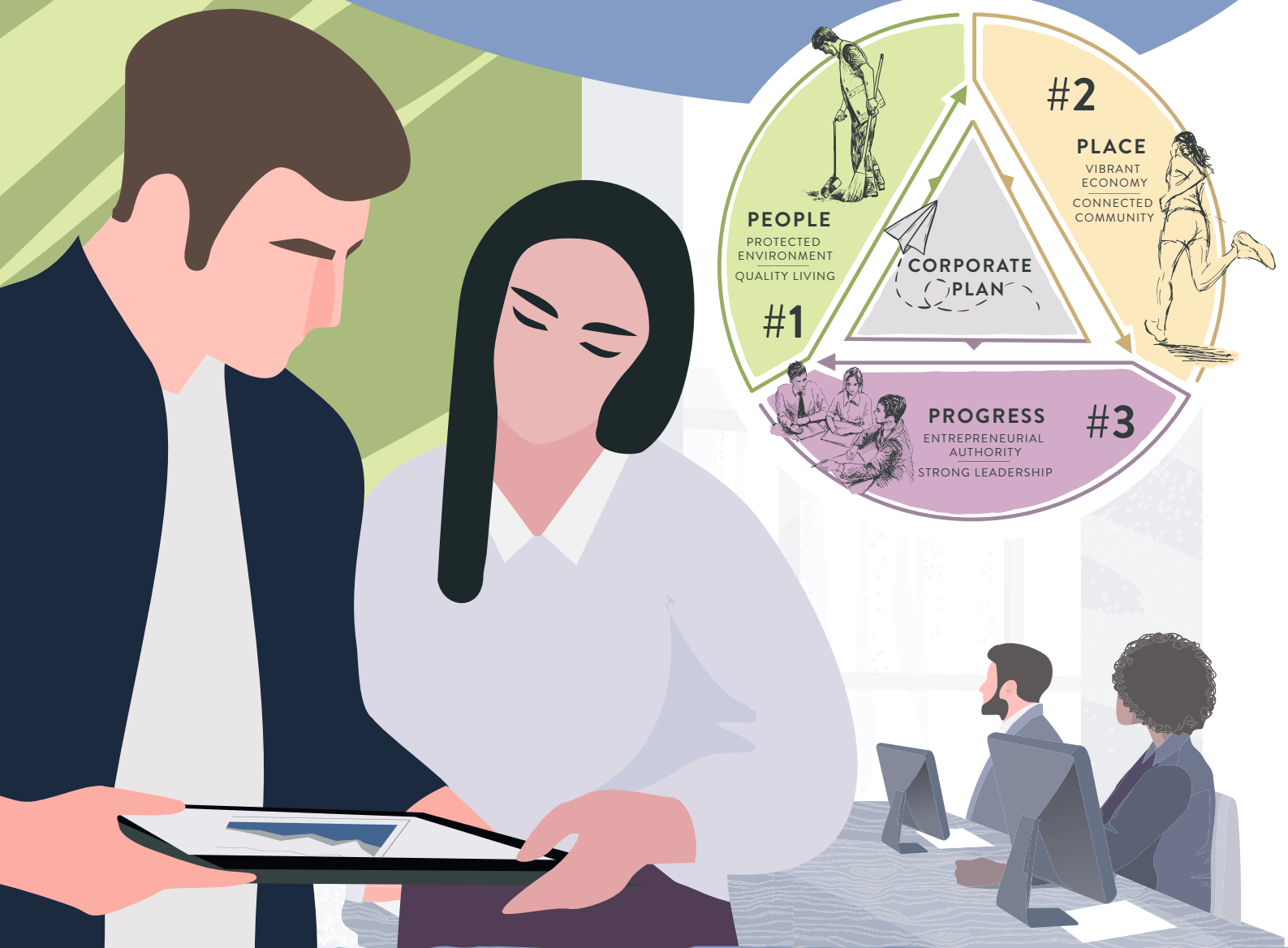


Gravesham Borough Council

# BUDGET BOOK

2021/22 & 2022/23 Estimates



Delivering a Gravesham to be proud of

Gravesham  
Borough Council



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## Introduction

This budget book presents the revenue and capital budgets for Gravesham Borough Council for 2022/23 as approved by Full Council on 22 February 2022. In determining its budget, the council has set the level of council tax for the year, having assessed the level of resources required to deliver services in accordance with its Corporate Plan 2019-23 and the principles of its Medium Term Financial Strategy 2022-23 to 2026-27.

On 16 December 2021, the Provisional Local Government Finance Settlement for 2022-23 was announced by the Department for Levelling Up, Housing and Communities (DLUHC). As like last year the provisional settlement is for one year only, with the future funding of local government remaining uncertain.

The final finance settlement was announced on 8 February 2022 and as in previous years there were no significant changes to the funding announced in the Provisional Settlement. Local government funding reforms that were planned for introduction from April 2021 (including the Fair Funding Review and reforms to the current Business Rates Retention System) have been put on hold.

This year the council has prepared a five-year Medium Term Financial Strategy spanning 2022/23 to 2026/27. The MTFs brings together the key areas which affect our Revenue and Capital budgets and plans for these over the medium term. The strategy forms a key part of the council's policy, service planning and performance management framework and sets out how the council will plan for and meet the financial challenges it faces over the medium term as a means of delivering a robust and stable financial basis on which to deliver quality council services.

The council continues to maintain Medium Term Financial Plans to provide numerical representations of the council's General Fund and Housing Revenue Account financial projections over a period of ten years, which are informed by the Medium Term Financial Strategy. This is supported by an overall council cash flow projection covering the same period, enabling the council to fully understand its financial obligations and cash balances as tools to better inform strategic decision-making.

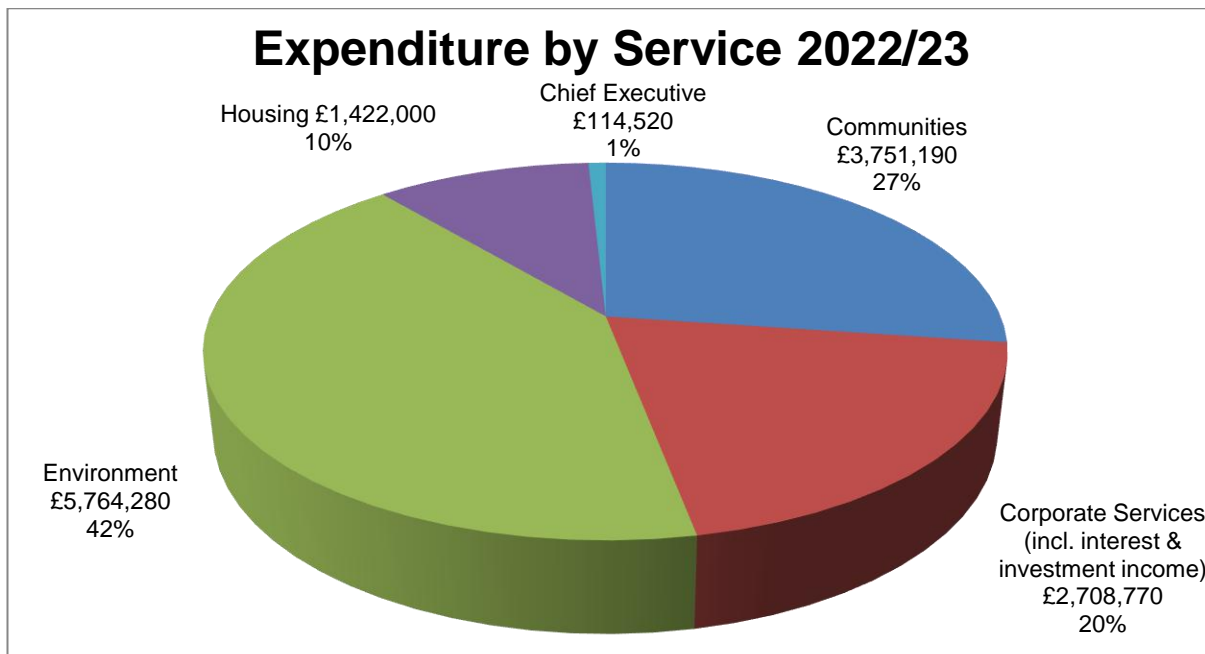
## General Fund

### General Fund Net Revenue Budget

The General Fund Revenue Budget relates to the day-to-day operational cost of providing the council's General Fund services. This incorporates activities such as Refuse Collection, Parking, Street Cleansing, Horticulture and Town Centre Services, all of which are largely funded by local Council Tax and Business Rate payers.

The General Fund net revenue budget for 2022/23 is £12.46m.

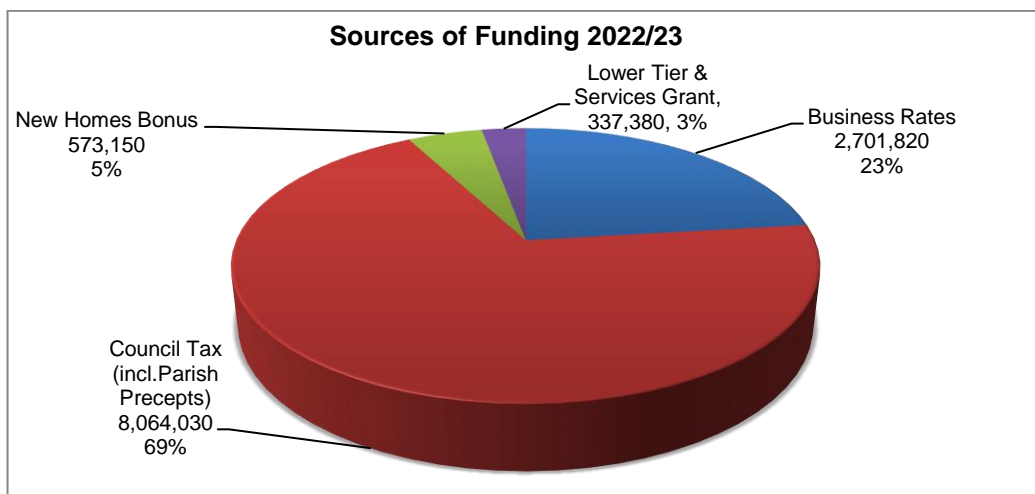
The following chart shows service expenditure for 2022/23.



### Funding Sources

The General Fund net revenue budget for 2022/23 is primarily funded from locally generated resources (Council Tax and Business Rates) and a level of central government funding, such as the New Homes Bonus scheme.

The following chart shows the relative sources of funding for 2022/23.





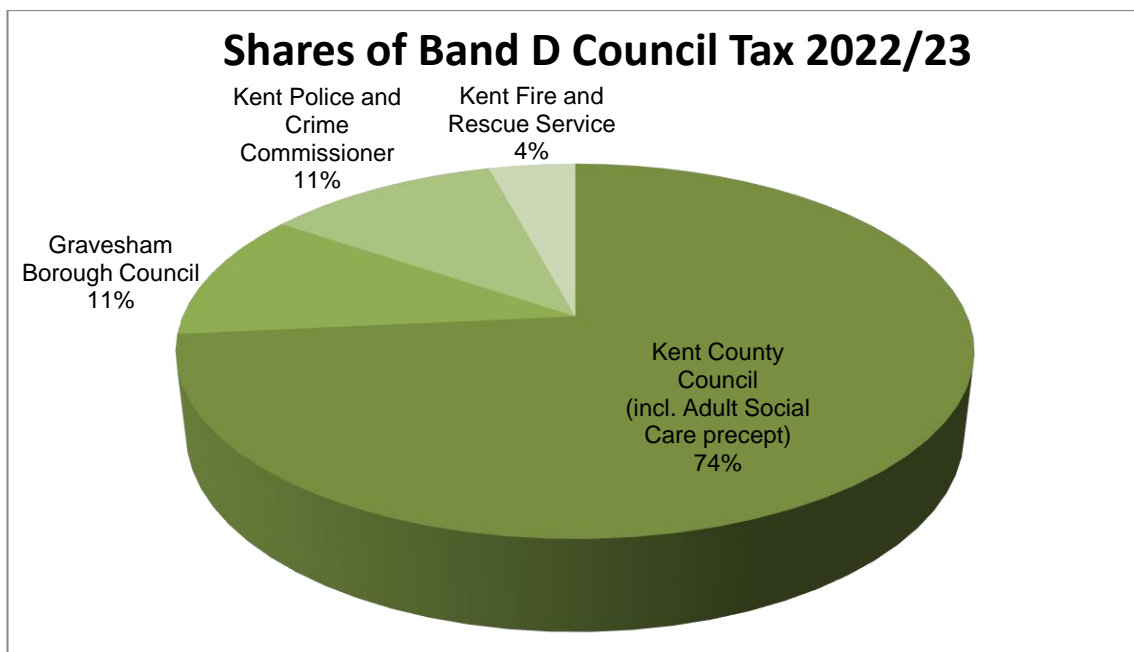
## Council Tax

The level of council tax increase for 2022/23 above which the council would be required to hold a referendum is 2% or more than £5, whichever is the higher.

The council tax base, as determined by the Director (Corporate Services) was set at £34,829.66 Band D equivalents on 5 January 2022.

The council's element of the total council tax charge to residents of the borough will increase by 2.32% for 2022/23 to £217.98 for a Band D property (£4.95 or less than 10 pence per week).

After taking account of the tax elements for Kent County Council, Kent Fire & Rescue Service and Kent Police & Crime Commissioner the headline total of Council Tax for 2022/23, excluding Parish Precepts, is £1,989.72 at Band D.



Some 58% of dwellings in the borough have been assessed as being below Band D and will therefore pay a lesser amount to that stated above. Details of Parish Precept amounts can be found within the early pages of this budget book.

## Consultation with Non-Domestic Ratepayers

Before determining total estimated expenditure and calculating its requirements for the ensuing financial year, the Council has consulted representatives of its non-domestic ratepayers and invited consultation responses through its website.

## Retained Business Rates

The retained business rates scheme was introduced in April 2013. Under the scheme the government has determined a baseline level of funding to be retained by the Council from business rates. If business rates increase, then the Council will receive a proportion of the increased rates due. If business rates decrease, the Council will share in the reduction in business rates.

Since 2015/16 the council has been part of the Kent Business Rates Pool, established to ensure that a larger proportion of growth in business rates above the baseline level is retained in the county.

The amount of retained business rates included within the budget for 2022/23 is £2.7m (excluding S31 grants provided to compensate for central government amendments to business rates).

## **Government Funding**

The Council has been notified that it will receive New Homes Bonus funding for 2022/23 of £573,150, a Lower Tier Services Grant of £132,990 and a one year Services Grant of £204,390. Any funding received from these grants will be put directly into Working Balances and used to support service delivery.

## **Housing Revenue Account (HRA)**

### **HRA Net Revenue Budget**

The HRA reflects the income and expenditure related to the provision of social housing accommodation by the council.

The HRA budget for 2022/23 has been set on the basis of a balanced budget position at year-end, with planned expenditure being met by anticipated income in the year and a drawdown from the HRA General Reserve, principally to fund capital expenditure.

## **Capital Programme**

The capital programme of the council is directed by the Capital Strategy, which outlines the principles followed by the council in its approach to capital investment over the longer term.

### **General Fund Capital Programme**

The General Fund capital programme for 2022/23 is valued at £72.4m and is largely a continuation of the schemes approved in 2021/22 and previous years, with the below new projects coming on line.

- Bringing a New Leisure Centre Facility for the Borough
- Brining forward new housing in the borough through working with partners
- Development of an alleyway clearance programme

### **HRA Capital Programme**

The HRA Capital Programme for 2022/23 is valued at £24m, in respect of HRA capital schemes intended to maintain and improve council-owned dwellings and increase the social housing stock of the council.

## Summary for Council Tax

REF	DETAILS	ESTIMATE 2022/23	TAX RATE PER BAND D PROPERTY
		£	£.p
1	<b>Kent County Council</b>	50,894,490	1,461.24
2	<b>Kent Police and Crime Commissioner</b>	7,946,390	228.15
3	<b>Kent and Medway Fire and Rescue Authority</b>	2,868,220	82.35
	<b>Gravesham Borough Council</b>		
4	Budget Requirement	12,461,820	
	Less:		
5	Non - Domestic Rates	(2,701,820)	
6	New Homes Bonus	(573,150)	
7	Lower Tier & Services Grants	(337,380)	
8	Transfers to / (from) Working Balances	(1,453,370)	
9	Parish Precepts	(471,860)	
10	Transfers to / (from) the Collection Fund	667,930	
	<b>NET EXPENDITURE</b>	7,592,170	217.98
	Council Tax		1,989.72
	Parish Council Taxes		36.57 to 174.68

NOTE: The National Non-Domestic Rating multiplier for 2022/23 is 51.2p per £ of rateable value.  
The Small Business Non-Domestic Rating multiplier for 2022/23 is 49.9p per £ of rateable value.

## Parish Precepts

PARISH	PRECEPT AMOUNT	TAX RATE PER BAND D PROPERTY	COUNCIL TAX BASE
	£	£.p	Units
<b>Cobham</b>	35,000	52.15	671.13
<b>Higham</b>	123,500	78.00	1,583.41
<b>Luddesdown</b>	7,306	69.86	104.58
<b>Meopham</b>	138,503	45.10	3,071.07
<b>Shorne</b>	42,230	36.57	1,154.76
<b>Vigo</b>	125,319	174.68	717.40

## General Fund: Revenue Spending Summary

Directorate / Budget Heading	Original Budget 2021/22	Projected Outturn 2021/22	Original Budget 2022/23
Chief Executive	168,160	132,670	114,520
Housing	1,377,890	1,327,340	1,422,000
Communities	3,850,700	3,558,760	3,751,190
Environment	5,358,830	5,133,680	5,764,280
Corporate Services	2,917,210	2,787,970	3,523,010
Non Directorate Specific	888,960	848,960	828,380
Interest and Investment Income	(772,000)	(772,000)	(814,240)
Government Grant Funding	(1,308,260)	(2,827,730)	(2,152,290)
Transfers To and From Reserves	(7,148,150)	(7,142,000)	(1,856,090)
Transfers To and From Balances	311,050	311,050	573,150
Transactions Below the Line	776,250	2,463,270	1,307,910
<b>BUDGET REQUIREMENT FOR THE YEAR</b>	<b>6,420,640</b>	<b>5,821,970</b>	<b>12,461,820</b>

## General Fund: Medium Term Financial Plan

	2021/22	2021/22	2022/23
	Original Budget	Projected Outturn	Original Budget
<b>General Fund</b>			
<b>Requirement for the Year</b>	<b>6,420,640</b>	<b>5,821,970</b>	<b>12,461,820</b>
<b>Expenditure</b>	<b>32,631,300</b>	<b>33,023,840</b>	<b>31,369,280</b>
Employees	16,728,080	15,786,880	17,030,200
Salaries	11,916,490	10,862,520	12,082,620
Agency Staff	408,500	673,820	416,680
Wages	160,130	47,320	107,400
Pension & National Insurance	3,184,500	3,183,220	3,420,710
Other Training, Retirement etc	1,058,460	1,020,000	1,002,790
Running Expenses	15,032,670	16,579,790	12,907,120
Capital Finance	870,550	657,170	1,431,960
<b>Income</b>	<b>(21,501,700)</b>	<b>(23,812,330)</b>	<b>(19,504,390)</b>
Net Housing Benefit Subsidy	(52,120)	(52,120)	14,870
Recharges to Other Accounts	(3,300,930)	(2,879,460)	(3,197,060)
Other Government Grants	(6,666,430)	(8,846,270)	(4,114,760)
Investment Income	(772,000)	(772,000)	(814,240)
Fees and Charges	(6,180,870)	(6,897,310)	(6,987,700)
Rental Income	(4,529,350)	(4,365,170)	(4,405,500)
<b>Appropriations</b>	<b>(4,708,960)</b>	<b>(3,389,540)</b>	<b>596,930</b>
Capital Items met from Balances and Rese	1,724,980	3,038,250	1,408,010
Net Contributions To and From Reserves	(7,148,150)	(7,142,000)	(1,856,090)
Appropriations To and From Balance	311,050	311,050	573,150
Parish Precepts	403,160	403,160	471,860
<b>Funding for the Year</b>	<b>(6,518,910)</b>	<b>(6,518,910)</b>	<b>(11,008,450)</b>
<b>Funding</b>	<b>(6,518,910)</b>	<b>(6,518,910)</b>	<b>(11,008,450)</b>
Funding Business rates retention	(3,565,940)	(3,565,940)	(2,701,820)
Lower Tier and Services Grants	(126,260)	(126,260)	(337,380)
Funding New Homes Bonus	(311,050)	(311,050)	(573,150)
Funding Council Tax Income	(7,333,580)	(7,333,580)	(7,592,170)
Funding Parish Precepts	(403,160)	(403,160)	(471,860)
Transfers To and From Collection Fund	5,221,080	5,221,080	667,930
<b>(Surplus) / Deficit Use of Usable Working Balances</b>	<b>(98,270)</b>	<b>(696,940)</b>	<b>1,453,370</b>

## General Fund: Service Subjective Analysis Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate	
501	Employee Expenses	16,728,080	15,786,880	17,030,200
502	Premises Related Expenses	1,615,280	1,692,640	1,511,620
503	Transport Related Expenses	885,520	885,450	895,730
504	Supplies & Services	13,535,580	16,685,730	11,463,380
505	Third Party Payments	7,677,300	7,549,450	7,738,170
506	Transfer Payments	22,762,260	22,762,260	20,502,260
507	Support Services Expenditure	12,229,340	12,534,780	12,975,810
508	Depreciation & Impairment	1,712,840	1,712,840	1,691,900
	<b>Gross Expenditure</b>	<b><u>77,146,200</u></b>	<b><u>79,610,030</u></b>	<b><u>73,809,070</u></b>
509A	Government grants	(24,339,190)	(26,519,030)	(24,579,260)
509B	Other grants, re-imbursements or contributions	(10,754,480)	(13,215,220)	(5,293,250)
509C	Customer & client receipts	(9,077,280)	(8,715,120)	(9,598,350)
509D	Interest & investment income	(812,000)	(812,000)	(854,240)
509E	Other recharges	(767,580)	(1,237,810)	(1,251,160)
509G	Income from NNDR	(10,191,550)	(10,191,550)	(9,518,220)
509H	Income from Council Tax	(7,333,580)	(7,333,580)	(7,592,170)

## General Fund: Service Subjective Analysis Summary

		2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
509I	Parish Precepts	(403,160)	(403,160)	(471,860)
RI	Appropriations To and From Balance	311,050	311,050	573,150
	<b>Gross Income</b>	<b><u>(63,367,770)</u></b>	<b><u>(68,116,420)</u></b>	<b><u>(58,585,360)</u></b>
RECH	Recharge service income	(14,765,190)	(14,178,930)	(14,924,210)
	<b>Gross Recharge Service Income</b>	<b><u>(14,765,190)</u></b>	<b><u>(14,178,930)</u></b>	<b><u>(14,924,210)</u></b>
510	Capital financing cost	888,490	1,988,380	1,153,870
	<b>Capital Financing Costs</b>	<b><u>888,490</u></b>	<b><u>1,988,380</u></b>	<b><u>1,153,870</u></b>
	<b>Net Expenditure</b>	<b><u>(98,270)</u></b>	<b><u>(696,940)</u></b>	<b><u>1,453,370</u></b>



## General Fund: Service Subjective Analysis

		2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Gross Expenditure</b>				
<b>501</b>	<b>Employee Expenses</b>	<b>16,728,080</b>	<b>15,786,880</b>	<b>17,030,200</b>
	Wages	160,130	47,320	107,400
	Salaries	12,092,660	10,680,690	12,382,380
	Employer's NI contribution	1,146,600	1,138,020	1,222,420
	Employer's superannuation contributions	2,760,060	2,767,360	2,947,710
	Agency staff	408,500	673,820	416,680
	Employee allowances	198,290	205,840	174,250
	Employers retirement benefit cost	210,060	170,060	127,580
	Training for staff	101,780	101,780	101,780
	Severance payments to staff	0	1,990	0
	Salary vacancy saving	(350,000)	0	(450,000)
<b>502</b>	<b>Premises Related Expenses</b>	<b>1,615,280</b>	<b>1,692,640</b>	<b>1,511,620</b>
	Buildings repairs maintenance	312,450	379,700	314,450
	Repairs & Renewals reserve	70,000	70,000	0
	Repairs, alterations & maintenance of fixed plant	162,350	162,350	171,260
	Land Lord Repairs Reserve Fund	75,000	75,000	0
	Energy costs	265,880	265,880	269,880
	Rents	33,550	33,550	33,550
	Rates	400,890	400,890	420,740
	Water Services	78,100	78,100	79,100
	Fixtures & Fitting	50,010	50,010	50,010
	Cleaning & domestic supplies	43,240	43,740	49,240
	Grounds maintenance costs	123,810	133,420	123,390
<b>503</b>	<b>Transport Related Expenses</b>	<b>885,520</b>	<b>885,450</b>	<b>895,730</b>
	Direct transport costs	6,500	6,500	6,500

## General Fund: Service Subjective Analysis

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Transport recharges	786,730	786,730	797,010
Contract leases	46,900	46,900	46,900
Public transport	27,800	27,730	27,730
Car allowances	17,590	17,590	17,590
<b>504 Supplies &amp; Services</b>	<b>13,535,580</b>	<b>16,685,730</b>	<b>11,463,380</b>
Equipment furniture materials	663,130	771,940	640,250
Catering	35,100	35,850	114,600
Clothes uniforms laundry	38,300	38,500	38,300
Printing stationery and office expense	89,740	92,840	92,920
Services	4,131,030	5,688,610	3,949,710
Supplies insurance	412,720	412,720	414,220
Parish Precepts	403,160	403,160	471,860
Communications & computing	1,368,710	1,304,560	1,262,400
Members Allowances	276,210	276,210	281,040
Mayors Allowances	13,930	13,930	13,930
Expenses	291,830	274,840	376,990
Grants and Subscriptions	1,845,000	1,912,410	310,000
REFCUS	1,037,910	1,037,910	832,800
Contributions to provisions	1,953,530	3,469,910	1,617,720
Miscellaneous expenses	974,780	951,840	1,046,140
Members Grants	500	500	500
<b>505 Third Party Payments</b>	<b>7,677,300</b>	<b>7,549,450</b>	<b>7,738,170</b>
Other local authorities	7,632,170	7,504,320	7,693,040
Payments to other organisations	42,130	42,130	42,130
Other agencies	1,700	1,700	1,700
Concessionary charges	1,300	1,300	1,300

## General Fund: Service Subjective Analysis

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>506</b>			
<b>Transfer Payments</b>	<b>22,762,260</b>	<b>22,762,260</b>	<b>20,502,260</b>
Rent allowances	13,054,310	13,054,310	11,754,280
Rent rebates	9,699,750	9,699,750	8,739,780
Other transfer payments	8,200	8,200	8,200
<b>507</b>			
<b>Support Services Expenditure</b>	<b>12,229,340</b>	<b>12,534,780</b>	<b>12,975,810</b>
Chief Executive	192,210	191,440	202,970
Director of Corporate Services	1,244,170	1,230,310	1,510,410
Finance Department	2,950,350	2,949,070	3,014,370
Democratic Services Department	371,030	371,030	378,330
HR and Asset Management Department	1,538,260	1,534,700	1,587,350
Legal Services Department	392,800	367,680	379,360
Internal Audit and Performance Management	590,200	726,330	769,940
Director of Community Services	114,450	114,450	123,980
Housing Services	293,380	314,420	336,660
Environmental & Public Health	852,090	852,090	749,620
Building and Town Services	115,740	115,740	64,850
Leisure Services	365,190	365,190	313,720
Planning Services	343,570	343,570	318,490
Engineering Services	100,400	100,400	101,770
Director of Planning and Development	181,680	0	0
Economic Development	115,080	115,080	116,150
Director Housing and Operations	67,510	67,510	163,720
Gravesham Services	549,650	528,610	512,760
Horticulture Services	550,700	550,700	598,170
Administrative buildings	561,260	561,260	582,210
IT Services Department	72,120	72,120	77,090
Other Support Services	667,500	1,063,080	1,073,890

## General Fund: Service Subjective Analysis

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>508 Depreciation &amp; Impairment</b>	<b>1,712,840</b>	<b>1,712,840</b>	<b>1,691,900</b>
Amortisation of intangible fixed asset	21,910	21,910	13,000
Capital charges	1,690,930	1,690,930	1,678,900
<b>Gross Expenditure</b>	<b><u>77,146,200</u></b>	<b><u>79,610,030</u></b>	<b><u>73,809,070</u></b>
<b>Gross Income</b>			
<b>509A Government grants</b>	<b>(24,339,190)</b>	<b>(26,519,030)</b>	<b>(24,579,260)</b>
Government grant	(2,050,690)	(4,230,530)	(4,514,210)
C Tax benefit rent allowances	(22,288,500)	(22,288,500)	(20,065,050)
<b>509B Other grants, re-imbursements or contributions</b>	<b>(10,754,480)</b>	<b>(13,215,220)</b>	<b>(5,293,250)</b>
Revenue income for function or project	(267,150)	(410,760)	(267,810)
Contribution from local authorities	(323,470)	(872,280)	(329,120)
Costs recharged to outside bodies	(178,980)	(400,980)	(243,980)
Recovery of Costs and Reimbursements	(966,790)	(966,790)	(978,530)
Contributions from reserves	(9,018,090)	(10,564,410)	(3,473,810)
<b>509C Customer &amp; client receipts</b>	<b>(9,077,280)</b>	<b>(8,715,120)</b>	<b>(9,598,350)</b>
Sales of product or materials	(1,214,920)	(1,087,500)	(1,679,460)
Fees and charges for services	(3,347,210)	(3,276,650)	(3,514,090)
Rents tithes way leaves etc	(4,529,350)	(4,365,170)	(4,405,500)
Bad Debt Provision	246,200	246,200	232,700
Income surplus from DSO	(232,000)	(232,000)	(232,000)
<b>509D Interest &amp; investment income</b>	<b>(812,000)</b>	<b>(812,000)</b>	<b>(854,240)</b>
Interest income	(812,000)	(812,000)	(854,240)
<b>509E Other recharges</b>	<b>(767,580)</b>	<b>(1,237,810)</b>	<b>(1,251,160)</b>
Recharges income other	(365,890)	(438,890)	(447,300)

