,417,330)

(10,417,330)

(10,191,550)

(10,417,330)

(10,417,330)

(10,191,550)

(3,698,510)

(3,698,510)

(3,565,940)

New Homes Bonus

New Homes Bonus

Gross Income	(603,010)	(603,010)	(311,050)
Net Expenditure	<u>(603,010)</u>	<u>(603,010)</u>	<u>(311,050)</u>

Service New Homes Bonus
Cabinet Portfolio Below the Line Items
Directorate New Homes Bonus

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

New Homes Bonus

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
Government grants	(603,010)	(603,010)	(311,050)
Government grants	(603,010)	(603,010)	(311,050)
Gross Income	<u>(603,010)</u>	<u>(603,010)</u>	<u>(311,050)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(603,010)</u>	<u>(603,010)</u>	<u>(311,050)</u>

Council Tax Income

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Council Tax Income			
Gross Income	(7,512,530)	(7,512,530)	(7,736,740)
Net Expenditure	<u>(7,512,530)</u>	<u>(7,512,530)</u>	<u>(7,736,740)</u>

Service Council Tax Income
Cabinet Portfolio Below the Line Items
Directorate Council Tax Income

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 RSNON1 Redistributed non-domestic rates

Council Tax Income

Income from Council Tax

Income from Council Tax

Parish Precepts

Parish Precepts

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2020/21
Original
Estimate

2020/21
Projected
Outturn

2021/22
Original
Estimate

(7,144,320)

(7,144,320)

(368,210)

(368,210)

(7,512,530)

(7,512,530)

(7,144,320)

(7,144,320)

(368,210)

(368,210)

(7,512,530)

(7,512,530)

(7,333,580)

(7,333,580)

(403,160)

(403,160)

(7,736,740)

(7,736,740)

Transfers To and From Collection Fund

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Transfers To and From Collection Fund			
Gross Income	0	0	5,221,080
Net Expenditure	<u>0</u>	<u>0</u>	<u>5,221,080</u>
Gross Total (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>12,264,780</u></u>	<u><u>14,332,850</u></u>	<u><u>12,953,660</u></u>

Service	Transfers To and From Collection Fund	RO/RA Reference Details:	
Cabinet Portfolio	Below the Line Items	RSNON	RS Non Allocation Items
Directorate	Transfers To and From Collection Fund	RSNON1	Redistributed non-domestic rates

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Transfers To and From Collection Fund			
Government grants	0	0	5,221,080
Government grants	0	0	5,221,080
Gross Income	0	0	5,221,080
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	0	0	5,221,080

Housing Revenue Account: Revenue Spending Summary

Budget Heading	Original Budget 2020/21	Projected Outturn 2020/21	Original Budget 2021/22
Expenditure			
Supervision and Management	6,037,100	5,642,194	5,996,680
Repairs and Maintenance	8,022,810	7,723,200	7,812,020
Depreciation	6,888,800	7,015,300	6,948,300
Intensive Housing Management - Expenditure	662,300	662,300	589,080
Capital Financing Costs	8,516,010	7,761,790	7,794,080
	30,127,020	28,804,784	29,140,160
Income			
Rents of Dwellings	(25,812,570)	(25,527,570)	(26,273,300)
Other Rental Income	(33,550)	(33,550)	(14,700)
Service Charges	(2,115,620)	(2,115,620)	(1,782,900)
Non Dwelling Income	(140,000)	(140,000)	(140,000)
Intensive Housing Management - Income	(521,480)	(521,480)	(521,680)
Other Income	(114,200)	(70,200)	(110,620)
	(28,737,420)	(28,408,420)	(28,843,200)
Contributions to/(from) Reserves	(1,389,600)	(396,364)	(296,960)
BUDGET REQUIREMENT FOR THE YEAR	0	0	0

Housing Revenue Account: Medium Term Financial Plan

	2020/21 Original Budget	2020/21 Projected Outturn	2021/22 Original Budget
Housing Revenue Account			
Requirement for the Year	0	0	0
Expenditure	28,074,150	27,663,774	28,237,200
Employees	5,254,020	4,822,550	6,185,080
Salaries	3,889,410	3,457,940	4,655,830
Pension & National Insurance	1,061,210	1,061,210	1,208,460
Other Training, Retirement etc	303,400	303,400	320,790
Running Expenses	20,348,980	20,497,434	19,673,120
Capital Finance	2,471,150	2,343,790	2,379,000
Income	(27,311,410)	(27,267,410)	(28,437,200)
Recharges to Other Accounts	1,699,430	1,699,430	833,520
Investment Income	(40,000)	(40,000)	(40,000)
Fees and Charges	(757,450)	(713,450)	(746,320)
Rental Income	(28,213,390)	(28,213,390)	(28,484,400)
Appropriations	(762,740)	(396,364)	200,000
Capital Items met from Balances and Rese	626,860	0	496,960
Net Contributions To and From Reserves	(1,389,600)	(396,364)	(296,960)
(Surplus) / Deficit Use of Usable Working Balances	0	0	0

