

Gravesham Borough Council

BUDGET BOOK

2022/23 & 2023/24 Estimates



Delivering a Gravesham to be proud of

Gravesham
Borough Council



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Introduction

This budget book presents the revenue and capital budgets for Gravesham Borough Council for 2023-24 as approved by Full Council on 21 February 2023. In determining its budget, the council has set the level of council tax for the year, having assessed the level of resources required to deliver services in accordance with its *Corporate Plan 2019-23* and the principles of its *Medium-Term Financial Strategy 2022-23 to 2026-27*.

On 19 December 2022, the Provisional Local Government Finance Settlement for 2023-24 was announced by the Department for Levelling Up, Housing and Communities (DLUHC). As like last year the provisional settlement is for one year only, with the future funding of local government remaining uncertain.

The final finance settlement was announced on 6 February 2023 and as in previous years there were no significant changes to the funding previously announced. Local government funding reforms that were planned for introduction from April 2021 (including the Fair Funding Review and reforms to the current Business Rates Retention System) have been put on hold.

Last year the council has prepared a five-year Medium Term Financial Strategy spanning 2022-23 to 2026-27, this has been updated to reflect the financial challenges now presented. The MTFS brings together the key areas which affect our Revenue and Capital budgets and plans for these over the medium term. The strategy forms a key part of the council's policy, service planning and performance management framework and sets out how the council will plan for and meet the financial challenges it faces over the medium term as a means of delivering a robust and stable financial basis on which to deliver quality council services.

The council continues to maintain Medium Term Financial Plans to provide numerical representations of the council's General Fund and Housing Revenue Account financial projections over a period of ten years, which are informed by the Medium-Term Financial Strategy. This is supported by an overall council cash flow projection covering the same period, enabling the council to fully understand its financial obligations and cash balances as tools to better inform strategic decision-making.

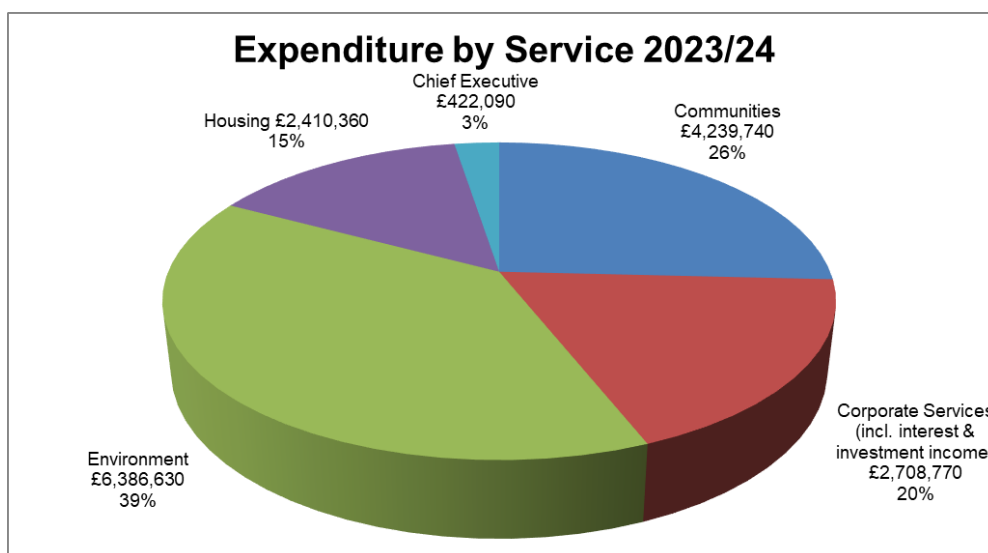
General Fund

General Fund Net Revenue Budget

The General Fund Revenue Budget relates to the day-to-day operational cost of providing the Council's General Fund services. This incorporates activities such as Refuse Collection, Parking, Street Cleansing, Horticulture and Town Centre Services.

The General Fund budget requirement for 2023-24 is £14.13m.

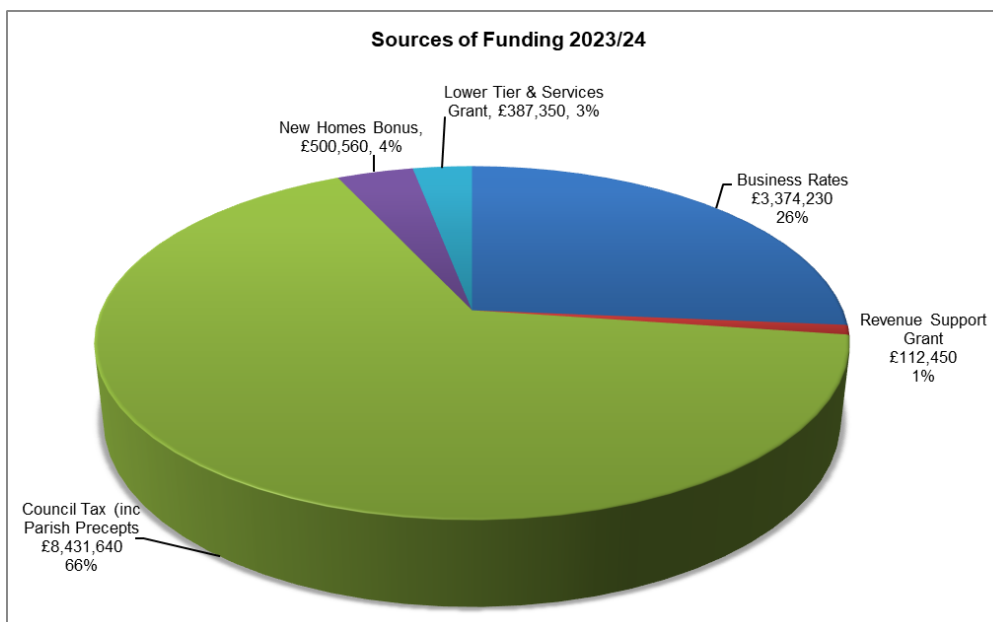
The following chart shows service expenditure for 2023-24.



Funding Sources

The General Fund net revenue budget for 2023-24 is primarily funded from locally generated resources (Council Tax and Business Rates) and a level of central government funding, such as the New Homes Bonus scheme.

The following chart shows the relative sources of funding for 2023-24.



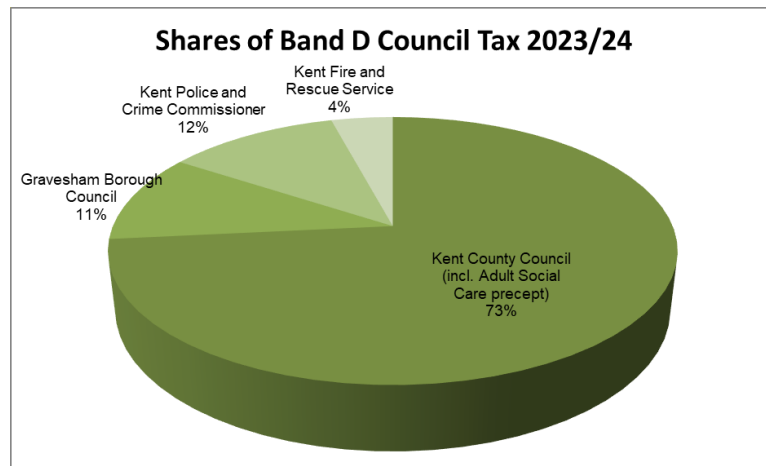
Council Tax

The level of council tax increase for 2023-24 above which the council would be required to hold a referendum is 3% or more than £5, whichever is the higher.

The council tax base, as determined by the Director (Corporate Services) was set at 35,266.50 Band D equivalents on 5 January 2023.

The council's element of the total council tax charge to residents of the borough will increase by £6.48 which will mean a charge of £224.46 for a Band D property (less than 13 pence per week).

After taking account of the tax elements for Kent County Council, Kent Fire & Rescue Service and Kent Police & Crime Commissioner the headline total of Council Tax for 2023-24, excluding Parish Precepts is £2089.14 at Band D.



Some 58.1% of dwellings in the borough have been assessed as being below Band D and will therefore pay a lesser amount to that stated above. Details of Parish Precept amounts can be found within the early pages of this budget book.

Consultation with Non-Domestic Ratepayers

Before determining total estimated expenditure and calculating its requirements for the ensuing financial year, the Council has consulted representatives of its non-domestic ratepayers and invited consultation responses through its website.

Retained Business Rates

The retained business rates scheme was introduced in April 2013. Under the scheme, the government has determined a baseline level of funding to be retained by the Council from business rates. If business rates increase, then the Council will receive a proportion of the increased rates due. If business rates decrease, the Council will share in the reduction in business rates.

Since 2015-16, the council has been part of the Kent Business Rates Pool, established to ensure that a larger proportion of growth in business rates above the baseline level is retained in the county.

Government Funding

The Council has been notified that it will receive New Homes Bonus funding for 2023-24 of £550,560 and Lower Tier & Services Grant of £387,350. Any funding received from these grants will be put directly into Working Balances and used to support service delivery.

Housing Revenue Account (HRA)

HRA Net Revenue Budget

The HRA reflects the income and expenditure related to the provision of social housing accommodation by the council.

The HRA budget for 2023-24 has been set on the basis of a balanced budget position at year-end, with planned expenditure being met by anticipated income in the year.

Capital Programme

The capital programme of the council is directed by the Capital Strategy, which outlines the principles followed by the council in its approach to capital investment over the longer term.

General Fund Capital Programme

The General Fund capital programme for 2023-24 is valued at £74.2m and is largely a continuation of the schemes approved in 2021-22 and previous years, with the below new projects coming online.

- Bringing a Leisure Centre Facility for the Borough
- Bringing forward new housing in the borough through working with partners
- New for 2023-24, a project to support improved river access further to the commitment made by Cabinet in January 2022

HRA Capital Programme

The HRA Capital Programme for 2023-24 is valued at £20.6m, in respect of HRA capital schemes intended to maintain and improve council-owned dwellings and increase the social housing stock of the council.

Summary for Council Tax

REF	DETAILS	ESTIMATE 2023/24	TAX RATE PER BAND D PROPERTY
		£	£.p
1	Kent County Council	54,106,920	1,534.23
2	Kent Police and Crime Commissioner	8,575,050	243.15
3	Kent and Medway Fire and Rescue Authority	3,078,770	87.30
	Gravesham Borough Council		
4	Budget Requirement	14,127,930	
	Less:		
5	Non - Domestic Rates	(3,374,230)	
6	Revenue Support Grant	(112,450)	
7	New Homes Bonus	(500,560)	
8	Lower Tier & Services Grants	(387,350)	
9	Transfer to / (from) Working Balances	(2,262,090)	
10	Parish Precepts	(515,720)	
11	Transfers to / (from) the Collection Fund	940,390	
	NET EXPENDITURE	<u>7,915,920</u>	224.46
	Council Tax		<u>2,089.14</u>
	Parish Council Taxes		40.28 to 181.33

NOTE: The National Non-Domestic Rating multiplier for 2023/24 is 51.2p per £ of rateable value.

The Small Business Non-Domestic Rating multiplier for 2023/24 is 49.9p per £ of rateable value.

Parish Precepts

PARISH	PRECEPT AMOUNT	TAX RATE PER BAND D PROPERTY	COUNCIL TAX BASE
	£.p	£.p	Units
Cobham	45,000.00	66.68	674.83
Higham	135,000.00	84.46	1,598.47
Luddesdown	7,430.00	71.64	103.72
Meopham	150,560.87	49.11	3,065.80
Shorne	46,410.00	40.28	1,152.17
Vigo	131,319.00	181.33	724.20

General Fund: Revenue Spending Summary

Directorate / Budget Heading	2022/23 Original Budget	2022/23 Projected Outturn	2023/24 Original Budget
Chief Executive	267,270	241,310	422,090
Housing (Non-HRA)	1,434,920	2,779,140	2,410,360
Communities	3,598,440	4,177,250	4,239,740
Environment	5,751,360	6,433,330	6,386,630
Corporate Services	3,523,010	3,998,630	3,821,720
Non-Directorate Specific	828,380	828,380	528,730
Interest and Investment Income	(814,240)	(1,189,240)	(832,000)
Government Grant Funding	(2,152,290)	(2,243,340)	(1,184,260)
Transfers To and From Reserves	(1,856,090)	(2,899,640)	(2,701,810)
Transfers To and From Balances	573,150	573,150	500,560
Transactions Below the Line	1,307,910	1,209,660	536,170
BUDGET REQUIREMENT FOR THE YEAR	12,461,820	13,908,630	14,127,930

General Fund: Medium Term Financial Plan

General Fund

	2022/23 Original Budget	2022/23 Projected Outturn	2023/24 Original Budget
Requirement for the Year	12,461,820	13,908,630	14,127,930
Expenditure	31,369,280	35,057,980	33,696,290
Employees	17,030,200	17,635,240	18,760,260
Salaries	12,082,620	12,600,740	13,285,540
Agency Staff	416,680	419,280	437,510
Wages	107,400	148,430	265,690
Pension & National Insurance	3,420,710	3,461,750	4,076,550
Other Training, Retirement etc	1,002,790	1,005,040	694,970
Running Expenses	12,907,120	16,149,810	14,396,630
Capital Finance	1,431,960	1,272,930	539,400
Income	(19,504,390)	(21,689,700)	(20,026,440)
Net Housing Benefit Subsidy	14,870	14,870	64,790
Recharges to Other Accounts	(3,197,060)	(3,360,980)	(3,500,450)
Other Government Grants	(4,114,760)	(4,767,860)	(3,137,260)
Investment Income	(814,240)	(1,189,240)	(832,000)
Fees and Charges	(6,987,700)	(7,980,990)	(7,481,820)
Rental Income	(4,405,500)	(4,405,500)	(5,139,700)
Appropriations	596,930	540,350	458,080
Capital met from Balances and Reserves	1,408,010	2,394,980	2,143,610
Net Contributions To and From Reserves	(1,856,090)	(2,899,640)	(2,701,810)
Appropriations To and From Balance	573,150	573,150	500,560
Parish Precepts	471,860	471,860	515,720
Funding for the Year	(11,008,450)	(11,008,450)	(11,865,840)
Funding	(11,008,450)	(11,008,450)	(11,865,840)
Business rates	(2,701,820)	(2,701,820)	(3,374,230)
Lower Tier and Services Grants	(337,380)	(337,380)	(387,350)
Revenue Support Grant	0	0	(112,450)
New Homes Bonus	(573,150)	(573,150)	(500,560)
Council Tax Income	(7,592,170)	(7,592,170)	(7,915,920)
Parish Precepts	(471,860)	(471,860)	(515,720)
Transfers To and From Collection Fund	667,930	667,930	940,390
(Surplus) / Deficit Use of Usable Working Balances	1,453,370	2,900,180	2,262,090

General Fund: Service Subjective Analysis Summary

		2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
501	Employee Expenses	17,030,200	17,635,240	18,760,260
502	Premises Related Expenses	1,511,620	1,905,580	2,170,030
503	Transport Related Expenses	895,730	970,230	1,051,000
504	Supplies and Services	12,537,270	15,560,160	12,231,040
505	Third Party Payments	7,738,170	7,664,580	8,221,900
506	Transfer Payments	20,088,120	20,088,120	18,131,340
507	Support Services Expenditure	11,901,920	11,901,920	12,443,590
508	Depreciation & Impairment	1,691,900	2,794,960	2,371,470
	Gross Expenditure	<u>73,394,930</u>	<u>78,520,790</u>	<u>75,380,630</u>
509A	Government grants	(24,579,260)	(25,202,860)	(21,426,790)
509B	Other grants, re-imbursements or contributions	(5,293,250)	(7,557,790)	(5,898,990)
509C	Customer and Client Receipts	(8,952,210)	(9,077,060)	(10,064,920)
509D	Interest & investment income	(854,240)	(1,254,130)	(3,223,880)
509E	Other recharges	(1,483,160)	(1,554,100)	(1,010,040)
509G	Income from NNDR	(9,518,220)	(9,518,220)	(10,752,200)
509H	Income from Council Tax	(7,592,170)	(7,592,170)	(7,915,920)