## General Fund: Service Subjective Analysis

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Recharges printing & grants	(401,690)	(798,920)	(803,860)
<b>509G Income from NNDR</b>	<b>(10,191,550)</b>	<b>(10,191,550)</b>	<b>(9,518,220)</b>
Income from NNDR	(10,191,550)	(10,191,550)	(9,518,220)
<b>509H Income from Council Tax</b>	<b>(7,333,580)</b>	<b>(7,333,580)</b>	<b>(7,592,170)</b>
Income from Council Tax	(7,333,580)	(7,333,580)	(7,592,170)
<b>509I Parish Precepts</b>	<b>(403,160)</b>	<b>(403,160)</b>	<b>(471,860)</b>
Parish Precepts	(403,160)	(403,160)	(471,860)
<b>RI Appropriations To and From Balance</b>	<b>311,050</b>	<b>311,050</b>	<b>573,150</b>
Funding	311,050	311,050	573,150
<b>Gross Income</b>	<b><u>(63,367,770)</u></b>	<b><u>(68,116,420)</u></b>	<b><u>(58,585,360)</u></b>
<b>Gross Recharge Service</b>			
<b>RECH Recharge service income</b>	<b>(14,765,190)</b>	<b>(14,178,930)</b>	<b>(14,924,210)</b>
Recharges income support costs	(14,765,190)	(14,178,930)	(14,924,210)
<b>Gross Recharge Service Income</b>	<b><u>(14,765,190)</u></b>	<b><u>(14,178,930)</u></b>	<b><u>(14,924,210)</u></b>
<b>Capital Financing Costs</b>			
<b>510 Capital financing cost</b>	<b>888,490</b>	<b>1,988,380</b>	<b>1,153,870</b>
Interest payments	304,590	114,690	440,480
Revenue contributions to capital	1,724,980	3,038,250	1,408,010
Revenue appropriations	(1,141,080)	(1,164,560)	(694,620)
<b>Capital Financing Costs</b>	<b><u>888,490</u></b>	<b><u>1,988,380</u></b>	<b><u>1,153,870</u></b>
<b>Net Expenditure</b>	<b><u>(98,270)</u></b>	<b><u>(696,940)</u></b>	<b><u>1,453,370</u></b>

## Chief Executive: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Communications</b>			
Gross Expenditure	269,530	285,140	316,560
Gross Income	(22,000)	(23,050)	(23,050)
<b>Net Expenditure</b>	<b><u>247,530</u></b>	<b><u>262,090</u></b>	<b><u>293,510</u></b>
<b>Corporate Change</b>			
Gross Expenditure	140,160	92,710	89,120
Gross Income	0	(2,600)	(2,600)
<b>Net Expenditure</b>	<b><u>140,160</u></b>	<b><u>90,110</u></b>	<b><u>86,520</u></b>
<b>Chief Executive</b>			
Gross Expenditure	211,600	211,600	230,780
<b>Net Expenditure</b>	<b><u>211,600</u></b>	<b><u>211,600</u></b>	<b><u>230,780</u></b>
<b>Corporate Performance</b>			
Gross Expenditure	119,220	119,220	110,830
<b>Net Expenditure</b>	<b><u>119,220</u></b>	<b><u>119,220</u></b>	<b><u>110,830</u></b>
<b>Greater North Kent Partnership</b>			
Gross Expenditure	28,000	28,000	28,000
<b>Net Expenditure</b>	<b><u>28,000</u></b>	<b><u>28,000</u></b>	<b><u>28,000</u></b>

**Service** Communications  
**Cabinet Portfolio** Leader  
**Directorate** Chief Executive

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Communications</b>			
<b>Employee Expenses</b>	<b>162,260</b>	<b>177,870</b>	<b>205,400</b>
Direct employee expenses	162,260	177,870	205,400
<b>Transport Related Expenses</b>	<b>320</b>	<b>320</b>	<b>320</b>
Public transport	100	100	100
Car allowances	220	220	220
<b>Supplies &amp; Services</b>	<b>84,860</b>	<b>84,860</b>	<b>84,860</b>
Printing stationery general	130	130	130
Services	7,190	7,190	7,190
Communications & computing	38,120	38,120	38,120
Miscellaneous expenses	39,420	39,420	39,420
<b>Support Services Expenditure</b>	<b>22,090</b>	<b>22,090</b>	<b>25,980</b>
Chief Executive	1,590	1,590	1,480
Corporate Services	12,580	12,580	15,980
Community Services	850	850	880
Administrative Buildings	5,580	5,580	6,150
Other Support Services	1,490	1,490	1,490
<b>Gross Expenditure</b>	<b>269,530</b>	<b>285,140</b>	<b>316,560</b>
<b>Customer &amp; client receipts</b>	<b>(22,000)</b>	<b>(23,050)</b>	<b>(23,050)</b>
Sales of product or materials	0	(1,050)	(1,050)
Fees and charges for services	(22,000)	(22,000)	(22,000)
<b>Gross Income</b>	<b>(22,000)</b>	<b>(23,050)</b>	<b>(23,050)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>247,530</b>	<b>262,090</b>	<b>293,510</b>

**Service** Corporate Change  
**Cabinet Portfolio** Performance and Administration  
**Directorate** Chief Executive

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

**Corporate Change**

**Employee Expenses**

Direct employee expenses  
Indirect employee expenses

**102,190**

**54,740**

**55,210**

101,440

750

53,990

750

54,460

750

**Transport Related Expenses**

Public transport  
Car allowances

**500**

**500**

**500**

250

250

250

250

250

250

**Supplies & Services**

Communications & computing  
Expenses

**6,300**

**6,300**

**300**

6,250

50

6,250

50

250

50

**Support Services Expenditure**

Corporate Services

**31,170**

**31,170**

**33,110**

31,170

31,170

33,110

**Gross Expenditure**

**140,160**

**92,710**

**89,120**

**Customer & client receipts**

Sales of product or materials

**0**

**(2,600)**

**(2,600)**

0

0

(2,600)

(2,600)

(2,600)

(2,600)

**Gross Income**

**0**

**(2,600)**

**(2,600)**

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

**140,160**

**90,110**

**86,520**



**Service** Chief Executive  
**Cabinet Portfolio** Leader  
**Directorate** Chief Executive

**RO/RA Reference Details:**  
RO6A Central Services  
RO6410 Corporate & democratic core

**Chief Executive**

**Employee Expenses**

Direct employee expenses

**Transport Related Expenses**

Public transport

**Supplies & Services**

Printing stationery general  
Services  
Expenses  
Grants and Subscriptions

**Support Services Expenditure**

Corporate Services  
Administrative Buildings  
Other Support Services

**Gross Expenditure**

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Employee Expenses</b>	<b>202,420</b>	<b>202,420</b>	<b>220,370</b>
Direct employee expenses	202,420	202,420	220,370
<b>Transport Related Expenses</b>	<b>500</b>	<b>500</b>	<b>500</b>
Public transport	500	500	500
<b>Supplies &amp; Services</b>	<b>1,740</b>	<b>1,740</b>	<b>1,740</b>
Printing stationery general	40	40	40
Services	600	600	600
Expenses	820	820	820
Grants and Subscriptions	280	280	280
<b>Support Services Expenditure</b>	<b>6,940</b>	<b>6,940</b>	<b>8,170</b>
Corporate Services	4,400	4,400	5,410
Administrative Buildings	2,130	2,130	2,350
Other Support Services	410	410	410
<b>Gross Expenditure</b>	<b>211,600</b>	<b>211,600</b>	<b>230,780</b>
<b>Net Cost of Service</b> (Excluding Recharge Service Income & Accountancy Adjustments)	<b>211,600</b>	<b>211,600</b>	<b>230,780</b>

**Service** Corporate Performance  
**Cabinet Portfolio** Performance and Administration  
**Directorate** Chief Executive

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

**Corporate Performance**

**Employee Expenses**

Direct employee expenses

**Transport Related Expenses**

Public transport

**Supplies & Services**

Printing stationery general

Services

Communications & computing

**Support Services Expenditure**

Chief Executive

Corporate Services

Community Services

Administrative Buildings

Other Support Services

**Gross Expenditure**

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Employee Expenses</b>	<b>64,850</b>	<b>64,850</b>	<b>67,490</b>
Direct employee expenses	64,850	64,850	67,490
<b>Transport Related Expenses</b>	<b>100</b>	<b>100</b>	<b>100</b>
Public transport	100	100	100
<b>Supplies &amp; Services</b>	<b>5,400</b>	<b>5,400</b>	<b>5,400</b>
Printing stationery general	250	250	250
Services	4,650	4,650	4,650
Communications & computing	500	500	500
<b>Support Services Expenditure</b>	<b>48,870</b>	<b>48,870</b>	<b>37,840</b>
Chief Executive	800	800	820
Corporate Services	35,820	35,820	23,990
Community Services	3,940	3,940	4,010
Administrative Buildings	7,070	7,070	7,780
Other Support Services	1,240	1,240	1,240
<b>Gross Expenditure</b>	<b>119,220</b>	<b>119,220</b>	<b>110,830</b>
<b>Net Cost of Service</b> (Excluding Recharge Service Income & Accountancy Adjustments)	<b>119,220</b>	<b>119,220</b>	<b>110,830</b>

**Service** Greater North Kent Partnership  
**Cabinet Portfolio** Strategic Environment  
**Directorate** Chief Executive

**RO/RA Reference Details:**  
 RO5C Planning & Development  
 RO5350 Economic development

**Greater North Kent Partnership**

**Supplies & Services**

Grants and Subscriptions

**Gross Expenditure**

**Net Cost of Service**  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	<b>28,000</b>	<b>28,000</b>	<b>28,000</b>
	28,000	28,000	28,000
	<u>28,000</u>	<u>28,000</u>	<u>28,000</u>
	<u>28,000</u>	<u>28,000</u>	<u>28,000</u>

## Housing: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Choice Based Lettings</b>			
Gross Expenditure	7,500	7,500	7,500
<b>Net Expenditure</b>	<b><u>7,500</u></b>	<b><u>7,500</u></b>	<b><u>7,500</u></b>
<b>Denton Caravan Site</b>			
Gross Expenditure	38,850	38,850	37,560
Gross Income	(35,540)	(35,540)	(35,540)
<b>Net Expenditure</b>	<b><u>3,310</u></b>	<b><u>3,310</u></b>	<b><u>2,020</u></b>
<b>Homelessness</b>			
Gross Expenditure	1,569,340	2,466,550	1,445,080
Gross Income	(866,200)	(1,678,490)	(622,840)
<b>Net Expenditure</b>	<b><u>703,140</u></b>	<b><u>788,060</u></b>	<b><u>822,240</u></b>
<b>KCC Highways Verge Maintenance</b>			
Gross Expenditure	420	0	0
<b>Net Expenditure</b>	<b><u>420</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
<b>Horticulture Parks Open Spaces</b>			
Gross Expenditure	1,527,820	1,431,050	1,523,060
Gross Income	(21,960)	(21,960)	(21,960)
<b>Net Expenditure</b>	<b><u>1,505,860</u></b>	<b><u>1,409,090</u></b>	<b><u>1,501,100</u></b>
<b>Housing Strategy and Development</b>			
Gross Expenditure	303,880	136,130	142,520
<b>Net Expenditure</b>	<b><u>303,880</u></b>	<b><u>136,130</u></b>	<b><u>142,520</u></b>
<b>Miscellaneous Housing Services</b>			
Gross Expenditure	260,030	251,870	360,340

## Housing: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Gross Income	(100)	(100)	(100)
<b>Net Expenditure</b>	<b><u>259,930</u></b>	<b><u>251,770</u></b>	<b><u>360,240</u></b>
<b>Private Housing Standards</b>			
Gross Expenditure	105,890	105,890	106,380
Gross Income	(2,000)	(2,000)	(2,000)
<b>Net Expenditure</b>	<b><u>103,890</u></b>	<b><u>103,890</u></b>	<b><u>104,380</u></b>
<b>Renovation Property Grants</b>			
Gross Expenditure	1,146,360	1,146,360	959,440
Gross Income	(1,037,910)	(1,037,910)	(832,800)
<b>Net Expenditure</b>	<b><u>108,450</u></b>	<b><u>108,450</u></b>	<b><u>126,640</u></b>
<b>Southfield Shaw Park Homes</b>			
Gross Expenditure	65,970	65,970	62,200
Gross Income	(147,920)	(147,920)	(147,920)
<b>Net Expenditure</b>	<b><u>(81,950)</u></b>	<b><u>(81,950)</u></b>	<b><u>(85,720)</u></b>

<b>Service</b>	Choice Based Lettings	<b>RO/RA Reference Details:</b>	
<b>Cabinet Portfolio</b>	Housing Services	RO4	Housing Services (GFRA only)
<b>Directorate</b>	Housing	RO409	Housing strategy advice and enabling

**Choice Based Lettings**

**Supplies & Services**

Services

**Gross Expenditure**

**Net Cost of Service  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)**

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Supplies &amp; Services</b>	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>
Services	7,500	7,500	7,500
	<hr/>	<hr/>	<hr/>
<b>Gross Expenditure</b>	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>
	<hr/>	<hr/>	<hr/>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>
	<hr/>	<hr/>	<hr/>

**Service** Denton Caravan Site  
**Cabinet Portfolio** Housing Services  
**Directorate** Housing

**RO/RA Reference Details:**  
 RO4 Housing Services (GFRA only)  
 RO460 Other council properties-travellers

**Denton Caravan Site**

**Premises Related Expenses**

Repairs, alterations & buildings  
 Energy costs  
 Water services

**34,190**

**34,190**

**34,190**

9,000

9,000

9,000

1,570

1,570

1,570

23,620

23,620

23,620

**Supplies & Services**

Services

**30**

**30**

**30**

30

30

30

**Support Services Expenditure**

Corporate Services  
 Community Services

**4,630**

**4,630**

**3,340**

3,040

3,040

3,340

1,590

1,590

0

**Gross Expenditure**

**38,850**

**38,850**

**37,560**

**Customer & client receipts**

Rents tithes way leaves etc

**(35,540)**

**(35,540)**

**(35,540)**

(35,540)

(35,540)

(35,540)

**Gross Income**

**(35,540)**

**(35,540)**

**(35,540)**

**Net Cost of Service  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)**

**3,310**

**3,310**

**2,020**

**Service** Homelessness  
**Cabinet Portfolio** Housing Services  
**Directorate** Housing

**RO/RA Reference Details:**  
RO4 Housing Services (GFRA only)  
RO440 Homelessness

**Homelessness**

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Employee Expenses</b>	<b>445,870</b>	<b>584,240</b>	<b>722,780</b>
Direct employee expenses	445,870	582,250	722,780
Indirect employee expenses	0	1,990	0
<b>Transport Related Expenses</b>	<b>600</b>	<b>600</b>	<b>600</b>
Public transport	100	100	100
Car allowances	500	500	500
<b>Supplies &amp; Services</b>	<b>996,720</b>	<b>1,734,520</b>	<b>547,520</b>
Equipment furniture & materials	70	70	70
Services	812,650	1,550,450	363,450
Grants and Subscriptions	8,000	8,000	8,000
Miscellaneous expenses	176,000	176,000	176,000
<b>Support Services Expenditure</b>	<b>126,150</b>	<b>147,190</b>	<b>174,180</b>
Chief Executive	2,680	2,680	5,740
Corporate Services	72,810	72,810	110,240
Community Services	26,150	47,190	34,900
Administrative Buildings	21,050	21,050	19,840
Other Support Services	3,460	3,460	3,460
<b>Gross Expenditure</b>	<b>1,569,340</b>	<b>2,466,550</b>	<b>1,445,080</b>
<b>Government grants</b>	<b>(716,150)</b>	<b>(1,175,190)</b>	<b>(402,790)</b>
Government grants	(716,150)	(1,175,190)	(402,790)
<b>Other grants, re-imbursments or contributions</b>	<b>(150,050)</b>	<b>(503,300)</b>	<b>(220,050)</b>
Other grants or contributions	(150,050)	(503,300)	(220,050)
<b>Gross Income</b>	<b>(866,200)</b>	<b>(1,678,490)</b>	<b>(622,840)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>703,140</b>	<b>788,060</b>	<b>822,240</b>



**Service** KCC Highways Verge Maintenance  
**Cabinet Portfolio** Operational Services  
**Directorate** Housing

**RO/RA Reference Details:**  
 RO2 Highways & Transport Services  
 RO247 Environmental safety routine maintenance

**KCC Highways Verge Maintenance**

**Premises Related Expenses**

Grounds maintenance costs

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	420	0	0
	420	0	0
<b>Gross Expenditure</b>	<u>420</u>	<u>0</u>	<u>0</u>
<b>Gross Income</b>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u>420</u>	<u>0</u>	<u>0</u>

**Service** Horticulture Parks Open Spaces  
**Cabinet Portfolio** Operational Services  
**Directorate** Housing

**RO/RA Reference Details:**  
RO5A Cultural & Related Services  
RO507 Parks and Open Spaces

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Horticulture Parks Open Spaces</b>			
<b>Employee Expenses</b>	<b>655,510</b>	<b>558,320</b>	<b>610,710</b>
Direct employee expenses	655,310	558,120	610,510
Indirect employee expenses	200	200	200
<b>Premises Related Expenses</b>	<b>123,950</b>	<b>124,370</b>	<b>124,000</b>
Repairs, alterations & buildings	44,100	44,100	44,100
Energy costs	4,940	4,940	4,940
Rents	600	600	600
Rates	2,550	2,550	2,600
Water services	7,580	7,580	7,580
Fixtures & fittings	21,770	21,770	21,770
Grounds maintenance costs	42,410	42,830	42,410
<b>Transport Related Expenses</b>	<b>100,430</b>	<b>100,430</b>	<b>96,850</b>
Direct transport costs	6,500	6,500	6,500
Transport recharges	93,930	93,930	90,350
<b>Supplies &amp; Services</b>	<b>77,170</b>	<b>77,170</b>	<b>77,170</b>
Equipment furniture & materials	53,060	53,060	53,060
Services	18,080	18,080	18,080
Communications & computing	6,030	6,030	6,030
<b>Support Services Expenditure</b>	<b>570,760</b>	<b>570,760</b>	<b>614,330</b>
Chief Executive	2,960	2,960	1,740
Corporate Services	86,290	86,290	93,700
Community Services	21,510	21,510	18,810
Operational Services	459,900	459,900	499,980
Other Support Services	100	100	100
<b>Gross Expenditure</b>	<b>1,527,820</b>	<b>1,431,050</b>	<b>1,523,060</b>
<b>Other grants, re-imbursements or contributions</b>	<b>(270)</b>	<b>(270)</b>	<b>(270)</b>
Other grants or contributions	(270)	(270)	(270)
<b>Customer &amp; client receipts</b>	<b>(21,690)</b>	<b>(21,690)</b>	<b>(21,690)</b>
Sales of product or materials	(500)	(500)	(500)
Rents tithes way leaves etc	(21,190)	(21,190)	(21,190)

**Service** Horticulture Parks Open Spaces  
**Cabinet Portfolio** Operational Services  
**Directorate** Housing

**RO/RA Reference Details:**  
 RO5A Cultural & Related Services  
 RO507 Parks and Open Spaces

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Gross Income</b>	<u>(21,960)</u>	<u>(21,960)</u>	<u>(21,960)</u>
<b>Net Cost of Service</b> (Excluding Recharge Service Income & Accountancy Adjustments)	<u>1,505,860</u>	<u>1,409,090</u>	<u>1,501,100</u>

**Service** Housing Strategy and Development  
**Cabinet Portfolio** Housing Services  
**Directorate** Housing

**RO/RA Reference Details:**  
 RO4 Housing Services (GFRA only)  
 RO409 Housing strategy advice and enabling

**Housing Strategy and Development**

**Employee Expenses**

Direct employee expenses

**Transport Related Expenses**

Public transport

**Supplies & Services**

Equipment furniture & materials  
 Printing stationery general  
 Services  
 Miscellaneous expenses

**Support Services Expenditure**

Chief Executive  
 Corporate Services  
 Community Services  
 Operational Services  
 Other Support Services

**Gross Expenditure**

**Gross Income**

**Net Cost of Service**  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Employee Expenses</b>	<b>194,850</b>	<b>0</b>	<b>0</b>
Direct employee expenses	194,850	0	0
<b>Transport Related Expenses</b>	<b>70</b>	<b>0</b>	<b>0</b>
Public transport	70	0	0
<b>Supplies &amp; Services</b>	<b>32,600</b>	<b>0</b>	<b>0</b>
Equipment furniture & materials	50	0	0
Printing stationery general	50	0	0
Services	30,000	0	0
Miscellaneous expenses	2,500	0	0
<b>Support Services Expenditure</b>	<b>76,360</b>	<b>136,130</b>	<b>142,520</b>
Chief Executive	770	0	0
Corporate Services	43,820	136,130	140,400
Community Services	30,120	0	0
Operational Services	0	0	2,120
Other Support Services	1,650	0	0
<b>Gross Expenditure</b>	<b>303,880</b>	<b>136,130</b>	<b>142,520</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Cost of Service</b> (Excluding Recharge Service Income & Accountancy Adjustments)	<b>303,880</b>	<b>136,130</b>	<b>142,520</b>

**Service** Miscellaneous Housing Services  
**Cabinet Portfolio** Housing Services  
**Directorate** Housing

**RO/RA Reference Details:**  
 RO4 Housing Services (GFRA only)  
 RO409 Housing strategy advice and enabling

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Miscellaneous Housing Services</b>			
<b>Employee Expenses</b>	<b>182,680</b>	<b>139,520</b>	<b>252,320</b>
Direct employee expenses	181,980	138,820	251,620
Indirect employee expenses	700	700	700
<b>Transport Related Expenses</b>	<b>1,150</b>	<b>1,150</b>	<b>1,150</b>
Public transport	150	150	150
Car allowances	1,000	1,000	1,000
<b>Supplies &amp; Services</b>	<b>2,000</b>	<b>37,000</b>	<b>2,000</b>
Equipment furniture & materials	300	300	300
Clothes, uniform & laundry	200	200	200
Printing stationery general	600	600	600
Services	200	35,200	200
Expenses	400	400	400
Miscellaneous expenses	300	300	300
<b>Support Services Expenditure</b>	<b>74,200</b>	<b>74,200</b>	<b>104,870</b>
Chief Executive	1,680	1,680	2,030
Corporate Services	25,640	25,640	29,320
Community Services	35,030	35,030	60,580
Administrative Buildings	10,680	10,680	11,770
Other Support Services	1,170	1,170	1,170
<b>Gross Expenditure</b>	<b>260,030</b>	<b>251,870</b>	<b>360,340</b>
<b>Customer &amp; client receipts</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>
Sales of product or materials	(100)	(100)	(100)
<b>Gross Income</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>259,930</b>	<b>251,770</b>	<b>360,240</b>

**Service** Private Housing Standards  
**Cabinet Portfolio** Housing Services  
**Directorate** Housing

**RO/RA Reference Details:**  
RO5B Environmental & Regulatory  
RO521X Regulatory services

**Private Housing Standards**

**Supplies & Services**

Miscellaneous expenses

**Support Services Expenditure**

Corporate Services

Community Services

Operational Services

**Gross Expenditure**

**Customer & client receipts**

Fees and charges for services

**Gross Income**

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Supplies &amp; Services</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
Miscellaneous expenses	3,000	3,000	3,000
<b>Support Services Expenditure</b>	<b>102,890</b>	<b>102,890</b>	<b>103,380</b>
Corporate Services	15,760	15,760	16,100
Community Services	87,130	87,130	86,460
Operational Services	0	0	820
<b>Gross Expenditure</b>	<b>105,890</b>	<b>105,890</b>	<b>106,380</b>
<b>Customer &amp; client receipts</b>	<b>(2,000)</b>	<b>(2,000)</b>	<b>(2,000)</b>
Fees and charges for services	(2,000)	(2,000)	(2,000)
<b>Gross Income</b>	<b>(2,000)</b>	<b>(2,000)</b>	<b>(2,000)</b>
<b>Net Cost of Service</b> (Excluding Recharge Service Income & Accountancy Adjustments)	<b>103,890</b>	<b>103,890</b>	<b>104,380</b>

**Service** Renovation Property Grants  
**Cabinet Portfolio** Housing Services  
**Directorate** Housing

**RO/RA Reference Details:**  
 RO4 Housing Services (GFRA only)  
 RO409 Housing strategy advice and enabling

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Renovation Property Grants</b>			
<b>Supplies &amp; Services</b>	<b>1,038,110</b>	<b>1,038,110</b>	<b>833,000</b>
Equipment furniture & materials	200	200	200
Grants and Subscriptions	1,037,910	1,037,910	832,800
<b>Support Services Expenditure</b>	<b>108,250</b>	<b>108,250</b>	<b>126,440</b>
Corporate Services	7,790	7,790	23,980
Community Services	100,460	100,460	102,460
<b>Gross Expenditure</b>	<b>1,146,360</b>	<b>1,146,360</b>	<b>959,440</b>
<b>Government grants</b>	<b>(1,037,910)</b>	<b>(1,037,910)</b>	<b>(832,800)</b>
Government grants	(1,037,910)	(1,037,910)	(832,800)
<b>Gross Income</b>	<b>(1,037,910)</b>	<b>(1,037,910)</b>	<b>(832,800)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>108,450</b>	<b>108,450</b>	<b>126,640</b>

**Service** Southfield Shaw Park Homes  
**Cabinet Portfolio** Housing Services  
**Directorate** Housing

**RO/RA Reference Details:**  
 RO4 Housing Services (GFRA only)  
 RO460 Other council properties-travellers

**Southfield Shaw Park Homes**

**Premises Related Expenses**

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Repairs, alterations & buildings	14,000	14,000	14,000
Energy costs	30,890	30,890	30,890
Water services	10,870	10,870	10,870
Grounds maintenance costs	4,000	4,000	4,000

**Support Services Expenditure**

Corporate Services	2,220	2,220	2,440
Community Services	3,990	3,990	0

**Gross Expenditure**

	<u>65,970</u>	<u>65,970</u>	<u>62,200</u>
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**Other grants, re-imbursements or contributions**

Other grants or contributions	(36,490)	(36,490)	(36,490)
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**Customer & client receipts**

Rents tithes way leaves etc	(111,430)	(111,430)	(111,430)
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**Gross Income**

	<u>(147,920)</u>	<u>(147,920)</u>	<u>(147,920)</u>
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**Net Cost of Service  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)**

	<u>(81,950)</u>	<u>(81,950)</u>	<u>(85,720)</u>
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## Communities: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Administrative Buildings</b>			
Gross Expenditure	772,170	779,710	801,020
Gross Income	(167,740)	(167,740)	(167,740)
<b>Net Expenditure</b>	<b><u>604,430</u></b>	<b><u>611,970</u></b>	<b><u>633,280</u></b>
<b>Arts and Heritage Development</b>			
Gross Expenditure	89,610	109,120	424,680
Gross Income	(5,100)	(5,100)	(5,100)
<b>Net Expenditure</b>	<b><u>84,510</u></b>	<b><u>104,020</u></b>	<b><u>419,580</u></b>
<b>Canal Basin</b>			
Gross Expenditure	720	720	740
<b>Net Expenditure</b>	<b><u>720</u></b>	<b><u>720</u></b>	<b><u>740</u></b>
<b>CCTV</b>			
Gross Expenditure	186,320	186,820	213,380
<b>Net Expenditure</b>	<b><u>186,320</u></b>	<b><u>186,820</u></b>	<b><u>213,380</u></b>
<b>Central Support Services</b>			
Gross Expenditure	171,240	171,240	171,060
Gross Income	(170,810)	(170,810)	(170,810)
<b>Net Expenditure</b>	<b><u>430</u></b>	<b><u>430</u></b>	<b><u>250</u></b>
<b>Community Events</b>			
Gross Expenditure	207,550	194,550	179,730
Gross Income	(52,440)	(62,440)	(47,440)
<b>Net Expenditure</b>	<b><u>155,110</u></b>	<b><u>132,110</u></b>	<b><u>132,290</u></b>

## Communities: Service Summary

### Community Engagement

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Gross Expenditure	215,210	247,910	220,930
Gross Income	0	(10,090)	0
<b>Net Expenditure</b>	<b>215,210</b>	<b>237,820</b>	<b>220,930</b>

### Community Safety

Gross Expenditure	661,210	598,090	639,770
Gross Income	(3,150)	(33,510)	(18,150)
<b>Net Expenditure</b>	<b>658,060</b>	<b>564,580</b>	<b>621,620</b>

### Council and Civic Expenses

Gross Expenditure	957,120	943,790	969,510
<b>Net Expenditure</b>	<b>957,120</b>	<b>943,790</b>	<b>969,510</b>

### Customer Services

Gross Expenditure	723,650	754,830	852,490
Gross Income	(139,270)	(139,270)	(139,270)
<b>Net Expenditure</b>	<b>584,380</b>	<b>615,560</b>	<b>713,220</b>

### Democratic Services

Gross Expenditure	380,990	355,590	372,410
Gross Income	0	(690)	(690)
<b>Net Expenditure</b>	<b>380,990</b>	<b>354,900</b>	<b>371,720</b>