Housing Revenue Account: Service Subjective Analysis Summary

		2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
501	Employee Expenses	5,254,020	4,822,550	6,185,080
502	Premises Related Expenses	635,760	635,760	712,930
503	Transport Related Expenses	466,390	466,390	531,840
504	Supplies & Services	6,924,030	6,945,984	6,545,930
505	Third Party Payments	1,000	1,000	1,000
506	Transfer Payments	15,000	15,000	15,000
507	Support Services Expenditure	3,985,110	3,985,110	3,504,420
508	Depreciation & Impairment	6,888,800	7,015,300	6,948,300
	Gross Expenditure	24,170,110	23,887,094	24,444,500
509B	Other grants, re-imbursements or contributions	(2,115,600)	(1,122,364)	(1,023,160)
509C	Customer & client receipts	(28,244,840)	(28,200,840)	(28,504,520)
509D	Interest & investment income	(40,000)	(40,000)	(40,000)
	Gross Income	(30,400,440)	(29,363,204)	(29,567,680)
RECH	Recharge service income	(2,285,680)	(2,285,680)	(2,670,900)
	Gross Recharge Service Income	(2,285,680)	(2,285,680)	(2,670,900)

Housing Revenue Account: Service Subjective Analysis Summary

		2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
510	Capital financing cost	8,516,010	7,761,790	7,794,080
	Capital Financing Costs	<u>8,516,010</u>	<u>7,761,790</u>	<u>7,794,080</u>
	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

Housing Revenue Account: Service Subjective Analysis

		2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Gross Expenditure				
501	Employee Expenses	5,254,020	4,822,550	6,185,080
	Salaries	3,934,860	3,503,390	4,731,210
	Employer's NI contribution	378,600	378,600	425,590
	Employer's superannuation contributions	941,300	941,300	1,049,660
	Employee allowances	56,550	56,550	26,620
	Employers retirement benefit cost	5,000	5,000	5,000
	Training for staff	21,500	21,500	28,500
	Employee related schemes	16,210	16,210	18,500
	Salary vacancy saving	(100,000)	(100,000)	(100,000)
502	Premises Related Expenses	635,760	635,760	712,930
	Buildings repairs maintenance	17,380	17,380	17,380
	Repairs, alterations & maintenance of fi	209,490	209,490	241,230
	Energy costs	206,470	206,470	219,980
	Rates	54,270	54,270	72,000
	Water Services	27,180	27,180	22,950
	Fixtures & Fitting	6,440	6,440	11,060
	Cleaning & domestic supplies	89,530	89,530	103,330
	Grounds maintenance costs	25,000	25,000	25,000
503	Transport Related Expenses	466,390	466,390	531,840
	Transport recharges	446,590	446,590	512,890
	Contract leases	12,700	12,700	12,700
	Public transport	900	900	1,100
	Car allowances	6,200	6,200	5,150
504	Supplies & Services	6,924,030	6,945,984	6,545,930
	Equipment furniture materials	750,250	850,250	1,081,000

Housing Revenue Account: Service Subjective Analysis

		2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
	Clothes uniforms laundry	4,500	4,500	5,500
	Printing stationery and office expense	6,000	6,000	5,900
	Services	5,104,130	4,703,084	4,193,930
	Supplies insurance	350,500	350,500	353,450
	Communications & computing	189,240	227,240	231,990
	Expenses	403,870	688,870	558,620
	Grants Subscriptions	8,600	8,600	8,600
	Miscellaneous expenses	106,940	106,940	106,940
505	Third Party Payments	1,000	1,000	1,000
	Payments to other organisations	1,000	1,000	1,000
506	Transfer Payments	15,000	15,000	15,000
	Other transfer payments	15,000	15,000	15,000
507	Support Services Expenditure	3,985,110	3,985,110	3,504,420
	Chief Executive	54,540	54,540	54,540
	Director of Corporate Services	62,000	62,000	62,000
	Finance Department	336,250	336,250	336,250
	Democratic Services Department	73,000	73,000	73,000
	Personnel & Asset Management Department	284,580	284,580	269,610
	Legal Services Department	149,390	149,390	149,390
	Internal Audit Performance Management	235,900	235,900	235,900
	Director of Community Services	24,540	24,540	24,540
	Housing Services	993,700	993,700	910,480
	Environmental & Public Health	72,190	72,190	117,190
	Leisure Services	156,570	156,570	156,570
	Director Housing and Operations	88,760	88,760	88,760
	Gravesham Services	500,240	500,240	0