General Fund: Service Subjective Analysis Summary

		2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
509I	Parish Precepts	(471,860)	(471,860)	(515,720)
RI	Appropriations To and From Balance	573,150	573,150	500,560
	Gross Income	<u>(58,171,220)</u>	<u>(61,655,040)</u>	<u>(60,307,900)</u>
RECH	Recharge service income	(14,924,210)	(14,869,210)	(15,514,060)
	Gross Recharge Service Income	<u>(14,924,210)</u>	<u>(14,869,210)</u>	<u>(15,514,060)</u>
510	Capital financing cost	1,153,870	903,640	2,703,420
	Capital Financing Costs	<u>1,153,870</u>	<u>903,640</u>	<u>2,703,420</u>
	Net Expenditure	<u>1,453,370</u>	<u>2,900,180</u>	<u>2,262,090</u>

General Fund: Service Subjective Analysis

		2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Gross Expenditure				
501	Employee Expenses	17,030,200	17,635,240	18,760,260
	Wages	107,400	148,430	265,690
	Salaries	12,382,380	12,450,500	13,573,420
	Employer's NI contribution	1,222,420	1,240,820	1,459,500
	Employer's superannuation contributions	2,947,710	2,970,350	3,070,760
	Agency staff	416,680	419,280	437,510
	Employee allowances	174,250	175,500	182,630
	Employers retirement benefit cost	127,580	127,580	127,580
	Training for staff	101,780	102,780	93,170
	Salary vacancy saving	(450,000)	0	(450,000)
502	Premises Related Expenses	1,511,620	1,905,580	2,170,030
	Buildings repairs maintenance	314,450	435,450	303,710
	Repairs & Renewals reserve	0	69,610	40,000
	Repairs, alterations & maintenance of fixed plant	171,260	171,260	169,930
	Energy costs	269,880	459,880	892,490
	Rents	33,550	33,550	32,870
	Rates	420,740	420,740	427,810
	Water Services	79,100	79,100	83,100
	Fixtures & Fitting	50,010	50,010	46,440
	Cleaning & domestic supplies	49,240	49,240	54,060
	Grounds maintenance costs	123,390	136,740	119,620
503	Transport Related Expenses	895,730	970,230	1,051,000
	Direct transport costs	6,500	6,500	6,500
	Transport recharges	797,010	877,010	964,010
	Contract leases	46,900	41,400	40,240

General Fund: Service Subjective Analysis

		2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
	Public transport	27,730	27,730	26,790
	Car allowances	17,590	17,590	13,460
504	Supplies and Services	12,537,270	15,560,160	12,231,040
	Equipment furniture materials	640,250	770,510	544,690
	Catering	114,600	114,600	85,100
	Clothes uniforms laundry	38,300	60,300	47,750
	Printing stationery and office expense	234,510	246,760	235,150
	Services	3,980,130	6,272,810	4,938,240
	Supplies insurance	414,220	411,220	339,230
	Parish Precepts	471,860	471,860	515,720
	Communications & computing	1,380,110	1,560,650	1,457,770
	Members Allowances	281,040	310,300	299,560
	Mayors Allowances	13,930	13,930	13,930
	Expenses	376,990	376,990	413,310
	Grants and Subscriptions	310,000	356,640	297,390
	REFCUS	832,800	832,800	832,800
	Contributions to provisions	1,617,720	1,751,890	1,061,660
	Miscellaneous expenses	1,830,310	2,008,400	1,148,240
	Members Grants	500	500	500
505	Third Party Payments	7,738,170	7,664,580	8,221,900
	Other local authorities	7,693,040	7,619,450	798,800
	Government departments	0	0	7,377,970
	Payments to other organisations	42,130	42,130	42,130
	Other agencies	1,700	1,700	1,700
	Concessionary charges	1,300	1,300	1,300
506	Transfer Payments	20,088,120	20,088,120	18,131,340

General Fund: Service Subjective Analysis

		2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
	Rent allowances	11,754,280	11,754,280	10,584,250
	Rent rebates	8,325,640	8,325,640	7,544,490
	Other transfer payments	8,200	8,200	2,600
507	Support Services Expenditure	11,901,920	11,901,920	12,443,590
	Chief Executive	202,970	202,970	220,460
	Director of Corporate Services	1,510,410	1,510,410	1,416,140
	Finance Department	3,014,370	3,014,370	2,996,800
	Democratic Services Department	378,330	378,330	386,900
	HR and Asset Management Department	1,587,350	1,587,350	1,560,760
	Legal Services Department	379,360	379,360	389,660
	Internal Audit and Performance Management	769,940	769,940	692,040
	Director of Community Services	123,980	123,980	127,090
	Housing Services	336,660	336,660	254,050
	Environmental & Public Health	749,620	749,620	765,760
	Building and Town Services	64,850	64,850	218,720
	Leisure Services	313,720	313,720	319,600
	Planning Services	318,490	318,490	324,360
	Engineering Services	101,770	101,770	103,290
	Economic Development	116,150	116,150	118,670
	Director Housing and Operations	163,720	163,720	185,700
	Gravesham Services	512,760	512,760	1,008,040
	Horticulture Services	598,170	598,170	607,430
	Administrative buildings	582,210	582,210	664,510
	IT Services Department	77,090	77,090	83,610
508	Depreciation & Impairment	1,691,900	2,794,960	2,371,470
	Amortisation of intangible fixed asset	13,000	78,730	37,810
	Capital charges	1,678,900	2,716,230	2,333,660

General Fund: Service Subjective Analysis

		2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Gross Expenditure		73,394,930	78,520,790	75,380,630
Gross Income				
509A	Government grants	(24,579,260)	(25,202,860)	(21,426,790)
	Government grant	(4,514,210)	(5,137,810)	(3,362,840)
	C Tax benefit rent allowances	(20,065,050)	(20,065,050)	(18,063,950)
509B	Other grants, re-imbursements or contributions	(5,293,250)	(7,557,790)	(5,898,990)
	Revenue income for function or project	(267,810)	(629,980)	(268,340)
	Contribution from local authorities	(329,120)	(900,850)	(474,230)
	Costs recharged to outside bodies	(243,980)	(425,060)	(533,430)
	Recovery of Costs and Reimbursements	(978,530)	(993,490)	(894,440)
	Contributions from reserves	(3,473,810)	(4,608,410)	(3,728,550)
509C	Customer and Client Receipts	(8,952,210)	(9,077,060)	(10,064,920)
	Sales of product or materials	(370,850)	(372,490)	(431,270)
	Fees and charges for services	(4,408,560)	(4,531,770)	(4,714,500)
	Rents tithes way leaves etc	(4,405,500)	(4,405,500)	(5,139,700)
	Bad Debt Provision	232,700	232,700	220,550
509D	Interest & investment income	(854,240)	(1,254,130)	(3,223,880)
	Interest income	(854,240)	(1,254,130)	(3,223,880)
509E	Other recharges	(1,483,160)	(1,554,100)	(1,010,040)
	Recharges income other	(447,300)	(446,220)	(470,150)
	Recharges printing & grants	(803,860)	(875,880)	(307,890)
	DSO Surplus	(232,000)	(232,000)	(232,000)
509G	Income from NNDR	(9,518,220)	(9,518,220)	(10,752,200)
	Income from NNDR	(9,518,220)	(9,518,220)	(10,752,200)

General Fund: Service Subjective Analysis

		2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
509H	Income from Council Tax	(7,592,170)	(7,592,170)	(7,915,920)
	Income from Council Tax	(7,592,170)	(7,592,170)	(7,915,920)
509I	Parish Precepts	(471,860)	(471,860)	(515,720)
	Parish Precepts	(471,860)	(471,860)	(515,720)
RI	Appropriations To and From Balance	573,150	573,150	500,560
	Funding	573,150	573,150	500,560
	Gross Income	(58,171,220)	(61,655,040)	(60,307,900)
	Gross Recharge Service			
RECH	Recharge service income	(14,924,210)	(14,869,210)	(15,514,060)
	Recharges income support costs	(14,924,210)	(14,869,210)	(15,514,060)
	Gross Recharge Service Income	(14,924,210)	(14,869,210)	(15,514,060)
	Capital Financing Costs			
510	Capital financing cost	1,153,870	903,640	2,703,420
	Interest payments	440,480	360,520	2,265,800
	Revenue contributions to capital	1,408,010	2,394,980	2,143,610
	Revenue appropriations	(694,620)	(1,851,860)	(1,705,990)
	Capital Financing Costs	1,153,870	903,640	2,703,420
	Net Expenditure	1,453,370	2,900,180	2,262,090

Chief Executive: Service Summary

Apprentices

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Gross Expenditure	79,000	41,260	88,970
Gross Income	0	0	(4,000)
Net Expenditure	79,000	41,260	84,970

Communications

Gross Expenditure	316,560	315,560	304,330
Gross Income	(23,050)	(23,050)	(13,050)
Net Expenditure	293,510	292,510	291,280

Corporate Change

Gross Expenditure	89,120	89,120	91,200
Gross Income	(2,600)	(2,600)	(2,600)
Net Expenditure	86,520	86,520	88,600

Chief Executive

Gross Expenditure	230,780	230,780	250,840
Net Expenditure	230,780	230,780	250,840

Corporate Performance

Gross Expenditure	110,830	110,830	111,630
Net Expenditure	110,830	110,830	111,630

Greater North Kent Partnership

Gross Expenditure	28,000	28,000	28,000
Net Expenditure	28,000	28,000	28,000

Human Resources

Gross Expenditure	386,690	397,500	465,110
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Chief Executive: Service Summary

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Net Expenditure	386,690	397,500	465,110
Recruitment and Training Expenses			
Gross Expenditure	73,750	73,750	64,790
Net Expenditure	73,750	73,750	64,790

Service Apprentices
Cabinet Portfolio Leader
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Apprentices

Employee Expenses

Direct employee expenses

Support Services Expenditure

Corporate Services

Gross Expenditure

Government grants

Government grants

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

61,250

61,250

17,750

17,750

79,000

0

0

0

79,000

23,510

23,510

17,750

17,750

41,260

0

0

0

41,260

71,330

71,330

17,640

17,640

88,970

(4,000)

(4,000)

(4,000)

84,970

Service Communications

Cabinet Portfolio Leader

Directorate Chief Executive

RO/RA Reference Details:

RO6A Central Services

RO6489 Management & support services

Communications

Employee Expenses

2022/23

**Original
Estimate**

2022/23

**Projected
Outturn**

2023/24

**Original
Estimate**

Direct employee expenses

205,400

205,400

206,070

Transport Related Expenses

320

320

320

Public transport

100

100

100

Car allowances

220

220

220

Supplies and Services

86,350

85,350

73,160

Printing stationery general

380

380

380

Services

7,190

7,190

7,190

Communications & computing

39,360

38,360

48,170

Miscellaneous expenses

39,420

39,420

17,420

Support Services Expenditure

24,490

24,490

24,780

Chief Executive

1,480

1,480

1,510

Corporate Services

15,980

15,980

16,040

Community Services

880

880

900

Administrative Buildings

6,150

6,150

6,330

Gross Expenditure

316,560

315,560

304,330

Customer and Client Receipts

(23,050)

(23,050)

(13,050)

Sales of product or materials

(1,050)

(1,050)

(1,050)

Fees and charges for services

(22,000)

(22,000)

(12,000)

Gross Income

(23,050)

(23,050)

(13,050)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

293,510

292,510

291,280

Service Corporate Change

Cabinet Portfolio Performance and Administration

Directorate Chief Executive

RO/RA Reference Details:

RO6A Central Services

RO6489 Management & support services

Corporate Change

Employee Expenses

Direct employee expenses

Indirect employee expenses

55,210

54,460

750

55,210

54,460

750

64,530

63,780

750

Transport Related Expenses

Public transport

Car allowances

500

250

250

500

250

250

500

250

250

Supplies and Services

Communications & computing

Expenses

300

250

50

300

250

50

300

250

50

Support Services Expenditure

Corporate Services

33,110

33,110

33,110

33,110

25,870

25,870

Gross Expenditure

89,120

89,120

91,200

Customer and Client Receipts

Sales of product or materials

(2,600)

(2,600)

(2,600)

(2,600)

(2,600)

(2,600)

Gross Income

(2,600)

(2,600)

(2,600)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

86,520

86,520

88,600

Service Chief Executive

Cabinet Portfolio Leader

Directorate Chief Executive

RO/RA Reference Details:

RO6A Central Services

RO6410 Corporate & democratic core

Chief Executive

Employee Expenses

220,370

220,370

240,360

Direct employee expenses

220,370

220,370

240,360

Transport Related Expenses

500

500

500

Public transport

500

500

500

Supplies and Services

2,150

2,150

2,150

Printing stationery general

40

40

40

Services

600

600

600

Communications & computing

410

410

410

Expenses

820

820

820

Grants and Subscriptions

280

280

280

Support Services Expenditure

7,760

7,760

7,830

Corporate Services

5,410

5,410

5,410

Administrative Buildings

2,350

2,350

2,420

Gross Expenditure

230,780

230,780

250,840

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

230,780

230,780

250,840

Service Corporate Performance

Cabinet Portfolio Performance and Administration

Directorate Chief Executive

RO/RA Reference Details:

RO6A Central Services

RO6489 Management & support services

Corporate Performance

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport

Supplies and Services

Printing stationery general

Services

Communications & computing

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Administrative Buildings

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

67,490

67,490

100

100

6,640

250

4,650

1,740

36,600

820

23,990

4,010

7,780

110,830

110,830

67,490

67,490

100

100

6,640

0

4,900

1,740

36,600

820

23,990

4,010

7,780

110,830

110,830

72,790

72,790

100

100

1,990

250

0

1,740

36,750

840

23,820

4,080

8,010

111,630

111,630

Service Greater North Kent Partnership
Cabinet Portfolio Strategic Environment
Directorate Chief Executive

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

Greater North Kent Partnership

Supplies and Services

Grants and Subscriptions

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

28,000

28,000

28,000

28,000

2022/23
Projected
Outturn

28,000

28,000

28,000

28,000

2023/24
Original
Estimate

28,000

28,000

28,000

28,000

Service Human Resources

Cabinet Portfolio Leader

Directorate Chief Executive

RO/RA Reference Details:

RO6A Central Services

RO6489 Management & support services

Human Resources

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport

Car allowances

Supplies and Services

Printing stationery general

Communications & computing

Grants and Subscriptions

Third Party Payments

Other local authorities

Support Services Expenditure

Chief Executive

Corporate Services

Administrative Buildings

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

158,580

158,580

200

150

50

12,270

540

6,910

4,820

121,520

121,520

94,120

2,670

82,040

9,410

386,690

386,690

169,390

169,390

200

150

50

12,270

540

6,910

4,820

121,520

121,520

94,120

2,670

82,040

9,410

397,500

397,500

233,980

233,980

200

150

50

12,270

540

6,910

4,820

123,950

123,950

94,710

2,730

82,280

9,700

465,110

465,110

Service Recruitment and Training Expenses
Cabinet Portfolio Leader
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Recruitment and Training Expenses

Employee Expenses

Direct employee expenses
Indirect employee expenses

Gross Expenditure

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

73,750

2,000

71,750

73,750

0

73,750

2022/23
Projected
Outturn

73,750

2,000

71,750

73,750

0

73,750

2023/24
Original
Estimate

64,790

1,000

63,790

64,790

0

64,790

Housing: Service Summary

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Housing Assistance			
Gross Expenditure	16,920	16,920	0
Gross Income	(4,000)	(4,000)	0
Net Expenditure	12,920	12,920	0
Choice Based Lettings			
Gross Expenditure	7,500	7,500	9,500
Net Expenditure	7,500	7,500	9,500
Denton Caravan Site			
Gross Expenditure	37,560	37,560	42,200
Gross Income	(35,540)	(35,540)	(67,950)
Net Expenditure	2,020	2,020	(25,750)
Homelessness			
Gross Expenditure	1,445,080	3,300,360	2,528,500
Gross Income	(622,840)	(1,223,370)	(773,160)
Net Expenditure	822,240	2,076,990	1,755,340
Horticulture Parks Open Spaces			
Gross Expenditure	1,523,060	1,565,390	1,626,190
Gross Income	(21,960)	(23,600)	(21,960)
Net Expenditure	1,501,100	1,541,790	1,604,230
Housing Strategy and Development			
Gross Expenditure	142,520	142,520	123,160
Net Expenditure	142,520	142,520	123,160