### Digital

Gross Expenditure	334,230	0	0
Gross Income	(10,000)	0	0
<b>Net Expenditure</b>	<b>324,230</b>	<b>0</b>	<b>0</b>

### Director Communities

Gross Expenditure	139,570	139,570	146,220
<b>Net Expenditure</b>	<b>139,570</b>	<b>139,570</b>	<b>146,220</b>

## Communities: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>District Shopping Centres</b>			
Gross Expenditure	97,720	97,720	92,480
Gross Income	(325,500)	(325,500)	(325,610)
<b>Net Expenditure</b>	<b><u>(227,780)</u></b>	<b><u>(227,780)</u></b>	<b><u>(233,130)</u></b>
<b>Dog Control</b>			
Gross Expenditure	90,130	90,130	82,650
Gross Income	(9,700)	(9,700)	(9,700)
<b>Net Expenditure</b>	<b><u>80,430</u></b>	<b><u>80,430</u></b>	<b><u>72,950</u></b>
<b>Economic and Rural Affairs</b>			
Gross Expenditure	2,470,950	2,228,900	354,130
Gross Income	(2,017,950)	(1,975,320)	0
<b>Net Expenditure</b>	<b><u>453,000</u></b>	<b><u>253,580</u></b>	<b><u>354,130</u></b>
<b>Election Expenses</b>			
Gross Expenditure	77,480	77,480	78,510
<b>Net Expenditure</b>	<b><u>77,480</u></b>	<b><u>77,480</u></b>	<b><u>78,510</u></b>
<b>Emergency Planning</b>			
Gross Expenditure	37,800	37,800	34,420
<b>Net Expenditure</b>	<b><u>37,800</u></b>	<b><u>37,800</u></b>	<b><u>34,420</u></b>
<b>Environmental Health Admin</b>			
Gross Expenditure	691,930	668,260	747,640
<b>Net Expenditure</b>	<b><u>691,930</u></b>	<b><u>668,260</u></b>	<b><u>747,640</u></b>
<b>Food Hygiene and Food Safety</b>			
Gross Expenditure	160,830	160,830	140,390

## Communities: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Gross Income	(1,340)	(1,340)	(1,340)
<b>Net Expenditure</b>	<b><u>159,490</u></b>	<b><u>159,490</u></b>	<b><u>139,050</u></b>
<b>The Grand</b>			
Gross Expenditure	0	158,900	0
Gross Income	0	(158,900)	0
<b>Net Expenditure</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
<b>Health and Safety</b>			
Gross Expenditure	69,220	69,220	60,380
Gross Income	(1,680)	(1,680)	(1,680)
<b>Net Expenditure</b>	<b><u>67,540</u></b>	<b><u>67,540</u></b>	<b><u>58,700</u></b>
<b>Individual Elector Registration</b>			
Gross Expenditure	143,620	143,620	146,080
Gross Income	(3,010)	(3,010)	(3,010)
<b>Net Expenditure</b>	<b><u>140,610</u></b>	<b><u>140,610</u></b>	<b><u>143,070</u></b>
<b>Industrial Estates</b>			
Gross Expenditure	79,080	79,080	74,480
Gross Income	(696,550)	(696,550)	(777,800)
<b>Net Expenditure</b>	<b><u>(617,470)</u></b>	<b><u>(617,470)</u></b>	<b><u>(703,320)</u></b>
<b>Investment Properties</b>			
Gross Expenditure	52,360	77,360	64,200
Gross Income	(1,624,140)	(1,521,340)	(1,344,290)
<b>Net Expenditure</b>	<b><u>(1,571,780)</u></b>	<b><u>(1,443,980)</u></b>	<b><u>(1,280,090)</u></b>
<b>Land Charges</b>			
Gross Expenditure	128,000	128,000	128,000
Gross Income	(128,000)	(128,000)	(128,000)
<b>Net Expenditure</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

## Communities: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Legal Services</b>			
Gross Expenditure	544,210	544,210	554,640
<b>Net Expenditure</b>	<b><u>544,210</u></b>	<b><u>544,210</u></b>	<b><u>554,640</u></b>
<b>Leisure Centres</b>			
Gross Expenditure	354,470	370,150	281,810
Gross Income	(297,250)	(265,300)	(300,290)
<b>Net Expenditure</b>	<b><u>57,220</u></b>	<b><u>104,850</u></b>	<b><u>(18,480)</u></b>
<b>Licences</b>			
Gross Expenditure	441,670	447,590	459,850
Gross Income	(314,240)	(314,240)	(328,480)
<b>Net Expenditure</b>	<b><u>127,430</u></b>	<b><u>133,350</u></b>	<b><u>131,370</u></b>
<b>Market</b>			
Gross Expenditure	242,220	254,050	233,980
Gross Income	(68,000)	(79,830)	(80,500)
<b>Net Expenditure</b>	<b><u>174,220</u></b>	<b><u>174,220</u></b>	<b><u>153,480</u></b>
<b>Miscellaneous Financial Assistance</b>			
Gross Expenditure	117,140	117,140	117,140
<b>Net Expenditure</b>	<b><u>117,140</u></b>	<b><u>117,140</u></b>	<b><u>117,140</u></b>
<b>Miscellaneous Property Holding</b>			
Gross Expenditure	36,020	68,020	88,420
Gross Income	(51,810)	(15,430)	(106,380)
<b>Net Expenditure</b>	<b><u>(15,790)</u></b>	<b><u>52,590</u></b>	<b><u>(17,960)</u></b>

## Communities: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Miscellaneous Works Services</b>			
Gross Expenditure	11,080	11,080	83,890
Gross Income	0	0	(72,810)
<b>Net Expenditure</b>	<b><u>11,080</u></b>	<b><u>11,080</u></b>	<b><u>11,080</u></b>
<b>Parking Car Parks</b>			
Gross Expenditure	366,680	366,680	324,330
Gross Income	(918,560)	(904,010)	(1,078,370)
<b>Net Expenditure</b>	<b><u>(551,880)</u></b>	<b><u>(537,330)</u></b>	<b><u>(754,040)</u></b>
<b>Parking Decriminalisation</b>			
Gross Expenditure	815,790	818,060	849,350
Gross Income	(699,340)	(687,370)	(784,500)
<b>Net Expenditure</b>	<b><u>116,450</u></b>	<b><u>130,690</u></b>	<b><u>64,850</u></b>
<b>Human Resources</b>			
Gross Expenditure	317,320	317,320	386,690
<b>Net Expenditure</b>	<b><u>317,320</u></b>	<b><u>317,320</u></b>	<b><u>386,690</u></b>
<b>Pollution Control</b>			
Gross Expenditure	312,220	318,320	278,080
Gross Income	(5,970)	(5,970)	(5,970)
<b>Net Expenditure</b>	<b><u>306,250</u></b>	<b><u>312,350</u></b>	<b><u>272,110</u></b>
<b>Property Services</b>			
Gross Expenditure	659,760	640,970	710,050
Gross Income	0	(280)	(280)
<b>Net Expenditure</b>	<b><u>659,760</u></b>	<b><u>640,690</u></b>	<b><u>709,770</u></b>

## Communities: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Public Carriage Administration</b>			
Gross Expenditure	69,760	69,760	66,380
Gross Income	(82,480)	(82,480)	(75,550)
<b>Net Expenditure</b>	<b><u>(12,720)</u></b>	<b><u>(12,720)</u></b>	<b><u>(9,170)</u></b>
<b>Public Conveniences</b>			
Gross Expenditure	73,970	73,970	75,160
Gross Income	(250)	(250)	(250)
<b>Net Expenditure</b>	<b><u>73,720</u></b>	<b><u>73,720</u></b>	<b><u>74,910</u></b>
<b>Public Health and Wellbeing</b>			
Gross Expenditure	299,490	299,490	298,560
Gross Income	(16,530)	(16,530)	(17,190)
<b>Net Expenditure</b>	<b><u>282,960</u></b>	<b><u>282,960</u></b>	<b><u>281,370</u></b>
<b>Recruitment and Training Expenses</b>			
Gross Expenditure	73,750	73,750	73,750
<b>Net Expenditure</b>	<b><u>73,750</u></b>	<b><u>73,750</u></b>	<b><u>73,750</u></b>
<b>Reprographics</b>			
Gross Expenditure	230,710	230,710	239,550
Gross Income	(20,090)	(20,090)	(20,090)
<b>Net Expenditure</b>	<b><u>210,620</u></b>	<b><u>210,620</u></b>	<b><u>219,460</u></b>
<b>Rodent and Pest Control</b>			
Gross Expenditure	17,260	17,260	15,060
<b>Net Expenditure</b>	<b><u>17,260</u></b>	<b><u>17,260</u></b>	<b><u>15,060</u></b>

## Communities: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Sports Development and Comm Rec</b>			
Gross Expenditure	309,530	318,530	320,530
Gross Income	(15,350)	(15,350)	(15,350)
<b>Net Expenditure</b>	<b><u>294,180</u></b>	<b><u>303,180</u></b>	<b><u>305,180</u></b>
<b>St Georges Centre</b>			
Gross Expenditure	1,420,530	1,420,530	1,445,540
Gross Income	(1,366,050)	(1,366,050)	(1,370,580)
<b>Net Expenditure</b>	<b><u>54,480</u></b>	<b><u>54,480</u></b>	<b><u>74,960</u></b>
<b>Town Pontoon</b>			
Gross Expenditure	91,720	91,720	118,760
<b>Net Expenditure</b>	<b><u>91,720</u></b>	<b><u>91,720</u></b>	<b><u>118,760</u></b>
<b>Tourism</b>			
Gross Expenditure	139,100	139,100	143,100
Gross Income	(13,350)	(13,350)	(13,350)
<b>Net Expenditure</b>	<b><u>125,750</u></b>	<b><u>125,750</u></b>	<b><u>129,750</u></b>
<b>Town Centre Initiative</b>			
Gross Expenditure	240,490	373,810	263,170
Gross Income	(15,300)	(15,300)	(15,300)
<b>Net Expenditure</b>	<b><u>225,190</u></b>	<b><u>358,510</u></b>	<b><u>247,870</u></b>
<b>Town Pier</b>			
Gross Expenditure	98,760	98,760	106,290
<b>Net Expenditure</b>	<b><u>98,760</u></b>	<b><u>98,760</u></b>	<b><u>106,290</u></b>
<b>Town Services</b>			
Gross Expenditure	8,780	8,780	12,170
<b>Net Expenditure</b>	<b><u>8,780</u></b>	<b><u>8,780</u></b>	<b><u>12,170</u></b>



## Communities: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>The Woodville</b>			
Gross Expenditure	1,050,840	1,024,920	1,197,660
Gross Income	(216,440)	(268,450)	(677,590)
<b>Net Expenditure</b>	<u><b>834,400</b></u>	<u><b>756,470</b></u>	<u><b>520,070</b></u>

**Service** Administrative Buildings  
**Cabinet Portfolio** Performance and Administration  
**Directorate** Communities

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Administrative Buildings</b>			
<b>Employee Expenses</b>	<b>215,480</b>	<b>223,020</b>	<b>225,130</b>
Direct employee expenses	215,480	223,020	225,130
<b>Premises Related Expenses</b>	<b>358,770</b>	<b>358,770</b>	<b>361,030</b>
Repairs, alterations & buildings	119,590	119,590	119,590
Energy costs	105,890	105,890	105,890
Rates	112,880	112,880	115,140
Water services	5,310	5,310	5,310
Fixtures & fittings	750	750	750
Cleaning & domestic supplies	14,350	14,350	14,350
<b>Transport Related Expenses</b>	<b>3,460</b>	<b>3,460</b>	<b>3,490</b>
Transport recharges	3,460	3,460	3,490
<b>Supplies &amp; Services</b>	<b>66,410</b>	<b>66,410</b>	<b>66,410</b>
Equipment furniture & materials	6,640	6,640	6,640
Catering	4,500	4,500	4,500
Clothes, uniform & laundry	300	300	300
Services	35,200	35,200	35,200
Miscellaneous expenses	19,770	19,770	19,770
<b>Support Services Expenditure</b>	<b>128,050</b>	<b>128,050</b>	<b>144,960</b>
Chief Executive	2,530	2,530	2,760
Corporate Services	80,140	80,140	94,380
Community Services	44,630	44,630	47,070
Other Support Services	750	750	750
<b>Gross Expenditure</b>	<b>772,170</b>	<b>779,710</b>	<b>801,020</b>
<b>Customer &amp; client receipts</b>	<b>(167,740)</b>	<b>(167,740)</b>	<b>(167,740)</b>
Rents tithes way leaves etc	(167,740)	(167,740)	(167,740)
<b>Gross Income</b>	<b>(167,740)</b>	<b>(167,740)</b>	<b>(167,740)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>604,430</b>	<b>611,970</b>	<b>633,280</b>

**Service** Arts and Heritage Development  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
 RO5A Cultural & Related Services  
 RO501 Culture & heritage

## Arts and Heritage Development

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Employee Expenses</b>	<b>24,510</b>	<b>24,510</b>	<b>153,950</b>
Direct employee expenses	24,510	24,510	153,950
<b>Premises Related Expenses</b>	<b>13,320</b>	<b>13,320</b>	<b>56,820</b>
Repairs, alterations & buildings	13,060	13,060	33,560
Energy costs	140	140	4,140
Rates	0	0	12,000
Water services	0	0	1,000
Fixtures & fittings	120	120	120
Cleaning & domestic supplies	0	0	6,000
<b>Transport Related Expenses</b>	<b>150</b>	<b>150</b>	<b>150</b>
Car allowances	150	150	150
<b>Supplies &amp; Services</b>	<b>32,290</b>	<b>51,800</b>	<b>189,900</b>
Equipment furniture & materials	100	100	20,100
Catering	0	0	1,500
Printing stationery general	0	0	3,500
Services	12,050	15,420	31,660
Communications & computing	340	340	2,340
Expenses	0	0	47,000
Grants and Subscriptions	18,300	24,440	18,300
Contribution to reserves	0	10,000	0
Miscellaneous expenses	1,500	1,500	65,500
<b>Transfer Payments</b>	<b>600</b>	<b>600</b>	<b>600</b>
Other transfer payments	600	600	600
<b>Support Services Expenditure</b>	<b>18,740</b>	<b>18,740</b>	<b>23,260</b>
Chief Executive	420	420	400
Corporate Services	11,080	11,080	15,420
Community Services	5,290	5,290	5,360
Administrative Buildings	1,280	1,280	1,410
Other Support Services	670	670	670
<b>Gross Expenditure</b>	<b>89,610</b>	<b>109,120</b>	<b>424,680</b>
<b>Customer &amp; client receipts</b>	<b>(5,100)</b>	<b>(5,100)</b>	<b>(5,100)</b>

**Service** Arts and Heritage Development  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
 RO5A Cultural & Related Services  
 RO502 Recreation & sport

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
Rents tithes way leaves etc	(5,100)	(5,100)	(5,100)
<b>Gross Income</b>	<u><u>(5,100)</u></u>	<u><u>(5,100)</u></u>	<u><u>(5,100)</u></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><u>84,510</u></u>	<u><u>104,020</u></u>	<u><u>419,580</u></u>

**Service** Canal Basin  
**Cabinet Portfolio** Strategic Environment  
**Directorate** Communities

**RO/RA Reference Details:**  
 RO5A Cultural & Related Services  
 RO507 Parks and Open Spaces

**Canal Basin**

**Premises Related Expenses**

Rents

**Support Services Expenditure**

Corporate Services

**Gross Expenditure**

**Net Cost of Service**  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Premises Related Expenses</b>	<b>480</b>	<b>480</b>	<b>480</b>
Rents	480	480	480
<b>Support Services Expenditure</b>	<b>240</b>	<b>240</b>	<b>260</b>
Corporate Services	240	240	260
<b>Gross Expenditure</b>	<b>720</b>	<b>720</b>	<b>740</b>
<b>Net Cost of Service</b> (Excluding Recharge Service Income & Accountancy Adjustments)	<b>720</b>	<b>720</b>	<b>740</b>

**Service** CCTV  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5B Environmental & Regulatory  
RO5231 Community safety

**CCTV**

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Premises Related Expenses</b>	<b>770</b>	<b>770</b>	<b>770</b>
Energy costs	770	770	770
<b>Supplies &amp; Services</b>	<b>184,450</b>	<b>184,950</b>	<b>208,560</b>
Equipment furniture & materials	20,000	20,500	20,000
Services	162,550	162,550	186,660
Grants and Subscriptions	1,900	1,900	1,900
<b>Support Services Expenditure</b>	<b>1,100</b>	<b>1,100</b>	<b>4,050</b>
Corporate Services	690	690	3,640
Other Support Services	410	410	410
<b>Gross Expenditure</b>	<b>186,320</b>	<b>186,820</b>	<b>213,380</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>186,320</b>	<b>186,820</b>	<b>213,380</b>

**Service** Central Support Services  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Central Support Services</b>			
<b>Supplies &amp; Services</b>	<b>168,470</b>	<b>168,470</b>	<b>168,470</b>
Communications & computing	168,470	168,470	168,470
<b>Support Services Expenditure</b>	<b>2,770</b>	<b>2,770</b>	<b>2,590</b>
Corporate Services	2,770	2,770	2,590
<b><i>Gross Expenditure</i></b>	<u><u>171,240</u></u>	<u><u>171,240</u></u>	<u><u>171,060</u></u>
<b>Other recharges</b>	<b>(170,810)</b>	<b>(170,810)</b>	<b>(170,810)</b>
Other Recharge Income	(170,810)	(170,810)	(170,810)
<b><i>Gross Income</i></b>	<u><u>(170,810)</u></u>	<u><u>(170,810)</u></u>	<u><u>(170,810)</u></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><u>430</u></u>	<u><u>430</u></u>	<u><u>250</u></u>

**Service** Community Events  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5A Cultural & Related Services  
RO502 Recreation & sport

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Community Events</b>			
<b>Employee Expenses</b>	<b>6,490</b>	<b>6,490</b>	<b>6,620</b>
Direct employee expenses	6,490	6,490	6,620
<b>Premises Related Expenses</b>	<b>1,400</b>	<b>11,400</b>	<b>1,400</b>
Repairs, alterations & buildings	810	10,810	810
Energy costs	590	590	590
<b>Supplies &amp; Services</b>	<b>157,450</b>	<b>134,450</b>	<b>129,450</b>
Equipment furniture & materials	500	500	500
Services	83,320	83,320	83,320
Grants and Subscriptions	7,000	7,000	7,000
Miscellaneous expenses	66,630	43,630	38,630
<b>Support Services Expenditure</b>	<b>42,210</b>	<b>42,210</b>	<b>42,260</b>
Corporate Services	5,380	5,380	5,180
Community Services	36,830	36,830	37,080
<b>Gross Expenditure</b>	<b>207,550</b>	<b>194,550</b>	<b>179,730</b>
<b>Other grants, re-imburements or contributions</b>	<b>(17,690)</b>	<b>(17,690)</b>	<b>(12,690)</b>
Other grants or contributions	(17,690)	(17,690)	(12,690)
<b>Customer &amp; client receipts</b>	<b>(34,750)</b>	<b>(34,750)</b>	<b>(34,750)</b>
Fees and charges for services	(34,750)	(34,750)	(34,750)
<b>Other recharges</b>	<b>0</b>	<b>(10,000)</b>	<b>0</b>
Other Recharge Income	0	(10,000)	0
<b>Gross Income</b>	<b>(52,440)</b>	<b>(62,440)</b>	<b>(47,440)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>155,110</b>	<b>132,110</b>	<b>132,290</b>



**Service** Community Engagement  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5C Planning & Development  
RO5360 Community development

**Community Engagement**

**Employee Expenses**

Direct employee expenses

**Transport Related Expenses**

Public transport

**Supplies & Services**

Services

Communications & computing

Grants and Subscriptions

Miscellaneous expenses

**Gross Expenditure**

**Government grants**

Government grants

**Gross Income**

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

**2021/22**  
**Original**  
**Estimate**

**2021/22**  
**Projected**  
**Outturn**

**2022/23**  
**Original**  
**Estimate**

**139,440**

139,440

**150**

150

**75,620**

30,070

50

25,500

20,000

**215,210**

**0**

0

**0**

**215,210**

**139,440**

139,440

**150**

150

**108,320**

45,070

50

25,500

37,700

**247,910**

**(10,090)**

(10,090)

**(10,090)**

**237,820**

**145,160**

145,160

**150**

150

**75,620**

30,070

50

25,500

20,000

**220,930**

**0**

0

**0**

**220,930**

**Service** Community Safety  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5B Environmental & Regulatory  
RO5231 Community safety

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Community Safety</b>			
<b>Employee Expenses</b>	<b>509,420</b>	<b>418,710</b>	<b>479,560</b>
Direct employee expenses	509,420	418,710	479,560
<b>Transport Related Expenses</b>	<b>100</b>	<b>100</b>	<b>100</b>
Public transport	50	50	50
Car allowances	50	50	50
<b>Supplies &amp; Services</b>	<b>49,520</b>	<b>77,110</b>	<b>50,810</b>
Equipment furniture & materials	5,000	2,730	8,000
Services	14,290	21,290	12,580
Grants and Subscriptions	15,230	38,590	15,230
Miscellaneous expenses	15,000	14,500	15,000
<b>Support Services Expenditure</b>	<b>102,170</b>	<b>102,170</b>	<b>109,300</b>
Chief Executive	2,250	2,250	820
Corporate Services	54,580	54,580	58,330
Community Services	35,520	35,520	39,680
Administrative Buildings	6,410	6,410	7,060
Other Support Services	3,410	3,410	3,410
<b>Gross Expenditure</b>	<b>661,210</b>	<b>598,090</b>	<b>639,770</b>
<b>Other grants, re-imburements or contributions</b>	<b>0</b>	<b>(30,360)</b>	<b>0</b>
Other grants or contributions	0	(30,360)	0
<b>Customer &amp; client receipts</b>	<b>(3,150)</b>	<b>(3,150)</b>	<b>(18,150)</b>
Fees and charges for services	(3,150)	(3,150)	(18,150)
<b>Gross Income</b>	<b>(3,150)</b>	<b>(33,510)</b>	<b>(18,150)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>658,060</b>	<b>564,580</b>	<b>621,620</b>

**Service** Council and Civic Expenses  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
RO6A Central Services  
RO6410 Corporate & democratic core

**Council and Civic Expenses**

**Employee Expenses**

Direct employee expenses  
Indirect employee expenses

**28,290**

**14,960**

**28,750**

23,540

10,210

24,000

4,750

4,750

4,750

**Transport Related Expenses**

Contract leases  
Public transport  
Car allowances

**7,210**

**7,210**

**7,210**

3,770

3,770

3,770

640

640

640

2,800

2,800

2,800

**Supplies & Services**

Equipment furniture & materials  
Catering  
Clothes, uniform & laundry  
Services  
Communications & computing  
Members allowances  
Expenses  
Miscellaneous expenses

**310,090**

**310,090**

**314,920**

3,500

3,500

3,500

600

600

600

150

150

150

380

380

380

4,900

4,900

4,900

290,140

290,140

294,970

1,800

1,800

1,800

8,620

8,620

8,620

**Support Services Expenditure**

Chief Executive  
Corporate Services  
Community Services  
Operational Services  
Administrative Buildings  
Other Support Services

**611,530**

**611,530**

**618,630**

44,640

44,640

28,250

374,400

374,400

364,440

87,360

87,360

105,880

0

0

21,400

104,720

104,720

98,250

410

410

410

**Gross Expenditure**

**957,120**

**943,790**

**969,510**

**Gross Income**

**0**

**0**

**0**

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

**957,120**

**943,790**

**969,510**

**Service** Customer Services  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Customer Services</b>			
<b>Employee Expenses</b>	<b>428,400</b>	<b>459,580</b>	<b>539,210</b>
Direct employee expenses	428,400	459,580	539,210
<b>Transport Related Expenses</b>	<b>200</b>	<b>200</b>	<b>200</b>
Public transport	50	50	50
Car allowances	150	150	150
<b>Supplies &amp; Services</b>	<b>43,960</b>	<b>43,960</b>	<b>45,050</b>
Equipment furniture & materials	1,610	1,610	1,610
Clothes, uniform & laundry	1,830	1,830	1,830
Services	36,520	36,520	39,210
Communications & computing	4,000	4,000	2,400
<b>Support Services Expenditure</b>	<b>251,090</b>	<b>251,090</b>	<b>268,030</b>
Chief Executive	11,210	11,210	11,150
Corporate Services	188,520	188,520	201,670
Community Services	4,160	4,160	4,340
Administrative Buildings	36,260	36,260	39,940
Other Support Services	10,940	10,940	10,930
<b>Gross Expenditure</b>	<b>723,650</b>	<b>754,830</b>	<b>852,490</b>
<b>Other grants, re-imbursments or contributions</b>	<b>(127,520)</b>	<b>(127,520)</b>	<b>(127,520)</b>
Other grants or contributions	(127,520)	(127,520)	(127,520)
<b>Customer &amp; client receipts</b>	<b>(11,750)</b>	<b>(11,750)</b>	<b>(11,750)</b>
Sales of product or materials	(11,200)	(11,200)	(11,200)
Fees and charges for services	(550)	(550)	(550)
<b>Gross Income</b>	<b>(139,270)</b>	<b>(139,270)</b>	<b>(139,270)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>584,380</b>	<b>615,560</b>	<b>713,220</b>

**Service** Democratic Services  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Democratic Services</b>			
<b>Employee Expenses</b>	<b>294,160</b>	<b>268,760</b>	<b>278,170</b>
Direct employee expenses	294,160	268,760	278,170
<b>Transport Related Expenses</b>	<b>720</b>	<b>720</b>	<b>720</b>
Public transport	500	500	500
Car allowances	220	220	220
<b>Supplies &amp; Services</b>	<b>5,800</b>	<b>5,800</b>	<b>5,800</b>
Equipment furniture & materials	3,440	3,440	3,440
Printing stationery general	1,530	1,530	1,530
Expenses	360	360	360
Grants and Subscriptions	470	470	470
<b>Support Services Expenditure</b>	<b>80,310</b>	<b>80,310</b>	<b>87,720</b>
Chief Executive	4,420	4,420	5,680
Corporate Services	54,090	54,090	61,050
Community Services	1,400	1,400	1,470
Administrative Buildings	15,330	15,330	14,450
Other Support Services	5,070	5,070	5,070
<b>Gross Expenditure</b>	<b>380,990</b>	<b>355,590</b>	<b>372,410</b>
<b>Customer &amp; client receipts</b>	<b>0</b>	<b>(690)</b>	<b>(690)</b>
Sales of product or materials	0	(690)	(690)
<b>Gross Income</b>	<b>0</b>	<b>(690)</b>	<b>(690)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>380,990</b>	<b>354,900</b>	<b>371,720</b>

**Service** Digital  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

**Digital**

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Employee Expenses</b>	<b>306,880</b>	<b>0</b>	<b>0</b>
Direct employee expenses	306,880	0	0
<b>Support Services Expenditure</b>	<b>27,350</b>	<b>0</b>	<b>0</b>
Corporate Services	16,740	0	0
Administrative Buildings	8,550	0	0
Other Support Services	2,060	0	0
<b>Gross Expenditure</b>	<u><u>334,230</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
<b>Other grants, re-imbursements or contributions</b>	<b>(10,000)</b>	<b>0</b>	<b>0</b>
Other grants or contributions	(10,000)	0	0
<b>Gross Income</b>	<u><u>(10,000)</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><u>324,230</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

**Service** Director Communities  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

**Director Communities**

**Employee Expenses**

Direct employee expenses

**Transport Related Expenses**

Public transport

**Support Services Expenditure**

Chief Executive  
Corporate Services  
Administrative Buildings  
Other Support Services

**Gross Expenditure**

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Employee Expenses</b>	<b>132,790</b>	<b>132,790</b>	<b>138,570</b>
Direct employee expenses	132,790	132,790	138,570
<b>Transport Related Expenses</b>	<b>200</b>	<b>200</b>	<b>200</b>
Public transport	200	200	200
<b>Support Services Expenditure</b>	<b>6,580</b>	<b>6,580</b>	<b>7,450</b>
Chief Executive	370	370	400
Corporate Services	3,670	3,670	4,290
Administrative Buildings	2,130	2,130	2,350
Other Support Services	410	410	410
<b>Gross Expenditure</b>	<b>139,570</b>	<b>139,570</b>	<b>146,220</b>
<b>Net Cost of Service</b> (Excluding Recharge Service Income & Accountancy Adjustments)	<b>139,570</b>	<b>139,570</b>	<b>146,220</b>

**Service** District Shopping Centres  
**Cabinet Portfolio** Performance and Administration  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5C Planning & Development  
RO5352 Business Support

**District Shopping Centres**

**Premises Related Expenses**

Repairs, alterations & buildings  
Energy costs  
Rates  
Water services

**19,190**

**19,190**

**19,240**

15,300

15,300

15,300

700

700

700

2,690

2,690

2,740

500

500

500

**Supplies & Services**

Services

**6,100**

**6,100**

**6,100**

6,100

6,100

6,100

**Support Services Expenditure**

Corporate Services  
Other Support Services

**72,430**

**72,430**

**67,140**

71,180

71,180

65,890

1,250

1,250

1,250

**Gross Expenditure**

**97,720**

**97,720**

**92,480**

**Customer & client receipts**

Rents tithes way leaves etc

**(325,500)**

**(325,500)**

**(325,610)**

(325,500)

(325,500)

(325,610)

**Gross Income**

**(325,500)**

**(325,500)**

**(325,610)**

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

**(227,780)**

**(227,780)**

**(233,130)**



**Service** Dog Control  
**Cabinet Portfolio** Operational Services  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5B Environmental & Regulatory  
RO521X Regulatory services