Housing Revenue Account: Service Subjective Analysis

		2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
	Horticulture Services	446,420	446,420	446,420
	Administrative buildings	95,300	95,300	95,300
	IT Services Department	320,080	320,080	392,820
	Other Support Services	91,650	91,650	91,650
508	Depreciation & Impairment	6,888,800	7,015,300	6,948,300
	Capital charges	6,888,800	7,015,300	6,948,300
	Gross Expenditure	24,170,110	23,887,094	24,444,500
	Gross Income			
509B	Other grants, re-imbursements or contributions	(2,115,600)	(1,122,364)	(1,023,160)
	Revenue income for function or project	(38,000)	(38,000)	(38,000)
	Contribution from local authorities	(418,000)	(418,000)	(418,200)
	Costs recharged to outside bodies	(250,000)	(250,000)	(250,000)
	Recovery of Costs and Reimbursements	(20,000)	(20,000)	(20,000)
	Contributions from reserves	(1,389,600)	(396,364)	(296,960)
509C	Customer & client receipts	(28,244,840)	(28,200,840)	(28,504,520)
	Sales of product or materials	(20,550)	23,450	(9,500)
	Fees and charges for services	(10,900)	(10,900)	(10,620)
	Rents tithes way leaves etc	(28,213,390)	(28,213,390)	(28,484,400)
509D	Interest & investment income	(40,000)	(40,000)	(40,000)
	Interest income	(40,000)	(40,000)	(40,000)
	Gross Income	(30,400,440)	(29,363,204)	(29,567,680)
	Gross Recharge Service			
RECH	Recharge service income	(2,285,680)	(2,285,680)	(2,670,900)
	Recharges income support costs	(2,285,680)	(2,285,680)	(2,670,900)

Housing Revenue Account: Service Subjective Analysis

		2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Gross Recharge Service Income		<u><u>(2,285,680)</u></u>	<u><u>(2,285,680)</u></u>	<u><u>(2,670,900)</u></u>
Capital Financing Costs				
510	Capital financing cost	8,516,010	7,761,790	7,794,080
	Interest payments	2,423,150	2,295,790	2,331,000
	Debt management expenses	5,466,000	5,466,000	4,966,120
	Direct revenue financing	626,860	0	496,960
Capital Financing Costs		<u><u>8,516,010</u></u>	<u><u>7,761,790</u></u>	<u><u>7,794,080</u></u>
Net Expenditure		<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

Housing Revenue Account: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Supervision and Management			
Gross Expenditure	6,722,970	6,328,064	6,668,390
Gross Income	(900)	(900)	0
Gross Recharge Service Income	(684,970)	(684,970)	(671,710)
Net Expenditure	<u>6,037,100</u>	<u>5,642,194</u>	<u>5,996,680</u>
Rents of Dwellings			
Gross Expenditure	376,000	661,000	531,000
Gross Income	(26,188,570)	(26,188,570)	(26,804,300)
Net Expenditure	<u>(25,812,570)</u>	<u>(25,527,570)</u>	<u>(26,273,300)</u>
Other Rental Income			
Gross Income	(33,550)	(33,550)	(14,700)
Net Expenditure	<u>(33,550)</u>	<u>(33,550)</u>	<u>(14,700)</u>
Repairs and Maintenance			
Gross Expenditure	9,520,040	9,220,430	9,707,730
Gross Recharge Service Income	(1,497,230)	(1,497,230)	(1,895,710)
Net Expenditure	<u>8,022,810</u>	<u>7,723,200</u>	<u>7,812,020</u>
Depreciation			
Gross Expenditure	6,888,800	7,015,300	6,948,300
Net Expenditure	<u>6,888,800</u>	<u>7,015,300</u>	<u>6,948,300</u>
Service Charges			
Gross Income	(2,115,620)	(2,115,620)	(1,782,900)
Net Expenditure	<u>(2,115,620)</u>	<u>(2,115,620)</u>	<u>(1,782,900)</u>

Housing Revenue Account: Service Summary

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Non Dwelling Income			
Gross Income	(140,000)	(140,000)	(140,000)
Net Expenditure	<u>(140,000)</u>	<u>(140,000)</u>	<u>(140,000)</u>
Intensive Housing Management - Expenditure			
Gross Expenditure	662,300	662,300	589,080
Net Expenditure	<u>662,300</u>	<u>662,300</u>	<u>589,080</u>
Intensive Housing Management - Income			
Gross Income	(418,000)	(418,000)	(418,200)
Gross Recharge Service Income	(103,480)	(103,480)	(103,480)
Net Expenditure	<u>(521,480)</u>	<u>(521,480)</u>	<u>(521,680)</u>
Capital Financing Costs			
Capital Financing Costs	8,516,010	7,761,790	7,794,080
Net Expenditure	<u>8,516,010</u>	<u>7,761,790</u>	<u>7,794,080</u>
Other Income			
Gross Income	(114,200)	(70,200)	(110,620)
Net Expenditure	<u>(114,200)</u>	<u>(70,200)</u>	<u>(110,620)</u>
Contributions to/(from) Reserves			
Gross Income	(1,389,600)	(396,364)	(296,960)
Net Expenditure	<u>(1,389,600)</u>	<u>(396,364)</u>	<u>(296,960)</u>
Gross Total	<u>0</u>	<u>0</u>	<u>0</u>

Fund	Housing Revenue Account
Service	Supervision and Management
BVACOP2	Housing Revenue Account