Housing: Service Summary

Private Housing Standards

Gross Expenditure	466,720	443,650	422,230
Gross Income	(2,100)	(2,100)	(8,880)
Net Expenditure	464,620	441,550	413,350

Renovation Property Grants

Gross Expenditure	959,440	959,440	946,820
Gross Income	(832,800)	(832,800)	(832,800)
Net Expenditure	126,640	126,640	114,020

Southfield Shaw Park Homes

Gross Expenditure	62,200	62,200	114,420
Gross Income	(147,920)	(147,920)	(248,560)
Net Expenditure	(85,720)	(85,720)	(134,140)

Ukraine Support

Gross Expenditure	0	87,750	0
Gross Income	0	(87,750)	0
Net Expenditure	0	0	0

Service Housing Assistance
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO409 Housing strategy advice and enabling

Housing Assistance

Supplies and Services

Grants and Subscriptions

Support Services Expenditure

Corporate Services

Gross Expenditure

Customer and Client Receipts

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

2,340

2,340

14,580

14,580

16,920

(4,000)

(4,000)

(4,000)

12,920

2,340

2,340

14,580

14,580

16,920

(4,000)

(4,000)

(4,000)

12,920

0

0

0

0

0

0

0

0

0

Service	Choice Based Lettings	RO/RA Reference Details:	
Cabinet Portfolio	Housing Services	RO4	Housing Services (GFRA only)
Directorate	Housing	RO409	Housing strategy advice and enabling

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Choice Based Lettings			
Supplies and Services	7,500	7,500	9,500
Services	7,500	7,500	9,500
Gross Expenditure	7,500	7,500	9,500
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	7,500	7,500	9,500

Service	Denton Caravan Site	RO/RA Reference Details:	
Cabinet Portfolio	Housing Services	RO4	Housing Services (GFRA only)
Directorate	Housing	RO460	Other council properties-travellers

Service Homelessness
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO440 Homelessness

Homelessness

Employee Expenses

722,780

724,030

806,000

Direct employee expenses

722,780

724,030

806,000

Transport Related Expenses

600

600

600

Public transport

100

100

100

Car allowances

500

500

500

Supplies and Services

550,980

2,405,010

1,581,030

Equipment furniture & materials

70

11,070

70

Services

363,450

2,206,480

1,546,500

Communications & computing

3,060

3,060

3,060

Grants and Subscriptions

8,000

8,000

0

Miscellaneous expenses

176,400

176,400

31,400

Support Services Expenditure

170,720

170,720

140,870

Chief Executive

5,740

5,740

6,310

Corporate Services

110,240

110,240

72,970

Community Services

34,900

34,900

34,940

Administrative Buildings

19,840

19,840

26,650

Gross Expenditure

1,445,080

3,300,360

2,528,500

Government grants

(402,790)

(732,950)

(470,160)

Government grants

(402,790)

(732,950)

(470,160)

Other grants, re-imbursements or contributions

(220,050)

(490,420)

(303,000)

Other grants or contributions

(220,050)

(490,420)

(303,000)

Gross Income

(622,840)

(1,223,370)

(773,160)

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

822,240

2,076,990

1,755,340

Service Horticulture Parks Open Spaces
Cabinet Portfolio Operational Services
Directorate Housing

RO/RA Reference Details:
RO5A Cultural & Related Services
RO507 Parks and Open Spaces

Horticulture Parks Open Spaces

Employee Expenses

Direct employee expenses
Indirect employee expenses

610,710

610,510
200

645,470

645,270
200

681,940

681,940
0

Premises Related Expenses

Repairs, alterations & buildings
Energy costs
Rents
Rates
Water services
Fixtures & fittings
Grounds maintenance costs

124,000

44,100
4,940
600
2,600
7,580
21,770
42,410

132,580

52,680
4,940
600
2,600
7,580
21,770
42,410

138,700

53,030
17,260
400
2,650
7,580
19,270
38,510

Transport Related Expenses

Direct transport costs
Transport recharges

96,850

6,500
90,350

96,850

6,500
90,350

90,250

6,500
83,750

Supplies and Services

Equipment furniture & materials
Services
Communications & computing
Expenses

77,270

53,060
18,080
6,130
0

76,260

52,050
18,080
6,130
0

72,980

48,910
14,940
6,130
3,000

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Operational Services

614,230

1,740
93,700
18,810
499,980

614,230

1,740
93,700
18,810
499,980

642,320

1,770
85,130
19,170
536,250

Gross Expenditure

1,523,060

1,565,390

1,626,190

Other grants, re-imbursements or contributions

Other grants or contributions

(270)

(270)

(270)

(270)

(270)

(270)

Customer and Client Receipts

Sales of product or materials
Rents tithes way leaves etc

(21,690)

(500)
(21,190)

(23,330)

(2,140)
(21,190)

(21,690)

(500)
(21,190)

Service Horticulture Parks Open Spaces
Cabinet Portfolio Operational Services
Directorate Housing

RO/RA Reference Details:
RO5A Cultural & Related Services
RO507 Parks and Open Spaces

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

(21,960)

1,501,100

2022/23
Projected
Outturn

(23,600)

1,541,790

2023/24
Original
Estimate

(21,960)

1,604,230

Service	Housing Strategy and Development	RO/RA Reference Details:	
Cabinet Portfolio	Housing Services	RO4	Housing Services (GFRA only)
Directorate	Housing	RO409	Housing strategy advice and enabling

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Housing Strategy and Development			
Support Services Expenditure	142,520	142,520	123,160
Corporate Services	140,400	140,400	120,980
Operational Services	2,120	2,120	2,180
Gross Expenditure	142,520	142,520	123,160
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	142,520	142,520	123,160

Service Private Housing Standards

Cabinet Portfolio Housing Services

Directorate Housing

RO/RA Reference Details:

RO4 Housing Services (GFRA only)

RO409 Housing strategy advice and enabling

Private Housing Standards

Employee Expenses

252,320

230,250

263,710

Direct employee expenses 251,620

Indirect employee expenses 700

228,550

1,700

263,210

500

Transport Related Expenses

1,150

1,150

1,150

Public transport 150

Car allowances 1,000

150

1,000

150

1,000

Supplies and Services

6,170

5,170

35,370

Equipment furniture & materials 300

Clothes, uniform & laundry 200

Printing stationery general 820

Services 200

Communications & computing 950

Expenses 400

Miscellaneous expenses 3,300

300

200

1,320

200

950

400

1,800

0

200

620

30,200

950

100

3,300

Support Services Expenditure

207,080

207,080

122,000

Chief Executive 2,030

Corporate Services 45,420

Community Services 147,040

Operational Services 820

Administrative Buildings 11,770

2,030

45,420

147,040

820

11,770

2,070

45,920

61,050

840

12,120

Gross Expenditure

466,720

443,650

422,230

Customer and Client Receipts

(2,100)

(2,100)

(8,880)

Sales of product or materials (100)

Fees and charges for services (2,000)

(100)

(2,000)

0

(8,880)

Gross Income

(2,100)

(2,100)

(8,880)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

464,620

441,550

413,350

Service Renovation Property Grants

Cabinet Portfolio Housing Services

Directorate Housing

RO/RA Reference Details:

RO4 Housing Services (GFRA only)

RO409 Housing strategy advice and enabling

Renovation Property Grants

Supplies and Services

Equipment furniture & materials 200

Grants and Subscriptions 832,800

833,000

833,000

832,800

Support Services Expenditure

Corporate Services 23,980

Community Services 102,460

126,440

126,440

114,020

Gross Expenditure

959,440

959,440

946,820

Government grants

Government grants

(832,800)

(832,800)

(832,800)

(832,800)

(832,800)

(832,800)

Gross Income

(832,800)

(832,800)

(832,800)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

126,640

126,640

114,020

Service	Southfield Shaw Park Homes	RO/RA Reference Details:	
Cabinet Portfolio	Housing Services	RO4	Housing Services (GFRA only)
Directorate	Housing	RO460	Other council properties-travellers

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Southfield Shaw Park Homes			
Premises Related Expenses	59,760	59,760	111,950
Repairs, alterations & buildings	14,000	14,000	15,000
Energy costs	30,890	30,890	82,080
Water services	10,870	10,870	10,870
Grounds maintenance costs	4,000	4,000	4,000
Support Services Expenditure	2,440	2,440	2,470
Corporate Services	2,440	2,440	2,470
Gross Expenditure	62,200	62,200	114,420
Other grants, re-imbursements or contributions	(36,490)	(36,490)	(100,550)
Other grants or contributions	(36,490)	(36,490)	(100,550)
Customer and Client Receipts	(111,430)	(111,430)	(148,010)
Rents tithes way leaves etc	(111,430)	(111,430)	(148,010)
Gross Income	(147,920)	(147,920)	(248,560)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(85,720)	(85,720)	(134,140)

Service Ukraine Support
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO440 Homelessness

Ukraine Support

Supplies and Services

Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

0

0

0

0

0

0

0

2022/23
Projected
Outturn

87,750

87,750

87,750

(87,750)

(87,750)

(87,750)

0

2023/24
Original
Estimate

0

0

0

0

0

0

0

Communities: Service Summary

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Administrative Buildings			
Gross Expenditure	801,020	1,020,570	1,155,510
Gross Income	(167,740)	(167,740)	(98,500)
Net Expenditure	633,280	852,830	1,057,010
Arts and Heritage Development			
Gross Expenditure	424,680	399,290	463,140
Gross Income	(5,100)	(7,070)	(15,100)
Net Expenditure	419,580	392,220	448,040
Canal Basin			
Gross Expenditure	740	740	0
Net Expenditure	740	740	0
CCTV			
Gross Expenditure	213,380	213,380	217,780
Net Expenditure	213,380	213,380	217,780
Central Support Services			
Gross Expenditure	171,060	171,060	176,120
Gross Income	(170,810)	(170,810)	(170,810)
Net Expenditure	250	250	5,310
Community Events			
Gross Expenditure	179,730	331,730	167,960
Gross Income	(47,440)	(179,440)	(34,750)
Net Expenditure	132,290	152,290	133,210

Communities: Service Summary

Community Engagement

Gross Expenditure	220,930	208,540	233,240
Net Expenditure	220,930	208,540	233,240

Community Safety

Gross Expenditure	639,770	750,940	672,300
Gross Income	(18,150)	(160,780)	(53,070)
Net Expenditure	621,620	590,160	619,230

Council and Civic Expenses

Gross Expenditure	969,510	983,770	1,025,720
Net Expenditure	969,510	983,770	1,025,720

Customer Services

Gross Expenditure	852,490	786,010	822,530
Gross Income	(139,270)	(139,270)	(180,770)
Net Expenditure	713,220	646,740	641,760

Democratic Services

Gross Expenditure	372,410	388,980	419,940
Gross Income	(690)	(690)	(690)
Net Expenditure	371,720	388,290	419,250

Director Communities

Gross Expenditure	146,220	104,540	149,990
Net Expenditure	146,220	104,540	149,990

District Shopping Centres

Gross Expenditure	92,480	92,480	82,950
Gross Income	(325,610)	(325,610)	(359,730)
Net Expenditure	(233,130)	(233,130)	(276,780)

Communities: Service Summary

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Dog Control			
Gross Expenditure	82,650	82,650	78,210
Gross Income	(9,700)	(9,700)	(8,000)
Net Expenditure	72,950	72,950	70,210
Economic and Rural Affairs			
Gross Expenditure	275,130	379,340	281,850
Gross Income	0	(129,970)	0
Net Expenditure	275,130	249,370	281,850
Election Expenses			
Gross Expenditure	78,510	78,510	228,510
Gross Income	0	(20,000)	0
Net Expenditure	78,510	58,510	228,510
Emergency Planning			
Gross Expenditure	34,420	34,420	34,420
Net Expenditure	34,420	34,420	34,420
Environmental Health Admin			
Gross Expenditure	747,640	747,640	811,930
Net Expenditure	747,640	747,640	811,930
Food Hygiene and Food Safety			
Gross Expenditure	140,390	140,390	143,120
Gross Income	(1,340)	(1,340)	(390)
Net Expenditure	139,050	139,050	142,730

Communities: Service Summary

The Grand

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Gross Expenditure	0	218,290	118,200
Gross Income	0	(218,290)	(118,200)
Net Expenditure	0	0	0

Health and Safety

Gross Expenditure	60,380	60,380	61,560
Gross Income	(1,680)	(1,680)	(2,000)
Net Expenditure	58,700	58,700	59,560

Individual Elector Registration

Gross Expenditure	146,080	146,080	148,330
Gross Income	(3,010)	(3,010)	(3,010)
Net Expenditure	143,070	143,070	145,320

Industrial Estates

Gross Expenditure	74,480	2,550	1,550
Gross Income	(777,800)	(777,800)	(851,490)
Net Expenditure	(703,320)	(775,250)	(849,940)

Investment Properties

Gross Expenditure	64,200	28,050	25,520
Gross Income	(1,344,290)	(1,344,290)	(1,842,710)
Net Expenditure	(1,280,090)	(1,316,240)	(1,817,190)

Land Charges

Gross Expenditure	128,000	128,000	128,000
Gross Income	(128,000)	(128,000)	(128,000)
Net Expenditure	0	0	0

Leisure Centres

Gross Expenditure	281,810	281,810	295,180
Gross Income	(300,290)	(255,160)	(301,420)

Communities: Service Summary

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Net Expenditure	(18,480)	26,650	(6,240)
Licences			
Gross Expenditure	459,850	459,850	482,390
Gross Income	(328,480)	(328,480)	(352,530)
Net Expenditure	131,370	131,370	129,860
Market			
Gross Expenditure	233,980	233,980	274,520
Gross Income	(80,500)	(80,500)	(80,500)
Net Expenditure	153,480	153,480	194,020
Miscellaneous Financial Assistance			
Gross Expenditure	117,140	117,140	117,140
Net Expenditure	117,140	117,140	117,140
Miscellaneous Property Holding			
Gross Expenditure	88,420	205,660	231,780
Gross Income	(106,380)	(106,380)	(205,680)
Net Expenditure	(17,960)	99,280	26,100
Miscellaneous Works Services			
Gross Expenditure	83,890	83,890	11,080
Gross Income	(72,810)	(72,810)	0
Net Expenditure	11,080	11,080	11,080
Parking Car Parks			
Gross Expenditure	324,330	450,470	560,470
Gross Income	(1,078,370)	(1,165,460)	(1,184,920)
Net Expenditure	(754,040)	(714,990)	(624,450)

Communities: Service Summary

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Parking Decriminalisation			
Gross Expenditure	849,350	814,730	965,380
Gross Income	(784,500)	(806,150)	(775,440)
Net Expenditure	64,850	8,580	189,940
Pollution Control			
Gross Expenditure	278,080	308,610	295,630
Gross Income	(5,970)	(21,440)	(6,000)
Net Expenditure	272,110	287,170	289,630
Property Services			
Gross Expenditure	710,050	764,230	800,770
Gross Income	(280)	(280)	(280)
Net Expenditure	709,770	763,950	800,490
Public Carriage Administration			
Gross Expenditure	66,380	66,380	68,900
Gross Income	(75,550)	(75,550)	(66,000)
Net Expenditure	(9,170)	(9,170)	2,900
Public Conveniences			
Gross Expenditure	75,160	70,760	77,030
Gross Income	(250)	(250)	(250)
Net Expenditure	74,910	70,510	76,780
Public Health and Wellbeing			
Gross Expenditure	298,560	247,050	320,480
Gross Income	(17,190)	(17,190)	(17,620)
Net Expenditure	281,370	229,860	302,860