**Dog Control**

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Supplies &amp; Services</b>	<b>27,400</b>	<b>27,400</b>	<b>27,400</b>
Services	27,400	27,400	27,400
<b>Support Services Expenditure</b>	<b>62,730</b>	<b>62,730</b>	<b>55,250</b>
Corporate Services	2,690	2,690	2,960
Community Services	60,040	60,040	52,290
<b>Gross Expenditure</b>	<b>90,130</b>	<b>90,130</b>	<b>82,650</b>
<b>Customer &amp; client receipts</b>	<b>(9,700)</b>	<b>(9,700)</b>	<b>(9,700)</b>
Fees and charges for services	(9,700)	(9,700)	(9,700)
<b>Gross Income</b>	<b>(9,700)</b>	<b>(9,700)</b>	<b>(9,700)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>80,430</b>	<b>80,430</b>	<b>72,950</b>

**Service** Economic and Rural Affairs  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Economic and Rural Affairs</b>			
<b>Employee Expenses</b>	<b>798,560</b>	<b>291,510</b>	<b>260,910</b>
Direct employee expenses	798,560	291,510	260,910
<b>Transport Related Expenses</b>	<b>5,360</b>	<b>5,360</b>	<b>5,360</b>
Contract leases	5,020	5,020	5,020
Public transport	200	200	200
Car allowances	140	140	140
<b>Supplies &amp; Services</b>	<b>1,619,350</b>	<b>1,884,350</b>	<b>17,350</b>
Services	27,560	267,560	5,560
Expenses	40	40	40
Grants and Subscriptions	1,546,750	1,546,750	11,750
Miscellaneous expenses	45,000	70,000	0
<b>Support Services Expenditure</b>	<b>47,680</b>	<b>47,680</b>	<b>70,510</b>
Chief Executive	2,230	2,230	820
Corporate Services	35,680	35,680	55,910
Community Services	1,930	1,930	5,290
Administrative Buildings	6,410	6,410	7,060
Other Support Services	1,430	1,430	1,430
<b>Gross Expenditure</b>	<b>2,470,950</b>	<b>2,228,900</b>	<b>354,130</b>
<b>Government grants</b>	<b>(2,017,950)</b>	<b>(1,975,320)</b>	<b>0</b>
Government grants	(2,017,950)	(1,975,320)	0
<b>Gross Income</b>	<b>(2,017,950)</b>	<b>(1,975,320)</b>	<b>0</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>453,000</b>	<b>253,580</b>	<b>354,130</b>

**Service** Election Expenses  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
RO6A Central Services  
RO6441 Elections

**Election Expenses**

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Supplies &amp; Services</b>	<b>240</b>	<b>240</b>	<b>240</b>
Printing stationery general	240	240	240
<b>Support Services Expenditure</b>	<b>77,240</b>	<b>77,240</b>	<b>78,270</b>
Corporate Services	62,770	62,770	63,800
Other Support Services	14,470	14,470	14,470
<b>Gross Expenditure</b>	<u><u>77,480</u></u>	<u><u>77,480</u></u>	<u><u>78,510</u></u>
<b>Gross Income</b>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><u>77,480</u></u>	<u><u>77,480</u></u>	<u><u>78,510</u></u>

**Service** Emergency Planning  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
 RO6A Central Services  
 RO6450 Emergency planning

**Emergency Planning**

**Supplies & Services**

Services

**Support Services Expenditure**

Corporate Services

Community Services

**Gross Expenditure**

**Net Cost of Service**  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Supplies &amp; Services</b>	<b>34,290</b>	<b>34,290</b>	<b>34,290</b>
Services	34,290	34,290	34,290
<b>Support Services Expenditure</b>	<b>3,510</b>	<b>3,510</b>	<b>130</b>
Corporate Services	120	120	130
Community Services	3,390	3,390	0
<b>Gross Expenditure</b>	<b>37,800</b>	<b>37,800</b>	<b>34,420</b>
<b>Net Cost of Service</b> (Excluding Recharge Service Income & Accountancy Adjustments)	<b>37,800</b>	<b>37,800</b>	<b>34,420</b>

**Service** Environmental Health Admin  
**Cabinet Portfolio** Operational Services  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5B Environmental & Regulatory  
RO521X Regulatory services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Environmental Health Admin</b>			
<b>Employee Expenses</b>	<b>516,340</b>	<b>492,670</b>	<b>552,470</b>
Direct employee expenses	516,340	492,670	552,470
<b>Transport Related Expenses</b>	<b>2,680</b>	<b>2,680</b>	<b>2,680</b>
Public transport	440	440	440
Car allowances	2,240	2,240	2,240
<b>Supplies &amp; Services</b>	<b>2,560</b>	<b>20,640</b>	<b>21,190</b>
Printing stationery general	70	70	70
Services	690	18,770	19,320
Communications & computing	1,100	1,100	1,100
Expenses	700	700	700
<b>Third Party Payments</b>	<b>18,080</b>	<b>0</b>	<b>0</b>
Other local authorities	18,080	0	0
<b>Support Services Expenditure</b>	<b>152,270</b>	<b>152,270</b>	<b>171,300</b>
Chief Executive	8,660	8,660	6,560
Corporate Services	101,440	101,440	119,500
Community Services	4,440	4,440	4,550
Administrative Buildings	29,170	29,170	32,130
Other Support Services	8,560	8,560	8,560
<b>Gross Expenditure</b>	<b>691,930</b>	<b>668,260</b>	<b>747,640</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>691,930</b>	<b>668,260</b>	<b>747,640</b>

**Service** Food Hygiene and Food Safety  
**Cabinet Portfolio** Operational Services  
**Directorate** Communities

**RO/RA Reference Details:**  
 RO5B Environmental & Regulatory  
 RO521X Regulatory services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Food Hygiene and Food Safety</b>			
<b>Supplies &amp; Services</b>	<b>1,790</b>	<b>1,790</b>	<b>1,790</b>
Equipment furniture & materials	840	840	840
Services	950	950	950
<b>Support Services Expenditure</b>	<b>159,040</b>	<b>159,040</b>	<b>138,600</b>
Corporate Services	460	460	510
Community Services	158,580	158,580	138,090
<b>Gross Expenditure</b>	<b>160,830</b>	<b>160,830</b>	<b>140,390</b>
<b>Customer &amp; client receipts</b>	<b>(1,340)</b>	<b>(1,340)</b>	<b>(1,340)</b>
Sales of product or materials	(1,340)	(1,340)	(1,340)
<b>Gross Income</b>	<b>(1,340)</b>	<b>(1,340)</b>	<b>(1,340)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>159,490</b>	<b>159,490</b>	<b>139,050</b>

**Service** The Grand  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5C Planning & Development  
RO5360 Community development

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>The Grand</b>			
<b>Employee Expenses</b>	<b>0</b>	<b>123,300</b>	<b>0</b>
Direct employee expenses	0	123,300	0
<b>Supplies &amp; Services</b>	<b>0</b>	<b>35,600</b>	<b>0</b>
Services	0	35,600	0
<b>Gross Expenditure</b>	<u><u>0</u></u>	<u><u>158,900</u></u>	<u><u>0</u></u>
<b>Other grants, re-imbursements or contributions</b>	<b>0</b>	<b>(137,700)</b>	<b>0</b>
Other grants or contributions	0	(137,700)	0
<b>Other recharges</b>	<b>0</b>	<b>(21,200)</b>	<b>0</b>
Other Recharge Income	0	(21,200)	0
<b>Gross Income</b>	<u><u>0</u></u>	<u><u>(158,900)</u></u>	<u><u>0</u></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

**Service** Health and Safety  
**Cabinet Portfolio** Operational Services  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5B Environmental & Regulatory  
RO521X Regulatory services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Health and Safety</b>			
<b>Supplies &amp; Services</b>	<b>410</b>	<b>410</b>	<b>410</b>
Equipment furniture & materials	210	210	210
Services	200	200	200
<b>Support Services Expenditure</b>	<b>68,810</b>	<b>68,810</b>	<b>59,970</b>
Corporate Services	240	240	260
Community Services	68,570	68,570	59,710
<b>Gross Expenditure</b>	<b>69,220</b>	<b>69,220</b>	<b>60,380</b>
<b>Customer &amp; client receipts</b>	<b>(1,680)</b>	<b>(1,680)</b>	<b>(1,680)</b>
Fees and charges for services	(1,680)	(1,680)	(1,680)
<b>Gross Income</b>	<b>(1,680)</b>	<b>(1,680)</b>	<b>(1,680)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>67,540</b>	<b>67,540</b>	<b>58,700</b>



**Service** Individual Elector Registration  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
RO6A Central Services  
RO6441 Elections

**Individual Elector Registration**

**Transport Related Expenses**

Public transport

**Supplies & Services**

Equipment furniture & materials  
Printing stationery general  
Services  
Communications & computing  
Expenses  
Grants and Subscriptions

**Support Services Expenditure**

Corporate Services  
Other Support Services

**Gross Expenditure**

**Customer & client receipts**

Sales of product or materials  
Fees and charges for services

**Gross Income**

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

**2021/22**  
**Original**  
**Estimate**

**2021/22**  
**Projected**  
**Outturn**

**2022/23**  
**Original**  
**Estimate**

**1,000**

1,000

**37,620**

1,270

5,310

11,640

18,300

850

250

**105,000**

98,840

6,160

**143,620**

**(3,010)**

(2,910)

(100)

**(3,010)**

**140,610**

**1,000**

1,000

**37,620**

1,270

5,310

11,640

18,300

850

250

**105,000**

98,840

6,160

**143,620**

**(3,010)**

(2,910)

(100)

**(3,010)**

**140,610**

**1,000**

1,000

**37,660**

1,270

5,310

11,680

18,300

850

250

**107,420**

101,260

6,160

**146,080**

**(3,010)**

(2,910)

(100)

**(3,010)**

**143,070**

**Service** Industrial Estates  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
 TSR Trading Accounts  
 RS731 External Trading Accounts net

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Industrial Estates</b>			
<b>Premises Related Expenses</b>	<b>1,550</b>	<b>1,550</b>	<b>1,550</b>
Repairs, alterations & buildings	1,550	1,550	1,550
<b>Support Services Expenditure</b>	<b>77,530</b>	<b>77,530</b>	<b>72,930</b>
Corporate Services	77,530	77,530	72,930
<b>Gross Expenditure</b>	<b>79,080</b>	<b>79,080</b>	<b>74,480</b>
<b>Customer &amp; client receipts</b>	<b>(696,550)</b>	<b>(696,550)</b>	<b>(777,800)</b>
Rents tithes way leaves etc	(696,550)	(696,550)	(777,800)
<b>Gross Income</b>	<b>(696,550)</b>	<b>(696,550)</b>	<b>(777,800)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>(617,470)</b>	<b>(617,470)</b>	<b>(703,320)</b>

**Service** Investment Properties  
**Cabinet Portfolio** Commercial  
**Directorate** Communities

**RO/RA Reference Details:**  
 TSR Trading Accounts  
 RS731 External Trading Accounts net

**Investment Properties**

**Premises Related Expenses**

Repairs, alterations & buildings

**Supplies & Services**

Services

**Support Services Expenditure**

Corporate Services

**Gross Expenditure**

**Customer & client receipts**

Rents tithes way leaves etc

**Other recharges**

Other Recharge Income

**Gross Income**

**Net Cost of Service**  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)

**2021/22**  
**Original**  
**Estimate**

**2021/22**  
**Projected**  
**Outturn**

**2022/23**  
**Original**  
**Estimate**

**29,920**

29,920

**0**

0

**22,440**

22,440

**52,360**

**(1,624,140)**

(1,624,140)

**0**

0

**(1,624,140)**

**(1,571,780)**

**29,920**

29,920

**25,000**

25,000

**22,440**

22,440

**77,360**

**(1,496,340)**

(1,496,340)

**(25,000)**

(25,000)

**(1,521,340)**

**(1,443,980)**

**23,050**

23,050

**0**

0

**41,150**

41,150

**64,200**

**(1,344,290)**

(1,344,290)

**0**

0

**(1,344,290)**

**(1,280,090)**

**Service** Land Charges  
**Cabinet Portfolio** Operational Services  
**Directorate** Communities

**RO/RA Reference Details:**  
RO6A Central Services  
RO6460 Local land charges

**Land Charges**

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Employee Expenses</b>	<b>78,420</b>	<b>78,420</b>	<b>82,930</b>
Direct employee expenses	78,420	78,420	82,930
<b>Supplies &amp; Services</b>	<b>7,590</b>	<b>7,590</b>	<b>7,590</b>
Services	4,760	4,760	4,760
Communications & computing	160	360	160
Expenses	2,500	2,300	2,500
Grants and Subscriptions	170	170	170
<b>Support Services Expenditure</b>	<b>41,990</b>	<b>41,990</b>	<b>37,480</b>
Chief Executive	820	820	820
Corporate Services	31,600	31,600	30,960
Community Services	4,310	4,310	0
Administrative Buildings	4,270	4,270	4,710
Other Support Services	990	990	990
<b>Gross Expenditure</b>	<b>128,000</b>	<b>128,000</b>	<b>128,000</b>
<b>Customer &amp; client receipts</b>	<b>(128,000)</b>	<b>(128,000)</b>	<b>(128,000)</b>
Sales of product or materials	(128,000)	(128,000)	(128,000)
<b>Gross Income</b>	<b>(128,000)</b>	<b>(128,000)</b>	<b>(128,000)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Service** Legal Services  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
 RO6A Central Services  
 RO6489 Management & support services

**Legal Services**

**Third Party Payments**

Other local authorities

**Support Services Expenditure**

Chief Executive  
 Corporate Services  
 Community Services  
 Administrative Buildings  
 Other Support Services

**Gross Expenditure**

**Gross Income**

**Net Cost of Service**  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Third Party Payments</b>	<b>461,330</b>	<b>461,330</b>	<b>451,860</b>
Other local authorities	461,330	461,330	451,860
<b>Support Services Expenditure</b>	<b>82,880</b>	<b>82,880</b>	<b>102,780</b>
Chief Executive	2,710	2,710	3,440
Corporate Services	63,360	63,360	81,160
Community Services	1,520	1,520	1,590
Administrative Buildings	12,820	12,820	14,120
Other Support Services	2,470	2,470	2,470
<b>Gross Expenditure</b>	<b>544,210</b>	<b>544,210</b>	<b>554,640</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Cost of Service</b> (Excluding Recharge Service Income & Accountancy Adjustments)	<b>544,210</b>	<b>544,210</b>	<b>554,640</b>

**Service** Leisure Centres  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5A Cultural & Related Services  
RO502 Recreation & sport

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Leisure Centres</b>			
<b>Premises Related Expenses</b>	<b>163,100</b>	<b>163,100</b>	<b>88,100</b>
Repairs, alterations & buildings	150,350	150,350	75,350
Fixtures & fittings	10,250	10,250	10,250
Grounds maintenance costs	2,500	2,500	2,500
<b>Supplies &amp; Services</b>	<b>38,100</b>	<b>53,780</b>	<b>38,100</b>
Services	38,100	53,780	38,100
<b>Support Services Expenditure</b>	<b>153,270</b>	<b>153,270</b>	<b>155,610</b>
Corporate Services	63,040	63,040	61,800
Community Services	54,500	54,500	54,760
Operational Services	32,260	32,260	35,580
Other Support Services	3,470	3,470	3,470
<b>Gross Expenditure</b>	<b>354,470</b>	<b>370,150</b>	<b>281,810</b>
<b>Other grants, re-imbursments or contributions</b>	<b>(250,000)</b>	<b>(202,370)</b>	<b>(250,000)</b>
Other grants or contributions	(250,000)	(202,370)	(250,000)
<b>Customer &amp; client receipts</b>	<b>(47,250)</b>	<b>(47,250)</b>	<b>(50,290)</b>
Rents tithes way leaves etc	(47,250)	(47,250)	(50,290)
<b>Other recharges</b>	<b>0</b>	<b>(15,680)</b>	<b>0</b>
Other Recharge Income	0	(15,680)	0
<b>Gross Income</b>	<b>(297,250)</b>	<b>(265,300)</b>	<b>(300,290)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>57,220</b>	<b>104,850</b>	<b>(18,480)</b>

**Service** Licences  
**Cabinet Portfolio** Operational Services  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5B Environmental & Regulatory  
RO521X Regulatory services

**Licences**

**Employee Expenses**

	<b>244,220</b>	<b>230,640</b>	<b>260,790</b>
Direct employee expenses	243,970	230,390	260,540
Indirect employee expenses	250	250	250

**Transport Related Expenses**

	<b>17,680</b>	<b>17,680</b>	<b>17,680</b>
Public transport	14,580	14,580	14,580
Car allowances	3,100	3,100	3,100

**Supplies & Services**

	<b>40,220</b>	<b>59,720</b>	<b>40,220</b>
Equipment furniture & materials	8,260	8,260	8,260
Printing stationery general	1,300	1,300	1,300
Services	12,100	12,100	12,100
Communications & computing	14,500	34,000	14,500
Expenses	300	300	300
Grants and Subscriptions	760	760	760
Miscellaneous expenses	3,000	3,000	3,000

**Support Services Expenditure**

	<b>139,550</b>	<b>139,550</b>	<b>141,160</b>
Chief Executive	640	640	730
Corporate Services	64,010	64,010	73,380
Community Services	64,260	64,260	55,970
Administrative Buildings	4,270	4,270	4,710
Other Support Services	6,370	6,370	6,370

<b>Gross Expenditure</b>	<b>441,670</b>	<b>447,590</b>	<b>459,850</b>
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**Other grants, re-imbursments or contributions**

	<b>(236,560)</b>	<b>(236,560)</b>	<b>(248,300)</b>
Other grants or contributions	(236,560)	(236,560)	(248,300)

**Customer & client receipts**

	<b>(77,680)</b>	<b>(77,680)</b>	<b>(80,180)</b>
Sales of product or materials	(77,680)	(77,680)	(80,180)

<b>Gross Income</b>	<b>(314,240)</b>	<b>(314,240)</b>	<b>(328,480)</b>
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**Net Cost of Service  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)**

	<b>127,430</b>	<b>133,350</b>	<b>131,370</b>
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**Service** Market  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5C Planning & Development  
RO5350 Economic development

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Market</b>			
<b>Employee Expenses</b>	<b>118,180</b>	<b>118,180</b>	<b>118,760</b>
Direct employee expenses	118,180	118,180	118,760
<b>Premises Related Expenses</b>	<b>57,210</b>	<b>57,210</b>	<b>57,410</b>
Repairs, alterations & buildings	30,500	30,500	30,500
Energy costs	10,000	10,000	10,000
Rates	10,090	10,090	10,290
Water services	4,620	4,620	4,620
Cleaning & domestic supplies	2,000	2,000	2,000
<b>Supplies &amp; Services</b>	<b>23,360</b>	<b>35,190</b>	<b>23,360</b>
Equipment furniture & materials	5,000	16,330	5,000
Services	13,030	13,030	13,030
Communications & computing	600	600	600
Grants and Subscriptions	1,730	1,730	1,730
Miscellaneous expenses	3,000	3,500	3,000
<b>Support Services Expenditure</b>	<b>43,470</b>	<b>43,470</b>	<b>34,450</b>
Chief Executive	690	690	620
Corporate Services	12,770	12,770	16,410
Community Services	30,010	30,010	17,420
<b>Gross Expenditure</b>	<b>242,220</b>	<b>254,050</b>	<b>233,980</b>
<b>Government grants</b>	<b>0</b>	<b>(500)</b>	<b>0</b>
Government grants	0	(500)	0
<b>Other grants, re-imbursments or contributions</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>
Other grants or contributions	(3,000)	(3,000)	(3,000)
<b>Customer &amp; client receipts</b>	<b>(65,000)</b>	<b>(65,000)</b>	<b>(77,500)</b>
Rents tithes way leaves etc	(65,000)	(65,000)	(77,500)
<b>Other recharges</b>	<b>0</b>	<b>(11,330)</b>	<b>0</b>
Other Recharge Income	0	(11,330)	0



**Service** Market  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5C Planning & Development  
RO5350 Economic development

**Gross Income**

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	<u>(68,000)</u>	<u>(79,830)</u>	<u>(80,500)</u>
	<u>174,220</u>	<u>174,220</u>	<u>153,480</u>

**Service** Miscellaneous Financial Assistance  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
 RO6A Central Services  
 RO6470 General grants bequests and donations

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Miscellaneous Financial Assistance</b>			
<b>Supplies &amp; Services</b>	<b>117,140</b>	<b>117,140</b>	<b>117,140</b>
Grants and Subscriptions	117,140	117,140	117,140
<b>Gross Expenditure</b>	<u><u>117,140</u></u>	<u><u>117,140</u></u>	<u><u>117,140</u></u>
<b>Gross Income</b>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><u>117,140</u></u>	<u><u>117,140</u></u>	<u><u>117,140</u></u>

**Service** Miscellaneous Property Holding  
**Cabinet Portfolio** Performance and Administration  
**Directorate** Communities

**RO/RA Reference Details:**  
 RO5C Planning & Development  
 RO5350 Economic development

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Miscellaneous Property Holding</b>			
<b>Premises Related Expenses</b>	<b>450</b>	<b>450</b>	<b>450</b>
Grounds maintenance costs	450	450	450
<b>Supplies &amp; Services</b>	<b>15,590</b>	<b>47,590</b>	<b>63,000</b>
Services	15,590	47,590	63,000
<b>Support Services Expenditure</b>	<b>19,980</b>	<b>19,980</b>	<b>24,970</b>
Corporate Services	19,980	19,980	24,970
<b><i>Gross Expenditure</i></b>	<b><u>36,020</u></b>	<b><u>68,020</u></b>	<b><u>88,420</u></b>
<b>Customer &amp; client receipts</b>	<b>(51,810)</b>	<b>(15,430)</b>	<b>(106,380)</b>
Rents tithes way leaves etc	(51,810)	(15,430)	(106,380)
<b><i>Gross Income</i></b>	<b><u>(51,810)</u></b>	<b><u>(15,430)</u></b>	<b><u>(106,380)</u></b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b><u>(15,790)</u></b>	<b><u>52,590</u></b>	<b><u>(17,960)</u></b>

**Service** Miscellaneous Works Services  
**Cabinet Portfolio** Strategic Environment  
**Directorate** Communities

**RO/RA Reference Details:**  
 RO2 Highways & Transport Services  
 RO230 Structural Maintenance

**Miscellaneous Works Services**

**Supplies & Services**

Equipment furniture & materials  
 Services

**Gross Expenditure**

**Other recharges**

Other Recharge Income

**Gross Income**

**Net Cost of Service**  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	<b>11,080</b>	<b>11,080</b>	<b>83,890</b>
Equipment furniture & materials	0	0	72,810
Services	11,080	11,080	11,080
	<u>11,080</u>	<u>11,080</u>	<u>83,890</u>
<b>Other recharges</b>	<b>0</b>	<b>0</b>	<b>(72,810)</b>
Other Recharge Income	0	0	(72,810)
	<u>0</u>	<u>0</u>	<u>(72,810)</u>
	<u>11,080</u>	<u>11,080</u>	<u>11,080</u>

**Service** Parking Car Parks  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
 RO2 Highways & Transport Services  
 RO260 Parking services

**Parking Car Parks**

**Premises Related Expenses**

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Energy costs	600	600	600
Rents	29,600	29,600	29,600
Rates	152,050	152,050	155,080
Cleaning & domestic supplies	1,010	1,010	1,010
Grounds maintenance costs	2,370	2,370	2,370

**Supplies & Services**

Equipment furniture & materials	18,130	18,130	18,130
Services	23,170	23,170	23,170
Grants and Subscriptions	720	720	720
Miscellaneous expenses	710	710	710

**Support Services Expenditure**

Corporate Services	14,560	14,560	19,630
Community Services	123,760	123,760	73,310

**Gross Expenditure**

	<u>366,680</u>	<u>366,680</u>	<u>324,330</u>
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**Government grants**

Government grants	0	(167,570)	0
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**Other grants, re-imbursments or contributions**

Other grants or contributions	(65,000)	(65,000)	(65,000)
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**Customer & client receipts**

Sales of product or materials	(574,330)	(444,820)	(734,140)
Fees and charges for services	(279,200)	(226,590)	(279,200)
Rents tithes way leaves etc	(30)	(30)	(30)

**Gross Income**

	<u>(918,560)</u>	<u>(904,010)</u>	<u>(1,078,370)</u>
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**Net Cost of Service  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)**

	<u>(551,880)</u>	<u>(537,330)</u>	<u>(754,040)</u>
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**Service** Parking Decriminalisation  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
 RO2 Highways & Transport Services  
 RO260 Parking services

## Parking Decriminalisation

### Employee Expenses

	<b>452,520</b>	<b>452,520</b>	<b>481,600</b>
Direct employee expenses	447,520	447,520	476,600
Indirect employee expenses	5,000	5,000	5,000

### Transport Related Expenses

	<b>8,110</b>	<b>8,110</b>	<b>8,180</b>
Transport recharges	6,910	6,910	6,980
Public transport	1,000	1,000	1,000
Car allowances	200	200	200

### Supplies & Services

	<b>176,350</b>	<b>178,620</b>	<b>176,350</b>
Equipment furniture & materials	61,320	71,300	61,320
Clothes, uniform & laundry	2,510	2,510	2,510
Printing stationery general	9,550	9,550	9,550
Services	68,560	57,200	68,560
Communications & computing	26,030	29,680	26,030
Grants and Subscriptions	8,130	8,130	8,130
Miscellaneous expenses	250	250	250

### Third Party Payments

	<b>1,700</b>	<b>1,700</b>	<b>1,700</b>
Other agencies	1,700	1,700	1,700

### Support Services Expenditure

	<b>177,110</b>	<b>177,110</b>	<b>181,520</b>
Chief Executive	4,890	4,890	6,160
Corporate Services	77,440	77,440	105,730
Community Services	4,160	4,160	4,340
Operational Services	60,730	60,730	33,840
Administrative Buildings	9,800	9,800	11,360
Other Support Services	20,090	20,090	20,090

### **Gross Expenditure**

<b>815,790</b>	<b>818,060</b>	<b>849,350</b>
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### Government grants

	<b>0</b>	<b>(27,890)</b>	<b>0</b>
Government grants	0	(27,890)	0

### Customer & client receipts

	<b>(699,340)</b>	<b>(659,480)</b>	<b>(784,500)</b>
Sales of product or materials	(167,240)	(154,330)	(252,400)
Fees and charges for services	(532,100)	(505,150)	(532,100)

**Service** Parking Decriminalisation  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
 RO2 Highways & Transport Services  
 RO260 Parking services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Gross Income</b>	<u>(699,340)</u>	<u>(687,370)</u>	<u>(784,500)</u>
<b>Net Cost of Service</b> (Excluding Recharge Service Income & Accountancy Adjustments)	<u>116,450</u>	<u>130,690</u>	<u>64,850</u>

**Service** Human Resources  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

**Human Resources**

**Employee Expenses**

Direct employee expenses

**Transport Related Expenses**

Public transport  
Car allowances

**Supplies & Services**

Communications & computing  
Grants and Subscriptions

**Third Party Payments**

Other local authorities

**Support Services Expenditure**

Chief Executive  
Corporate Services  
Administrative Buildings  
Other Support Services

**Gross Expenditure**

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Employee Expenses</b>	<b>670</b>	<b>110,440</b>	<b>158,580</b>
Direct employee expenses	670	110,440	158,580
<b>Transport Related Expenses</b>	<b>200</b>	<b>200</b>	<b>200</b>
Public transport	150	150	150
Car allowances	50	50	50
<b>Supplies &amp; Services</b>	<b>9,620</b>	<b>9,620</b>	<b>9,620</b>
Communications & computing	4,800	4,800	4,800
Grants and Subscriptions	4,820	4,820	4,820
<b>Third Party Payments</b>	<b>224,900</b>	<b>115,130</b>	<b>121,520</b>
Other local authorities	224,900	115,130	121,520
<b>Support Services Expenditure</b>	<b>81,930</b>	<b>81,930</b>	<b>96,770</b>
Chief Executive	2,610	2,610	2,670
Corporate Services	68,120	68,120	82,040
Administrative Buildings	8,550	8,550	9,410
Other Support Services	2,650	2,650	2,650
<b>Gross Expenditure</b>	<b>317,320</b>	<b>317,320</b>	<b>386,690</b>
<b>Net Cost of Service</b> (Excluding Recharge Service Income & Accountancy Adjustments)	<b>317,320</b>	<b>317,320</b>	<b>386,690</b>



**Service** Pollution Control  
**Cabinet Portfolio** Operational Services  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5B Environmental & Regulatory  
RO521X Regulatory services

**Pollution Control**

**Supplies & Services**

Equipment furniture & materials  
Services  
Grants and Subscriptions

**43,350**

**49,450**

**43,350**

15,060

15,060

15,060

27,090

33,190

27,090

1,200

1,200

1,200

**Support Services Expenditure**

**268,870**

**268,870**

**234,730**

Corporate Services  
Community Services

3,060

3,060

3,200

265,810

265,810

231,530

**Gross Expenditure**

**312,220**

**318,320**

**278,080**

**Customer & client receipts**

**(5,970)**

**(5,970)**

**(5,970)**

Sales of product or materials  
Fees and charges for services

(380)

(380)

(380)

(5,590)

(5,590)

(5,590)