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Supervision and Management			
Employee Expenses	2,375,760	1,914,290	2,555,210
Direct employee expenses	2,450,050	1,988,580	2,620,210
Indirect employee expenses	(74,290)	(74,290)	(65,000)
Premises Related Expenses	628,430	628,430	699,910
Repairs, alterations & buildings	226,870	226,870	258,610
Energy costs	199,340	199,340	211,960
Rates	54,270	54,270	72,000
Water services	26,980	26,980	22,950
Fixtures & fittings	6,440	6,440	11,060
Cleaning & domestic supplies	89,530	89,530	98,330
Grounds maintenance costs	25,000	25,000	25,000
Transport Related Expenses	147,360	147,360	128,750
Transport recharges	127,560	127,560	110,100
Contract leases	12,700	12,700	12,700
Public transport	900	900	800
Car allowances	6,200	6,200	5,150
Supplies & Services	834,730	901,294	915,280
Equipment furniture & materials	38,400	38,400	33,150
Clothes, uniform & laundry	4,500	4,500	5,500
Printing stationery general	5,400	5,400	5,300
Services	538,670	567,234	581,070
Communications & computing	169,240	207,240	211,990
Expenses	24,370	24,370	24,120
Grants & subscriptions	8,600	8,600	8,600
Miscellaneous expenses	45,550	45,550	45,550
Third Party Payments	1,000	1,000	1,000
Other establishment payments	1,000	1,000	1,000
Transfer Payments	15,000	15,000	15,000
Other transfer payments	15,000	15,000	15,000
Support Services Expenditure	2,720,690	2,720,690	2,353,240
Chief Executive	54,540	54,540	54,540
Corporate Services	1,351,390	1,351,390	1,388,520
Community Services	209,690	209,690	199,690
Operational Services	929,760	929,760	535,180
Administrative Buildings	95,300	95,300	95,300
Other Support Services	80,010	80,010	80,010

Fund	Housing Revenue Account
Service	Supervision and Management
BVACOP2	Housing Revenue Account

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
<i>Gross Expenditure</i>	<u>6,722,970</u>	<u>6,328,064</u>	<u>6,668,390</u>
Customer & client receipts	(900)	(900)	0
Fees and charges for services	(900)	(900)	0
<i>Gross Income</i>	<u>(900)</u>	<u>(900)</u>	<u>0</u>
Recharge service income	(684,970)	(684,970)	(671,710)
Recharge Service Income	(684,970)	(684,970)	(671,710)
<i>Gross Recharge Service Income</i>	<u>(684,970)</u>	<u>(684,970)</u>	<u>(671,710)</u>
Net Cost of Service	<u>6,037,100</u>	<u>5,642,194</u>	<u>5,996,680</u>

Fund	Housing Revenue Account
Service	Rents of Dwellings
BVACOP2	Housing Revenue Account

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Rents of Dwellings			
Supplies & Services	376,000	661,000	531,000
Expenses	376,000	661,000	531,000
Gross Expenditure	376,000	661,000	531,000
Customer & client receipts	(26,188,570)	(26,188,570)	(26,804,300)
Rents tithes way leaves etc	(26,188,570)	(26,188,570)	(26,804,300)
Gross Income	(26,188,570)	(26,188,570)	(26,804,300)
Net Cost of Service	(25,812,570)	(25,527,570)	(26,273,300)

Fund	Housing Revenue Account
Service	Other Rental Income
BVACOP2	Housing Revenue Account

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Other Rental Income			
<i>Gross Expenditure</i>	<u>0</u>	<u>0</u>	<u>0</u>
Customer & client receipts	<u>(33,550)</u>	<u>(33,550)</u>	<u>(14,700)</u>
Sales of product or materials	(14,350)	(14,350)	(7,500)
Rents tithes way leaves etc	(19,200)	(19,200)	(7,200)
<i>Gross Income</i>	<u>(33,550)</u>	<u>(33,550)</u>	<u>(14,700)</u>
<i>Capital Financing Costs</i>	<u>0</u>	<u>0</u>	<u>0</u>
Net Cost of Service	<u>(33,550)</u>	<u>(33,550)</u>	<u>(14,700)</u>

Fund	Housing Revenue Account
Service	Repairs and Maintenance
BVACOP2	Housing Revenue Account

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Repairs and Maintenance			
Employee Expenses	2,878,260	2,908,260	3,629,870
Direct employee expenses	2,866,260	2,896,260	3,617,870
Indirect employee expenses	12,000	12,000	12,000
Premises Related Expenses	7,330	7,330	13,020
Energy costs	7,130	7,130	8,020
Water services	200	200	0
Cleaning & domestic supplies	0	0	5,000
Transport Related Expenses	319,030	319,030	403,090
Transport recharges	319,030	319,030	402,790
Public transport	0	0	300
Supplies & Services	5,713,300	5,383,690	5,099,650
Equipment furniture & materials	711,850	811,850	1,047,850
Printing stationery general	600	600	600
Services	4,915,960	4,486,350	3,966,310
Communications & computing	20,000	20,000	20,000
Expenses	3,500	3,500	3,500
Miscellaneous expenses	61,390	61,390	61,390
Support Services Expenditure	602,120	602,120	562,100
Corporate Services	109,810	109,810	130,450
Community Services	375,010	375,010	420,010
Operational Services	105,660	105,660	0
Other Support Services	11,640	11,640	11,640
Gross Expenditure	9,520,040	9,220,430	9,707,730
Gross Income	0	0	0
Recharge service income	(1,497,230)	(1,497,230)	(1,895,710)
Recharge Service Income	(1,497,230)	(1,497,230)	(1,895,710)
Gross Recharge Service Income	(1,497,230)	(1,497,230)	(1,895,710)
Net Cost of Service	8,022,810	7,723,200	7,812,020