Communities: Service Summary

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Reprographics			
Gross Expenditure	239,550	239,550	235,840
Gross Income	(20,090)	(20,090)	(20,090)
Net Expenditure	219,460	219,460	215,750
Rodent and Pest Control			
Gross Expenditure	15,060	0	0
Net Expenditure	15,060	0	0
Sports Development and Community Recreation			
Gross Expenditure	320,530	375,070	419,710
Gross Income	(15,350)	(19,830)	(17,250)
Net Expenditure	305,180	355,240	402,460
St Georges Centre			
Gross Expenditure	1,445,540	1,445,540	1,479,150
Gross Income	(1,370,580)	(1,370,580)	(1,411,690)
Net Expenditure	74,960	74,960	67,460
Tourism			
Gross Expenditure	143,100	169,550	176,040
Gross Income	(13,350)	(13,350)	(9,000)
Net Expenditure	129,750	156,200	167,040
Town Centre Initiative			
Gross Expenditure	263,170	337,890	267,320
Gross Income	(15,300)	(44,800)	(15,300)
Net Expenditure	247,870	293,090	252,020

Communities: Service Summary

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Town Pier Pontoon			
Gross Expenditure	225,050	206,970	0
Net Expenditure	225,050	206,970	0
Town Services			
Gross Expenditure	12,170	12,170	11,280
Net Expenditure	12,170	12,170	11,280
The Woodville			
Gross Expenditure	1,197,660	1,248,660	1,434,590
Gross Income	(677,590)	(802,590)	(699,000)
Net Expenditure	520,070	446,070	735,590

Service Administrative Buildings

Cabinet Portfolio Performance and Administration

Directorate Communities

RO/RA Reference Details:

RO6A Central Services

RO6489 Management & support services

Administrative Buildings

Employee Expenses

Direct employee expenses

Premises Related Expenses

Repairs, alterations & buildings

Energy costs

Rates

Water services

Fixtures & fittings

Cleaning & domestic supplies

Transport Related Expenses

Transport recharges

Supplies and Services

Equipment furniture & materials

Catering

Clothes, uniform & laundry

Services

Communications & computing

Miscellaneous expenses

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Gross Expenditure

Customer and Client Receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

225,130

225,130

361,030

119,590

105,890

115,140

5,310

750

14,350

3,490

3,490

67,160

6,640

4,500

300

35,490

460

19,770

144,210

2,760

94,380

47,070

801,020

(167,740)

(167,740)

(167,740)

633,280

225,130

225,130

580,580

149,140

295,890

115,140

5,310

750

14,350

3,490

3,490

67,160

6,640

4,500

300

35,490

460

19,770

144,210

2,760

94,380

47,070

1,020,570

(167,740)

(167,740)

(167,740)

852,830

281,530

281,530

653,680

156,590

359,240

117,440

5,310

750

14,350

4,890

4,890

63,160

11,640

2,000

300

37,490

460

11,270

152,250

2,810

101,210

48,230

1,155,510

(98,500)

(98,500)

(98,500)

1,057,010

Service Arts and Heritage Development

Cabinet Portfolio Community and Leisure

Directorate Communities

RO/RA Reference Details:

RO5A Cultural & Related Services

RO501 Culture & heritage

Arts and Heritage Development

Employee Expenses

153,950

120,470

166,980

Direct employee expenses

153,950

120,470

166,980

Premises Related Expenses

56,820

59,570

83,830

Repairs, alterations & buildings

33,560

36,310

33,560

Energy costs

4,140

4,140

19,010

Rates

12,000

12,000

24,140

Water services

1,000

1,000

1,000

Fixtures & fittings

120

120

120

Cleaning & domestic supplies

6,000

6,000

6,000

Transport Related Expenses

150

150

150

Car allowances

150

150

150

Supplies and Services

190,570

195,910

190,680

Equipment furniture & materials

20,100

20,100

20,100

Catering

1,500

1,500

1,500

Printing stationery general

3,710

3,710

3,710

Services

31,660

37,000

31,770

Communications & computing

2,800

2,800

2,800

Expenses

47,000

47,000

47,000

Grants and Subscriptions

18,300

18,300

18,300

Miscellaneous expenses

65,500

65,500

65,500

Transfer Payments

600

600

600

Other transfer payments

600

600

600

Support Services Expenditure

22,590

22,590

20,900

Chief Executive

400

400

410

Corporate Services

15,420

15,420

13,600

Community Services

5,360

5,360

5,440

Administrative Buildings

1,410

1,410

1,450

Gross Expenditure

424,680

399,290

463,140

Customer and Client Receipts

(5,100)

(7,070)

(15,100)

Fees and charges for services

0

(1,970)

(10,000)

Rents tithes way leaves etc

(5,100)

(5,100)

(5,100)

Service	Arts and Heritage Development	RO/RA Reference Details:	
Cabinet Portfolio	Community and Leisure	RO5A	Cultural & Related Services
Directorate	Communities	RO502	Recreation & sport

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
<i>Gross Income</i>	<div><div></div><div>(5,100)</div><div></div></div>	<div><div></div><div>(7,070)</div><div></div></div>	<div><div></div><div>(15,100)</div><div></div></div>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<div><div></div><div>419,580</div><div></div></div>	<div><div></div><div>392,220</div><div></div></div>	<div><div></div><div>448,040</div><div></div></div>

Service Canal Basin
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO507 Parks and Open Spaces

Canal Basin

Premises Related Expenses

Rents

Support Services Expenditure

Corporate Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

480

480

260

260

740

740

2022/23
Projected
Outturn

480

480

260

260

740

740

2023/24
Original
Estimate

0

0

0

0

0

0

Service CCTV
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5231 Community safety

CCTV

Premises Related Expenses

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Energy costs	770	770	2,050

Supplies and Services

Equipment furniture & materials	20,000	20,000	20,000
Printing stationery general	410	410	410
Services	186,660	186,660	191,660
Grants and Subscriptions	1,900	1,900	2,900

Support Services Expenditure

Corporate Services	3,640	3,640	760
--------------------	-------	-------	-----

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

213,380

213,380

217,780

213,380

213,380

217,780

Service Central Support Services

Cabinet Portfolio Leader

Directorate Communities

RO/RA Reference Details:

RO6A Central Services

RO6489 Management & support services

Central Support Services

Supplies and Services

168,470

168,470

173,470

Communications & computing

168,470

168,470

173,470

Support Services Expenditure

2,590

2,590

2,650

Corporate Services

2,590

2,590

2,650

Gross Expenditure

171,060

171,060

176,120

Other grants, re-imbursements or contributions

0

(1,080)

(1,080)

Other grants or contributions

0

(1,080)

(1,080)

Other recharges

(170,810)

(169,730)

(169,730)

Other Recharge Income

(170,810)

(169,730)

(169,730)

Gross Income

(170,810)

(170,810)

(170,810)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

250

250

5,310

Service Community Events
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

Community Events

Employee Expenses

Direct employee expenses

Premises Related Expenses

Repairs, alterations & buildings

Energy costs

Supplies and Services

Equipment furniture & materials

Services

Grants and Subscriptions

Miscellaneous expenses

Support Services Expenditure

Corporate Services

Community Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Customer and Client Receipts

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

6,620

6,620

1,400

810

590

129,450

500

83,320

7,000

38,630

42,260

5,180

37,080

179,730

(12,690)

(12,690)

(34,750)

(34,750)

(47,440)

132,290

7,620

7,620

1,400

810

590

280,450

62,700

86,320

7,000

124,430

42,260

5,180

37,080

331,730

(144,690)

(144,690)

(34,750)

(34,750)

(179,440)

152,290

6,950

6,950

1,570

0

1,570

116,460

500

83,320

7,000

25,640

42,980

5,280

37,700

167,960

0

0

(34,750)

(34,750)

(34,750)

133,210

Service Community Engagement
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5360 Community development

Community Engagement

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport

Supplies and Services

Services

Communications & computing

Grants and Subscriptions

Miscellaneous expenses

Gross Expenditure

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

145,160

145,160

150

150

75,620

30,070

50

25,500

20,000

220,930

0

220,930

145,160

145,160

150

150

63,230

30,070

50

25,500

7,610

208,540

0

208,540

157,470

157,470

150

150

75,620

30,070

50

25,500

20,000

233,240

0

233,240

Service Community Safety
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5231 Community safety

Community Safety

Employee Expenses

Direct employee expenses

Transport Related Expenses

Transport recharges

Public transport

Car allowances

Supplies and Services

Equipment furniture & materials

Printing stationery general

Services

Communications & computing

Grants and Subscriptions

Contribution to reserves

Miscellaneous expenses

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Administrative Buildings

Gross Expenditure

Government grants

Government grants

Other grants, re-imbursements or contributions

Other grants or contributions

Customer and Client Receipts

Fees and charges for services

Other recharges

Other Recharge Income

2022/23

Original
Estimate

2022/23

Projected
Outturn

2023/24

Original
Estimate

479,560

479,560

100

0

50

50

54,220

8,000

1,350

12,580

2,060

15,230

0

15,000

105,890

820

58,330

39,680

7,060

639,770

0

0

0

0

(18,150)

(18,150)

0

0

443,850

443,850

100

0

50

50

201,100

8,000

1,350

92,560

2,060

19,480

33,120

44,530

105,890

820

58,330

39,680

7,060

750,940

(33,120)

(33,120)

(99,490)

(99,490)

(18,150)

(18,150)

(10,020)

(10,020)

480,350

480,350

11,680

11,580

50

50

76,560

8,000

1,350

0

2,060

15,230

34,920

15,000

103,710

840

56,860

38,740

7,270

672,300

(34,920)

(34,920)

0

0

(18,150)

(18,150)

0

0

Service Community Safety
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5231 Community safety

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

**2022/23
Original
Estimate**

(18,150)

621,620

**2022/23
Projected
Outturn**

(160,780)

590,160

**2023/24
Original
Estimate**

(53,070)

619,230

Service Council and Civic Expenses
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6410 Corporate & democratic core

Council and Civic Expenses

Employee Expenses

Direct employee expenses
Indirect employee expenses

Transport Related Expenses

Contract leases
Public transport
Car allowances

Supplies and Services

Equipment furniture & materials
Catering
Clothes, uniform & laundry
Services
Communications & computing
Members allowances
Expenses
Miscellaneous expenses

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Operational Services
Administrative Buildings

Gross Expenditure

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

28,750

24,000
4,750

7,210

3,770
640
2,800

315,330

3,500
600
150
380
5,310
294,970
1,800
8,620

618,220

28,250
364,440
105,880
21,400
98,250

969,510

0

969,510

28,750

24,000
4,750

7,210

3,770
640
2,800

344,590

3,500
600
150
380
5,310
324,230
1,800
8,620

603,220

28,250
354,440
105,880
21,400
93,250

983,770

0

983,770

29,360

24,610
4,750

6,630

4,990
340
1,300

330,450

3,500
600
150
380
2,910
313,490
800
8,620

659,280

30,630
368,200
109,260
19,250
131,940

1,025,720

0

1,025,720

Service Customer Services

Cabinet Portfolio Leader

Directorate Communities

RO/RA Reference Details:

RO6A Central Services

RO6489 Management & support services

Customer Services

Employee Expenses

539,210

472,730

530,840

Direct employee expenses

539,210

472,730

530,840

Transport Related Expenses

200

200

200

Public transport

50

50

50

Car allowances

150

150

150

Supplies and Services

55,980

55,980

51,680

Equipment furniture & materials

1,610

1,610

1,000

Clothes, uniform & laundry

1,830

1,830

1,000

Printing stationery general

1,980

1,980

1,980

Services

39,210

39,210

40,380

Communications & computing

11,350

11,350

7,320

Support Services Expenditure

257,100

257,100

239,810

Chief Executive

11,150

11,150

10,720

Corporate Services

201,670

201,670

183,470

Community Services

4,340

4,340

4,470

Administrative Buildings

39,940

39,940

41,150

Gross Expenditure

852,490

786,010

822,530

Other grants, re-imbursements or contributions

(127,520)

(127,520)

(169,020)

Other grants or contributions

(127,520)

(127,520)

(169,020)

Customer and Client Receipts

(11,750)

(11,750)

(11,750)

Fees and charges for services

(11,750)

(11,750)

(11,750)

Gross Income

(139,270)

(139,270)

(180,770)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

713,220

646,740

641,760

Service Democratic Services

Cabinet Portfolio Leader

Directorate Communities

RO/RA Reference Details:

RO6A Central Services

RO6489 Management & support services

Democratic Services

Employee Expenses

278,170

294,740

318,390

Direct employee expenses

278,170

294,740

318,390

Transport Related Expenses

720

720

320

Public transport

500

500

100

Car allowances

220

220

220

Supplies and Services

10,870

10,870

15,870

Equipment furniture & materials

3,440

3,440

3,440

Printing stationery general

3,310

3,310

3,310

Services

0

0

5,000

Communications & computing

3,290

3,290

3,290

Expenses

360

360

360

Grants and Subscriptions

470

470

470

Support Services Expenditure

82,650

82,650

85,360

Chief Executive

5,680

5,680

3,250

Corporate Services

61,050

61,050

61,190

Community Services

1,470

1,470

1,510

Administrative Buildings

14,450

14,450

19,410

Gross Expenditure

372,410

388,980

419,940

Customer and Client Receipts

(690)

(690)

(690)

Sales of product or materials

(690)

(690)

(690)

Gross Income

(690)

(690)

(690)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

371,720

388,290

419,250

Service	Director Communities	RO/RA Reference Details:	
Cabinet Portfolio	Leader	RO6A	Central Services
Directorate	Communities	RO6489	Management & support services

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Director Communities			
Employee Expenses	138,570	96,890	142,290
Direct employee expenses	138,570	96,890	142,290
Transport Related Expenses	200	200	200
Public transport	200	200	200
Supplies and Services	410	410	410
Communications & computing	410	410	410
Support Services Expenditure	7,040	7,040	7,090
Chief Executive	400	400	410
Corporate Services	4,290	4,290	4,260
Administrative Buildings	2,350	2,350	2,420
Gross Expenditure	146,220	104,540	149,990
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	146,220	104,540	149,990

Service District Shopping Centres

Cabinet Portfolio Performance and Administration

Directorate Communities

RO/RA Reference Details:

RO5C Planning & Development

RO5352 Business Support

District Shopping Centres

Premises Related Expenses

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
	19,240	19,240	13,320
Repairs, alterations & buildings	15,300	15,300	9,500
Energy costs	700	700	530
Rates	2,740	2,740	2,790
Water services	500	500	500

Supplies and Services

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
	7,350	7,350	3,780
Services	6,100	6,100	2,530
Communications & computing	1,250	1,250	1,250

Support Services Expenditure

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
	65,890	65,890	65,850
Corporate Services	65,890	65,890	65,850

Gross Expenditure

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
	92,480	92,480	82,950

Customer and Client Receipts

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
	(325,610)	(325,610)	(359,730)
Rents tithes way leaves etc	(325,610)	(325,610)	(359,730)

Gross Income

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
	(325,610)	(325,610)	(359,730)

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
	(233,130)	(233,130)	(276,780)

Service Dog Control
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Dog Control

Supplies and Services

Services

Support Services Expenditure

Corporate Services

Community Services

Gross Expenditure

Customer and Client Receipts

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

27,400

27,400

55,250

2,960

52,290

82,650

(9,700)

(9,700)

(9,700)

72,950

27,400

27,400

55,250

2,960

52,290

82,650

(9,700)

(9,700)

(9,700)

72,950

21,900

21,900

56,310

2,990

53,320

78,210

(8,000)

(8,000)

(8,000)

70,210

Service Economic and Rural Affairs

Cabinet Portfolio Leader

Directorate Communities

RO/RA Reference Details:

RO5C Planning & Development

RO5350 Economic development

Economic and Rural Affairs

Employee Expenses

199,660

173,900

217,650

Direct employee expenses

199,660

173,900

217,650

Transport Related Expenses

5,360

5,360

5,770

Contract leases

5,020

5,020

5,430

Public transport

200

200

200

Car allowances

140

140

140

Supplies and Services

18,780

148,750

16,700

Services

5,560

135,530

5,560

Communications & computing

1,430

1,430

1,430

Expenses

40

40

40

Grants and Subscriptions

11,750

11,750

9,670

Support Services Expenditure

51,330

51,330

41,730

Chief Executive

820

820

840

Corporate Services

38,160

38,160

29,790

Community Services

5,290

5,290

3,830

Administrative Buildings

7,060

7,060

7,270

Gross Expenditure

275,130

379,340

281,850

Government grants

0

(112,970)

0

Government grants

0

(112,970)

0

Other grants, re-imbursements or contributions

0

(17,000)

0

Other grants or contributions

0

(17,000)

0

Gross Income

0

(129,970)

0

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

275,130

249,370

281,850

Service Election Expenses
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6441 Elections

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Election Expenses			
Employee Expenses	0	0	150,000
Direct employee expenses	0	0	150,000
Supplies and Services	14,710	14,710	14,710
Printing stationery general	14,710	14,710	14,710
Support Services Expenditure	63,800	63,800	63,800
Corporate Services	63,800	63,800	63,800
Gross Expenditure	78,510	78,510	228,510
Other grants, re-imbursements or contributions	0	(14,960)	0
Other grants or contributions	0	(14,960)	0
Other recharges	0	(5,040)	0
Other Recharge Income	0	(5,040)	0
Gross Income	0	(20,000)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	78,510	58,510	228,510

Service	Emergency Planning	RO/RA Reference Details:	
Cabinet Portfolio	Leader	RO6A	Central Services
Directorate	Communities	RO6450	Emergency planning

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Emergency Planning			
Supplies and Services	34,290	34,290	34,290
Services	34,290	34,290	34,290
Support Services Expenditure	130	130	130
Corporate Services	130	130	130
Gross Expenditure	34,420	34,420	34,420
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	34,420	34,420	34,420

Service Environmental Health Admin
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Environmental Health Admin

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport

Car allowances

Supplies and Services

Printing stationery general

Services

Communications & computing

Expenses

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Administrative Buildings

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

552,470

552,470

2,680

440

2,240

29,750

2,610

19,320

7,120

700

162,740

6,560

119,500

4,550

32,130

747,640

747,640

552,470

552,470

2,680

440

2,240

29,750

2,610

19,320

7,120

700

162,740

6,560

119,500

4,550

32,130

747,640

747,640

622,830

622,830

2,680

440

2,240

32,820

2,610

22,390

7,120

700

153,600

7,260

108,560

4,680

33,100

811,930

811,930

Service Food Hygiene and Food Safety
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Food Hygiene and Food Safety

Supplies and Services

Equipment furniture & materials
Services

Support Services Expenditure

Corporate Services
Community Services

Gross Expenditure

Customer and Client Receipts

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

1,790

1,790

1,790

840

840

840

950

950

950

138,600

138,600

141,330

510

510

520

138,090

138,090

140,810

140,390

140,390

143,120

(1,340)

(1,340)

(390)

(1,340)

(1,340)

(390)

(1,340)

(1,340)

(390)

139,050

139,050

142,730

Service The Grand

Cabinet Portfolio Community and Leisure

Directorate Communities

RO/RA Reference Details:

RO5C Planning & Development

RO5360 Community development

The Grand

Employee Expenses

Direct employee expenses

Supplies and Services

Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

0

125,420

118,200

0

125,420

118,200

0

92,870

0

0

92,870

0

0

218,290

118,200

0

(193,070)

(118,200)

0

(193,070)

(118,200)

0

(25,220)

0

0

(25,220)

0

0

(218,290)

(118,200)

0

0

0

Service Health and Safety
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Health and Safety

Supplies and Services

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
	410	410	410
Equipment furniture & materials	210	210	210
Services	200	200	200

Support Services Expenditure

	59,970	59,970	61,150
Corporate Services	260	260	260
Community Services	59,710	59,710	60,890

Gross Expenditure

Customer and Client Receipts

	(1,680)	(1,680)	(2,000)
Fees and charges for services	(1,680)	(1,680)	(2,000)

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

58,700

58,700

59,560

Service Individual Elector Registration
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6441 Elections

Individual Elector Registration

Transport Related Expenses

	1,000	1,000	1,000
Public transport	1,000	1,000	1,000

Supplies and Services

	43,820	43,820	43,860
Equipment furniture & materials	1,270	1,270	1,270
Printing stationery general	11,470	11,470	11,470
Services	11,680	11,680	11,720
Communications & computing	18,300	18,300	18,300
Expenses	850	850	850
Grants and Subscriptions	250	250	250

Support Services Expenditure

	101,260	101,260	103,470
Corporate Services	101,260	101,260	103,470

Gross Expenditure

146,080	146,080	148,330
----------------	----------------	----------------

Customer and Client Receipts

	(3,010)	(3,010)	(3,010)
Sales of product or materials	(2,910)	(2,910)	(2,910)
Fees and charges for services	(100)	(100)	(100)

Gross Income

(3,010)	(3,010)	(3,010)
----------------	----------------	----------------

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

143,070	143,070	145,320
----------------	----------------	----------------

Service Industrial Estates
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
TSR Trading Accounts
RS731 External Trading Accounts net

Industrial Estates

Premises Related Expenses

Repairs, alterations & buildings

Support Services Expenditure

Corporate Services

Gross Expenditure

Customer and Client Receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

1,550

1,550

72,930

72,930

74,480

(777,800)

(777,800)

(777,800)

(703,320)

2,550

2,550

0

0

2,550

(777,800)

(777,800)

(777,800)

(775,250)

1,550

1,550

0

0

1,550

(851,490)

(851,490)

(851,490)

(849,940)

Service Investment Properties
Cabinet Portfolio Commercial
Directorate Communities

RO/RA Reference Details:

TSR Trading Accounts
RS731 External Trading Accounts net

Investment Properties

Premises Related Expenses

Repairs, alterations & buildings

Support Services Expenditure

Corporate Services

Gross Expenditure

Customer and Client Receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

23,050

23,050

41,150

41,150

64,200

(1,344,290)

(1,344,290)

(1,344,290)

(1,280,090)

23,050

23,050

5,000

5,000

28,050

(1,344,290)

(1,344,290)

(1,344,290)

(1,316,240)

25,520

25,520

0

0

25,520

(1,842,710)

(1,842,710)

(1,842,710)

(1,817,190)

Service Land Charges

Cabinet Portfolio Operational Services

Directorate Communities

RO/RA Reference Details:

RO6A Central Services

RO6460 Local land charges

Land Charges

Employee Expenses

Direct employee expenses

Supplies and Services

Printing stationery general

Services

Communications & computing

Expenses

Grants and Subscriptions

Support Services Expenditure

Chief Executive

Corporate Services

Administrative Buildings

Gross Expenditure

Customer and Client Receipts

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

82,930

82,930

8,580

170

4,760

980

2,500

170

36,490

820

30,960

4,710

128,000

(128,000)

(128,000)

(128,000)

0

82,930

82,930

8,580

170

4,760

980

2,500

170

36,490

820

30,960

4,710

128,000

(128,000)

(128,000)

(128,000)

0

94,630

94,630

8,580

170

4,760

980

2,500

170

24,790

840

21,230

2,720

128,000

(128,000)

(128,000)

(128,000)

0

Service Leisure Centres
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

Leisure Centres

Premises Related Expenses

	88,100	88,100	88,100
Repairs, alterations & buildings	75,350	75,350	75,350
Fixtures & fittings	10,250	10,250	10,250
Grounds maintenance costs	2,500	2,500	2,500

Supplies and Services

Services	41,570	41,570	41,570
----------	--------	--------	--------

Support Services Expenditure

	152,140	152,140	165,510
Corporate Services	61,800	61,800	73,550
Community Services	54,760	54,760	55,680
Operational Services	35,580	35,580	36,280

Gross Expenditure

281,810

281,810

295,180

Other grants, re-imbursements or contributions

(250,000)

(204,870)

(250,000)

Other grants or contributions	(250,000)	(204,870)	(250,000)
-------------------------------	-----------	-----------	-----------

Customer and Client Receipts

(50,290)

(50,290)

(51,420)

Rents tithes way leaves etc	(50,290)	(50,290)	(51,420)
-----------------------------	----------	----------	----------

Gross Income

(300,290)

(255,160)

(301,420)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

(18,480)

26,650

(6,240)

Service	Licences	RO/RA Reference Details:	
Cabinet Portfolio	Operational Services	RO5B	Environmental & Regulatory
Directorate	Communities	RO521X	Regulatory services

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Licences			
Employee Expenses	260,790	260,790	292,840
Direct employee expenses	260,540	260,540	292,590
Indirect employee expenses	250	250	250
Transport Related Expenses	17,680	17,680	17,680
Public transport	14,580	14,580	14,580
Car allowances	3,100	3,100	3,100
Supplies and Services	46,590	46,590	46,590
Equipment furniture & materials	8,260	8,260	8,260
Printing stationery general	6,350	6,350	6,350
Services	12,100	12,100	12,100
Communications & computing	15,820	15,820	15,820
Expenses	300	300	300
Grants and Subscriptions	760	760	760
Miscellaneous expenses	3,000	3,000	3,000
Support Services Expenditure	134,790	134,790	125,280
Chief Executive	730	730	750
Corporate Services	73,380	73,380	62,610
Community Services	55,970	55,970	57,070
Administrative Buildings	4,710	4,710	4,850
Gross Expenditure	459,850	459,850	482,390
Other grants, re-imbursements or contributions	(248,300)	(248,300)	(272,950)
Other grants or contributions	(248,300)	(248,300)	(272,950)
Customer and Client Receipts	(80,180)	(80,180)	(79,580)
Fees and charges for services	(80,180)	(80,180)	(79,580)
Gross Income	(328,480)	(328,480)	(352,530)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	131,370	131,370	129,860

Service Market
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

Market

Employee Expenses

Direct employee expenses

Premises Related Expenses

Repairs, alterations & buildings

Energy costs

Rates

Water services

Cleaning & domestic supplies

Supplies and Services

Equipment furniture & materials

Services

Communications & computing

Grants and Subscriptions

Miscellaneous expenses

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Customer and Client Receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

118,760

118,760

57,410

30,500

10,000

10,290

4,620

2,000

23,360

5,000

13,030

600

1,730

3,000

34,450

620

16,410

17,420

233,980

(3,000)

(3,000)

(77,500)

(77,500)

(80,500)

153,480

118,760

118,760

57,410

30,500

10,000

10,290

4,620

2,000

23,360

5,000

13,030

600

1,730

3,000

34,450

620

16,410

17,420

233,980

(3,000)

(3,000)

(77,500)

(77,500)

(80,500)

153,480

126,450

126,450

86,820

30,500

38,600

10,500

4,620

2,600

23,360

5,000

13,030

600

1,730

3,000

37,890

630

19,460

17,800

274,520

(3,000)

(3,000)

(77,500)

(77,500)

(80,500)

194,020

Service Miscellaneous Financial Assistance
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6470 General grants bequests and donations

Miscellaneous Financial Assistance

Supplies and Services

Grants and Subscriptions

Gross Expenditure

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

117,140

117,140

117,140

0

117,140

2022/23
Projected
Outturn

117,140

117,140

117,140

0

117,140

2023/24
Original
Estimate

117,140

117,140

117,140

0

117,140

Service Miscellaneous Property Holding

Cabinet Portfolio Performance and Administration

Directorate Communities

RO/RA Reference Details:

RO5C Planning & Development

RO5350 Economic development

Miscellaneous Property Holding

Premises Related Expenses

Repairs, alterations & buildings

Grounds maintenance costs

450

8,610

10,450

0

8,160

10,000

450

450

450

Supplies and Services

Services

63,000

63,000

56,450

63,000

63,000

56,450

Support Services Expenditure

Corporate Services

24,970

134,050

164,880

24,970

134,050

164,880

Gross Expenditure

88,420

205,660

231,780

Customer and Client Receipts

(106,380)

(106,380)

(205,680)

Fees and charges for services

0

0

(15,000)

Rents tithes way leaves etc

(106,380)

(106,380)

(190,680)

Gross Income

(106,380)

(106,380)

(205,680)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

(17,960)

99,280

26,100

Service Miscellaneous Works Services
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
RO2 Highways & Transport Services
RO230 Structural Maintenance

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Miscellaneous Works Services			
Supplies and Services	83,890	83,890	11,080
Equipment furniture & materials	72,810	72,810	0
Services	11,080	11,080	11,080
Gross Expenditure	83,890	83,890	11,080
Other recharges	(72,810)	(72,810)	0
Other Recharge Income	(72,810)	(72,810)	0
Gross Income	(72,810)	(72,810)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	11,080	11,080	11,080

Service Parking Car Parks

Cabinet Portfolio Leader

Directorate Communities

RO/RA Reference Details:

RO2 Highways & Transport Services

RO260 Parking services

Parking Car Parks

Premises Related Expenses

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
	188,660	196,460	194,710
Repairs, alterations & buildings	0	7,800	0
Energy costs	600	600	1,590
Rents	29,600	29,600	29,600
Rates	155,080	155,080	158,160
Cleaning & domestic supplies	1,010	1,010	10
Grounds maintenance costs	2,370	2,370	5,350

Supplies and Services

	42,730	161,070	120,820
Equipment furniture & materials	18,130	18,130	10,070
Services	23,170	141,510	110,030
Grants and Subscriptions	720	720	720
Miscellaneous expenses	710	710	0

Support Services Expenditure

	92,940	92,940	244,940
Corporate Services	19,630	19,630	17,550
Community Services	73,310	73,310	227,390

Gross Expenditure

324,330	450,470	560,470
----------------	----------------	----------------

Other grants, re-imbursements or contributions

(65,000)	(65,000)	(65,000)
Other grants or contributions	(65,000)	(65,000)

Customer and Client Receipts

(1,013,370)	(1,100,460)	(1,119,920)
Fees and charges for services	(1,013,340)	(1,119,890)
Rents tithes way leaves etc	(30)	(30)

Gross Income

(1,078,370)	(1,165,460)	(1,184,920)
--------------------	--------------------	--------------------

**Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)**

(754,040)	(714,990)	(624,450)
------------------	------------------	------------------

2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
481,600	434,410	536,470
476,600	429,410	531,470
5,000	5,000	5,000
8,180	8,180	8,510
6,980	6,980	7,310
1,000	1,000	1,000
200	200	200
196,440	185,790	184,770
61,320	70,270	70,250
2,510	2,510	2,510
26,640	26,640	25,640
68,560	48,960	48,960
29,030	29,030	29,030
8,130	8,130	8,130
250	250	250
1,700	1,700	1,700
1,700	1,700	1,700
161,430	184,650	233,930
6,160	6,160	6,290
105,730	115,730	106,900
4,340	12,560	4,470
33,840	33,840	104,560
11,360	16,360	11,710
849,350	814,730	965,380
(784,500)	(806,150)	(775,440)
(784,500)	(806,150)	(775,440)
64,850	8,580	189,940

Service Pollution Control
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Pollution Control

Supplies and Services

	43,350	58,820	40,980
Equipment furniture & materials	15,060	30,530	15,060
Services	27,090	27,090	24,720
Grants and Subscriptions	1,200	1,200	1,200

Support Services Expenditure

	234,730	249,790	254,650
Corporate Services	3,200	3,330	3,370
Community Services	231,530	246,460	251,280

Gross Expenditure

	278,080	308,610	295,630
--	----------------	----------------	----------------

Customer and Client Receipts

	(5,970)	(5,970)	(6,000)
Fees and charges for services	(5,970)	(5,970)	(6,000)

Other recharges

	0	(15,470)	0
Other Recharge Income	0	(15,470)	0

Gross Income

	(5,970)	(21,440)	(6,000)
--	----------------	-----------------	----------------

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	272,110	287,170	289,630
--	----------------	----------------	----------------