**Gross Income**

**(5,970)**

**(5,970)**

**(5,970)**

**Net Cost of Service  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)**

**306,250**

**312,350**

**272,110**

**Service** Property Services  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Property Services</b>			
<b>Employee Expenses</b>	<b>536,040</b>	<b>517,250</b>	<b>574,570</b>
Direct employee expenses	532,640	513,850	571,170
Indirect employee expenses	3,400	3,400	3,400
<b>Transport Related Expenses</b>	<b>600</b>	<b>600</b>	<b>600</b>
Public transport	200	200	200
Car allowances	400	400	400
<b>Supplies &amp; Services</b>	<b>15,370</b>	<b>15,370</b>	<b>15,660</b>
Equipment furniture & materials	200	200	200
Clothes, uniform & laundry	160	160	160
Printing stationery general	3,250	3,250	3,250
Services	20	20	20
Communications & computing	11,740	11,740	12,030
<b>Support Services Expenditure</b>	<b>107,750</b>	<b>107,750</b>	<b>119,220</b>
Chief Executive	2,420	2,420	2,850
Corporate Services	80,410	80,410	89,500
Community Services	4,160	4,160	4,340
Administrative Buildings	17,410	17,410	19,180
Other Support Services	3,350	3,350	3,350
<b>Gross Expenditure</b>	<b>659,760</b>	<b>640,970</b>	<b>710,050</b>
<b>Customer &amp; client receipts</b>	<b>0</b>	<b>(280)</b>	<b>(280)</b>
Sales of product or materials	0	(280)	(280)
<b>Gross Income</b>	<b>0</b>	<b>(280)</b>	<b>(280)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>659,760</b>	<b>640,690</b>	<b>709,770</b>

**Service** Public Carriage Administration  
**Cabinet Portfolio** Strategic Environment  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5B Environmental & Regulatory  
RO521X Regulatory services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Public Carriage Administration</b>			
<b>Employee Expenses</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>
Direct employee expenses	1,500	1,500	1,500
<b>Premises Related Expenses</b>	<b>720</b>	<b>720</b>	<b>720</b>
Rents	720	720	720
<b>Supplies &amp; Services</b>	<b>4,410</b>	<b>4,410</b>	<b>4,410</b>
Equipment furniture & materials	60	60	60
Services	4,110	4,110	4,110
Communications & computing	240	240	240
<b>Support Services Expenditure</b>	<b>63,130</b>	<b>63,130</b>	<b>59,750</b>
Corporate Services	580	580	640
Community Services	62,360	62,360	58,920
Other Support Services	190	190	190
<b>Gross Expenditure</b>	<b>69,760</b>	<b>69,760</b>	<b>66,380</b>
<b>Customer &amp; client receipts</b>	<b>(82,480)</b>	<b>(82,480)</b>	<b>(75,550)</b>
Sales of product or materials	(76,480)	(76,480)	(69,550)
Fees and charges for services	(6,000)	(6,000)	(6,000)
<b>Gross Income</b>	<b>(82,480)</b>	<b>(82,480)</b>	<b>(75,550)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>(12,720)</b>	<b>(12,720)</b>	<b>(9,170)</b>

**Service** Public Conveniences  
**Cabinet Portfolio** Operational Services  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5B Environmental & Regulatory  
RO521X Regulatory services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Public Conveniences</b>			
<b>Premises Related Expenses</b>	<b>47,780</b>	<b>47,780</b>	<b>47,880</b>
Repairs, alterations & buildings	28,060	28,060	28,060
Energy costs	6,950	6,950	6,950
Rates	9,860	9,860	9,960
Water services	2,900	2,900	2,900
Fixtures & fittings	10	10	10
<b>Supplies &amp; Services</b>	<b>13,480</b>	<b>13,480</b>	<b>13,480</b>
Equipment furniture & materials	4,440	4,440	4,440
Clothes, uniform & laundry	80	80	80
Services	8,960	8,960	8,960
<b>Support Services Expenditure</b>	<b>12,710</b>	<b>12,710</b>	<b>13,800</b>
Chief Executive	1,300	1,300	1,540
Corporate Services	11,410	11,410	12,260
<b>Gross Expenditure</b>	<b>73,970</b>	<b>73,970</b>	<b>75,160</b>
<b>Customer &amp; client receipts</b>	<b>(250)</b>	<b>(250)</b>	<b>(250)</b>
Sales of product or materials	(250)	(250)	(250)
<b>Gross Income</b>	<b>(250)</b>	<b>(250)</b>	<b>(250)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>73,720</b>	<b>73,720</b>	<b>74,910</b>

**Service** Public Health and Wellbeing  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Public Health and Wellbeing</b>			
<b>Employee Expenses</b>	<b>126,790</b>	<b>126,790</b>	<b>132,360</b>
Direct employee expenses	126,790	126,790	132,360
<b>Transport Related Expenses</b>	<b>5,120</b>	<b>5,120</b>	<b>5,120</b>
Contract leases	4,720	4,720	4,720
Public transport	200	200	200
Car allowances	200	200	200
<b>Supplies &amp; Services</b>	<b>11,910</b>	<b>11,910</b>	<b>11,910</b>
Services	11,910	11,910	11,910
<b>Support Services Expenditure</b>	<b>155,670</b>	<b>155,670</b>	<b>149,170</b>
Chief Executive	1,570	1,570	1,830
Corporate Services	117,680	117,680	113,370
Community Services	27,830	27,830	24,600
Administrative Buildings	7,720	7,720	8,500
Other Support Services	870	870	870
<b>Gross Expenditure</b>	<b>299,490</b>	<b>299,490</b>	<b>298,560</b>
<b>Other grants, re-imbursements or contributions</b>	<b>(16,530)</b>	<b>(16,530)</b>	<b>(17,190)</b>
Other grants or contributions	(16,530)	(16,530)	(17,190)
<b>Gross Income</b>	<b>(16,530)</b>	<b>(16,530)</b>	<b>(17,190)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>282,960</b>	<b>282,960</b>	<b>281,370</b>

**Service** Recruitment and Training Expenses  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
 RO6A Central Services  
 RO6489 Management & support services

**Recruitment and Training Expenses**

**Employee Expenses**

Direct employee expenses  
 Indirect employee expenses

**Gross Expenditure**

**Gross Income**

**Net Cost of Service**  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Employee Expenses</b>	<b>73,750</b>	<b>73,750</b>	<b>73,750</b>
Direct employee expenses	2,000	2,000	2,000
Indirect employee expenses	71,750	71,750	71,750
<b>Gross Expenditure</b>	<b>73,750</b>	<b>73,750</b>	<b>73,750</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Cost of Service</b> (Excluding Recharge Service Income & Accountancy Adjustments)	<b>73,750</b>	<b>73,750</b>	<b>73,750</b>

**Service** Reprographics  
**Cabinet Portfolio** Leader  
**Directorate** Communities

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

**Reprographics**

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Employee Expenses</b>	<b>75,480</b>	<b>75,480</b>	<b>81,170</b>
Direct employee expenses	75,480	75,480	81,170
<b>Premises Related Expenses</b>	<b>7,020</b>	<b>7,020</b>	<b>4,300</b>
Repairs, alterations & buildings	7,020	7,020	4,300
<b>Supplies &amp; Services</b>	<b>106,640</b>	<b>106,640</b>	<b>105,460</b>
Equipment furniture & materials	63,190	63,190	62,010
Printing stationery general	43,450	43,450	43,450
<b>Support Services Expenditure</b>	<b>41,570</b>	<b>41,570</b>	<b>48,620</b>
Chief Executive	2,990	2,990	1,620
Corporate Services	27,420	27,420	34,840
Administrative Buildings	9,810	9,810	10,810
Other Support Services	1,350	1,350	1,350
<b>Gross Expenditure</b>	<b>230,710</b>	<b>230,710</b>	<b>239,550</b>
<b>Other recharges</b>	<b>(20,090)</b>	<b>(20,090)</b>	<b>(20,090)</b>
Other Recharge Income	(20,090)	(20,090)	(20,090)
<b>Gross Income</b>	<b>(20,090)</b>	<b>(20,090)</b>	<b>(20,090)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>210,620</b>	<b>210,620</b>	<b>219,460</b>





<b>Service</b>	Sports Development and Comm Rec	<b>RO/RA Reference Details:</b>	
<b>Cabinet Portfolio</b>	Community and Leisure	RO5A	Cultural & Related Services
<b>Directorate</b>	Communities	RO502	Recreation & sport

## Sports Development and Comm Rec

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Employee Expenses</b>	<b>154,490</b>	<b>163,490</b>	<b>160,770</b>
Direct employee expenses	154,490	163,490	160,770
<b>Premises Related Expenses</b>	<b>55,720</b>	<b>55,720</b>	<b>55,730</b>
Repairs, alterations & buildings	2,550	2,550	2,550
Energy costs	13,910	13,910	13,910
Rents	2,150	2,150	2,150
Rates	310	310	320
Water services	6,020	6,020	6,020
Fixtures & fittings	610	610	610
Cleaning & domestic supplies	2,100	2,100	2,100
Grounds maintenance costs	28,070	28,070	28,070
<b>Transport Related Expenses</b>	<b>6,270</b>	<b>6,270</b>	<b>6,370</b>
Transport recharges	5,720	5,720	5,820
Public transport	50	50	50
Car allowances	500	500	500
<b>Supplies &amp; Services</b>	<b>41,470</b>	<b>41,470</b>	<b>41,910</b>
Equipment furniture & materials	2,250	2,250	2,250
Clothes, uniform & laundry	300	300	300
Printing stationery general	2,030	2,030	2,030
Services	29,410	29,410	29,850
Communications & computing	130	130	130
Expenses	500	500	500
Grants and Subscriptions	6,850	6,850	6,850
<b>Third Party Payments</b>	<b>1,300</b>	<b>1,300</b>	<b>1,300</b>
Transport operators	1,300	1,300	1,300
<b>Transfer Payments</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
Other transfer payments	2,000	2,000	2,000
<b>Support Services Expenditure</b>	<b>48,280</b>	<b>48,280</b>	<b>52,450</b>
Chief Executive	760	760	820
Corporate Services	18,110	18,110	21,640
Community Services	23,420	23,420	23,560
Administrative Buildings	4,270	4,270	4,710
Other Support Services	1,720	1,720	1,720

**Service** Sports Development and Comm Rec  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
 RO5A Cultural & Related Services  
 RO502 Recreation & sport

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Gross Expenditure</b>	<u>309,530</u>	<u>318,530</u>	<u>320,530</u>
<b>Other grants, re-imbursements or contributions</b>	<b>(620)</b>	<b>(620)</b>	<b>(620)</b>
Other grants or contributions	(620)	(620)	(620)
<b>Customer &amp; client receipts</b>	<b>(14,730)</b>	<b>(14,730)</b>	<b>(14,730)</b>
Sales of product or materials	(320)	(320)	(320)
Fees and charges for services	(14,410)	(14,410)	(14,410)
<b>Gross Income</b>	<u>(15,350)</u>	<u>(15,350)</u>	<u>(15,350)</u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u>294,180</u>	<u>303,180</u>	<u>305,180</u>

**Service** St Georges Centre  
**Cabinet Portfolio** Strategic Environment  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5C Planning & Development  
RO5350 Economic development

**St Georges Centre**

**Supplies & Services**

Services

**Support Services Expenditure**

Corporate Services

**Gross Expenditure**

**Customer & client receipts**

Rents tithes way leaves etc

**Gross Income**

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

**2021/22**  
**Original**  
**Estimate**

**2021/22**  
**Projected**  
**Outturn**

**2022/23**  
**Original**  
**Estimate**

**1,366,050**

1,366,050

**54,480**

54,480

**1,420,530**

**(1,366,050)**

(1,366,050)

**(1,366,050)**

**54,480**

**1,366,050**

1,366,050

**54,480**

54,480

**1,420,530**

**(1,366,050)**

(1,366,050)

**(1,366,050)**

**54,480**

**1,370,580**

1,370,580

**74,960**

74,960

**1,445,540**

**(1,370,580)**

(1,370,580)

**(1,370,580)**

**74,960**

**Service** Town Pontoon  
**Cabinet Portfolio** Strategic Environment  
**Directorate** Communities

**RO/RA Reference Details:**  
 RO2 Highways & Transport Services  
 RO280 Airports harbours and toll facilities

**Town Pontoon**

**Premises Related Expenses**

Cleaning & domestic supplies

**Supplies & Services**

Equipment furniture & materials  
 Services  
 Miscellaneous expenses

**Support Services Expenditure**

Corporate Services

**Gross Expenditure**

**Gross Income**

**Net Cost of Service**  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Premises Related Expenses</b>	<b>500</b>	<b>500</b>	<b>500</b>
Cleaning & domestic supplies	500	500	500
<b>Supplies &amp; Services</b>	<b>67,900</b>	<b>67,900</b>	<b>91,900</b>
Equipment furniture & materials	17,790	17,790	17,790
Services	50,110	50,110	50,110
Miscellaneous expenses	0	0	24,000
<b>Support Services Expenditure</b>	<b>23,320</b>	<b>23,320</b>	<b>26,360</b>
Corporate Services	23,320	23,320	26,360
<b>Gross Expenditure</b>	<b>91,720</b>	<b>91,720</b>	<b>118,760</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>91,720</b>	<b>91,720</b>	<b>118,760</b>

**Service** Tourism  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5A Cultural & Related Services  
RO504 Tourism

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Tourism</b>			
<b>Employee Expenses</b>	<b>50,880</b>	<b>50,880</b>	<b>52,920</b>
Direct employee expenses	50,880	50,880	52,920
<b>Transport Related Expenses</b>	<b>250</b>	<b>250</b>	<b>250</b>
Public transport	100	100	100
Car allowances	150	150	150
<b>Supplies &amp; Services</b>	<b>30,200</b>	<b>30,200</b>	<b>30,200</b>
Equipment furniture & materials	3,950	3,950	3,950
Clothes, uniform & laundry	250	250	250
Services	800	800	800
Expenses	17,200	17,200	17,200
Grants and Subscriptions	8,000	8,000	8,000
<b>Support Services Expenditure</b>	<b>57,770</b>	<b>57,770</b>	<b>59,730</b>
Chief Executive	2,660	2,660	1,340
Corporate Services	32,140	32,140	32,140
Community Services	21,420	21,420	24,700
Other Support Services	1,550	1,550	1,550
<b>Gross Expenditure</b>	<b>139,100</b>	<b>139,100</b>	<b>143,100</b>
<b>Customer &amp; client receipts</b>	<b>(13,350)</b>	<b>(13,350)</b>	<b>(13,350)</b>
Sales of product or materials	(13,350)	(13,350)	(13,350)
<b>Gross Income</b>	<b>(13,350)</b>	<b>(13,350)</b>	<b>(13,350)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>125,750</b>	<b>125,750</b>	<b>129,750</b>

**Service** Town Centre Initiative  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5A Cultural & Related Services  
RO504 Tourism

**Town Centre Initiative**

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Employee Expenses</b>	<b>56,360</b>	<b>131,430</b>	<b>58,640</b>
Direct employee expenses	56,360	131,430	58,640
<b>Premises Related Expenses</b>	<b>220</b>	<b>220</b>	<b>220</b>
Water services	220	220	220
<b>Transport Related Expenses</b>	<b>50</b>	<b>50</b>	<b>50</b>
Car allowances	50	50	50
<b>Supplies &amp; Services</b>	<b>132,500</b>	<b>190,750</b>	<b>155,500</b>
Equipment furniture & materials	50,000	64,250	50,000
Printing stationery general	3,500	3,500	3,500
Services	500	500	500
Expenses	4,000	4,000	4,000
Miscellaneous expenses	74,500	118,500	97,500
<b>Support Services Expenditure</b>	<b>51,360</b>	<b>51,360</b>	<b>48,760</b>
Chief Executive	820	820	820
Corporate Services	8,390	8,390	9,210
Community Services	32,860	32,860	29,440
Operational Services	9,260	9,260	9,260
Other Support Services	30	30	30
<b>Gross Expenditure</b>	<b>240,490</b>	<b>373,810</b>	<b>263,170</b>
<b>Other grants, re-imbursements or contributions</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>(5,000)</b>
Other grants or contributions	(5,000)	(5,000)	(5,000)
<b>Customer &amp; client receipts</b>	<b>(10,300)</b>	<b>(10,300)</b>	<b>(10,300)</b>
Sales of product or materials	(10,000)	(10,000)	(10,000)
Fees and charges for services	(300)	(300)	(300)
<b>Gross Income</b>	<b>(15,300)</b>	<b>(15,300)</b>	<b>(15,300)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>225,190</b>	<b>358,510</b>	<b>247,870</b>

**Service** Town Centre Initiative  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5C Planning & Development  
RO5350 Economic development

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

**2021/22**  
**Original**  
**Estimate**

225,190

**2021/22**  
**Projected**  
**Outturn**

358,510

**2022/23**  
**Original**  
**Estimate**

247,870

**Service** Town Pier  
**Cabinet Portfolio** Strategic Environment  
**Directorate** Communities

**RO/RA Reference Details:**  
 RO2 Highways & Transport Services  
 RO280 Airports harbours and toll facilities

**Town Pier**

**Premises Related Expenses**

Repairs, alterations & buildings  
 Energy costs  
 Rates  
 Fixtures & fittings

**24,400**

**24,400**

**24,400**

17,500

17,500

17,500

3,000

3,000

3,000

3,000

3,000

3,000

900

900

900

**Supplies & Services**

Services  
 Communications & computing

**55,480**

**55,480**

**55,480**

54,880

54,880

54,880

600

600

600

**Support Services Expenditure**

Corporate Services

**18,880**

**18,880**

**26,410**

18,880

18,880

26,410

**Gross Expenditure**

**98,760**

**98,760**

**106,290**

**Gross Income**

**0**

**0**

**0**

**Net Cost of Service**  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)

**98,760**

**98,760**

**106,290**



**Service** Town Services  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5C Planning & Development  
RO5350 Economic development

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Town Services</b>			
<b>Premises Related Expenses</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
Grounds maintenance costs	1,000	1,000	1,000
<b>Supplies &amp; Services</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
Clothes, uniform & laundry	500	500	500
Miscellaneous expenses	500	500	500
<b>Support Services Expenditure</b>	<b>6,780</b>	<b>6,780</b>	<b>10,170</b>
Chief Executive	470	470	480
Corporate Services	4,730	4,730	4,770
Community Services	1,390	1,390	4,730
Other Support Services	190	190	190
<b>Gross Expenditure</b>	<b>8,780</b>	<b>8,780</b>	<b>12,170</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>8,780</b>	<b>8,780</b>	<b>12,170</b>

**Service** The Woodville  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5A Cultural & Related Services  
RO501 Culture & heritage

**The Woodville**

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Employee Expenses</b>	<b>580,740</b>	<b>485,370</b>	<b>605,330</b>
Direct employee expenses	580,740	485,370	605,330
<b>Premises Related Expenses</b>	<b>133,780</b>	<b>191,030</b>	<b>134,380</b>
Repairs, alterations & buildings	0	57,250	0
Energy costs	60,450	60,450	60,450
Rates	30,010	30,010	30,610
Water services	5,320	5,320	5,320
Fixtures & fittings	15,000	15,000	15,000
Cleaning & domestic supplies	23,000	23,000	23,000
<b>Supplies &amp; Services</b>	<b>151,910</b>	<b>164,110</b>	<b>252,410</b>
Equipment furniture & materials	9,170	21,370	12,170
Catering	30,000	30,000	108,000
Clothes, uniform & laundry	800	800	800
Printing stationery general	800	800	800
Services	101,140	101,140	120,640
Expenses	6,000	6,000	6,000
Miscellaneous expenses	4,000	4,000	4,000
<b>Transfer Payments</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>
Other transfer payments	5,600	5,600	5,600
<b>Support Services Expenditure</b>	<b>178,810</b>	<b>178,810</b>	<b>199,940</b>
Chief Executive	5,560	5,560	6,910
Corporate Services	104,400	104,400	123,910
Community Services	6,240	6,240	6,510
Other Support Services	62,610	62,610	62,610
<b>Gross Expenditure</b>	<b>1,050,840</b>	<b>1,024,920</b>	<b>1,197,660</b>
<b>Other grants, re-imbursments or contributions</b>	<b>(17,440)</b>	<b>0</b>	<b>(23,090)</b>
Other grants or contributions	(17,440)	0	(23,090)
<b>Customer &amp; client receipts</b>	<b>(199,000)</b>	<b>(199,000)</b>	<b>(654,500)</b>
Sales of product or materials	(100,000)	(100,000)	(309,000)
Fees and charges for services	(99,000)	(99,000)	(345,500)

**Service** The Woodville  
**Cabinet Portfolio** Community and Leisure  
**Directorate** Communities

**RO/RA Reference Details:**  
RO5A Cultural & Related Services  
RO501 Culture & heritage

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Other recharges</b>	<b>0</b>	<b>(69,450)</b>	<b>0</b>
Other Recharge Income	0	(69,450)	0
<b>Gross Income</b>	<u><u>(216,440)</u></u>	<u><u>(268,450)</u></u>	<u><u>(677,590)</u></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><u>834,400</u></u>	<u><u>756,470</u></u>	<u><u>520,070</u></u>

## Environment: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Allotments</b>			
Gross Expenditure	73,120	73,120	75,500
Gross Income	(12,020)	(12,020)	(12,020)
<b>Net Expenditure</b>	<b><u>61,100</u></b>	<b><u>61,100</u></b>	<b><u>63,480</u></b>
<b>Housing Assistance</b>			
Gross Expenditure	16,480	16,480	16,920
Gross Income	(4,000)	(4,000)	(4,000)
<b>Net Expenditure</b>	<b><u>12,480</u></b>	<b><u>12,480</u></b>	<b><u>12,920</u></b>
<b>Building Control STG</b>			
Gross Expenditure	46,590	46,590	48,540
<b>Net Expenditure</b>	<b><u>46,590</u></b>	<b><u>46,590</u></b>	<b><u>48,540</u></b>
<b>Cemeteries and Burial Admin</b>			
Gross Expenditure	538,670	563,230	607,640
Gross Income	(204,070)	(204,070)	(204,070)
<b>Net Expenditure</b>	<b><u>334,600</u></b>	<b><u>359,160</u></b>	<b><u>403,570</u></b>
<b>Conservation</b>			
Gross Expenditure	56,900	10,900	58,040
<b>Net Expenditure</b>	<b><u>56,900</u></b>	<b><u>10,900</u></b>	<b><u>58,040</u></b>
<b>Development Management</b>			
Gross Expenditure	1,665,920	1,531,930	1,705,680
Gross Income	(453,030)	(462,030)	(462,030)
<b>Net Expenditure</b>	<b><u>1,212,890</u></b>	<b><u>1,069,900</u></b>	<b><u>1,243,650</u></b>

## Environment: Service Summary

### Director Environment

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Gross Expenditure	155,360	155,360	163,720
<b>Net Expenditure</b>	<b><u>155,360</u></b>	<b><u>155,360</u></b>	<b><u>163,720</u></b>

### Director Planning and Development

Gross Expenditure	181,680	22,910	0
<b>Net Expenditure</b>	<b><u>181,680</u></b>	<b><u>22,910</u></b>	<b><u>0</u></b>

### Operational Services

Gross Expenditure	1,124,320	1,035,490	995,680
Gross Income	(232,080)	(232,080)	(232,000)
<b>Net Expenditure</b>	<b><u>892,240</u></b>	<b><u>803,410</u></b>	<b><u>763,680</u></b>

### Planning Policy

Gross Expenditure	1,118,650	836,420	948,500
Gross Income	(381,600)	(231,600)	(195,600)
<b>Net Expenditure</b>	<b><u>737,050</u></b>	<b><u>604,820</u></b>	<b><u>752,900</u></b>

### Recycling

Gross Expenditure	1,547,730	1,599,980	1,599,710
Gross Income	(882,420)	(1,032,420)	(882,420)
<b>Net Expenditure</b>	<b><u>665,310</u></b>	<b><u>567,560</u></b>	<b><u>717,290</u></b>

### Refuse Collection

Gross Expenditure	1,115,540	1,170,700	1,132,620
Gross Income	(60,000)	(60,000)	(60,000)
<b>Net Expenditure</b>	<b><u>1,055,540</u></b>	<b><u>1,110,700</u></b>	<b><u>1,072,620</u></b>

### Trade Refuse Collection

Gross Expenditure	461,230	461,230	466,230
Gross Income	(517,420)	(517,420)	(517,420)
<b>Net Expenditure</b>	<b><u>(56,190)</u></b>	<b><u>(56,190)</u></b>	<b><u>(51,190)</u></b>

## Environment: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Regeneration</b>			
Gross Expenditure	118,290	83,710	227,790
<b>Net Expenditure</b>	<b><u>118,290</u></b>	<b><u>83,710</u></b>	<b><u>227,790</u></b>
<b>Statutory Contribution to HRA</b>			
Gross Expenditure	10,620	10,620	10,620
<b>Net Expenditure</b>	<b><u>10,620</u></b>	<b><u>10,620</u></b>	<b><u>10,620</u></b>
<b>Street Cleansing</b>			
Gross Expenditure	1,486,320	1,506,970	1,622,830
<b>Net Expenditure</b>	<b><u>1,486,320</u></b>	<b><u>1,506,970</u></b>	<b><u>1,622,830</u></b>

**Service** Allotments  
**Cabinet Portfolio** Operational Services  
**Directorate** Environment

**RO/RA Reference Details:**  
RO5A Cultural & Related Services  
RO507 Parks and Open Spaces

**Allotments**

**Premises Related Expenses**

Water services	3,000	3,000	3,000
Grounds maintenance costs	10,500	10,500	10,500

**Transport Related Expenses**

Transport recharges	0	0	1,740
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**Supplies & Services**

Grants and Subscriptions	60	60	60
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**Support Services Expenditure**

Corporate Services	1,690	1,690	1,920
Community Services	30,520	30,520	30,520
Operational Services	27,350	27,350	21,890
Other Support Services	0	0	5,870

<b>Gross Expenditure</b>	<b>73,120</b>	<b>73,120</b>	<b>75,500</b>
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**Customer & client receipts**

Rents tithes way leaves etc	(12,020)	(12,020)	(12,020)
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<b>Gross Income</b>	<b>(12,020)</b>	<b>(12,020)</b>	<b>(12,020)</b>
---------------------	-----------------	-----------------	-----------------

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

<b>61,100</b>	<b>61,100</b>	<b>63,480</b>
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**Service** Housing Assistance  
**Cabinet Portfolio** Housing Services  
**Directorate** Environment

**RO/RA Reference Details:**  
 RO4 Housing Services (GFRA only)  
 RO409 Housing strategy advice and enabling

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Housing Assistance</b>			
<b>Supplies &amp; Services</b>	<b>2,340</b>	<b>2,340</b>	<b>2,340</b>
Grants and Subscriptions	2,340	2,340	2,340
<b>Support Services Expenditure</b>	<b>14,140</b>	<b>14,140</b>	<b>14,580</b>
Corporate Services	14,140	14,140	14,580
<b>Gross Expenditure</b>	<b>16,480</b>	<b>16,480</b>	<b>16,920</b>
<b>Customer &amp; client receipts</b>	<b>(4,000)</b>	<b>(4,000)</b>	<b>(4,000)</b>
Sales of product or materials	(4,000)	(4,000)	(4,000)
<b>Gross Income</b>	<b>(4,000)</b>	<b>(4,000)</b>	<b>(4,000)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>12,480</b>	<b>12,480</b>	<b>12,920</b>



**Service** Building Control STG  
**Cabinet Portfolio** Strategic Environment  
**Directorate** Environment

**RO/RA Reference Details:**  
 RO5C Planning & Development  
 RO5310 Building control

**Building Control STG**

**Supplies & Services**

Services

**Gross Expenditure**

**Net Cost of Service**  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	<b>46,590</b>	<b>46,590</b>	<b>48,540</b>
	46,590	46,590	48,540
	<u>46,590</u>	<u>46,590</u>	<u>48,540</u>
	<u>46,590</u>	<u>46,590</u>	<u>48,540</u>

**Service** Cemeteries and Burial Admin  
**Cabinet Portfolio** Operational Services  
**Directorate** Environment

**RO/RA Reference Details:**  
RO5B Environmental & Regulatory  
RO5210 Cemetery, cremation & mortuary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Cemeteries and Burial Admin</b>			
<b>Employee Expenses</b>	<b>293,960</b>	<b>309,200</b>	<b>355,990</b>
Direct employee expenses	293,210	308,450	355,240
Indirect employee expenses	750	750	750
<b>Premises Related Expenses</b>	<b>73,530</b>	<b>82,140</b>	<b>73,850</b>
Repairs, alterations & buildings	17,680	17,680	17,680
Energy costs	4,640	4,640	4,640
Rates	16,100	16,100	16,420
Water services	2,140	2,140	2,140
Fixtures & fittings	600	600	600
Cleaning & domestic supplies	280	280	280
Grounds maintenance costs	32,090	40,700	32,090
<b>Transport Related Expenses</b>	<b>5,890</b>	<b>5,890</b>	<b>9,470</b>
Transport recharges	5,720	5,720	9,300
Public transport	30	30	30
Car allowances	140	140	140
<b>Supplies &amp; Services</b>	<b>11,010</b>	<b>11,720</b>	<b>11,010</b>
Equipment furniture & materials	1,030	1,740	1,030
Clothes, uniform & laundry	200	200	200
Printing stationery general	100	100	100
Services	9,680	9,680	9,680
<b>Support Services Expenditure</b>	<b>154,280</b>	<b>154,280</b>	<b>157,320</b>
Chief Executive	2,750	2,750	3,240
Corporate Services	51,870	51,870	54,290
Community Services	690	690	720
Operational Services	97,420	97,420	97,520
Other Support Services	1,550	1,550	1,550
<b>Gross Expenditure</b>	<b>538,670</b>	<b>563,230</b>	<b>607,640</b>
<b>Customer &amp; client receipts</b>	<b>(204,070)</b>	<b>(204,070)</b>	<b>(204,070)</b>
Fees and charges for services	(204,070)	(204,070)	(204,070)

**Service** Cemeteries and Burial Admin  
**Cabinet Portfolio** Operational Services  
**Directorate** Environment

**RO/RA Reference Details:**  
 RO5B Environmental & Regulatory  
 RO5210 Cemetery, cremation & mortuary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Gross Income</b>	<u><u>(204,070)</u></u>	<u><u>(204,070)</u></u>	<u><u>(204,070)</u></u>
<b>Net Cost of Service</b> (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>334,600</u></u>	<u><u>359,160</u></u>	<u><u>403,570</u></u>