Fund	Housing Revenue Account
Service	Repairs and Maintenance
BVACOP2	Housing Revenue Account

Depreciation

Depreciation & Impairment

Depreciation

Gross Expenditure

Net Cost of Service

2020/21
Original
Estimate

6,888,800

6,888,800

6,888,800

6,888,800

2020/21
Projected
Outturn

7,015,300

7,015,300

7,015,300

7,015,300

2021/22
Original
Estimate

6,948,300

6,948,300

6,948,300

6,948,300

Fund	Housing Revenue Account
Service	Service Charges
BVACOP2	Housing Revenue Account

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Service Charges			
Other grants, re-imbursements or contributions	(250,000)	(250,000)	(250,000)
Other grants or contributions	(250,000)	(250,000)	(250,000)
Customer & client receipts	(1,865,620)	(1,865,620)	(1,532,900)
Rents tithes way leaves etc	(1,865,620)	(1,865,620)	(1,532,900)
Gross Income	<u>(2,115,620)</u>	<u>(2,115,620)</u>	<u>(1,782,900)</u>
Net Cost of Service	<u>(2,115,620)</u>	<u>(2,115,620)</u>	<u>(1,782,900)</u>

Fund	Housing Revenue Account
Service	Non Dwelling Income
BVACOP2	Housing Revenue Account

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Non Dwelling Income			
Customer & client receipts	(140,000)	(140,000)	(140,000)
Rents tithes way leaves etc	(140,000)	(140,000)	(140,000)
Gross Income	<u>(140,000)</u>	<u>(140,000)</u>	<u>(140,000)</u>
Net Cost of Service	<u>(140,000)</u>	<u>(140,000)</u>	<u>(140,000)</u>

Fund	Housing Revenue Account
Service	Intensive Housing Management - Expenditure
BVACOP2	Housing Revenue Account

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Intensive Housing Management - Expenditure			
Support Services Expenditure	662,300	662,300	589,080
Community Services	662,300	662,300	589,080
Gross Expenditure	<u>662,300</u>	<u>662,300</u>	<u>589,080</u>
Gross Income	<u>0</u>	<u>0</u>	<u>0</u>
Net Cost of Service	<u>662,300</u>	<u>662,300</u>	<u>589,080</u>

Fund	Housing Revenue Account
Service	Intensive Housing Management - Income
BVACOP2	Housing Revenue Account

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Intensive Housing Management - Income			
<i>Gross Expenditure</i>	<u>0</u>	<u>0</u>	<u>0</u>
Other grants, re-imbursements or contributions	<u>(418,000)</u>	<u>(418,000)</u>	<u>(418,200)</u>
Other grants or contributions	(418,000)	(418,000)	(418,200)
<i>Gross Income</i>	<u>(418,000)</u>	<u>(418,000)</u>	<u>(418,200)</u>
Recharge service income	<u>(103,480)</u>	<u>(103,480)</u>	<u>(103,480)</u>
Recharge Service Income	(103,480)	(103,480)	(103,480)
<i>Gross Recharge Service Income</i>	<u>(103,480)</u>	<u>(103,480)</u>	<u>(103,480)</u>
Net Cost of Service	<u>(521,480)</u>	<u>(521,480)</u>	<u>(521,680)</u>

Fund	Housing Revenue Account
Service	Capital Financing Costs
BVACOP2	Housing Revenue Account

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Capital Financing Costs			
<i>Gross Expenditure</i>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Gross Income</i>	<u>0</u>	<u>0</u>	<u>0</u>
Capital financing cost	8,516,010	7,761,790	7,794,080
Interest payments	2,423,150	2,295,790	2,331,000
Debt management expenses	6,092,860	5,466,000	5,463,080
Capital Financing Costs	<u>8,516,010</u>	<u>7,761,790</u>	<u>7,794,080</u>
Net Cost of Service	<u>8,516,010</u>	<u>7,761,790</u>	<u>7,794,080</u>

Fund	Housing Revenue Account
Service	Other Income
BVACOP2	Housing Revenue Account

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Other Income			
Other grants, re-imbursements or contributions	(58,000)	(58,000)	(58,000)
Other grants or contributions	(58,000)	(58,000)	(58,000)
Customer & client receipts	(16,200)	27,800	(12,620)
Sales of product or materials	(6,200)	37,800	(2,000)
Fees and charges for services	(10,000)	(10,000)	(10,620)
Interest & investment income	(40,000)	(40,000)	(40,000)
Interest	(40,000)	(40,000)	(40,000)
Gross Income	<u>(114,200)</u>	<u>(70,200)</u>	<u>(110,620)</u>
Net Cost of Service	<u>(114,200)</u>	<u>(70,200)</u>	<u>(110,620)</u>