Service Property Services

Cabinet Portfolio Leader

Directorate Communities

RO/RA Reference Details:

RO6A Central Services

RO6489 Management & support services

Property Services

Employee Expenses

574,570

628,750

655,280

Direct employee expenses

Indirect employee expenses

571,170

3,400

625,350

3,400

651,880

3,400

Transport Related Expenses

600

600

600

Public transport

Car allowances

200

400

200

400

200

400

Supplies and Services

19,010

19,010

24,810

Equipment furniture & materials

Clothes, uniform & laundry

Printing stationery general

Services

Communications & computing

200

160

3,490

20

15,140

200

160

3,490

20

15,140

200

160

8,990

20

15,440

Support Services Expenditure

115,870

115,870

120,080

Chief Executive

Corporate Services

Community Services

Administrative Buildings

2,850

89,500

4,340

19,180

2,850

89,500

4,340

19,180

2,900

92,950

4,470

19,760

Gross Expenditure

710,050

764,230

800,770

Customer and Client Receipts

(280)

(280)

(280)

Sales of product or materials

(280)

(280)

(280)

Gross Income

(280)

(280)

(280)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

709,770

763,950

800,490

Service Public Carriage Administration

Cabinet Portfolio Strategic Environment

Directorate Communities

RO/RA Reference Details:

RO5B Environmental & Regulatory

RO521X Regulatory services

Public Carriage Administration

Employee Expenses

Direct employee expenses

Premises Related Expenses

Rents

Supplies and Services

Equipment furniture & materials

Printing stationery general

Services

Communications & computing

Support Services Expenditure

Corporate Services

Community Services

Gross Expenditure

Customer and Client Receipts

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

1,500

1,500

720

720

4,600

60

190

4,110

240

59,560

640

58,920

66,380

(75,550)

(75,550)

(75,550)

(9,170)

1,500

1,500

720

720

4,600

60

190

4,110

240

59,560

640

58,920

66,380

(75,550)

(75,550)

(75,550)

(9,170)

1,500

1,500

720

720

4,600

60

190

4,110

240

62,080

650

61,430

68,900

(66,000)

(66,000)

(66,000)

2,900

Service Public Conveniences

Cabinet Portfolio Operational Services

Directorate Communities

RO/RA Reference Details:

RO5B Environmental & Regulatory

RO521X Regulatory services

Public Conveniences

Premises Related Expenses

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
	47,880	43,480	56,740
Repairs, alterations & buildings	28,060	23,660	22,250
Energy costs	6,950	6,950	21,480
Rates	9,960	9,960	0
Water services	2,900	2,900	7,000
Fixtures & fittings	10	10	10
Cleaning & domestic supplies	0	0	6,000

Supplies and Services

	13,480	13,480	6,250
Equipment furniture & materials	4,440	4,440	1,940
Clothes, uniform & laundry	80	80	350
Services	8,960	8,960	3,960

Support Services Expenditure

	13,800	13,800	14,040
Chief Executive	1,540	1,540	1,570
Corporate Services	12,260	12,260	12,470

Gross Expenditure

75,160	70,760	77,030
---------------	---------------	---------------

Customer and Client Receipts

	(250)	(250)	(250)
Sales of product or materials	(250)	(250)	(250)

Gross Income

(250)	(250)	(250)
--------------	--------------	--------------

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

74,910	70,510	76,780
---------------	---------------	---------------

Service Public Health and Wellbeing
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Public Health and Wellbeing

Employee Expenses

132,360

80,850

154,170

Direct employee expenses

132,360

80,850

154,170

Transport Related Expenses

5,120

5,120

5,610

Contract leases

4,720

4,720

5,210

Public transport

200

200

200

Car allowances

200

200

200

Supplies and Services

12,780

12,780

12,780

Services

11,910

11,910

11,910

Communications & computing

870

870

870

Support Services Expenditure

148,300

148,300

147,920

Chief Executive

1,830

1,830

1,860

Corporate Services

113,370

113,370

112,190

Community Services

24,600

24,600

25,110

Administrative Buildings

8,500

8,500

8,760

Gross Expenditure

298,560

247,050

320,480

Other grants, re-imbursements or contributions

(17,190)

(17,190)

(17,620)

Other grants or contributions

(17,190)

(17,190)

(17,620)

Gross Income

(17,190)

(17,190)

(17,620)

**Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)**

281,370

229,860

302,860

Service Reprographics
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Reprographics

Employee Expenses

Direct employee expenses

Premises Related Expenses

Repairs, alterations & buildings

Supplies and Services

Equipment furniture & materials

Printing stationery general

Communications & computing

Support Services Expenditure

Chief Executive

Corporate Services

Administrative Buildings

Gross Expenditure

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

81,170

81,170

4,300

4,300

106,810

62,010

43,560

1,240

47,270

1,620

34,840

10,810

239,550

(20,090)

(20,090)

219,460

81,170

81,170

4,300

4,300

106,810

62,010

43,560

1,240

47,270

1,620

34,840

10,810

239,550

(20,090)

(20,090)

219,460

92,800

92,800

2,300

2,300

98,390

59,250

37,900

1,240

42,350

1,650

29,570

11,130

235,840

(20,090)

(20,090)

215,750

Service Rodent and Pest Control
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Rodent and Pest Control

Support Services Expenditure

Corporate Services
Community Services

Gross Expenditure

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

15,060

0

0

130

0

0

14,930

0

0

15,060

0

0

0

0

0

15,060

0

0

Service**Cabinet Portfolio****Directorate**Sports Development and Community
Recreation

Community and Leisure

Communities

RO/RA Reference Details:

RO5A

RO502

Cultural & Related Services

Recreation & sport

**Sports Development and Community
Recreation****Employee Expenses****160,770****211,580****229,510**

Direct employee expenses

160,770

211,580

229,510

Premises Related Expenses**55,730****54,980****82,990**

Repairs, alterations & buildings

2,550

1,800

1,000

Energy costs

13,910

13,910

42,710

Rents

2,150

2,150

2,150

Rates

320

320

330

Water services

6,020

6,020

6,020

Fixtures & fittings

610

610

610

Cleaning & domestic supplies

2,100

2,100

2,100

Grounds maintenance costs

28,070

28,070

28,070

Transport Related Expenses**6,370****6,370****8,470**

Transport recharges

5,820

5,820

7,920

Public transport

50

50

50

Car allowances

500

500

500

Supplies and Services**43,630****48,110****44,080**

Equipment furniture & materials

2,250

2,250

2,250

Clothes, uniform & laundry

300

300

300

Printing stationery general

2,620

2,620

2,620

Services

29,850

29,850

30,300

Communications & computing

1,260

1,260

1,260

Expenses

500

500

500

Grants and Subscriptions

6,850

11,330

6,850

Third Party Payments**1,300****1,300****1,300**

Transport operators

1,300

1,300

1,300

Transfer Payments**2,000****2,000****2,000**

Other transfer payments

2,000

2,000

2,000

Support Services Expenditure**50,730****50,730****51,360**

Chief Executive

820

820

840

Corporate Services

21,640

21,640

21,720

Community Services

23,560

23,560

23,950

Administrative Buildings

4,710

4,710

4,850

Service Sports Development and Community
Cabinet Portfolio Recreation
Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Gross Expenditure	320,530	375,070	419,710
Other grants, re-imbursements or contributions	(620)	(5,100)	(720)
Other grants or contributions	(620)	(5,100)	(720)
Customer and Client Receipts	(14,730)	(14,730)	(16,530)
Fees and charges for services	(14,730)	(14,730)	(16,530)
Gross Income	(15,350)	(19,830)	(17,250)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	305,180	355,240	402,460

Service St Georges Centre
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

St Georges Centre

Supplies and Services

Services

Support Services Expenditure

Corporate Services

Gross Expenditure

Customer and Client Receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

1,370,580

1,370,580

74,960

74,960

1,445,540

(1,370,580)

(1,370,580)

(1,370,580)

74,960

1,370,580

1,370,580

74,960

74,960

1,445,540

(1,370,580)

(1,370,580)

(1,370,580)

74,960

1,411,690

1,411,690

67,460

67,460

1,479,150

(1,411,690)

(1,411,690)

(1,411,690)

67,460

Service Tourism

Cabinet Portfolio Community and Leisure

Directorate Communities

RO/RA Reference Details:

RO5A Cultural & Related Services

RO504 Tourism

Tourism

Employee Expenses

52,920

79,370

88,060

Direct employee expenses

52,920

79,370

88,060

Transport Related Expenses

250

250

250

Public transport

100

100

100

Car allowances

150

150

150

Supplies and Services

31,750

31,750

29,600

Equipment furniture & materials

3,950

3,950

2,950

Clothes, uniform & laundry

250

250

250

Printing stationery general

670

670

670

Services

800

800

1,000

Communications & computing

880

880

880

Expenses

17,200

17,200

15,850

Grants and Subscriptions

8,000

8,000

8,000

Support Services Expenditure

58,180

58,180

58,130

Chief Executive

1,340

1,340

1,370

Corporate Services

32,140

32,140

31,520

Community Services

24,700

24,700

25,240

Gross Expenditure

143,100

169,550

176,040

Customer and Client Receipts

(13,350)

(13,350)

(9,000)

Sales of product or materials

(7,250)

(7,250)

(2,500)

Fees and charges for services

(6,100)

(6,100)

(6,500)

Gross Income

(13,350)

(13,350)

(9,000)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

129,750

156,200

167,040

Service Town Centre Initiative

Cabinet Portfolio Community and Leisure

Directorate Communities

RO/RA Reference Details:

RO5A Cultural & Related Services

RO504 Tourism

Town Centre Initiative

Employee Expenses

58,640

103,860

63,630

Direct employee expenses

58,640

103,860

63,630

Premises Related Expenses

220

220

220

Water services

220

220

220

Transport Related Expenses

50

50

50

Car allowances

50

50

50

Supplies and Services

155,530

185,030

155,530

Equipment furniture & materials

50,000

79,500

50,000

Printing stationery general

3,500

3,500

3,500

Services

500

500

500

Communications & computing

30

30

30

Expenses

4,000

4,000

4,000

Miscellaneous expenses

97,500

97,500

97,500

Support Services Expenditure

48,730

48,730

47,890

Chief Executive

820

820

840

Corporate Services

9,210

9,210

9,440

Community Services

29,440

29,440

28,350

Operational Services

9,260

9,260

9,260

Gross Expenditure

263,170

337,890

267,320

Other grants, re-imbursements or contributions

(5,000)

(34,500)

(5,000)

Other grants or contributions

(5,000)

(34,500)

(5,000)

Customer and Client Receipts

(10,300)

(10,300)

(10,300)

Fees and charges for services

(10,300)

(10,300)

(10,300)

Gross Income

(15,300)

(44,800)

(15,300)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

247,870

293,090

252,020

Service	Town Pier Pontoon	RO/RA Reference Details:	
Cabinet Portfolio	Strategic Environment	RO2	Highways & Transport Services
Directorate	Communities	RO280	Airports harbours and toll facilities

Service Town Services
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

Town Services

Premises Related Expenses

Grounds maintenance costs

Supplies and Services

Clothes, uniform & laundry
Communications & computing
Miscellaneous expenses

Support Services Expenditure

Chief Executive
Corporate Services
Community Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

1,000

1,000

1,190

500

190

500

9,980

480

4,770

4,730

12,170

12,170

1,000

1,000

1,190

500

190

500

9,980

480

4,770

4,730

12,170

12,170

1,000

1,000

1,190

500

190

500

9,090

490

5,050

3,550

11,280

11,280

Service The Woodville
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

The Woodville

Employee Expenses

Direct employee expenses

Premises Related Expenses

Repairs, alterations & buildings
Energy costs
Rates
Water services
Fixtures & fittings
Cleaning & domestic supplies

Supplies and Services

Equipment furniture & materials
Catering
Clothes, uniform & laundry
Printing stationery general
Services
Communications & computing
Expenses
Miscellaneous expenses

Transfer Payments

Other transfer payments

Support Services Expenditure

Chief Executive
Corporate Services
Community Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Customer and Client Receipts

Sales of product or materials
Fees and charges for services

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

605,330

605,330

134,380

0

60,450

30,610

5,320

15,000

23,000

315,020

12,170

108,000

800

2,820

120,640

3,340

6,000

61,250

5,600

5,600

137,330

6,910

123,910

6,510

1,197,660

(23,090)

(23,090)

(654,500)

(319,000)

(335,500)

523,310

523,310

259,380

125,000

60,450

30,610

5,320

15,000

23,000

323,040

12,170

108,000

800

2,820

128,660

3,340

6,000

61,250

5,600

5,600

137,330

6,910

123,910

6,510

1,248,660

(23,090)

(23,090)

(654,500)

(319,000)

(335,500)

596,070

596,070

282,700

0

208,160

31,220

5,320

15,000

23,000

431,520

12,170

81,000

800

2,820

264,140

3,340

6,000

61,250

0

0

124,300

7,050

108,540

8,710

1,434,590

0

0

(699,000)

(365,000)

(334,000)

Service The Woodville
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23

**Original
Estimate**

0

0

(677,590)

520,070

2022/23

**Projected
Outturn**

(125,000)

(125,000)

(802,590)

446,070

2023/24

**Original
Estimate**

0

0

(699,000)

735,590

Environment: Service Summary

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Allotments			
Gross Expenditure	75,500	88,850	76,550
Gross Income	(12,020)	(12,020)	(13,700)
Net Expenditure	63,480	76,830	62,850
Building Control STG			
Gross Expenditure	48,540	48,540	49,410
Net Expenditure	48,540	48,540	49,410
Cemeteries and Burial Admin			
Gross Expenditure	607,640	686,070	699,790
Gross Income	(204,070)	(204,070)	(204,070)
Net Expenditure	403,570	482,000	495,720
Conservation			
Gross Expenditure	58,040	26,800	60,940
Net Expenditure	58,040	26,800	60,940
Development Management			
Gross Expenditure	1,705,680	1,689,520	1,842,380
Gross Income	(462,030)	(495,870)	(494,200)
Net Expenditure	1,243,650	1,193,650	1,348,180
Director Environment			
Gross Expenditure	163,720	177,910	185,700
Net Expenditure	163,720	177,910	185,700
Operational Services			
Gross Expenditure	995,680	995,180	1,073,980

Environment: Service Summary

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Gross Income	(232,000)	(232,000)	(250,910)
Net Expenditure	763,680	763,180	823,070
Planning Policy			
Gross Expenditure	948,500	960,020	952,120
Gross Income	(195,600)	(307,120)	(231,970)
Net Expenditure	752,900	652,900	720,150
Recycling			
Gross Expenditure	1,599,710	1,757,520	1,898,400
Gross Income	(882,420)	(894,920)	(986,210)
Net Expenditure	717,290	862,600	912,190
Refuse Collection			
Gross Expenditure	1,132,620	1,349,680	1,472,870
Gross Income	(60,000)	(60,000)	(98,000)
Net Expenditure	1,072,620	1,289,680	1,374,870
Trade Refuse Collection			
Gross Expenditure	466,230	388,330	434,850
Gross Income	(517,420)	(517,420)	(585,760)
Net Expenditure	(51,190)	(129,090)	(150,910)
Regeneration			
Gross Expenditure	227,790	168,520	186,500
Net Expenditure	227,790	168,520	186,500
Statutory Contribution to HRA			
Gross Expenditure	10,620	10,620	10,620
Net Expenditure	10,620	10,620	10,620

Environment: Service Summary

Street Cleansing

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Gross Expenditure	1,622,830	1,639,920	1,906,590
Gross Income	0	(16,500)	0
Net Expenditure	<u>1,622,830</u>	<u>1,623,420</u>	<u>1,906,590</u>

Service Allotments

Cabinet Portfolio Operational Services

Directorate Environment

RO/RA Reference Details:

RO5A Cultural & Related Services

RO507 Parks and Open Spaces

Allotments

Premises Related Expenses

	13,500	26,850	13,650
Water services	3,000	3,000	3,000
Grounds maintenance costs	10,500	23,850	10,650