**Service** Conservation  
**Cabinet Portfolio** Strategic Environment  
**Directorate** Environment

**RO/RA Reference Details:**  
RO5C Planning & Development  
RO5350 Economic development

**Conservation**

**Employee Expenses**

Direct employee expenses

**Gross Expenditure**

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	<b>56,900</b>	<b>10,900</b>	<b>58,040</b>
	56,900	10,900	58,040
	<u><b>56,900</b></u>	<u><b>10,900</b></u>	<u><b>58,040</b></u>
	<u><b>56,900</b></u>	<u><b>10,900</b></u>	<u><b>58,040</b></u>

**Service** Development Management  
**Cabinet Portfolio** Strategic Environment  
**Directorate** Environment

**RO/RA Reference Details:**  
RO5C Planning & Development  
RO5320 Development control

## Development Management

### Employee Expenses

Direct employee expenses

### Transport Related Expenses

Contract leases  
Public transport  
Car allowances

### Supplies & Services

Equipment furniture & materials  
Clothes, uniform & laundry  
Printing stationery general  
Services  
Communications & computing  
Expenses  
Grants and Subscriptions

### Support Services Expenditure

Chief Executive  
Corporate Services  
Community Services  
Operational Services  
Administrative Buildings  
Other Support Services

### Gross Expenditure

### Other grants, re-imbursements or contributions

Other grants or contributions

### Customer & client receipts

Sales of product or materials  
Fees and charges for services

### Gross Income

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

2021/22  
Original  
Estimate

2021/22  
Projected  
Outturn

2022/23  
Original  
Estimate

944,470

944,470

16,430

13,590  
550  
2,290

29,380

360  
100  
4,240  
22,190  
70  
730  
1,690

675,640

9,670  
240,490  
375,660  
0  
36,090  
13,730

1,665,920

(14,190)

(14,190)

(438,840)

(3,840)  
(435,000)

(453,030)

1,212,890

872,810

872,810

16,430

13,590  
550  
2,290

29,380

360  
100  
4,240  
22,190  
70  
730  
1,690

613,310

9,670  
240,490  
313,330  
0  
36,090  
13,730

1,531,930

(14,190)

(14,190)

(447,840)

(3,840)  
(444,000)

(462,030)

1,069,900

1,028,870

1,028,870

16,780

13,590  
750  
2,440

30,370

360  
100  
4,240  
22,650  
70  
1,260  
1,690

629,660

11,000  
267,340  
283,210  
14,180  
38,960  
14,970

1,705,680

(14,190)

(14,190)

(447,840)

(3,840)  
(444,000)

(462,030)

1,243,650

**Service** Director Environment  
**Cabinet Portfolio** Leader  
**Directorate** Environment

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

**Director Environment**

**Employee Expenses**

Direct employee expenses

**Transport Related Expenses**

Public transport

**Supplies & Services**

Communications & computing  
Expenses

**Support Services Expenditure**

Chief Executive  
Corporate Services  
Administrative Buildings  
Other Support Services

**Gross Expenditure**

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Employee Expenses</b>	<b>133,010</b>	<b>133,010</b>	<b>138,790</b>
Direct employee expenses	133,010	133,010	138,790
<b>Transport Related Expenses</b>	<b>70</b>	<b>70</b>	<b>70</b>
Public transport	70	70	70
<b>Supplies &amp; Services</b>	<b>70</b>	<b>70</b>	<b>70</b>
Communications & computing Expenses	30 40	30 40	30 40
<b>Support Services Expenditure</b>	<b>22,210</b>	<b>22,210</b>	<b>24,790</b>
Chief Executive	470	470	400
Corporate Services	18,790	18,790	21,220
Administrative Buildings	2,130	2,130	2,350
Other Support Services	820	820	820
<b>Gross Expenditure</b>	<b>155,360</b>	<b>155,360</b>	<b>163,720</b>
<b>Net Cost of Service</b> (Excluding Recharge Service Income & Accountancy Adjustments)	<b>155,360</b>	<b>155,360</b>	<b>163,720</b>

**Service** Director Planning and Development  
**Cabinet Portfolio** Leader  
**Directorate** Environment

**RO/RA Reference Details:**  
 RO6A Central Services  
 RO6489 Management & support services

**Director Planning and Development**

**Employee Expenses**

Direct employee expenses

**Transport Related Expenses**

Public transport  
 Car allowances

**Supplies & Services**

Expenses

**Support Services Expenditure**

Chief Executive  
 Corporate Services  
 Community Services  
 Administrative Buildings  
 Other Support Services

**Gross Expenditure**

**Net Cost of Service**  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Employee Expenses</b>	<b>159,080</b>	<b>310</b>	<b>0</b>
Direct employee expenses	159,080	310	0
<b>Transport Related Expenses</b>	<b>350</b>	<b>350</b>	<b>0</b>
Public transport	200	200	0
Car allowances	150	150	0
<b>Supplies &amp; Services</b>	<b>530</b>	<b>530</b>	<b>0</b>
Expenses	530	530	0
<b>Support Services Expenditure</b>	<b>21,720</b>	<b>21,720</b>	<b>0</b>
Chief Executive	700	700	0
Corporate Services	14,120	14,120	0
Community Services	1,390	1,390	0
Administrative Buildings	4,270	4,270	0
Other Support Services	1,240	1,240	0
<b>Gross Expenditure</b>	<b>181,680</b>	<b>22,910</b>	<b>0</b>
<b>Net Cost of Service</b> (Excluding Recharge Service Income & Accountancy Adjustments)	<b>181,680</b>	<b>22,910</b>	<b>0</b>

**Service** Operational Services  
**Cabinet Portfolio** Operational Services  
**Directorate** Environment

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

**Operational Services**

**Employee Expenses**

Direct employee expenses

**Premises Related Expenses**

Repairs, alterations & buildings  
Energy costs  
Rates  
Water services

**Transport Related Expenses**

Transport recharges  
Contract leases  
Public transport  
Car allowances

**Supplies & Services**

Equipment furniture & materials  
Clothes, uniform & laundry  
Printing stationery general  
Services  
Communications & computing  
Grants and Subscriptions  
Miscellaneous expenses

**Support Services Expenditure**

Chief Executive  
Corporate Services  
Community Services  
Operational Services  
Other Support Services

**Gross Expenditure**

**Customer & client receipts**

Fees and charges for services

**Gross Income**

**Net Cost of Service  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)**

**2021/22  
Original  
Estimate**

**2021/22  
Projected  
Outturn**

**2022/23  
Original  
Estimate**

**280,660**

280,660

**206,660**

118,810  
20,500  
61,350  
6,000

**43,850**

37,050  
5,500  
500  
800

**69,080**

1,230  
30,000  
7,800  
27,040  
1,910  
100  
1,000

**524,070**

8,640  
305,000  
8,040  
50,000  
152,390

**1,124,320**

**(232,080)**

**(232,080)**

**892,240**

**191,830**

191,830

**206,660**

118,810  
20,500  
61,350  
6,000

**43,850**

37,050  
5,500  
500  
800

**69,080**

1,230  
30,000  
7,800  
27,040  
1,910  
100  
1,000

**524,070**

8,640  
305,000  
8,040  
50,000  
152,390

**1,035,490**

**(232,080)**

**(232,080)**

**803,410**

**197,640**

197,640

**137,890**

48,810  
20,500  
62,580  
6,000

**37,000**

30,200  
5,500  
500  
800

**74,080**

1,230  
30,000  
7,800  
27,040  
6,910  
100  
1,000

**549,070**

10,820  
315,770  
8,390  
61,700  
152,390

**995,680**

**(232,000)**

**(232,000)**

**763,680**



**Service** Planning Policy  
**Cabinet Portfolio** Strategic Environment  
**Directorate** Environment

**RO/RA Reference Details:**  
RO5C Planning & Development  
RO5335 Planning policy

## Planning Policy

### Employee Expenses

Direct employee expenses

### Transport Related Expenses

Contract leases  
Public transport  
Car allowances

### Supplies & Services

Equipment furniture & materials  
Clothes, uniform & laundry  
Printing stationery general  
Services  
Communications & computing  
Expenses  
Grants and Subscriptions  
Miscellaneous expenses

### Support Services Expenditure

Chief Executive  
Corporate Services  
Community Services  
Operational Services  
Administrative Buildings  
Other Support Services

### Gross Expenditure

### Other recharges

Other Recharge Income

### Gross Income

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

2021/22  
Original  
Estimate

2021/22  
Projected  
Outturn

2022/23  
Original  
Estimate

508,120

508,120

5,060

4,340

500

220

390,840

50

30

310

381,600

680

30

4,140

4,000

214,630

2,770

124,470

68,360

0

16,050

2,980

1,118,650

(381,600)

(381,600)

(381,600)

737,050

413,830

413,830

5,060

4,340

500

220

240,840

50

30

310

231,600

680

30

4,140

4,000

176,690

2,770

124,470

30,420

0

16,050

2,980

836,420

(231,600)

(231,600)

(231,600)

604,820

534,800

534,800

5,060

4,340

500

220

204,840

50

30

310

195,600

680

30

4,140

4,000

203,800

5,900

135,050

28,080

12,620

19,170

2,980

948,500

(195,600)

(195,600)

(195,600)

752,900

**Service** Recycling  
**Cabinet Portfolio** Operational Services  
**Directorate** Environment

**RO/RA Reference Details:**  
RO5B Environmental & Regulatory  
RO5281 Waste management

**Recycling**

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Employee Expenses</b>	<b>951,020</b>	<b>1,013,790</b>	<b>1,005,230</b>
Direct employee expenses	951,020	1,013,790	1,005,230
<b>Transport Related Expenses</b>	<b>244,530</b>	<b>244,530</b>	<b>237,070</b>
Transport recharges	243,530	243,530	236,070
Public transport	1,000	1,000	1,000
<b>Supplies &amp; Services</b>	<b>120,720</b>	<b>120,720</b>	<b>120,720</b>
Equipment furniture & materials	65,000	65,000	65,000
Services	34,690	34,690	34,690
Communications & computing	16,030	16,030	16,030
Miscellaneous expenses	5,000	5,000	5,000
<b>Third Party Payments</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
Other local authorities	15,000	15,000	15,000
<b>Support Services Expenditure</b>	<b>216,460</b>	<b>205,940</b>	<b>221,690</b>
Corporate Services	51,370	51,370	61,510
Community Services	20,390	20,390	21,440
Operational Services	144,700	134,180	138,740
<b>Gross Expenditure</b>	<b>1,547,730</b>	<b>1,599,980</b>	<b>1,599,710</b>
<b>Other grants, re-imbursments or contributions</b>	<b>(320,000)</b>	<b>(470,000)</b>	<b>(320,000)</b>
Other grants or contributions	(320,000)	(470,000)	(320,000)
<b>Customer &amp; client receipts</b>	<b>(562,420)</b>	<b>(562,420)</b>	<b>(562,420)</b>
Sales of product or materials	(12,000)	(12,000)	(12,000)
Fees and charges for services	(550,420)	(550,420)	(550,420)
<b>Gross Income</b>	<b>(882,420)</b>	<b>(1,032,420)</b>	<b>(882,420)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>665,310</b>	<b>567,560</b>	<b>717,290</b>

**Service** Refuse Collection  
**Cabinet Portfolio** Operational Services  
**Directorate** Environment

**RO/RA Reference Details:**  
RO5B Environmental & Regulatory  
RO5281 Waste management

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Refuse Collection</b>			
<b>Employee Expenses</b>	<b>672,850</b>	<b>738,530</b>	<b>696,720</b>
Direct employee expenses	672,850	738,530	696,720
<b>Transport Related Expenses</b>	<b>200,050</b>	<b>200,050</b>	<b>200,150</b>
Transport recharges	200,050	200,050	200,150
<b>Supplies &amp; Services</b>	<b>91,500</b>	<b>91,500</b>	<b>81,500</b>
Equipment furniture & materials	48,000	48,000	48,000
Services	40,000	40,000	30,000
Communications & computing	3,500	3,500	3,500
<b>Support Services Expenditure</b>	<b>151,140</b>	<b>140,620</b>	<b>154,250</b>
Corporate Services	32,580	32,580	42,040
Community Services	16,090	16,090	16,960
Operational Services	102,470	91,950	95,250
<b>Gross Expenditure</b>	<b>1,115,540</b>	<b>1,170,700</b>	<b>1,132,620</b>
<b>Customer &amp; client receipts</b>	<b>(60,000)</b>	<b>(60,000)</b>	<b>(60,000)</b>
Fees and charges for services	(60,000)	(60,000)	(60,000)
<b>Gross Income</b>	<b>(60,000)</b>	<b>(60,000)</b>	<b>(60,000)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>1,055,540</b>	<b>1,110,700</b>	<b>1,072,620</b>

**Service** Trade Refuse Collection  
**Cabinet Portfolio** Operational Services  
**Directorate** Environment

**RO/RA Reference Details:**  
 TSR Trading Accounts  
 RS731 External Trading Accounts net

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Trade Refuse Collection</b>			
<b>Employee Expenses</b>	<b>62,670</b>	<b>62,670</b>	<b>65,200</b>
Direct employee expenses	62,670	62,670	65,200
<b>Transport Related Expenses</b>	<b>21,730</b>	<b>21,730</b>	<b>25,660</b>
Transport recharges	21,730	21,730	25,660
<b>Supplies &amp; Services</b>	<b>284,800</b>	<b>284,800</b>	<b>284,800</b>
Equipment furniture & materials	15,500	15,500	15,500
Services	267,800	267,800	267,800
Communications & computing	1,500	1,500	1,500
<b>Support Services Expenditure</b>	<b>92,030</b>	<b>92,030</b>	<b>90,570</b>
Corporate Services	56,220	56,220	54,700
Community Services	22,030	22,030	23,200
Operational Services	13,200	13,200	12,090
Other Support Services	580	580	580
<b>Gross Expenditure</b>	<b>461,230</b>	<b>461,230</b>	<b>466,230</b>
<b>Customer &amp; client receipts</b>	<b>(517,420)</b>	<b>(517,420)</b>	<b>(517,420)</b>
Sales of product or materials	(10,000)	(10,000)	(10,000)
Fees and charges for services	(507,420)	(507,420)	(507,420)
<b>Gross Income</b>	<b>(517,420)</b>	<b>(517,420)</b>	<b>(517,420)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>(56,190)</b>	<b>(56,190)</b>	<b>(51,190)</b>

**Service** Regeneration  
**Cabinet Portfolio** Strategic Environment  
**Directorate** Environment

**RO/RA Reference Details:**  
RO5C Planning & Development  
RO5340 Environmental initiatives

## Regeneration

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Employee Expenses</b>	<b>56,660</b>	<b>37,890</b>	<b>158,930</b>
Direct employee expenses	56,660	37,890	158,930
<b>Premises Related Expenses</b>	<b>340</b>	<b>340</b>	<b>340</b>
Energy costs	340	340	340
<b>Transport Related Expenses</b>	<b>290</b>	<b>290</b>	<b>290</b>
Public transport	170	170	170
Car allowances	120	120	120
<b>Supplies &amp; Services</b>	<b>13,070</b>	<b>13,070</b>	<b>13,070</b>
Equipment furniture & materials	70	70	70
Clothes, uniform & laundry	40	40	40
Printing stationery general	360	360	360
Services	11,200	11,200	11,200
Miscellaneous expenses	1,400	1,400	1,400
<b>Support Services Expenditure</b>	<b>47,930</b>	<b>32,120</b>	<b>55,160</b>
Chief Executive	2,090	2,090	4,920
Corporate Services	21,040	21,040	37,080
Community Services	17,350	1,540	1,610
Operational Services	0	0	3,540
Administrative Buildings	5,540	5,540	6,100
Other Support Services	1,910	1,910	1,910
<b>Gross Expenditure</b>	<b>118,290</b>	<b>83,710</b>	<b>227,790</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>118,290</b>	<b>83,710</b>	<b>227,790</b>

**Service** Statutory Contribution to HRA  
**Cabinet Portfolio** Housing Services  
**Directorate** Environment

**RO/RA Reference Details:**  
 RS718 Contrib to HRA Community  
 RS718 Contribution to the HRA re item

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Statutory Contribution to HRA</b>			
<b>Supplies &amp; Services</b>	<b>10,620</b>	<b>10,620</b>	<b>10,620</b>
Grants and Subscriptions	10,620	10,620	10,620
<b>Gross Expenditure</b>	<u><u>10,620</u></u>	<u><u>10,620</u></u>	<u><u>10,620</u></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><u>10,620</u></u>	<u><u>10,620</u></u>	<u><u>10,620</u></u>

**Service** Street Cleansing  
**Cabinet Portfolio** Operational Services  
**Directorate** Environment

**RO/RA Reference Details:**  
RO5B Environmental & Regulatory  
RO5270 Street cleansing not charged to Housing

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Street Cleansing</b>			
<b>Employee Expenses</b>	<b>1,063,730</b>	<b>1,084,380</b>	<b>1,161,850</b>
Direct employee expenses	1,063,730	1,084,380	1,161,850
<b>Transport Related Expenses</b>	<b>168,630</b>	<b>168,630</b>	<b>187,250</b>
Transport recharges	168,630	168,630	187,250
<b>Supplies &amp; Services</b>	<b>71,980</b>	<b>71,980</b>	<b>81,980</b>
Equipment furniture & materials	44,370	44,370	44,370
Clothes, uniform & laundry	850	850	850
Services	21,500	21,500	31,500
Communications & computing	2,760	2,760	2,760
Miscellaneous expenses	2,500	2,500	2,500
<b>Support Services Expenditure</b>	<b>181,980</b>	<b>181,980</b>	<b>191,750</b>
Corporate Services	19,570	19,570	28,950
Community Services	20,330	20,330	21,430
Operational Services	135,820	135,820	135,110
Other Support Services	6,260	6,260	6,260
<b>Gross Expenditure</b>	<b>1,486,320</b>	<b>1,506,970</b>	<b>1,622,830</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>1,486,320</b>	<b>1,506,970</b>	<b>1,622,830</b>

## Corporate Services: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Audit Fee and Bank Charges</b>			
Gross Expenditure	138,150	138,150	138,150
Gross Income	(28,950)	(28,950)	(28,950)
<b>Net Expenditure</b>	<b><u>109,200</u></b>	<b><u>109,200</u></b>	<b><u>109,200</u></b>
<b>Audit and Counter Fraud</b>			
Gross Expenditure	296,500	296,500	287,520
<b>Net Expenditure</b>	<b><u>296,500</u></b>	<b><u>296,500</u></b>	<b><u>287,520</u></b>
<b>Central Support Services</b>			
Gross Expenditure	166,140	209,990	176,040
Gross Income	(166,130)	(177,480)	(174,540)
<b>Net Expenditure</b>	<b><u>10</u></b>	<b><u>32,510</u></b>	<b><u>1,500</u></b>
<b>Corporate Management Expenses</b>			
Gross Expenditure	1,691,770	1,940,210	1,685,090
Gross Income	(809,280)	(1,493,730)	(450,000)
<b>Net Expenditure</b>	<b><u>882,490</u></b>	<b><u>446,480</u></b>	<b><u>1,235,090</u></b>
<b>Council Tax Collection</b>			
Gross Expenditure	962,380	969,330	961,810
Gross Income	(509,730)	(516,680)	(509,730)
<b>Net Expenditure</b>	<b><u>452,650</u></b>	<b><u>452,650</u></b>	<b><u>452,080</u></b>
<b>Director Corporate Services</b>			
Gross Expenditure	160,360	198,270	179,780
Gross Income	0	(37,910)	0
<b>Net Expenditure</b>	<b><u>160,360</u></b>	<b><u>160,360</u></b>	<b><u>179,780</u></b>



## Corporate Services: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Financial Services</b>			
Gross Expenditure	1,230,060	1,539,990	1,209,300
Gross Income	(41,000)	(118,710)	(118,710)
<b>Net Expenditure</b>	<b><u>1,189,060</u></b>	<b><u>1,421,280</u></b>	<b><u>1,090,590</u></b>
<b>Housing Benefit Administration</b>			
Gross Expenditure	24,149,320	24,149,320	21,875,300
Gross Income	(23,322,540)	(23,322,540)	(21,009,050)
<b>Net Expenditure</b>	<b><u>826,780</u></b>	<b><u>826,780</u></b>	<b><u>866,250</u></b>
<b>IT Services</b>			
Gross Expenditure	1,579,840	1,908,320	2,033,300
Gross Income	(20,000)	(35,670)	(51,030)
<b>Net Expenditure</b>	<b><u>1,559,840</u></b>	<b><u>1,872,650</u></b>	<b><u>1,982,270</u></b>
<b>Miscellaneous Financial and General</b>			
Gross Expenditure	42,130	42,130	42,130
Capital Financing Costs	264,590	74,690	400,480
<b>Net Expenditure</b>	<b><u>306,720</u></b>	<b><u>116,820</u></b>	<b><u>442,610</u></b>
<b>NNDR Collection</b>			
Gross Expenditure	240,360	240,360	242,700
Gross Income	(110,330)	(110,330)	(110,330)
<b>Net Expenditure</b>	<b><u>130,030</u></b>	<b><u>130,030</u></b>	<b><u>132,370</u></b>
<b>Parish Council Precepts</b>			
Gross Expenditure	403,160	403,160	471,860
<b>Net Expenditure</b>	<b><u>403,160</u></b>	<b><u>403,160</u></b>	<b><u>471,860</u></b>

## Corporate Services: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Procurement</b>			
Gross Expenditure	28,820	28,820	28,460
<b>Net Expenditure</b>	<b><u>28,820</u></b>	<b><u>28,820</u></b>	<b><u>28,460</u></b>
<b>Revenues and Benefits</b>			
Gross Expenditure	1,973,540	1,819,680	2,090,110
Gross Income	(50,330)	(50,330)	(39,150)
<b>Net Expenditure</b>	<b><u>1,923,210</u></b>	<b><u>1,769,350</u></b>	<b><u>2,050,960</u></b>

**Service** Audit Fee and Bank Charges  
**Cabinet Portfolio** Leader  
**Directorate** Corporate Services

**RO/RA Reference Details:**  
 RO6A Central Services  
 RO6410 Corporate & democratic core

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Audit Fee and Bank Charges</b>			
<b>Supplies &amp; Services</b>	<b>138,150</b>	<b>138,150</b>	<b>138,150</b>
Expenses	138,150	138,150	138,150
<b>Gross Expenditure</b>	<b>138,150</b>	<b>138,150</b>	<b>138,150</b>
<b>Other recharges</b>	<b>(28,950)</b>	<b>(28,950)</b>	<b>(28,950)</b>
Other Recharge Income	(28,950)	(28,950)	(28,950)
<b>Gross Income</b>	<b>(28,950)</b>	<b>(28,950)</b>	<b>(28,950)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>109,200</b>	<b>109,200</b>	<b>109,200</b>

**Service** Audit and Counter Fraud  
**Cabinet Portfolio** Performance and Administration  
**Directorate** Corporate Services

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Audit and Counter Fraud</b>			
<b>Supplies &amp; Services</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
Grants and Subscriptions	1,000	1,000	1,000
<b>Third Party Payments</b>	<b>215,980</b>	<b>215,980</b>	<b>214,670</b>
Other local authorities	215,980	215,980	214,670
<b>Support Services Expenditure</b>	<b>79,520</b>	<b>79,520</b>	<b>71,850</b>
Corporate Services	62,240	62,240	53,270
Administrative Buildings	12,820	12,820	14,120
Other Support Services	4,460	4,460	4,460
<b>Gross Expenditure</b>	<b>296,500</b>	<b>296,500</b>	<b>287,520</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>296,500</b>	<b>296,500</b>	<b>287,520</b>

**Service** Central Support Services  
**Cabinet Portfolio** Leader  
**Directorate** Corporate Services

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

**Central Support Services**

**Supplies & Services**

Equipment furniture & materials  
Communications & computing

**Support Services Expenditure**

Corporate Services

**Gross Expenditure**

**Other recharges**

Other Recharge Income

**Gross Income**

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Supplies &amp; Services</b>	<b>164,970</b>	<b>208,820</b>	<b>174,750</b>
Equipment furniture & materials	22,650	66,500	5,300
Communications & computing	142,320	142,320	169,450
<b>Support Services Expenditure</b>	<b>1,170</b>	<b>1,170</b>	<b>1,290</b>
Corporate Services	1,170	1,170	1,290
<b>Gross Expenditure</b>	<b>166,140</b>	<b>209,990</b>	<b>176,040</b>
<b>Other recharges</b>	<b>(166,130)</b>	<b>(177,480)</b>	<b>(174,540)</b>
Other Recharge Income	(166,130)	(177,480)	(174,540)
<b>Gross Income</b>	<b>(166,130)</b>	<b>(177,480)</b>	<b>(174,540)</b>
<b>Net Cost of Service</b> (Excluding Recharge Service Income & Accountancy Adjustments)	<b>10</b>	<b>32,510</b>	<b>1,500</b>

**Service** Corporate Management Expenses  
**Cabinet Portfolio** Leader  
**Directorate** Corporate Services

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Corporate Management Expenses</b>			
<b>Employee Expenses</b>	<b>133,060</b>	<b>56,230</b>	<b>48,620</b>
Direct employee expenses	133,060	56,230	48,620
<b>Premises Related Expenses</b>	<b>0</b>	<b>1,500</b>	<b>0</b>
Cleaning & domestic supplies	0	500	0
Grounds maintenance costs	0	1,000	0
<b>Transport Related Expenses</b>	<b>430</b>	<b>430</b>	<b>430</b>
Public transport	430	430	430
<b>Supplies &amp; Services</b>	<b>852,910</b>	<b>1,212,160</b>	<b>942,550</b>
Equipment furniture & materials	103,110	121,420	0
Catering	0	750	0
Clothes, uniform & laundry	0	200	0
Printing stationery general	270	3,420	0
Services	144,560	715,920	514,280
Communications & computing	173,310	85,810	6,180
Expenses	112,730	95,940	150,890
Grants and Subscriptions	18,700	18,700	18,700
Contribution to reserves	83,590	37,500	0
Miscellaneous expenses	216,640	132,500	252,500
<b>Support Services Expenditure</b>	<b>705,370</b>	<b>669,890</b>	<b>693,490</b>
Chief Executive	9,490	9,490	13,730
Corporate Services	346,760	346,760	369,730
Community Services	314,370	278,890	231,020
Operational Services	34,750	34,750	79,010
<b>Gross Expenditure</b>	<b>1,691,770</b>	<b>1,940,210</b>	<b>1,685,090</b>
<b>Government grants</b>	<b>(859,280)</b>	<b>(859,280)</b>	<b>0</b>
Government grants	(859,280)	(859,280)	0
<b>Other grants, re-imbursments or contributions</b>	<b>0</b>	<b>(308,180)</b>	<b>0</b>
Other grants or contributions	0	(308,180)	0
<b>Customer &amp; client receipts</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
Debt Impairment Provision	50,000	50,000	50,000

**Service** Corporate Management Expenses  
**Cabinet Portfolio** Leader  
**Directorate** Corporate Services

**RO/RA Reference Details:**  
 RO6A Central Services  
 RO6489 Management & support services

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Other recharges</b>	<b>0</b>	<b>(376,270)</b>	<b>(500,000)</b>
Other Recharge Income	0	(376,270)	(500,000)
<b>Gross Income</b>	<u><u>(809,280)</u></u>	<u><u>(1,493,730)</u></u>	<u><u>(450,000)</u></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><u>882,490</u></u>	<u><u>446,480</u></u>	<u><u>1,235,090</u></u>

**Service** Council Tax Collection  
**Cabinet Portfolio** Performance and Administration  
**Directorate** Corporate Services

**RO/RA Reference Details:**  
RO6A Central Services  
RO6420 Local tax collection

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Council Tax Collection</b>			
<b>Transport Related Expenses</b>	<b>530</b>	<b>530</b>	<b>530</b>
Public transport	530	530	530
<b>Supplies &amp; Services</b>	<b>18,270</b>	<b>25,220</b>	<b>18,270</b>
Equipment furniture & materials	800	800	800
Printing stationery general	400	400	400
Services	11,570	18,520	11,570
Communications & computing	4,500	4,500	4,500
Expenses	1,000	1,000	1,000
<b>Support Services Expenditure</b>	<b>943,580</b>	<b>943,580</b>	<b>943,010</b>
Corporate Services	907,340	907,340	906,770
Other Support Services	36,240	36,240	36,240
<b>Gross Expenditure</b>	<b>962,380</b>	<b>969,330</b>	<b>961,810</b>
<b>Government grants</b>	<b>(117,700)</b>	<b>(117,700)</b>	<b>(117,700)</b>
Government grants	(117,700)	(117,700)	(117,700)
<b>Other grants, re-imbursements or contributions</b>	<b>(451,030)</b>	<b>(451,030)</b>	<b>(451,030)</b>
Other grants or contributions	(451,030)	(451,030)	(451,030)
<b>Customer &amp; client receipts</b>	<b>59,000</b>	<b>59,000</b>	<b>59,000</b>
Fees and charges for services	(1,000)	(1,000)	(1,000)
Debt Impairment Provision	60,000	60,000	60,000
<b>Other recharges</b>	<b>0</b>	<b>(6,950)</b>	<b>0</b>
Other Recharge Income	0	(6,950)	0
<b>Gross Income</b>	<b>(509,730)</b>	<b>(516,680)</b>	<b>(509,730)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>452,650</b>	<b>452,650</b>	<b>452,080</b>