Fund	Housing Revenue Account
Service	Contributions to/(from) Reserves
BVACOP2	Housing Revenue Account

	2020/21 Original Estimate	2020/21 Projected Outturn	2021/22 Original Estimate
Contributions to/(from) Reserves			
<i>Gross Expenditure</i>	<u>0</u>	<u>0</u>	<u>0</u>
Other grants, re-imbursements or contributions	<u>(1,389,600)</u>	<u>(396,364)</u>	<u>(296,960)</u>
Contributions from reserves	(1,389,600)	(396,364)	(296,960)
<i>Gross Income</i>	<u>(1,389,600)</u>	<u>(396,364)</u>	<u>(296,960)</u>
Net Cost of Service	<u>(1,389,600)</u>	<u>(396,364)</u>	<u>(296,960)</u>
Gross Total	<u>0</u>	<u>0</u>	<u>0</u>

Direct Services Organisation: Service Subjective Analysis Summary

		2020/21 Original Budget	2020/21 Projected Outturn	2021/22 Original Budget
501	Employee Expenses	318,520	318,520	304,640
503	Transport Related Expenses	686,760	686,760	711,090
504	Supplies & Services	21,890	21,890	21,890
	Gross Expenditure	1,027,170	1,027,170	1,037,620
509C	Customer & client receipts	(5,000)	(5,000)	0
	Gross Income	(5,000)	(5,000)	0
RECHD	DSO Recharge	(1,227,170)	(1,227,170)	(1,269,620)
	Gross Recharge Service Income	(1,227,170)	(1,227,170)	(1,269,620)
	Net Expenditure	(205,000)	(205,000)	(232,000)

Total Capital Programme Summary

TOTAL RESOURCES USED	2020/21 Original Budget (£)	2020/21 Projected Outturn (£)	2021/22 Original Budget (£)	2022/23 Original Budget (£)	2023/24 Original Budget (£)
General Fund Capital Expenditure	14,396,830	11,851,220	52,360,790	47,976,570	25,832,080
HRA Capital Expenditure	19,717,310	15,709,010	20,019,290	17,369,560	18,244,220
Non HRA Housing Capital Expenditure	832,800	1,707,990	832,800	832,800	832,800
TOTAL CAPITAL PROGRAMME	34,946,940	29,268,220	73,212,880	66,178,930	44,909,100
FINANCED BY:					
Grants & Contributions	1,030,390	2,412,030	6,290,040	4,801,370	3,885,330
Major Repairs Reserve	6,888,800	6,567,110	7,812,160	7,331,670	7,509,200
Capital Receipts	4,304,150	4,294,960	3,450,140	3,843,400	4,052,540
Specific Reserves	2,063,140	2,310,940	1,569,670	807,000	692,000
Revenue Contributions	626,860	0	496,960	0	0
External Borrowing	14,002,500	13,021,890	46,492,820	49,395,500	28,770,040
Internal Borrowing	5,853,790	0	6,945,790	0	0
Revenue Grants Not Yet Applied	177,310	661,290	155,310	0	0
TOTAL RESOURCES USED	34,946,940	29,268,220	73,212,890	66,178,940	44,909,110

Capital Programme Summary: General Fund

CAPITAL PROGRAMME SUMMARY	2020/21 Original Budget £	2020/21 Projected Outturn £	2021/22 Original Budget £	2022/23 Original Budget £	2023/24 Original Budget £
Communities	1,102,090	1,913,760	4,924,000	8,750,000	8,700,000
Corporate Services	12,253,790	8,806,060	46,685,030	38,539,570	16,420,080
Housing and Operations	1,040,950	1,131,400	751,760	687,000	712,000
Planning and Development	0	0	0	0	0
	14,396,830	11,851,220	52,360,790	47,976,570	25,832,080

Capital Programme: Communities

PROJECT	2020/21 Original Budget £	2020/21 Projected Outturn £	2021/22 Original Budget £	2022/23 Original Budget £	2023/24 Original Budget £
Essential Repairs to Buildings	474,500	1,282,150	615,000	100,000	0
Civic Building - Back-up Generator	0	0	60,000	0	0
Cascades Replacement Flumes	0	29,440	0	0	0
Gatekeeper Replacement	0	50,000	0	0	0
Heritage Assets	355,000	58,580	200,000	150,000	200,000
New Leisure Centre	0	0	4,000,000	8,500,000	8,500,000
Town Centre Improvements	67,590	67,590	0	0	0
Gym Equipment – Leisure Centres	205,000	386,000	0	0	0
Public Conv -Barrack Row Transport Inter	0	40,000	0	0	0
Street Washing Equipment	0	0	49,000	0	0
	1,102,090	1,913,760	4,924,000	8,750,000	8,700,000