Transport Related Expenses

	1,740	1,740	1,610
Transport recharges	1,740	1,740	1,610

Supplies and Services

	5,930	5,930	6,070
Services	5,870	5,870	6,010
Grants and Subscriptions	60	60	60

Support Services Expenditure

	54,330	54,330	55,220
Corporate Services	1,920	1,920	1,950
Community Services	30,520	30,520	30,520
Operational Services	21,890	21,890	22,750

Gross Expenditure

75,500	88,850	76,550
---------------	---------------	---------------

Customer and Client Receipts

	(12,020)	(12,020)	(13,700)
Rents tithes way leaves etc	(12,020)	(12,020)	(13,700)

Gross Income

(12,020)	(12,020)	(13,700)
-----------------	-----------------	-----------------

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

63,480	76,830	62,850
---------------	---------------	---------------

Service Building Control STG
Cabinet Portfolio Strategic Environment
Directorate Environment

RO/RA Reference Details:
RO5C Planning & Development
RO5310 Building control

Building Control STG

Supplies and Services

Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

48,540

48,540

48,540

48,540

2022/23
Projected
Outturn

48,540

48,540

48,540

48,540

2023/24
Original
Estimate

49,410

49,410

49,410

49,410

Service Cemeteries and Burial Admin
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5210 Cemetery, cremation & mortuary

Cemeteries and Burial Admin

Employee Expenses

	355,990	424,270	377,760
Direct employee expenses	355,240	423,520	377,260
Indirect employee expenses	750	750	500

Premises Related Expenses

	73,850	81,350	83,610
Repairs, alterations & buildings	17,680	25,180	17,680
Energy costs	4,640	4,640	17,620
Rates	16,420	16,420	16,750
Water services	2,140	2,140	2,040
Fixtures & fittings	600	600	430
Cleaning & domestic supplies	280	280	0
Grounds maintenance costs	32,090	32,090	29,090

Transport Related Expenses

	9,470	9,470	11,510
Transport recharges	9,300	9,300	11,140
Public transport	30	30	30
Car allowances	140	140	340

Supplies and Services

	12,560	15,210	18,160
Equipment furniture & materials	1,030	3,680	6,680
Clothes, uniform & laundry	200	200	200
Printing stationery general	360	360	310
Services	9,680	9,680	9,680
Communications & computing	1,290	1,290	1,290

Support Services Expenditure

	155,770	155,770	208,750
Chief Executive	3,240	3,240	3,310
Corporate Services	54,290	54,290	57,310
Community Services	720	720	750
Operational Services	97,520	97,520	147,380

Gross Expenditure

607,640

686,070

699,790

Customer and Client Receipts

(204,070)

(204,070)

(204,070)

Fees and charges for services

(204,070)

(204,070)

(204,070)

Service	Cemeteries and Burial Admin	RO/RA Reference Details:	
Cabinet Portfolio	Operational Services	RO5B	Environmental & Regulatory
Directorate	Environment	RO5210	Cemetery, cremation & mortuary

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
<div>(204,070)</div>	<div>(204,070)</div>	<div>(204,070)</div>
<div>403,570</div>	<div>482,000</div>	<div>495,720</div>

Service Conservation
Cabinet Portfolio Strategic Environment
Directorate Environment

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

Conservation

Employee Expenses

Direct employee expenses

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

58,040

58,040

58,040

58,040

2022/23
Projected
Outturn

26,800

26,800

26,800

26,800

2023/24
Original
Estimate

60,940

60,940

60,940

60,940

Service Development Management

Cabinet Portfolio Strategic Environment

Directorate Environment

RO/RA Reference Details:

RO5C Planning & Development

RO5320 Development control

Development Management

Employee Expenses

Direct employee expenses

Transport Related Expenses

Contract leases

Public transport

Car allowances

Supplies and Services

Equipment furniture & materials

Clothes, uniform & laundry

Printing stationery general

Services

Communications & computing

Expenses

Grants and Subscriptions

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Operational Services

Administrative Buildings

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Customer and Client Receipts

Sales of product or materials

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23

Original
Estimate

2022/23

Projected
Outturn

2023/24

Original
Estimate

1,028,870

1,028,870

16,780

13,590

750

2,440

45,340

360

100

11,800

22,650

7,480

1,260

1,690

614,690

11,000

267,340

283,210

14,180

38,960

1,705,680

(14,190)

(14,190)

(447,840)

(3,840)

(444,000)

(462,030)

1,243,650

1,012,710

1,012,710

16,780

13,590

750

2,440

45,340

360

100

11,800

22,650

7,480

1,260

1,690

614,690

11,000

267,340

283,210

14,180

38,960

1,689,520

(48,030)

(48,030)

(447,840)

(3,840)

(444,000)

(495,870)

1,193,650

1,172,930

1,172,930

11,430

10,150

750

530

46,120

270

0

13,950

23,120

7,410

870

500

611,900

9,620

249,640

288,560

17,090

46,990

1,842,380

(2,000)

(2,000)

(492,200)

(200)

(492,000)

(494,200)

1,348,180

Service	Director Environment	RO/RA Reference Details:	
Cabinet Portfolio	Leader	RO6A	Central Services
Directorate	Environment	RO6489	Management & support services

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Director Environment			
Employee Expenses	138,790	152,980	160,650
Direct employee expenses	138,790	152,980	160,650
Transport Related Expenses	70	70	0
Public transport	70	70	0
Supplies and Services	890	890	820
Communications & computing	850	850	820
Expenses	40	40	0
Support Services Expenditure	23,970	23,970	24,230
Chief Executive	400	400	410
Corporate Services	21,220	21,220	21,400
Administrative Buildings	2,350	2,350	2,420
Gross Expenditure	163,720	177,910	185,700
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	163,720	177,910	185,700

Service Operational Services
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Operational Services

Employee Expenses

Direct employee expenses

Premises Related Expenses

Repairs, alterations & buildings

Energy costs

Rates

Water services

Transport Related Expenses

Transport recharges

Contract leases

Public transport

Car allowances

Supplies and Services

Equipment furniture & materials

Clothes, uniform & laundry

Printing stationery general

Services

Communications & computing

Grants and Subscriptions

Miscellaneous expenses

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Operational Services

Gross Expenditure

Customer and Client Receipts

Sales of product or materials

Fees and charges for services

Other recharges

Other Recharge Income

2022/23

Original
Estimate

2022/23

Projected
Outturn

2023/24

Original
Estimate

197,640

197,640

137,890

48,810

20,500

62,580

6,000

37,000

30,200

5,500

500

800

226,470

1,230

30,000

12,310

27,040

22,790

100

133,000

396,680

10,820

315,770

8,390

61,700

995,680

0

0

0

(232,000)

(232,000)

197,640

197,640

137,390

48,310

20,500

62,580

6,000

31,500

30,200

0

500

800

231,970

1,230

38,500

12,310

24,040

22,790

100

133,000

396,680

10,820

315,770

8,390

61,700

995,180

0

0

0

(232,000)

(232,000)

214,800

214,800

194,160

48,810

75,520

63,830

6,000

25,980

25,480

0

500

0

230,700

1,230

40,000

12,310

27,040

17,020

100

133,000

408,340

11,040

321,500

8,650

67,150

1,073,980

(18,910)

1,090

(20,000)

(232,000)

(232,000)

Service	Operational Services	RO/RA Reference Details:	
Cabinet Portfolio	Operational Services	RO6A	Central Services
Directorate	Environment	RO6489	Management & support services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
<div>(232,000)</div>	<div>(232,000)</div>	<div>(250,910)</div>
<div>763,680</div>	<div>763,180</div>	<div>823,070</div>

Service Planning Policy
Cabinet Portfolio Strategic Environment
Directorate Environment

RO/RA Reference Details:
RO5C Planning & Development
RO5335 Planning policy

Planning Policy

Employee Expenses

Direct employee expenses

Transport Related Expenses

Contract leases

Public transport

Car allowances

Supplies and Services

Equipment furniture & materials

Clothes, uniform & laundry

Printing stationery general

Services

Communications & computing

Expenses

Grants and Subscriptions

Miscellaneous expenses

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Operational Services

Administrative Buildings

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

534,800

534,800

5,060

4,340

500

220

207,820

50

30

310

195,600

3,660

30

4,140

4,000

200,820

5,900

135,050

28,080

12,620

19,170

948,500

0

0

(195,600)

(195,600)

(195,600)

752,900

434,800

434,800

5,060

4,340

500

220

319,340

50

30

310

307,120

3,660

30

4,140

4,000

200,820

5,900

135,050

28,080

12,620

19,170

960,020

(25,000)

(25,000)

(282,120)

(282,120)

(307,120)

652,900

506,470

506,470

5,950

5,230

500

220

244,130

0

30

300

231,970

3,660

30

4,140

4,000

195,570

3,470

128,360

28,660

14,760

20,320

952,120

0

0

(231,970)

(231,970)

(231,970)

720,150

Service Recycling

Cabinet Portfolio Operational Services

Directorate Environment

RO/RA Reference Details:

RO5B Environmental & Regulatory

RO5281 Waste management

Recycling

Employee Expenses

Direct employee expenses

Transport Related Expenses

Transport recharges

Public transport

Supplies and Services

Equipment furniture & materials

Clothes, uniform & laundry

Services

Communications & computing

Miscellaneous expenses

Third Party Payments

Other local authorities

Support Services Expenditure

Corporate Services

Community Services

Operational Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Customer and Client Receipts

Sales of product or materials

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

1,005,230

1,005,230

237,070

236,070

1,000

120,720

65,000

0

34,690

16,030

5,000

15,000

15,000

221,690

61,510

21,440

138,740

1,599,710

(320,000)

(320,000)

(562,420)

(12,000)

(550,420)

(882,420)

717,290

1,070,540

1,070,540

317,070

316,070

1,000

133,220

65,000

12,500

34,690

16,030

5,000

15,000

15,000

221,690

61,510

21,440

138,740

1,757,520

(320,000)

(320,000)

(574,920)

(12,000)

(562,920)

(894,920)

862,600

1,148,430

1,148,430

308,680

307,680

1,000

107,720

60,000

0

24,690

18,030

5,000

15,000

15,000

318,570

57,290

22,000

239,280

1,898,400

(380,000)

(380,000)

(606,210)

(21,000)

(585,210)

(986,210)

912,190

Service Refuse Collection
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5281 Waste management

Refuse Collection

Employee Expenses

Direct employee expenses

Transport Related Expenses

Transport recharges

Supplies and Services

Equipment furniture & materials

Services

Communications & computing

Support Services Expenditure

Corporate Services

Community Services

Operational Services

Gross Expenditure

Customer and Client Receipts

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

696,720

696,720

200,150

200,150

81,500

48,000

30,000

3,500

154,250

42,040

16,960

95,250

1,132,620

(60,000)

(60,000)

(60,000)

1,072,620

835,880

835,880

200,150

200,150

81,500

48,000

30,000

3,500

232,150

96,740

40,160

95,250

1,349,680

(60,000)

(60,000)

(60,000)

1,289,680

834,930

834,930

260,850

260,850

77,500

43,500

34,000

0

299,590

88,990

41,160

169,440

1,472,870

(98,000)

(98,000)

(98,000)

1,374,870

Service Trade Refuse Collection

Cabinet Portfolio Operational Services

Directorate Environment

RO/RA Reference Details:

TSR Trading Accounts

RS731 External Trading Accounts net

Trade Refuse Collection

Employee Expenses

Direct employee expenses

Transport Related Expenses

Transport recharges

Supplies and Services

Equipment furniture & materials

Printing stationery general

Services

Communications & computing

Support Services Expenditure

Corporate Services

Community Services

Operational Services

Gross Expenditure

Customer and Client Receipts

Sales of product or materials

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

65,200

65,200

25,660

25,660

285,380

15,500

580

267,800

1,500

89,990

54,700

23,200

12,090

466,230

(517,420)

(10,000)

(507,420)

(517,420)

(51,190)

65,200

65,200

25,660

25,660

285,380

15,500

580

267,800

1,500

12,090

0

0

12,090

388,330

(517,420)

(10,000)

(507,420)

(517,420)

(129,090)

62,490

62,490

33,440

33,440

316,880

15,500

580

300,800

0

22,040

0

0

22,040

434,850

(585,760)

(20,000)

(565,760)

(585,760)

(150,910)

Service Regeneration
Cabinet Portfolio Strategic Environment
Directorate Environment

RO/RA Reference Details:
RO5C Planning & Development
RO5340 Environmental initiatives

Regeneration

Employee Expenses

158,930

99,660

111,790

Direct employee expenses

158,930

99,660

111,790

Premises Related Expenses

340

340

900

Energy costs

340

340

900

Transport Related Expenses

290

290

0

Public transport

170

170

0

Car allowances

120

120

0

Supplies and Services

14,980

14,980

5,650

Equipment furniture & materials

70

70

0

Clothes, uniform & laundry

40

40

0

Printing stationery general

620

620

260

Services

11,200

11,200

3,740

Communications & computing

1,650

1,650

1,650

Miscellaneous expenses

1,400

1,400

0

Support Services Expenditure

53,250

53,250

68,160

Chief Executive

4,920

4,920

4,470

Corporate Services

37,080

37,080

46,650

Community Services

1,610

1,610

1,660

Operational Services

3,540

3,540

9,090

Administrative Buildings

6,100

6,100

6,290

Gross Expenditure

227,790

168,520

186,500

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

227,790

168,520

186,500

Service	Statutory Contribution to HRA	RO/RA Reference Details:	
Cabinet Portfolio	Housing Services	RS718	Contrib to HRA Community
Directorate	Environment	RS718	Contribution to the HRA re item

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Statutory Contribution to HRA			
Supplies and Services	10,620	10,620	10,620
Grants and Subscriptions	10,620	10,620	10,620
Gross Expenditure	10,620	10,620	10,620
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	10,620	10,620	10,620

Service Street Cleansing
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5270 Street cleansing not charged to Housing

Street Cleansing

Employee Expenses

Direct employee expenses

Transport Related Expenses

Transport recharges

Supplies and Services

Equipment furniture & materials
Clothes, uniform & laundry
Services
Communications & computing
Miscellaneous expenses

Third Party Payments

Other local authorities

Support Services Expenditure

Corporate Services
Community Services
Operational Services

Gross Expenditure

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

1,161,850

1,161,850

187,250

187,250

88,240

44,370

850

37,760

2,760

2,500

0

0

185,490

28,950

21,430

135,110

1,622,830

0

0

0

1,622,830

1,178,940

1,178,940

187,250

187,250

88,240

45,870

850

37,760

2,760

1,000

0

0

185,490

28,950

21,430

135,110

1,639,920

(16,500)

(16,500)

(16,500)

1,623,420

1,292,360

1,292,360

204,700

204,700

94,380

50,620

0

32,760

10,000

1,000

5,000

5,000

310,150

23,790

21,960

264,400

1,906,590

0

0

0

1,906,590

Corporate Services: Service Summary

Audit Fee and Bank Charges

Gross Expenditure	138,150	138,150	230,000
Gross Income	(28,950)	(28,950)	(52,880)
Net Expenditure	109,200	109,200	177,120

Audit and Counter Fraud

Gross Expenditure	287,520	287,520	280,710
Net Expenditure	287,520	287,520	280,710

Central Support Services

Gross Expenditure	176,040	176,040	175,750
Gross Income	(174,540)	(174,540)	(174,540)
Net Expenditure	1,500	1,500	1,210

Corporate Management Expenses

Gross Expenditure	1,685,090	1,544,350	1,262,680
Gross Income	(450,000)	(317,480)	(1,830)
Net Expenditure	1,235,090	1,226,870	1,260,850

Council Tax Collection

Gross Expenditure	961,810	1,009,750	971,940
Gross Income	(509,730)	(626,430)	(514,730)
Net Expenditure	452,080	383,320	457,210

Director Corporate Services

Gross Expenditure	179,780	217,690	225,920
Net Expenditure	179,780	217,690	225,920

Corporate Services: Service Summary

Financial Services

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Gross Expenditure	1,209,300	1,660,300	1,237,800
Gross Income	(118,710)	(118,710)	(120,210)
Net Expenditure	1,090,590	1,541,590	1,117,590