**Service** Director Corporate Services  
**Cabinet Portfolio** Leader  
**Directorate** Corporate Services

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

**Director Corporate Services**

**Employee Expenses**

Direct employee expenses

**Transport Related Expenses**

Public transport

**Supplies & Services**

Services

Expenses

Grants and Subscriptions

**Support Services Expenditure**

Chief Executive

Corporate Services

Administrative Buildings

Other Support Services

**Gross Expenditure**

**Government grants**

Government grants

**Gross Income**

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

**2021/22**  
**Original**  
**Estimate**

**2021/22**  
**Projected**  
**Outturn**

**2022/23**  
**Original**  
**Estimate**

**146,220**

146,220

**200**

200

**1,050**

50

1,000

0

**12,890**

370

6,830

4,360

1,330

**160,360**

**0**

0

**0**

**160,360**

**146,220**

146,220

**200**

200

**38,960**

50

1,000

37,910

**12,890**

370

6,830

4,360

1,330

**198,270**

**(37,910)**

(37,910)

**(37,910)**

**160,360**

**158,000**

158,000

**200**

200

**1,050**

50

1,000

0

**20,530**

5,650

8,750

4,800

1,330

**179,780**

**0**

0

**0**

**179,780**

**Service** Financial Services  
**Cabinet Portfolio** Leader  
**Directorate** Corporate Services

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

## Financial Services

### Employee Expenses

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Direct employee expenses	1,026,480	986,410	1,069,520
Indirect employee expenses	(342,970)	7,030	(442,970)

### Transport Related Expenses

Public transport	2,000	2,000	2,000
Car allowances	300	300	300

### Supplies & Services

Equipment furniture & materials	400	400	400
Printing stationery general	3,610	3,610	3,610
Services	277,200	277,200	277,200
Communications & computing	18,410	18,410	12,410
Expenses	950	950	950
Grants and Subscriptions	3,500	3,500	3,500

### Support Services Expenditure

Chief Executive	7,040	7,040	10,350
Corporate Services	166,790	166,790	200,660
Community Services	5,550	5,550	5,790
Administrative Buildings	47,040	47,040	51,810
Other Support Services	13,760	13,760	13,770

### **Gross Expenditure**

**1,230,060**

**1,539,990**

**1,209,300**

### Customer & client receipts

**(41,000)**

**(45,710)**

**(45,710)**

Sales of product or materials	0	(4,710)	(4,710)
Fees and charges for services	(41,000)	(41,000)	(41,000)

### Other recharges

**0**

**(73,000)**

**(73,000)**

Other Recharge Income	0	(73,000)	(73,000)
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### **Gross Income**

**(41,000)**

**(118,710)**

**(118,710)**

### **Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)**

**1,189,060**

**1,421,280**

**1,090,590**

**Service** Housing Benefit Administration  
**Cabinet Portfolio** Performance and Administration  
**Directorate** Corporate Services

**RO/RA Reference Details:**  
RO4 Housing Services (GFRA only)  
RO451 Housing benefits

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Housing Benefit Administration</b>			
<b>Employee Expenses</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
Indirect employee expenses	1,000	1,000	1,000
<b>Supplies &amp; Services</b>	<b>268,170</b>	<b>268,170</b>	<b>268,170</b>
Equipment furniture & materials	50	50	50
Printing stationery general	550	550	550
Services	6,530	6,530	6,530
Communications & computing	350	350	350
Grants and Subscriptions	150	150	150
Miscellaneous expenses	260,540	260,540	260,540
<b>Transfer Payments</b>	<b>22,754,060</b>	<b>22,754,060</b>	<b>20,494,060</b>
Housing Benefits	22,754,060	22,754,060	20,494,060
<b>Support Services Expenditure</b>	<b>1,126,090</b>	<b>1,126,090</b>	<b>1,112,070</b>
Corporate Services	1,083,890	1,083,890	1,069,870
Other Support Services	42,200	42,200	42,200
<b>Gross Expenditure</b>	<b>24,149,320</b>	<b>24,149,320</b>	<b>21,875,300</b>
<b>Government grants</b>	<b>(22,918,850)</b>	<b>(22,918,850)</b>	<b>(20,695,400)</b>
Government grants	(22,918,850)	(22,918,850)	(20,695,400)
<b>Customer &amp; client receipts</b>	<b>(403,690)</b>	<b>(403,690)</b>	<b>(313,650)</b>
Sales of product or materials	(21,000)	(21,000)	(21,000)
Fees and charges for services	(517,690)	(517,690)	(414,150)
Debt Impairment Provision	135,000	135,000	121,500
<b>Gross Income</b>	<b>(23,322,540)</b>	<b>(23,322,540)</b>	<b>(21,009,050)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>826,780</b>	<b>826,780</b>	<b>866,250</b>

**Service** IT Services  
**Cabinet Portfolio** Leader  
**Directorate** Corporate Services

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

**IT Services**

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Employee Expenses</b>	<b>728,820</b>	<b>1,029,950</b>	<b>1,077,370</b>
Direct employee expenses	722,620	1,023,750	1,071,170
Indirect employee expenses	6,200	6,200	6,200
<b>Transport Related Expenses</b>	<b>6,380</b>	<b>6,380</b>	<b>6,380</b>
Contract leases	5,280	5,280	5,280
Public transport	600	600	600
Car allowances	500	500	500
<b>Supplies &amp; Services</b>	<b>716,500</b>	<b>716,500</b>	<b>756,500</b>
Equipment furniture & materials	1,900	1,900	1,900
Services	18,770	18,770	18,770
Communications & computing	695,480	695,480	735,480
Expenses	350	350	350
<b>Support Services Expenditure</b>	<b>128,140</b>	<b>155,490</b>	<b>193,050</b>
Chief Executive	5,940	5,940	9,940
Corporate Services	75,680	92,420	121,300
Community Services	3,040	3,040	3,180
Administrative Buildings	36,320	44,870	49,410
Other Support Services	7,160	9,220	9,220
<b>Gross Expenditure</b>	<b>1,579,840</b>	<b>1,908,320</b>	<b>2,033,300</b>
<b>Other grants, re-imbursements or contributions</b>	<b>0</b>	<b>(10,000)</b>	<b>(10,000)</b>
Other grants or contributions	0	(10,000)	(10,000)
<b>Customer &amp; client receipts</b>	<b>(20,000)</b>	<b>(25,670)</b>	<b>(25,670)</b>
Sales of product or materials	0	(5,670)	(5,670)
Fees and charges for services	(20,000)	(20,000)	(20,000)
<b>Other recharges</b>	<b>0</b>	<b>0</b>	<b>(15,360)</b>
Other Recharge Income	0	0	(15,360)
<b>Gross Income</b>	<b>(20,000)</b>	<b>(35,670)</b>	<b>(51,030)</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>1,559,840</b>	<b>1,872,650</b>	<b>1,982,270</b>

**Service** Miscellaneous Financial and General  
**Cabinet Portfolio** Leader  
**Directorate** Corporate Services

**RO/RA Reference Details:**  
 RO6A Central Services  
 RO6481 Non-distributed costs

**Miscellaneous Financial and General**

**Third Party Payments**

Other establishment payments

**Gross Expenditure**

**Gross Income**

**Capital financing cost**

Interest payments

**Capital Financing Costs**

**Net Cost of Service  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)**

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	42,130	42,130	42,130
Other establishment payments	42,130	42,130	42,130
<b>Gross Expenditure</b>	<u>42,130</u>	<u>42,130</u>	<u>42,130</u>
<b>Gross Income</b>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Capital financing cost</b>	264,590	74,690	400,480
Interest payments	264,590	74,690	400,480
<b>Capital Financing Costs</b>	<u>264,590</u>	<u>74,690</u>	<u>400,480</u>
<b>Net Cost of Service    (Excluding Recharge Service    Income &amp; Accountancy    Adjustments)</b>	<u>306,720</u>	<u>116,820</u>	<u>442,610</u>

**Service** NNDR Collection  
**Cabinet Portfolio** Performance and Administration  
**Directorate** Corporate Services

**RO/RA Reference Details:**  
RO6A Central Services  
RO6420 Local tax collection

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>NNDR Collection</b>			
<b>Supplies &amp; Services</b>	<b>6,800</b>	<b>6,800</b>	<b>6,800</b>
Services	6,800	6,800	6,800
<b>Support Services Expenditure</b>	<b>233,560</b>	<b>233,560</b>	<b>235,900</b>
Corporate Services	231,960	231,960	234,300
Other Support Services	1,600	1,600	1,600
<b>Gross Expenditure</b>	<u><u>240,360</u></u>	<u><u>240,360</u></u>	<u><u>242,700</u></u>
<b>Government grants</b>	<b>(96,530)</b>	<b>(96,530)</b>	<b>(96,530)</b>
Government grants	(96,530)	(96,530)	(96,530)
<b>Other grants, re-imbursements or contributions</b>	<b>(15,000)</b>	<b>(15,000)</b>	<b>(15,000)</b>
Other grants or contributions	(15,000)	(15,000)	(15,000)
<b>Customer &amp; client receipts</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>
Debt Impairment Provision	1,200	1,200	1,200
<b>Gross Income</b>	<u><u>(110,330)</u></u>	<u><u>(110,330)</u></u>	<u><u>(110,330)</u></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><u>130,030</u></u>	<u><u>130,030</u></u>	<u><u>132,370</u></u>

**Service** Parish Council Precepts  
**Cabinet Portfolio** Leader  
**Directorate** Corporate Services

**RO/RA Reference Details:**  
 RS720 Precepts & Levies  
 RS721 Parish Precepts

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Parish Council Precepts</b>			
<b>Supplies &amp; Services</b>	<b>403,160</b>	<b>403,160</b>	<b>471,860</b>
Services	403,160	403,160	471,860
<b>Gross Expenditure</b>	<u><b>403,160</b></u>	<u><b>403,160</b></u>	<u><b>471,860</b></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><b>403,160</b></u>	<u><b>403,160</b></u>	<u><b>471,860</b></u>

**Service** Procurement  
**Cabinet Portfolio** Leader  
**Directorate** Corporate Services

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

**Procurement**

**Supplies & Services**

Services 10,000  
Grants and Subscriptions 2,000

**Support Services Expenditure**

Chief Executive 480  
Corporate Services 16,340

**Gross Expenditure**

**Net Cost of Service**  
(Excluding Recharge Service  
Income & Accountancy  
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Supplies &amp; Services</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>
Services	10,000	10,000	10,000
Grants and Subscriptions	2,000	2,000	2,000
<b>Support Services Expenditure</b>	<b>16,820</b>	<b>16,820</b>	<b>16,460</b>
Chief Executive	480	480	400
Corporate Services	16,340	16,340	16,060
<b>Gross Expenditure</b>	<b>28,820</b>	<b>28,820</b>	<b>28,460</b>
<b>Net Cost of Service</b> (Excluding Recharge Service Income & Accountancy Adjustments)	<b>28,820</b>	<b>28,820</b>	<b>28,460</b>



**Service** Revenues and Benefits  
**Cabinet Portfolio** Performance and Administration  
**Directorate** Corporate Services

**RO/RA Reference Details:**  
RO6A Central Services  
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Revenues and Benefits</b>			
<b>Employee Expenses</b>	<b>1,001,950</b>	<b>848,090</b>	<b>1,101,770</b>
Direct employee expenses	1,001,950	848,090	1,101,770
<b>Transport Related Expenses</b>	<b>5,620</b>	<b>5,620</b>	<b>5,620</b>
Contract leases	4,680	4,680	4,680
Public transport	240	240	240
Car allowances	700	700	700
<b>Supplies &amp; Services</b>	<b>5,300</b>	<b>5,300</b>	<b>5,300</b>
Equipment furniture & materials	3,000	3,000	3,000
Services	500	500	500
Communications & computing	1,000	1,000	1,000
Expenses	800	800	800
<b>Third Party Payments</b>	<b>71,270</b>	<b>71,270</b>	<b>73,590</b>
Other local authorities	71,270	71,270	73,590
<b>Support Services Expenditure</b>	<b>889,400</b>	<b>889,400</b>	<b>903,830</b>
Chief Executive	23,680	23,680	25,320
Corporate Services	781,540	781,540	797,420
Community Services	9,710	9,710	10,130
Administrative Buildings	60,950	60,950	57,440
Other Support Services	13,520	13,520	13,520
<b>Gross Expenditure</b>	<b>1,973,540</b>	<b>1,819,680</b>	<b>2,090,110</b>
<b>Government grants</b>	<b>(50,330)</b>	<b>(50,330)</b>	<b>(39,150)</b>
Government grants	(50,330)	(50,330)	(39,150)
<b>Gross Income</b>	<b>(50,330)</b>	<b>(50,330)</b>	<b>(39,150)</b>
<b>Capital Financing Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<b>1,923,210</b>	<b>1,769,350</b>	<b>2,050,960</b>

## Non Directorate Specific

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Non Directorate Specific</b>			
Gross Expenditure	888,960	848,960	828,380
<b>Net Expenditure</b>	<u><b>888,960</b></u>	<u><b>848,960</b></u>	<u><b>828,380</b></u>

**Service** Non Directorate Specific  
**Cabinet Portfolio** Below the Line Items  
**Directorate** Non Directorate Specific

**RO/RA Reference Details:**  
 RO6A Central Services  
 RO6481 Non-distributed costs

**Non Directorate Specific**

**Employee Expenses**

Direct employee expenses

**Gross Expenditure**

**Net Cost of Service**  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	<b>888,960</b>	<b>848,960</b>	<b>828,380</b>
	888,960	848,960	828,380
	<u><b>888,960</b></u>	<u><b>848,960</b></u>	<u><b>828,380</b></u>
	<u><b>888,960</b></u>	<u><b>848,960</b></u>	<u><b>828,380</b></u>

## Interest and Investment Income

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Interest and Investment Income</b>			
Gross Income	(812,000)	(812,000)	(854,240)
Capital Financing Costs	40,000	40,000	40,000
<b>Net Expenditure</b>	<u><b>(772,000)</b></u>	<u><b>(772,000)</b></u>	<u><b>(814,240)</b></u>

**Service** Interest and Investment Income  
**Cabinet Portfolio** Below the Line Items  
**Directorate** Interest and Investment Income

**RO/RA Reference Details:**  
 RO786 Interest and Investment Income  
 RO886 Interest and Investment Income

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Interest and Investment Income</b>			
<b>Gross Expenditure</b>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Interest &amp; investment income</b>	<b>(812,000)</b>	<b>(812,000)</b>	<b>(854,240)</b>
Interest	(812,000)	(812,000)	(854,240)
<b>Gross Income</b>	<u><b>(812,000)</b></u>	<u><b>(812,000)</b></u>	<u><b>(854,240)</b></u>
<b>Capital financing cost</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>
Interest payments	40,000	40,000	40,000
<b>Capital Financing Costs</b>	<u><b>40,000</b></u>	<u><b>40,000</b></u>	<u><b>40,000</b></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><b>(772,000)</b></u>	<u><b>(772,000)</b></u>	<u><b>(814,240)</b></u>

# Government Grant Funding

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Government Grant Funding</b>			
Gross Income	(1,308,260)	(2,827,730)	(2,152,290)
<b>Net Expenditure</b>	<u><b>(1,308,260)</b></u>	<u><b>(2,827,730)</b></u>	<u><b>(2,152,290)</b></u>

**Service** Government Grant Funding  
**Cabinet Portfolio** Below the Line Items  
**Directorate** Government Grant Funding

**RO/RA Reference Details:**  
 RO6A Central Services  
 RO6489 Management & support services

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Government Grant Funding</b>			
<b>Government grants</b>	<b>(1,308,260)</b>	<b>(2,827,730)</b>	<b>(2,152,290)</b>
Government grants	(1,308,260)	(2,827,730)	(2,152,290)
<b>Gross Income</b>	<u><u>(1,308,260)</u></u>	<u><u>(2,827,730)</u></u>	<u><u>(2,152,290)</u></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><u>(1,308,260)</u></u>	<u><u>(2,827,730)</u></u>	<u><u>(2,152,290)</u></u>

## Lower Tier and Services Grants

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Lower Tier and Services Grants</b>			
Gross Income	(126,260)	(126,260)	(337,380)
<b>Net Expenditure</b>	<u>(126,260)</u>	<u>(126,260)</u>	<u>(337,380)</u>



**Service** Lower Tier and Services Grants  
**Cabinet Portfolio** Below the Line Items  
**Directorate** Lower Tier and Services Grants

**RO/RA Reference Details:**  
 RO6A Central Services  
 RO6489 Management & support services

**Lower Tier and Services Grants**

**Government grants**

Government grants

**Gross Income**

**Net Cost of Service**  
 (Excluding Recharge Service  
 Income & Accountancy  
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	(126,260)	(126,260)	(337,380)
	(126,260)	(126,260)	(337,380)
	<u>(126,260)</u>	<u>(126,260)</u>	<u>(337,380)</u>
	<u>(126,260)</u>	<u>(126,260)</u>	<u>(337,380)</u>

# Transfers To and From Reserves

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Transfers To and From Reserves</b>			
Gross Expenditure	1,869,940	3,422,410	1,617,720
Gross Income	(9,018,090)	(10,564,410)	(3,473,810)
<b>Net Expenditure</b>	<u><b>(7,148,150)</b></u>	<u><b>(7,142,000)</b></u>	<u><b>(1,856,090)</b></u>

**Service** Transfers To and From Reserves  
**Cabinet Portfolio** Below the Line Items  
**Directorate** Transfers To and From Reserves

**RO/RA Reference Details:**  
 18GAR Grants & appropriation to/from  
 RO815 Appropriations to(+)/ from(-)

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Transfers To and From Reserves</b>			
<b>Supplies &amp; Services</b>	<b>1,869,940</b>	<b>3,422,410</b>	<b>1,617,720</b>
Contribution to reserves	1,869,940	3,422,410	1,617,720
<b>Gross Expenditure</b>	<u><u>1,869,940</u></u>	<u><u>3,422,410</u></u>	<u><u>1,617,720</u></u>
<b>Other grants, re-imbursments or contributions</b>	<b>(9,018,090)</b>	<b>(10,564,410)</b>	<b>(3,473,810)</b>
Contributions from reserves	(9,018,090)	(10,564,410)	(3,473,810)
<b>Gross Income</b>	<u><u>(9,018,090)</u></u>	<u><u>(10,564,410)</u></u>	<u><u>(3,473,810)</u></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><u>(7,148,150)</u></u>	<u><u>(7,142,000)</u></u>	<u><u>(1,856,090)</u></u>

## Transfers To and From Balances

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Transfers To and From Balances</b>			
Gross Income	311,050	311,050	573,150
<b>Net Expenditure</b>	<u><b>311,050</b></u>	<u><b>311,050</b></u>	<u><b>573,150</b></u>

**Service** Transfers To and From Balances  
**Cabinet Portfolio** Below the Line Items  
**Directorate** Transfers To and From Balances

**RO/RA Reference Details:**  
 RSNON RS Non Allocation Items  
 RSNON3 Funding Transfers To and From Balances

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Transfers To and From Balances</b>			
<b>Appropriations To and From Balance</b>	<b>311,050</b>	<b>311,050</b>	<b>573,150</b>
Funding	311,050	311,050	573,150
<b>Gross Income</b>	<u><u>311,050</u></u>	<u><u>311,050</u></u>	<u><u>573,150</u></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><u>311,050</u></u>	<u><u>311,050</u></u>	<u><u>573,150</u></u>

## Transactions Below the Line

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Transactions Below the Line</b>			
Gross Expenditure	192,350	589,580	594,520
Capital Financing Costs	583,900	1,873,690	713,390
<b>Net Expenditure</b>	<u><b>776,250</b></u>	<u><b>2,463,270</b></u>	<u><b>1,307,910</b></u>

**Service** Transactions Below the Line  
**Cabinet Portfolio** Below the Line Items  
**Directorate** Transactions Below the Line

**RO/RA Reference Details:**  
 RSNON RS Non Allocation Items  
 CIESD CIES Distribution

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Transactions Below the Line</b>			
<b>Support Services Expenditure</b>	<b>192,350</b>	<b>589,580</b>	<b>594,520</b>
Other Support Services	192,350	589,580	594,520
	<u><b>192,350</b></u>	<u><b>589,580</b></u>	<u><b>594,520</b></u>
<b>Gross Expenditure</b>			
<b>Capital financing cost</b>	<b>583,900</b>	<b>1,873,690</b>	<b>713,390</b>
Debt charges	(1,141,080)	(1,164,560)	(694,620)
Revenue contributions to capital	1,724,980	3,038,250	1,408,010
	<u><b>583,900</b></u>	<u><b>1,873,690</b></u>	<u><b>713,390</b></u>
<b>Capital Financing Costs</b>			
	<u><b>776,250</b></u>	<u><b>2,463,270</b></u>	<u><b>1,307,910</b></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>			

# Business Rates Income

**Business Rates Income**

Gross Expenditure  
 Gross Income  
**Net Expenditure**

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	6,625,610	6,625,610	6,816,400
	(10,191,550)	(10,191,550)	(9,518,220)
	<b>(3,565,940)</b>	<b>(3,565,940)</b>	<b>(2,701,820)</b>



**Service** Business Rates Income  
**Cabinet Portfolio** Below the Line Items  
**Directorate** Business Rates Income

**RO/RA Reference Details:**  
 RSNON RS Non Allocation Items  
 RSNON1 Redistributed non-domestic rates

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Business Rates Income</b>			
<b>Third Party Payments</b>	<b>6,625,610</b>	<b>6,625,610</b>	<b>6,816,400</b>
Other local authorities	6,625,610	6,625,610	6,816,400
<b>Gross Expenditure</b>	<u><u>6,625,610</u></u>	<u><u>6,625,610</u></u>	<u><u>6,816,400</u></u>
<b>Income from NNDR</b>	<b>(10,191,550)</b>	<b>(10,191,550)</b>	<b>(9,518,220)</b>
Income from NNDR	(10,191,550)	(10,191,550)	(9,518,220)
<b>Gross Income</b>	<u><u>(10,191,550)</u></u>	<u><u>(10,191,550)</u></u>	<u><u>(9,518,220)</u></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><u>(3,565,940)</u></u>	<u><u>(3,565,940)</u></u>	<u><u>(2,701,820)</u></u>

# New Homes Bonus

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>New Homes Bonus</b>			
Gross Income	(311,050)	(311,050)	(573,150)
<b>Net Expenditure</b>	<u><b>(311,050)</b></u>	<u><b>(311,050)</b></u>	<u><b>(573,150)</b></u>

**Service** New Homes Bonus  
**Cabinet Portfolio** Below the Line Items  
**Directorate** New Homes Bonus

**RO/RA Reference Details:**  
 RO6A Central Services  
 RO6489 Management & support services

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>New Homes Bonus</b>			
<b>Gross Expenditure</b>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Government grants</b>	<b>(311,050)</b>	<b>(311,050)</b>	<b>(573,150)</b>
Government grants	(311,050)	(311,050)	(573,150)
<b>Gross Income</b>	<u>(311,050)</u>	<u>(311,050)</u>	<u>(573,150)</u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u>(311,050)</u>	<u>(311,050)</u>	<u>(573,150)</u>

# Council Tax Income

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Council Tax Income</b>			
Gross Income	(7,736,740)	(7,736,740)	(8,064,030)
<b>Net Expenditure</b>	<u><b>(7,736,740)</b></u>	<u><b>(7,736,740)</b></u>	<u><b>(8,064,030)</b></u>

**Service** Council Tax Income  
**Cabinet Portfolio** Below the Line Items  
**Directorate** Council Tax Income

**RO/RA Reference Details:**  
 RSNON RS Non Allocation Items  
 RSNON1 Redistributed non-domestic rates

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Council Tax Income</b>			
<b>Income from Council Tax</b>	<b>(7,333,580)</b>	<b>(7,333,580)</b>	<b>(7,592,170)</b>
Income from Council Tax	(7,333,580)	(7,333,580)	(7,592,170)
<b>Parish Precepts</b>	<b>(403,160)</b>	<b>(403,160)</b>	<b>(471,860)</b>
Parish Precepts	(403,160)	(403,160)	(471,860)
<b>Gross Income</b>	<u><u><b>(7,736,740)</b></u></u>	<u><u><b>(7,736,740)</b></u></u>	<u><u><b>(8,064,030)</b></u></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><u><b>(7,736,740)</b></u></u>	<u><u><b>(7,736,740)</b></u></u>	<u><u><b>(8,064,030)</b></u></u>

## Transfers To and From Collection Fund

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Transfers To and From Collection Fund</b>			
Gross Income	5,221,080	5,221,080	667,930
<b>Net Expenditure</b>	<u>5,221,080</u>	<u>5,221,080</u>	<u>667,930</u>
<b>Gross Total (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u>12,954,080</u>	<u>11,769,150</u>	<u>14,685,680</u>

<b>Service</b>	Transfers To and From Collection Fund	<b>RO/RA Reference Details:</b>	
<b>Cabinet Portfolio</b>	Below the Line Items	RSNON	RS Non Allocation Items
<b>Directorate</b>	Transfers To and From Collection Fund	RSNON1	Redistributed non-domestic rates

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Transfers To and From Collection Fund</b>			
<b>Government grants</b>	<b>5,221,080</b>	<b>5,221,080</b>	<b>667,930</b>
Government grants	5,221,080	5,221,080	667,930
<b>Gross Income</b>	<u><u>5,221,080</u></u>	<u><u>5,221,080</u></u>	<u><u>667,930</u></u>
<b>Net Cost of Service (Excluding Recharge Service Income &amp; Accountancy Adjustments)</b>	<u><u>5,221,080</u></u>	<u><u>5,221,080</u></u>	<u><u>667,930</u></u>

## Housing Revenue Account: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Supervision and Management</b>			
Gross Expenditure	6,668,390	7,245,410	8,085,320
Gross Recharge Service Income	(671,710)	(844,690)	(698,570)
<b>Net Expenditure</b>	<b><u>5,996,680</u></b>	<b><u>6,400,720</u></b>	<b><u>7,386,750</u></b>
<b>Repairs and Maintenance</b>			
Gross Expenditure	9,707,730	9,803,930	9,884,300
Gross Recharge Service Income	(1,895,710)	(1,895,710)	(2,051,770)
<b>Net Expenditure</b>	<b><u>7,812,020</u></b>	<b><u>7,908,220</u></b>	<b><u>7,832,530</u></b>
<b>Depreciation</b>			
Gross Expenditure	6,948,300	6,948,300	6,965,120
<b>Net Expenditure</b>	<b><u>6,948,300</u></b>	<b><u>6,948,300</u></b>	<b><u>6,965,120</u></b>
<b>Intensive Housing Management Expenditure</b>			
Gross Expenditure	589,080	589,080	434,890
<b>Net Expenditure</b>	<b><u>589,080</u></b>	<b><u>589,080</u></b>	<b><u>434,890</u></b>
<b>Capital Financing Costs</b>			
Capital Financing Costs	7,794,080	7,794,080	8,206,410
<b>Net Expenditure</b>	<b><u>7,794,080</u></b>	<b><u>7,794,080</u></b>	<b><u>8,206,410</u></b>
<b>Rents of Dwellings</b>			
Gross Income	(26,273,300)	(26,273,300)	(27,955,300)
<b>Net Expenditure</b>	<b><u>(26,273,300)</u></b>	<b><u>(26,273,300)</u></b>	<b><u>(27,955,300)</u></b>



## Housing Revenue Account: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Other Rental Income</b>			
Gross Income	(14,700)	(14,700)	(7,550)
<b>Net Expenditure</b>	<u><b>(14,700)</b></u>	<u><b>(14,700)</b></u>	<u><b>(7,550)</b></u>
<b>Service Charges</b>			
Gross Income	(1,782,900)	(1,782,900)	(1,911,500)
<b>Net Expenditure</b>	<u><b>(1,782,900)</b></u>	<u><b>(1,782,900)</b></u>	<u><b>(1,911,500)</b></u>
<b>Non Dwelling Income</b>			
Gross Income	(140,000)	(140,000)	(119,820)
<b>Net Expenditure</b>	<u><b>(140,000)</b></u>	<u><b>(140,000)</b></u>	<u><b>(119,820)</b></u>
<b>Intensive Housing Management Income</b>			
Gross Income	(418,200)	(418,200)	(331,410)
Gross Recharge Service Income	(103,480)	(103,480)	(103,480)
<b>Net Expenditure</b>	<u><b>(521,680)</b></u>	<u><b>(521,680)</b></u>	<u><b>(434,890)</b></u>
<b>Other Income</b>			
Gross Income	(110,620)	(110,620)	(72,620)
<b>Net Expenditure</b>	<u><b>(110,620)</b></u>	<u><b>(110,620)</b></u>	<u><b>(72,620)</b></u>
<b>Contributions to/(from) Reserves</b>			
Gross Income	(296,960)	(797,200)	(324,020)
<b>Net Expenditure</b>	<u><b>(296,960)</b></u>	<u><b>(797,200)</b></u>	<u><b>(324,020)</b></u>
<b>Gross Total</b>	<u><u><b>0</b></u></u>	<u><u><b>0</b></u></u>	<u><u><b>0</b></u></u>

<b>Fund</b>	Housing Revenue Account
<b>Service</b>	Supervision and Management
<b>BVACOP2</b>	Housing Revenue Account

## Supervision and Management

### Employee Expenses

**2,555,210**

**2,855,250**

**2,946,730**

Direct employee expenses 2,620,210  
Indirect employee expenses (65,000)

2,620,210  
(65,000)

2,920,250  
(65,000)

3,017,130  
(70,400)

### Premises Related Expenses

**699,910**

**708,810**

**785,990**

Repairs, alterations & buildings 258,610  
Energy costs 211,960  
Rates 72,000  
Water services 22,950  
Fixtures & fittings 11,060  
Cleaning & domestic supplies 98,330  
Grounds maintenance costs 25,000