Capital Programme: Corporate Services

PROJECT	2020/21 Original Budget £	2020/21 Projected Outturn £	2021/22 Original Budget £	2022/23 Original Budget £	2023/24 Original Budget £
Brookvale Office Accommodation	1,400,000	0	1,400,000	0	0
IT Air Conditioning Unit	40,000	40,000	0	0	0
MOT Lane Brookvale Depot	0	0	37,000	0	0
Website Content Management System	0	0	65,000	0	0
Property & Land Acquisition Programme	5,853,790	0	6,945,790	0	0
Land Acq, Dering Way	4,500,000	1,112,720	3,590,190	0	0
Heritage Quarter - St Georges Centre	130,000	130,000	5,151,550	3,868,570	2,982,530
LATCO Development Costs	0	24,110	0	0	0
IT Infrastructure Projects	330,000	283,280	200,000	120,000	0
Elizabeth Huggins Cottages	0	0	2,000,000	0	0
LATCO Working Capital Provision	0	500,000	0	0	0
The Charter - Capital	0	6,715,950	27,295,500	34,551,000	13,437,550
	12,253,790	8,806,060	46,685,030	38,539,570	16,420,080

Capital Programme: Housing and Operations

PROJECT	2020/21 Original Budget £	2020/21 Projected Outturn £	2021/22 Original Budget £	2022/23 Original Budget £	2023/24 Original Budget £
Gravesend Cemetery Improvements	0	14,830	0	0	0
Refuse Freighters	400,000	400,000	0	400,000	400,000
Purchase of Vehicles (DSO Fleet)	205,000	459,830	232,000	232,000	232,000
Parrock Street Car Park Resurfacing	0	26,990	0	0	0
Replacement Play Equipment	55,000	0	159,870	55,000	80,000
New Wheeled Bins for Flat Recycling	0	100,000	0	0	0
Waste & Horticulture back office system	0	0	108,690	0	0
Parking Machines	251,200	0	251,200	0	0
Parking Software	74,750	74,750	0	0	0
Enforcement of Private Housing Standards	55,000	55,000	0	0	0
	1,040,950	1,131,400	751,760	687,000	712,000

Housing Revenue Account: Capital Programme Summary

REF No	PROJECT	2020/21 Original Budget (£)	2020/21 Projected Outturn (£)	2021/22 Original Budget (£)
A	Replacement Programmes			
	Kitchen Programme (inc Void)	887,500	787,500	987,500
	Bathroom Programme	325,000	225,000	225,000
	Doors & Windows Programme	850,000	750,000	950,000
	Roofing Replacements	879,150	719,150	1,039,150
	Electrical Tests & Upgrades	1,064,000	790,800	708,540
		4,005,650	3,272,450	3,910,190
B	Improvement Programmes			
	Modernisations & Reconfigurations	0	0	10,600
	Insulation Works	40,000	40,000	80,000
	Heating Installations	1,140,600	1,140,600	1,049,660
	Capital Services & Projects	0	0	79,500
	Aids & Adaptations	521,750	521,750	521,750
		1,702,350	1,702,350	1,741,510
C	Health & Safety Works			
	Fire Precaution Works	678,910	678,910	1,022,900
	Door Entry/Warden Call Systems	125,000	125,000	125,000
	Asbestos Surveys and Removals	60,000	60,000	60,000
	Major Lift Refurbishments	140,050	140,050	275,600
	Tanks/Water Mains	200,430	200,430	212,000
	LED Emergency Lighting	100,920	100,920	100,920
		1,305,310	1,305,310	1,796,420
D	Major Void Works	200,000	287,000	250,000
E	New Build and Acquisition	11,575,000	8,491,650	11,326,490
F	Housing Computer System	600,000	600,000	0
G	Replacement Play Equipment	103,750	0	127,500
H	Bin Housing	13,190	13,190	36,280
I	CCTV	37,060	37,060	19,900
J	Fire Doors	175,000	0	811,000
K	Renovation Grants (DFG)	832,800	1,707,990	832,800
	Totals	20,550,110	17,417,000	20,852,090

FTE Personnel Summary

2020/21 Budget		Directorate / Service Area	2021/22 Budget		Notes
Full Time Equivalent Posts	Direct Employee Budget		Full Time Equivalent Posts	Direct Employee Budget	
Nos.	£		Nos.	£	
		Chief Executive			
2.04	182,990	Chief Executive	2.00	202,040	1
4.69	232,770	Performance & Policy	1.00	64,850	1
0.00	-	Corporate Change	1.88	101,440	1
2.45	107,900	Communications	3.61	162,260	2
9.18	523,660	Chief Executive	8.49	530,590	
		Communities			
1.00	131,850	Director Communities	1.00	132,790	
3.61	181,420	Arts, Culture & Sports	3.61	185,360	
9.89	222,370	Admin Buildings	9.41	215,480	3
7.00	64,270	Apprentices	7.00	58,180	
4.50	253,070	Community Safety	5.50	276,500	4
33.66	1,139,270	Customer & Theatre Services	34.94	1,146,180	5
7.89	304,360	Democratic & Elections	7.89	316,850	
12.46	514,150	Digital & Communications	9.02	382,360	2
19.43	780,610	Environmental Health & Licensing	19.16	759,050	
11.15	543,750	Property Services & Land Charges	11.96	607,060	6
3.42	130,940	Public Health Services	3.42	126,790	
12.41	498,760	Town Centre Services	19.62	780,320	7
14.00	440,540	Decriminalisation	14.00	447,520	8
140.42	5,205,360	Total Communities	146.53	5,434,440	
		Corporate Services			
1.00	125,330	Director Corporate Services	2.04	145,820	1
20.39	919,140	Financial Services	22.18	1,024,450	9
14.00	695,730	Information Technology & Scanning	14.00	720,920	
31.61	998,350	Revenues & Benefits	31.61	1,001,950	
0.00	0	COVID-19	0.00	89,800	10
67.00	2,738,550	Total Corporate Services	69.83	2,982,940	
		Housing & Operations			
1.00	125,330	Director Housing & Operations	1.00	132,790	
8.81	279,980	Burials Administration & Cemeteries	9.00	293,010	11
4.00	271,740	Depot Overheads	4.00	280,660	
49.11	1,658,260	Waste Recycling	49.61	1,686,540	
22.00	664,290	Horticulture	21.50	655,310	
34.00	1,073,930	Street Cleansing	34.00	1,063,730	
12.81	477,030	Housing Services	14.81	627,270	12
131.73	4,550,560	Total Housing & Operations	133.92	4,739,310	
		Planning & Development			
1.91	147,870	Director Planning & Development	2.00	158,770	
35.29	1,675,680	Planning & Regeneration	35.63	1,755,620	
37.20	1,823,550	Total Planning & Development	37.63	1,914,390	

FTE Personnel Summary

9.00	318,520	Direct Services Organisation	9.00	304,640	
		Vehicle Workshop			
9.00	318,520	Total Direct Services Organisation	9.00	304,640	
		Housing Revenue Account			
22.38	796,000	Housing Contracts	23.15	823,290	
4.81	139,690	Allocations Team	2.81	80,460	13
18.68	514,980	Caretakers & Wardens	18.97	485,340	
12.80	436,260	District Housing	13.80	487,710	14
9.62	316,270	Housing Income	8.81	298,260	15
2.00	57,710	Policy & Projects	2.00	60,020	
12.50	425,060	Sheltered Housing & Scheme Support	12.00	399,530	
3.00	217,380	Supervision & Management	3.00	185,320	
56.70	2,147,270	HRA Trade Services	76.70	2,870,440	16
142.49	5,050,620	Total Housing Revenue Account	161.24	5,690,370	
385.53	14,841,680	Total General Fund	396.40	15,601,670	
9.00	318,520	Total Direct Services Organisation	9.00	304,640	
142.49	5,050,620	Total Housing Revenue Account	161.24	5,690,370	
0.00	0	Kickstart Scheme	21.27	417,950	17
537.02	20,210,820	Overall Totals	587.91	22,014,630	

Reasons for main variations:

- 1) 1 FTE Corporate Performance Assistant post transferred to Chief Executive from Performance & Policy.
1.88 FTE Corporate Change posts moved to Corporate Change from Performance & Policy.
1.04 FTE PA to Chief Executive transferred to Director Corporate Services.
1 FTE Funding Officer post moved to Finance from Performance & Policy.
- 2) 1 FTE moved to Communications from Reprographics.
- 3) 0.59 FTE Caretaker post moved to The Woodville Overheads from Admin Buildings.
- 4) 1 FTE Environmental Enforcement Officer post moved to Town Centre Services from Community Safety.
2 FTE posts created on a 2 year fixed term basis for "Project Denton".
- 5) 1 FTE Assistant Digital Content Officer post created and externally funded through Re-Generation scheme.
- 6) 1 FTE Building Manager post created.
- 7) 5 FTE Career Grade posts created.
1 FTE Environmental Enforcement Manager and 1 FTE Environmental Enforcement Investigator posts created.
- 8) No overall change, however Decriminalisation moved from Housing & Operations to Communities.
- 9) 1 FTE Principal Accountant (Special Projects) post created. 1 FTE Funding Officer post transferred from Performance & Policy to Finance.
- 10) Allocation of part of 2021/22 MHCLG Covid-19 Support Grant to meet staffing costs across a number of Work-streams associated with responding to the Covid-19 pandemic.
- 11) Minor re-organisation within Burials Administration and Cemeteries.
- 12) 1 FTE Service Manager (Housing Options) post created and 1 FTE Private Sector Housing post created.
- 13) 2 FTE Vacancies (Housing Application Assistant & Applications Officer,) deleted from establishment with budget transferred to HRA Salary Reserve.
- 14) 1 FTE Neighbourhood Housing Manager post created, funded from Housing Operations Manager vacancy.
- 15) 0.81 FTE Housing Income Assistant vacancy removed and budget allocated to HRA Salary Reserve.
- 16) 23 FTE posts created as part of phase 2 of the expansion of the Housing Repairs Service. 1 FTE Housing Operations Team Leader post & 4 FTE other posts created.
- 17) 21.27 FTE created for Department of Work and Pensions funded Kickstart scheme, including a co-ordinator post.