258,610  
211,960  
72,000  
22,950  
11,060  
98,330  
25,000

265,160  
211,960  
72,000  
22,950  
13,410  
98,330  
25,000

282,690  
210,650  
112,220  
26,810  
11,390  
116,190  
26,040

### Transport Related Expenses

**128,750**

**128,820**

**127,160**

Transport recharges 110,100  
Contract leases 12,700  
Public transport 800  
Car allowances 5,150

110,100  
12,700  
800  
5,150

110,100  
12,700  
870  
5,150

108,510  
12,700  
800  
5,150

### Supplies & Services

**915,280**

**948,440**

**1,221,990**

Equipment furniture & materials 33,150  
Clothes, uniform & laundry 5,500  
Printing stationery general 5,300  
Services 581,070  
Communications & computing Expenses 211,990  
24,120  
Grants & subscriptions 8,600  
Miscellaneous expenses 45,550

33,150  
5,500  
5,300  
581,070  
211,990  
24,120  
8,600  
45,550

33,760  
5,500  
5,350  
611,070  
211,990  
24,120  
8,600  
48,050

61,970  
5,500  
5,300  
760,110  
261,590  
24,120  
16,350  
87,050

### Third Party Payments

**1,000**

**1,000**

**1,000**

Other establishment payments 1,000

1,000

1,000

1,000

### Transfer Payments

**15,000**

**15,000**

**10,000**

Other transfer payments 15,000

15,000

15,000

10,000

### Support Services Expenditure

**2,353,240**

**2,588,090**

**2,992,450**

Chief Executive 54,540  
Corporate Services 1,388,520  
Community Services 199,690  
Operational Services 535,180  
Administrative Buildings 95,300  
Other Support Services 80,010

54,540  
1,388,520  
199,690  
535,180  
95,300  
80,010

55,310  
1,310,520  
199,690  
845,610  
95,300  
81,660

65,440  
1,467,840  
460,170  
805,790  
103,820  
89,390

<b>Fund</b>	Housing Revenue Account
<b>Service</b>	Supervision and Management
<b>BVACOP2</b>	Housing Revenue Account

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Gross Expenditure</b>	<u>6,668,390</u>	<u>7,245,410</u>	<u>8,085,320</u>
<b>Gross Income</b>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Recharge service income</b>	<u>(671,710)</u>	<u>(844,690)</u>	<u>(698,570)</u>
Recharge Service Income	(671,710)	(844,690)	(698,570)
<b>Gross Recharge Service Income</b>	<u>(671,710)</u>	<u>(844,690)</u>	<u>(698,570)</u>
<b>Net Cost of Service</b>	<u>5,996,680</u>	<u>6,400,720</u>	<u>7,386,750</u>

<b>Fund</b>	Housing Revenue Account
<b>Service</b>	Repairs and Maintenance
<b>BVACOP2</b>	Housing Revenue Account

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Repairs and Maintenance</b>			
<b>Employee Expenses</b>	<b>3,629,870</b>	<b>3,629,870</b>	<b>3,684,100</b>
Direct employee expenses	3,617,870	3,617,870	3,672,100
Indirect employee expenses	12,000	12,000	12,000
<b>Premises Related Expenses</b>	<b>13,020</b>	<b>13,020</b>	<b>13,020</b>
Energy costs	8,020	8,020	8,020
Cleaning & domestic supplies	5,000	5,000	5,000
<b>Transport Related Expenses</b>	<b>403,090</b>	<b>403,090</b>	<b>392,450</b>
Transport recharges	402,790	402,790	392,150
Public transport	300	300	300
<b>Supplies &amp; Services</b>	<b>5,099,650</b>	<b>5,090,190</b>	<b>5,258,660</b>
Equipment furniture & materials	1,047,850	1,047,850	1,115,000
Printing stationery general	600	600	600
Services	3,966,310	3,956,850	3,995,560
Communications & computing	20,000	20,000	20,000
Expenses	3,500	3,500	3,500
Miscellaneous expenses	61,390	61,390	124,000
<b>Support Services Expenditure</b>	<b>562,100</b>	<b>667,760</b>	<b>536,070</b>
Corporate Services	130,450	130,450	147,700
Community Services	420,010	420,010	284,060
Operational Services	0	105,660	93,640
Other Support Services	11,640	11,640	10,670
<b>Gross Expenditure</b>	<u><u>9,707,730</u></u>	<u><u>9,803,930</u></u>	<u><u>9,884,300</u></u>
<b>Gross Income</b>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
<b>Recharge service income</b>	<b>(1,895,710)</b>	<b>(1,895,710)</b>	<b>(2,051,770)</b>
Recharge Service Income	(1,895,710)	(1,895,710)	(2,051,770)
<b>Gross Recharge Service Income</b>	<u><u>(1,895,710)</u></u>	<u><u>(1,895,710)</u></u>	<u><u>(2,051,770)</u></u>
<b>Net Cost of Service</b>	<u><u>7,812,020</u></u>	<u><u>7,908,220</u></u>	<u><u>7,832,530</u></u>

<b>Fund</b>	Housing Revenue Account
<b>Service</b>	Depreciation
<b>BVACOP2</b>	Housing Revenue Account

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Depreciation</b>			
<b>Depreciation &amp; Impairment</b>	<b>6,948,300</b>	<b>6,948,300</b>	<b>6,965,120</b>
Depreciation	6,948,300	6,948,300	6,948,300
Amortisation of intangible fixed assets	0	0	16,820
<b>Gross Expenditure</b>	<u><u>6,948,300</u></u>	<u><u>6,948,300</u></u>	<u><u>6,965,120</u></u>
<b>Net Cost of Service</b>	<u><u>6,948,300</u></u>	<u><u>6,948,300</u></u>	<u><u>6,965,120</u></u>

<b>Fund</b>	Housing Revenue Account
<b>Service</b>	Intensive Housing Management Expenditure
<b>BVACOP2</b>	Housing Revenue Account

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Intensive Housing Management Expenditure</b>			
<b>Support Services Expenditure</b>	589,080	589,080	434,890
Community Services	589,080	589,080	434,890
<b>Gross Expenditure</b>	<u>589,080</u>	<u>589,080</u>	<u>434,890</u>
<b>Net Cost of Service</b>	<u>589,080</u>	<u>589,080</u>	<u>434,890</u>

<b>Fund</b>	Housing Revenue Account
<b>Service</b>	Capital Financing Costs
<b>BVACOP2</b>	Housing Revenue Account

**Capital Financing Costs**

	<b>2021/22 Original Estimate</b>	<b>2021/22 Projected Outturn</b>	<b>2022/23 Original Estimate</b>
<b>Gross Expenditure</b>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Capital financing cost</b>	<b>7,794,080</b>	<b>7,794,080</b>	<b>8,206,410</b>
Interest payments	2,331,000	2,331,000	2,130,010
Debt charges	4,918,120	4,918,120	5,454,380
Revenue contributions to capital	496,960	496,960	574,020
Treasury management expenses	48,000	48,000	48,000
<b>Capital Financing Costs</b>	<u><b>7,794,080</b></u>	<u><b>7,794,080</b></u>	<u><b>8,206,410</b></u>
<b>Net Cost of Service</b>	<u><b>7,794,080</b></u>	<u><b>7,794,080</b></u>	<u><b>8,206,410</b></u>

<b>Fund</b>	Housing Revenue Account
<b>Service</b>	Rents of Dwellings
<b>BVACOP2</b>	Housing Revenue Account

**Rents of Dwellings**

**Customer & client receipts**

Rents tithes way leaves etc  
Debt Impairment Provision

**Gross Income**

**Net Cost of Service**

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	<b>(26,273,300)</b>	<b>(26,273,300)</b>	<b>(27,955,300)</b>
Rents tithes way leaves etc	(26,804,300)	(26,804,300)	(28,257,300)
Debt Impairment Provision	531,000	531,000	302,000
<b>Gross Income</b>	<b><u>(26,273,300)</u></b>	<b><u>(26,273,300)</u></b>	<b><u>(27,955,300)</u></b>
<b>Net Cost of Service</b>	<b><u>(26,273,300)</u></b>	<b><u>(26,273,300)</u></b>	<b><u>(27,955,300)</u></b>



<b>Fund</b>	Housing Revenue Account
<b>Service</b>	Other Rental Income
<b>BVACOP2</b>	Housing Revenue Account

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Other Rental Income</b>			
<b>Customer &amp; client receipts</b>	(14,700)	(14,700)	(7,550)
Sales of product or materials	(7,500)	(7,500)	(350)
Rents tithes way leaves etc	(7,200)	(7,200)	(7,200)
<b>Gross Income</b>	<u>(14,700)</u>	<u>(14,700)</u>	<u>(7,550)</u>
<b>Net Cost of Service</b>	<u>(14,700)</u>	<u>(14,700)</u>	<u>(7,550)</u>

<b>Fund</b>	Housing Revenue Account
<b>Service</b>	Service Charges
<b>BVACOP2</b>	Housing Revenue Account

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Service Charges</b>			
<b>Other grants, re-imburements or contributions</b>	(250,000)	(250,000)	(250,000)
Other grants or contributions	(250,000)	(250,000)	(250,000)
<b>Customer &amp; client receipts</b>	(1,532,900)	(1,532,900)	(1,661,500)
Rents tithes way leaves etc	(1,532,900)	(1,532,900)	(1,661,500)
<b>Gross Income</b>	<u>(1,782,900)</u>	<u>(1,782,900)</u>	<u>(1,911,500)</u>
<b>Net Cost of Service</b>	<u>(1,782,900)</u>	<u>(1,782,900)</u>	<u>(1,911,500)</u>

<b>Fund</b>	Housing Revenue Account
<b>Service</b>	Non Dwelling Income
<b>BVACOP2</b>	Housing Revenue Account

**Non Dwelling Income**

**Customer & client receipts**

Rents tithes way leaves etc

***Gross Income***

**Net Cost of Service**

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	(140,000)	(140,000)	(119,820)
	(140,000)	(140,000)	(119,820)
	<u>(140,000)</u>	<u>(140,000)</u>	<u>(119,820)</u>
	<u>(140,000)</u>	<u>(140,000)</u>	<u>(119,820)</u>

<b>Fund</b>	Housing Revenue Account
<b>Service</b>	Intensive Housing Management Income
<b>BVACOP2</b>	Housing Revenue Account

**Intensive Housing Management Income**

**Other grants, re-imbursements or contributions**

Other grants or contributions

**Gross Income**

**Recharge service income**

Recharge Service Income

**Gross Recharge Service Income**

**Net Cost of Service**

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	(418,200)	(418,200)	(331,410)
	(418,200)	(418,200)	(331,410)
	<u>(418,200)</u>	<u>(418,200)</u>	<u>(331,410)</u>
	(103,480)	(103,480)	(103,480)
	(103,480)	(103,480)	(103,480)
	<u>(103,480)</u>	<u>(103,480)</u>	<u>(103,480)</u>
	<u>(521,680)</u>	<u>(521,680)</u>	<u>(434,890)</u>

<b>Fund</b>	Housing Revenue Account
<b>Service</b>	Other Income
<b>BVACOP2</b>	Housing Revenue Account

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Other Income</b>			
<b>Other grants, re-imbursments or contributions</b>	<b>(58,000)</b>	<b>(58,000)</b>	<b>(20,000)</b>
Other grants or contributions	(58,000)	(58,000)	(20,000)
<b>Customer &amp; client receipts</b>	<b>(12,620)</b>	<b>(12,620)</b>	<b>(12,620)</b>
Sales of product or materials	(2,000)	(2,000)	(2,000)
Fees and charges for services	(10,620)	(10,620)	(10,620)
<b>Interest &amp; investment income</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>
Interest	(40,000)	(40,000)	(40,000)
<b>Gross Income</b>	<u><u>(110,620)</u></u>	<u><u>(110,620)</u></u>	<u><u>(72,620)</u></u>
<b>Net Cost of Service</b>	<u><u>(110,620)</u></u>	<u><u>(110,620)</u></u>	<u><u>(72,620)</u></u>

<b>Fund</b>	Housing Revenue Account
<b>Service</b>	Contributions to/(from) Reserves
<b>BVACOP2</b>	Housing Revenue Account

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
<b>Contributions to/(from) Reserves</b>			
<b>Other grants, re-imbursements or contributions</b>	(296,960)	(797,200)	(324,020)
Contributions from reserves	(296,960)	(797,200)	(324,020)
<b>Gross Income</b>	(296,960)	(797,200)	(324,020)
<b>Net Cost of Service</b>	(296,960)	(797,200)	(324,020)
<b>Gross Total</b>	0	0	0

## Direct Services Organisation: Service Subjective Analysis Summary

		2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
501	Employee Expenses	304,640	304,640	332,690
503	Transport Related Expenses	711,090	711,090	711,090
504	Supplies & Services	21,890	21,890	21,890
	<b>Gross Expenditure</b>	<b><u>1,037,620</u></b>	<b><u>1,037,620</u></b>	<b><u>1,065,670</u></b>
RECHD	DSO Recharge	(1,269,620)	(1,269,620)	(1,297,670)
	<b>Gross Recharge Service Income</b>	<b><u>(1,269,620)</u></b>	<b><u>(1,269,620)</u></b>	<b><u>(1,297,670)</u></b>
	<b>Net Expenditure</b>	<b><u>(232,000)</u></b>	<b><u>(232,000)</u></b>	<b><u>(232,000)</u></b>

## Total Capital Programme Summary

<b>TOTAL RESOURCES USED</b>	<b>2021/22 Original Budget (£)</b>	<b>2021/22 Projected Outturn (£)</b>	<b>2022/23 Original Budget (£)</b>	<b>2023/24 Original Budget (£)</b>	<b>2024/25 Original Budget (£)</b>	<b>2025/26 Original Budget (£)</b>
General Fund Capital Expenditure	52,360,790	22,813,950	72,479,120	51,960,030	1,817,150	1,184,800
HRA Capital Expenditure	20,019,290	19,000,010	24,058,970	23,513,030	19,042,650	11,188,150
Non HRA Capital Expenditure	832,800	2,089,400				
<b>TOTAL CAPITAL PROGRAMME</b>	<b>73,212,880</b>	<b>43,903,360</b>	<b>96,538,090</b>	<b>75,473,060</b>	<b>20,859,800</b>	<b>12,372,950</b>
<b>FINANCED BY:</b>						
Grants & Contributions	6,290,040	3,432,920	10,237,740	4,015,330	962,800	832,800
Major Repairs Reserve	7,812,160	6,771,390	7,060,410	6,728,410	6,728,410	6,728,410
Capital Receipts	3,450,130	4,021,650	5,756,270	7,469,900	5,761,750	2,619,950
Specific Reserves	1,569,670	2,355,130	1,192,750	1,778,710	704,350	202,000
Revenue Contributions	496,960	715,460	574,020	0	0	0
External Borrowing	46,492,820	22,208,690	68,555,850	55,480,710	6,702,490	1,989,790
Internal Borrowing	6,945,790	4,000,000	2,945,790	0	0	0
Revenue Grants Not Yet Applied	155,310	398,120	215,260	0	0	0
<b>TOTAL RESOURCES USED</b>	<b>73,212,880</b>	<b>43,903,360</b>	<b>96,538,090</b>	<b>75,473,060</b>	<b>20,859,800</b>	<b>12,372,950</b>



## Capital Programme Summary: General Fund

CAPITAL PROGRAMME SUMMARY	2021/22 Original Budget (£)	2021/22 Projected Outturn (£)	2022/23 Original Budget (£)	2023/24 Original Budget (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)
Communities	5,126,200	2,020,410	8,399,160	26,697,000	180,000	50,000
Corporate Services	46,648,030	19,256,750	62,628,890	22,641,520	256,000	0
Environment	586,560	1,516,750	618,270	1,788,710	548,350	302,000
Housing	0	20,040	832,800	832,800	832,800	832,800
	<b>52,360,790</b>	<b>22,813,950</b>	<b>72,479,120</b>	<b>51,960,030</b>	<b>1,817,150</b>	<b>1,184,800</b>

## Capital Programme: Communities

PROJECT	2021/22 Original Budget (£)	2021/22 Projected Outturn (£)	2022/23 Original Budget (£)	2023/24 Original Budget (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)
Essential Repairs to Buildings	615,000	786,050	435,000	100,000	50,000	50,000
Civic Building - Back up Generator	60,000	0	0	0	0	0
Cascades Replacement Flumes	0	3,730	0	0	0	0
Gatekeeper Replacement	0	50,000	0	0	0	0
Parking Machines	251,200	287,120	0	0	0	0
Heritage Assets	200,000	63,000	331,570	200,000	130,000	0
Parking Software	0	18,570	0	0	0	0
New Leisure Centre	4,000,000	285,270	7,632,590	26,397,000	0	0
Gym Equipment - Leisure Centres	0	47,800	0	0	0	0
Public Conv - Barrack Row Transport Inter	0	4,340	0	0	0	0
St Georges Creative Hub	0	474,530	0	0	0	0
	<b>5,126,200</b>	<b>2,020,410</b>	<b>8,399,160</b>	<b>26,697,000</b>	<b>180,000</b>	<b>50,000</b>

## Capital Programme: Corporate Services

PROJECT	2021/22 Original Budget (£)	2021/22 Projected Outturn (£)	2022/23 Original Budget (£)	2023/24 Original Budget (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)
Brookvale Office Accommodation	1,400,000	0	0	0	0	0
IT Air Conditioning Unit	0	40,000	0	0	0	0
Website Content Management System	65,000	65,000	0	0	0	0
Property & Land Acquisition Programme	6,945,790	4,000,000	2,945,790	0	0	0
Land Acq Dering Way	3,590,190	0	3,590,190	0	0	0
St Georges Centre	5,151,550	0	9,019,640	2,982,530	0	0
LATCO Development Costs	0	18,600	0	0	0	0
IT Infrastructure Projects	200,000	289,490	100,000	40,000	256,000	0
Elizabeth Huggins Cottages - Loan	2,000,000	414,700	1,364,000	721,300	0	0
LATCO Working Capital Provision	0	54,750	170,260	0	0	0
Rosherville Loan (The Charter)	27,295,500	14,247,040	45,439,010	18,897,690	0	0
Electric Vehicle Charging Points	0	127,170	0	0	0	0
	<b>46,648,030</b>	<b>19,256,750</b>	<b>62,628,890</b>	<b>22,641,520</b>	<b>256,000</b>	<b>0</b>

## Capital Programme: Environment

PROJECT	2021/22 Original Budget (£)	2021/22 Projected Outturn (£)	2022/23 Original Budget (£)	2023/24 Original Budget (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)
Gravesend Cemetery Improvements	0	14,830	0	0	0	0
Refuse Freighters	0	410,400	0	1,476,710	221,350	0
Purchase of Vehicles (DSO Fleet)	232,000	524,560	413,400	232,000	232,000	232,000
Replacement Play Equipment	159,870	285,000	159,870	80,000	95,000	70,000
New Wheeled Bins for Flat Recycling	0	100,000	0	0	0	0
Waste & Horticulture back office system	108,690	90,840	0	0	0	0
MOT Lane Brookvale Depot	37,000	42,120	0	0	0	0
Street Washing Equipment	49,000	49,000	0	0	0	0
Alleyways (GF)	0	0	45,000	0	0	0
	<b>586,560</b>	<b>1,516,750</b>	<b>618,270</b>	<b>1,788,710</b>	<b>548,350</b>	<b>302,000</b>

## Capital Programme: Housing

PROJECT	2021/22 Original Budget (£)	2021/22 Projected Outturn (£)	2022/23 Original Budget (£)	2023/24 Original Budget (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)
Enforcement of Private Housing Standards	0	20,040	0	0	0	0
Disabilities Facilities Grant	0	0	832,800	832,800	832,800	832,800
	<b>0</b>	<b>20,040</b>	<b>832,800</b>	<b>832,800</b>	<b>832,800</b>	<b>832,800</b>

## Housing Revenue Account: Capital Programme Summary

REF No	PROJECT	2021/22 Original Budget (£)	2021/22 Projected Outturn (£)	2022/23 Original Budget (£)
<b>A</b>	<b>Replacement Programmes</b>			
	Kitchen Programme (inc Void)	987,500	637,500	987,500
	Bathroom Programme	225,000	205,000	225,000
	Doors & Windows Programme	950,000	950,000	557,000
	Roofing Replacements	1,039,150	1,039,150	890,250
	Electrical Tests & Upgrades	708,540	658,540	708,540
		<b>3,910,190</b>	<b>3,490,190</b>	<b>3,368,290</b>
<b>B</b>	<b>Improvement Programmes</b>			
	Modernisations & Reconfigurations	10,600	10,600	-
	Communal Improvements	-	-	420,960
	Insulations Works	80,000	31,000	-
	Heating Installations	1,049,660	950,660	899,660
	Capital Services & Projects	79,500	79,500	79,500
	Aids & Adaptations	521,750	551,720	521,750
		<b>1,741,510</b>	<b>1,623,480</b>	<b>1,921,870</b>
<b>C</b>	<b>Health &amp; Safety</b>			
	Fire Precaution Works	1,022,900	1,022,900	461,290
	Door Entry/Warden Call Systems	125,000	125,000	97,480
	Asbestos Surveys and Removals	60,000	-	-
	Major Lift Refurbishments	275,600	275,600	141,500
	Tanks/Water Mains	212,000	559,530	-
	LED Emergency Lighting	100,920	88,920	100,920
		<b>1,796,420</b>	<b>2,071,950</b>	<b>801,190</b>
<b>D</b>	<b>Major Void Works</b>	<b>250,000</b>	<b>200,000</b>	<b>250,000</b>
<b>E</b>	<b>New Build and Acquisition</b>	<b>11,326,490</b>	<b>10,647,960</b>	<b>13,863,470</b>
<b>F</b>	<b>Housing Computer System</b>	-	-	<b>600,000</b>
<b>G</b>	<b>Replacement Play Equipment</b>	<b>127,500</b>	-	<b>127,500</b>
<b>H</b>	<b>Bin Housing</b>	<b>36,280</b>	<b>49,470</b>	<b>49,470</b>
<b>I</b>	<b>CCTV</b>	<b>19,900</b>	<b>56,960</b>	<b>30,000</b>
<b>J</b>	<b>Fire Doors</b>	<b>811,000</b>	<b>712,000</b>	<b>806,580</b>
<b>K</b>	<b>LAD2 Grant</b>	-	<b>148,000</b>	-
<b>L</b>	<b>Energy Efficiency</b>	-	-	<b>1,888,650</b>
<b>M</b>	<b>Structural Surveys</b>	-	-	<b>100,000</b>
<b>N</b>	<b>Independent Living Area Upgrades</b>	-	-	<b>116,950</b>
<b>O</b>	<b>Cycle Storage</b>	-	-	<b>30,000</b>
<b>P</b>	<b>Alleyways HRA</b>	-	-	<b>105,000</b>
<b>Q</b>	<b>Renovation Grants (DFG)</b>	<b>832,800</b>	<b>2,089,400</b>	-
	<b>Totals</b>	<b>20,852,090</b>	<b>21,089,410</b>	<b>24,058,970</b>

## FTE Personnel Summary

2021/22 Budget		Directorate / Service Area	2022/23 Budget		Notes
Full Time Equivalent Posts Nos.	Direct Employee Budget £		Full Time Equivalent Posts Nos.	Direct Employee Budget £	
		<b>Chief Executive</b>			
2.00	202,040	Chief Executive	2.00	219,990	
1.00	64,850	Performance & Policy	1.00	67,490	
1.88	101,440	Corporate Change	0.81	54,460	1
3.61	162,260	Communications	4.61	205,400	2
<b>8.49</b>	<b>530,590</b>	<b>Total Chief Executive</b>	<b>8.42</b>	<b>547,340</b>	
		<b>Communities</b>			
1.00	132,790	Director Communities	1.00	138,570	
3.61	185,360	Arts, Culture & Sports	3.61	192,710	
9.41	215,480	Admin Buildings	9.41	225,130	
7.00	58,180	Apprentices	7.00	61,250	
5.50	276,500	Community Safety	4.50	238,240	3
34.94	1,146,180	Customer & Theatre Services	34.32	1,287,300	
7.89	316,850	Democratic & Elections	7.10	301,320	
3.02	75,480	Reprographics	3.02	81,170	
19.16	759,050	Environmental Health & Licensing	19.16	811,750	
11.96	607,060	Property Services & Land Charges	12.15	650,100	
3.42	126,790	Public Health Services	3.42	132,360	
19.62	780,320	Town Centre Services	14.62	670,850	4
0.00	0	Personnel	3.43	157,910	5
0.00	0	St Georges Art Centre	4.00	128,500	6
14.00	447,520	Decriminalisation	14.00	476,600	
<b>140.53</b>	<b>5,127,560</b>	<b>Total Communities</b>	<b>140.74</b>	<b>5,553,760</b>	
		<b>Corporate Services</b>			
2.04	145,820	Director Corporate Services	2.00	157,600	
22.18	1,024,450	Financial Services	21.97	1,067,490	
20.00	1,027,800	Information Technology & Scanning	22.00	1,069,470	7
31.61	1,001,950	Revenues & Benefits	34.82	1,101,770	8
0.00	89,800	COVID-19	0.00	0	9
<b>75.83</b>	<b>3,289,820</b>	<b>Total Corporate Services</b>	<b>80.79</b>	<b>3,396,330</b>	
		<b>Environment</b>			
1.00	132,790	Director Environment	1.00	138,570	
9.00	293,010	Burials Administration & Cemeteries	11.00	355,040	10
4.00	280,660	Depot Overheads	3.00	197,640	11
49.61	1,686,540	Waste Recycling	51.61	1,822,150	12
34.00	1,063,730	Street Cleansing	34.00	1,106,850	
35.63	1,755,620	Planning	30.09	1,616,770	13
2.00	158,770	Regeneration	2.00	158,630	
<b>135.24</b>	<b>5,371,120</b>	<b>Total Housing &amp; Operations</b>	<b>132.70</b>	<b>5,395,650</b>	
		<b>Housing (General Fund)</b>			
14.81	627,270	Housing Services	21.00	973,820	14
21.50	655,310	Horticulture	18.86	610,510	15
<b>36.31</b>	<b>1,282,580</b>	<b>Total Planning &amp; Development</b>	<b>39.86</b>	<b>1,584,330</b>	

9.00	304,640	<b>Direct Services Organisation</b>			
		Vehicle Workshop	9.00	332,690	
<b>9.00</b>	<b>304,640</b>	<b>Total Direct Services Organisation</b>	<b>9.00</b>	<b>332,690</b>	
		<b>Housing Revenue Account</b>			
23.15	823,410	Housing Contracts	23.55	825,080	
2.81	80,460	Allocations Team	4.00	123,270	16
18.97	494,960	Caretakers & Wardens	17.68	508,760	17
13.80	487,830	District Housing	16.80	622,930	18
8.81	298,260	Housing Income	9.81	346,840	19
2.00	60,020	Policy & Projects	0.00	0	20
12.00	414,290	Independent Living & Scheme Support	7.00	279,490	21
3.00	185,320	Supervision & Management	5.91	475,450	22
0.00	0	Housing Strategy & Development	4.00	187,010	13
76.70	2,820,150	HRA Trade Services	76.70	2,933,250	
0.00	99,590	Out of Hours	0.00	101,580	
<b>161.24</b>	<b>5,764,290</b>	<b>Total Housing Revenue Account</b>	<b>165.45</b>	<b>6,403,660</b>	
396.40	15,601,670	Total General Fund	402.51	16,477,410	
9.00	304,640	Total Direct Services Organisation	9.00	332,690	
161.24	5,764,290	Total Housing Revenue Account	165.45	6,403,660	
21.27	417,950	Kickstart Scheme	0.00	0	23
<b>587.91</b>	<b>22,088,550</b>	<b>Overall Totals</b>	<b>576.96</b>	<b>23,213,760</b>	

#### Reasons for main variations:

- 1) 0.6 FTE Funding Officer post transferred to Finance.
- 2) 1 FTE Communications Officer post created.
- 3) 1 FTE Housing & Communities Officer removed from General Fund as role now covered within HRA.
- 4) 4 FTE Career Grade Posts now allocated to specific services - IT, Revenues, Housing, Property & Economic Development.
- 5) HR Service no longer delivered as a shared service with Medway Council - 3.43 direct FTE posts created.
- 6) 4 FTE posts created to staff the new St Georges Art Centre.
- 7) 2 FTE temporary posts created to cover the Microsoft 365 project.
- 8) Restructure within the Revenues & Benefits teams, including the creation of a new Systems Change Team.
- 9) Cessation of Central Government Covid-19 grant in 2022/23, previously allocated to casual wages/temporary staff.
- 10) 2 FTE Gardener posts transferred to Cemeteries from Horticulture.
- 11) Assistant Director (Housing Assets) post removed from General Fund as part of overall Housing restructure.
- 12) 2 FTE posts created for the Alleyways scheme included within the Capital Programme.
- 13) Housing Strategy and Development team (4 FTEs) previously within Planning, now transferred to the HRA.
- 14) Restructure across the Homelessness and Private Housing teams.
- 15) 2 FTE Gardener posts transferred from Horticulture to Cemeteries.
- 16) Restructure within the Housing Allocations team, including one part-time post replaced with a full-time equivalent.
- 17) Review of resources, incorporating a net reduction of around 1.3 FTE posts.
- 18) 2 FTE posts transferred out to Contracts and Policy & Projects, 1FTE post deleted and 4 new FTE posts created.
- 19) Restructure within Housing Income - 1 FTE post deleted and 2 FTE posts created.
- 20) 1 FTE post transferred to General Fund Housing Services, 1 FTE post transferred to District Housing team.
- 21) Restructure within service - 12 FTE posts removed and replaced with 7 new FTE posts.
- 22) 1.91 FTE posts transferred from General Fund Housing Services, and creation of 1 FTE new post.
- 23) No new posts currently expected to commence within 2022/23 as scheme now closed to new applicants.