Housing Benefit Administration

Gross Expenditure	21,461,160	21,491,160	19,532,440
Gross Income	(20,594,910)	(20,594,910)	(18,491,390)
Net Expenditure	866,250	896,250	1,041,050

IT Services

Gross Expenditure	2,033,300	2,160,200	2,205,300
Gross Income	(51,030)	(177,930)	(35,170)
Net Expenditure	1,982,270	1,982,270	2,170,130

Legal Services

Gross Expenditure	554,640	554,640	551,140
Gross Income	0	0	(10,000)
Net Expenditure	554,640	554,640	541,140

Miscellaneous Financial and General

Gross Expenditure	42,130	42,130	42,130
Gross Income	0	0	(2,351,880)
Capital Financing Costs	400,480	295,630	2,225,800
Net Expenditure	442,610	337,760	(83,950)

NNDR Collection

Gross Expenditure	242,700	264,460	244,220
Gross Income	(110,330)	(110,330)	(111,330)
Net Expenditure	132,370	154,130	132,890

Parish Council Precepts

Gross Expenditure	471,860	471,860	515,720
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Corporate Services: Service Summary

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Net Expenditure	471,860	471,860	515,720
Procurement			
Gross Expenditure	28,460	28,460	26,150
Net Expenditure	28,460	28,460	26,150
Revenues and Benefits			
Gross Expenditure	2,090,110	2,123,170	2,233,620
Gross Income	(39,150)	(39,150)	(47,910)
Net Expenditure	2,050,960	2,084,020	2,185,710

Service Audit Fee and Bank Charges
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6410 Corporate & democratic core

Audit Fee and Bank Charges

Supplies and Services

Expenses

Gross Expenditure

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

138,150

138,150

138,150

(28,950)

(28,950)

(28,950)

109,200

2022/23
Projected
Outturn

138,150

138,150

138,150

(28,950)

(28,950)

(28,950)

109,200

2023/24
Original
Estimate

230,000

230,000

230,000

(52,880)

(52,880)

(52,880)

177,120

Service Audit and Counter Fraud
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Audit and Counter Fraud

Supplies and Services

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
	5,460	5,460	5,460
Printing stationery general	350	350	350
Communications & computing	4,110	4,110	4,110
Grants and Subscriptions	1,000	1,000	1,000

Third Party Payments

	214,670	214,670	207,440
Other local authorities	214,670	214,670	207,440

Support Services Expenditure

	67,390	67,390	67,810
Corporate Services	53,270	53,270	53,260
Administrative Buildings	14,120	14,120	14,550

Gross Expenditure

287,520

287,520

280,710

Gross Income

0

0

0

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

287,520

287,520

280,710

Service Central Support Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Central Support Services

Supplies and Services

Equipment furniture & materials
Communications & computing

Support Services Expenditure

Corporate Services

Gross Expenditure

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

174,750

174,750

174,450

5,300

5,300

5,300

169,450

169,450

169,150

1,290

1,290

1,300

1,290

1,290

1,300

176,040

176,040

175,750

(174,540)

(174,540)

(174,540)

(174,540)

(174,540)

(174,540)

(174,540)

(174,540)

(174,540)

1,500

1,500

1,210

Service	Corporate Management Expenses	RO/RA Reference Details:	
Cabinet Portfolio	Leader	RO6A	Central Services
Directorate	Corporate Services	RO6489	Management & support services

Corporate Management Expenses

Employee Expenses

2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
48,620	93,820	104,390
Direct employee expenses	48,620	104,390

Transport Related Expenses

2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
430	430	430
Public transport	430	430

Supplies and Services

2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
942,550	764,830	416,680
Printing stationery general	0	270
Services	514,280	14,400
Communications & computing	6,180	5,370
Expenses	150,890	95,440
Grants and Subscriptions	18,700	18,700
Contribution to reserves	0	0
Miscellaneous expenses	252,500	282,500

Support Services Expenditure

2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
693,490	685,270	741,180
Chief Executive	13,730	8,080
Corporate Services	369,730	376,620
Community Services	231,020	237,310
Operational Services	79,010	119,170

Gross Expenditure

2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
1,685,090	1,544,350	1,262,680

Other grants, re-imbursements or contributions

2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
0	(206,130)	0
Other grants or contributions	(206,130)	0

Customer and Client Receipts

2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
50,000	50,000	50,000
Debt Impairment Provision	50,000	50,000

Other recharges

2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
(500,000)	(161,350)	(51,830)
Other Recharge Income	(500,000)	(51,830)

Gross Income

2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
(450,000)	(317,480)	(1,830)

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
1,235,090	1,226,870	1,260,850

Service Council Tax Collection

Cabinet Portfolio Performance and Administration

Directorate Corporate Services

RO/RA Reference Details:

RO6A Central Services

RO6420 Local tax collection

Council Tax Collection

Transport Related Expenses

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Public transport	530	530	530

Supplies and Services

Equipment furniture & materials	800	800	800
Printing stationery general	36,640	36,640	36,640
Services	11,570	39,870	11,570
Communications & computing	4,500	24,140	4,500
Expenses	1,000	1,000	1,000

Support Services Expenditure

Corporate Services	906,770	906,770	916,900
--------------------	---------	---------	---------

Gross Expenditure

961,810	1,009,750	971,940
---------	-----------	---------

Government grants

(117,700)	(174,000)	(117,700)
-----------	-----------	-----------

Government grants	(117,700)	(174,000)	(117,700)
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Other grants, re-imbursements or contributions

(451,030)	(511,430)	(456,030)
-----------	-----------	-----------

Other grants or contributions	(451,030)	(511,430)	(456,030)
-------------------------------	-----------	-----------	-----------

Customer and Client Receipts

59,000	59,000	59,000
--------	--------	--------

Fees and charges for services	(1,000)	(1,000)	(1,000)
-------------------------------	---------	---------	---------

Debt Impairment Provision	60,000	60,000	60,000
---------------------------	--------	--------	--------

Gross Income

(509,730)	(626,430)	(514,730)
-----------	-----------	-----------

Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

452,080	383,320	457,210
---------	---------	---------

Service Director Corporate Services

Cabinet Portfolio Leader

Directorate Corporate Services

RO/RA Reference Details:

RO6A Central Services

RO6489 Management & support services

Director Corporate Services

Employee Expenses

158,000

158,000

178,650

Direct employee expenses

158,000

158,000

178,650

Transport Related Expenses

200

200

200

Public transport

200

200

200

Supplies and Services

2,380

40,290

2,380

Printing stationery general

100

100

100

Services

50

50

50

Communications & computing

1,230

1,230

1,230

Expenses

1,000

1,000

1,000

Grants and Subscriptions

0

37,910

0

Support Services Expenditure

19,200

19,200

44,690

Chief Executive

5,650

5,650

31,050

Corporate Services

8,750

8,750

8,690

Administrative Buildings

4,800

4,800

4,950

Gross Expenditure

179,780

217,690

225,920

Gross Income

0

0

0

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

179,780

217,690

225,920

Service	Financial Services	RO/RA Reference Details:	
Cabinet Portfolio	Leader	RO6A	Central Services
Directorate	Corporate Services	RO6489	Management & support services

Service Housing Benefit Administration

Cabinet Portfolio Performance and Administration

Directorate Corporate Services

RO/RA Reference Details:

RO4 Housing Services (GFRA only)

RO451 Housing benefits

Housing Benefit Administration

Employee Expenses

Indirect employee expenses

Supplies and Services

Equipment furniture & materials

Printing stationery general

Services

Communications & computing

Grants and Subscriptions

Miscellaneous expenses

Transfer Payments

Housing Benefits

Support Services Expenditure

Corporate Services

Gross Expenditure

Government grants

Government grants

Customer and Client Receipts

Fees and charges for services

Debt Impairment Provision

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

1,000

1,000

310,370

50

28,220

21,060

350

150

260,540

20,079,920

20,079,920

1,069,870

1,069,870

21,461,160

(20,695,400)

(20,695,400)

100,490

(21,010)

121,500

(20,594,910)

866,250

1,000

1,000

340,370

50

28,220

21,060

30,350

150

260,540

20,079,920

20,079,920

1,069,870

1,069,870

21,491,160

(20,695,400)

(20,695,400)

100,490

(21,010)

121,500

(20,594,910)

896,250

1,000

1,000

310,370

50

28,220

21,060

350

150

260,540

18,128,740

18,128,740

1,092,330

1,092,330

19,532,440

(18,578,540)

(18,578,540)

87,150

(22,200)

109,350

(18,491,390)

1,041,050

Service IT Services

Cabinet Portfolio Leader

Directorate Corporate Services

RO/RA Reference Details:

RO6A Central Services

RO6489 Management & support services

IT Services

Employee Expenses

	1,077,370	1,077,370	1,179,120
Direct employee expenses	1,071,170	1,071,170	1,172,920
Indirect employee expenses	6,200	6,200	6,200

Transport Related Expenses

	6,380	6,380	10,590
Transport recharges	0	0	3,660
Contract leases	5,280	5,280	5,830
Public transport	600	600	600
Car allowances	500	500	500

Supplies and Services

	765,720	892,620	825,550
Equipment furniture & materials	1,900	1,900	400
Printing stationery general	730	730	730
Services	18,770	18,770	18,770
Communications & computing	743,970	870,870	805,300
Expenses	350	350	350

Support Services Expenditure

	183,830	183,830	190,040
Chief Executive	9,940	9,940	10,110
Corporate Services	121,300	121,300	125,760
Community Services	3,180	3,180	3,270
Administrative Buildings	49,410	49,410	50,900

Gross Expenditure

2,033,300	2,160,200	2,205,300
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Other grants, re-imbursements or contributions

(10,000)	(10,000)	(10,000)
Other grants or contributions	(10,000)	(10,000)

Customer and Client Receipts

(25,670)	(25,670)	(21,170)
Sales of product or materials	(5,670)	(9,170)
Fees and charges for services	(20,000)	(12,000)

Other recharges

(15,360)	(142,260)	(4,000)
Other Recharge Income	(15,360)	(4,000)

Gross Income

(51,030)	(177,930)	(35,170)
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Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

1,982,270	1,982,270	2,170,130
------------------	------------------	------------------

Service Legal Services

Cabinet Portfolio Leader

Directorate Corporate Services

RO/RA Reference Details:

RO6A Central Services

RO6489 Management & support services

Legal Services

Supplies and Services

Communications & computing

Third Party Payments

Other local authorities

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Administrative Buildings

Gross Expenditure

Customer and Client Receipts

Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

2,470

2,470

451,860

451,860

100,310

3,440

81,160

1,590

14,120

554,640

0

0

0

554,640

2,470

2,470

451,860

451,860

100,310

3,440

81,160

1,590

14,120

554,640

0

0

0

554,640

2,470

2,470

447,410

447,410

101,260

3,510

81,560

1,640

14,550

551,140

(10,000)

(10,000)

(10,000)

541,140

Service Miscellaneous Financial and General
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6481 Non-distributed costs

Miscellaneous Financial and General

Third Party Payments

Other establishment payments

Gross Expenditure

Interest & investment income

Interest

Gross Income

Capital financing cost

Interest payments

Capital Financing Costs

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

42,130

42,130

42,130

42,130

42,130

42,130

42,130

42,130

42,130

0

0

(2,351,880)

0

0

(2,351,880)

0

0

(2,351,880)

400,480

295,630

2,225,800

400,480

295,630

2,225,800

400,480

295,630

2,225,800

442,610

337,760

(83,950)

Service	NNDR Collection	RO/RA Reference Details:	
Cabinet Portfolio	Performance and Administration	RO6A	Central Services
Directorate	Corporate Services	RO6420	Local tax collection

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
NNDR Collection			
Supplies and Services	8,400	30,160	8,400
Printing stationery general	1,600	1,600	1,600
Services	6,800	28,560	6,800
Support Services Expenditure	234,300	234,300	235,820
Corporate Services	234,300	234,300	235,820
Gross Expenditure	242,700	264,460	244,220
Government grants	(96,530)	(96,530)	(96,530)
Government grants	(96,530)	(96,530)	(96,530)
Other grants, re-imbursements or contributions	(15,000)	(15,000)	(16,000)
Other grants or contributions	(15,000)	(15,000)	(16,000)
Customer and Client Receipts	1,200	1,200	1,200
Debt Impairment Provision	1,200	1,200	1,200
Gross Income	(110,330)	(110,330)	(111,330)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	132,370	154,130	132,890

Service	Parish Council Precepts	RO/RA Reference Details:	
Cabinet Portfolio	Leader	RS720	Precepts & Levies
Directorate	Corporate Services	RS721	Parish Precepts

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Parish Council Precepts			
Supplies and Services	471,860	471,860	515,720
Services	471,860	471,860	515,720
Gross Expenditure	471,860	471,860	515,720
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	471,860	471,860	515,720

Service Procurement
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Procurement

Supplies and Services

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Services	10,000	10,000	5,000
Grants and Subscriptions	2,000	2,000	2,000

Support Services Expenditure

Chief Executive	400	400	410
Corporate Services	16,060	16,060	18,740

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

28,460

28,460

26,150

28,460

28,460

26,150

Service	Revenues and Benefits	RO/RA Reference Details:	
Cabinet Portfolio	Performance and Administration	RO6A	Central Services
Directorate	Corporate Services	RO6489	Management & support services

Revenues and Benefits

Employee Expenses

1,101,770

1,191,420

1,325,790

Direct employee expenses

1,101,770

1,191,420

1,325,790

Transport Related Expenses

5,620

5,620

4,340

Contract leases

4,680

4,680

3,400

Public transport

240

240

240

Car allowances

700

700

700

Supplies and Services

18,820

35,820

18,820

Equipment furniture & materials

3,000

3,000

3,000

Printing stationery general

990

12,990

990

Services

500

500

500

Communications & computing

13,530

18,530

13,530

Expenses

800

800

800

Third Party Payments

73,590

0

0

Other local authorities

73,590

0

0

Support Services Expenditure

890,310

890,310

884,670

Chief Executive

25,320

25,320

24,960

Corporate Services

797,420

797,420

772,130

Community Services

10,130

10,130

10,430

Administrative Buildings

57,440

57,440

77,150

Gross Expenditure

2,090,110

2,123,170

2,233,620

Government grants

(39,150)

(39,150)

(47,910)

Government grants

(39,150)

(39,150)

(47,910)

Gross Income

(39,150)

(39,150)

(47,910)

Capital Financing Costs

0

0

0

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2,050,960

2,084,020

2,185,710

Non-Directorate Specific

Non-Directorate Specific

Gross Expenditure

Net Expenditure

2022/23
Original
Estimate

828,380

828,380

2022/23
Projected
Outturn

828,380

828,380

2023/24
Original
Estimate

528,730

528,730

Service	Non-Directorate Specific	RO/RA Reference Details:	
Cabinet Portfolio	Below the Line Items	RO6A	Central Services
Directorate	Non-Directorate Specific	RO6481	Non-distributed costs

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Non-Directorate Specific			
Employee Expenses	828,380	828,380	528,730
Direct employee expenses	828,380	828,380	528,730
Gross Expenditure	828,380	828,380	528,730
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	828,380	828,380	528,730

Interest and Investment Income

Interest and Investment Income

Gross Income	(854,240)	(1,254,130)	(872,000)
Capital Financing Costs	40,000	64,890	40,000
Net Expenditure	<u>(814,240)</u>	<u>(1,189,240)</u>	<u>(832,000)</u>

Service Interest and Investment Income
Cabinet Portfolio Below the Line Items
Directorate Interest and Investment Income

RO/RA Reference Details:
RO786 Interest and Investment Income
RO886 Interest and Investment Income

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Interest and Investment Income			
Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
Interest & investment income	<u>(854,240)</u>	<u>(1,254,130)</u>	<u>(872,000)</u>
Interest	(854,240)	(1,254,130)	(872,000)
Gross Income	<u>(854,240)</u>	<u>(1,254,130)</u>	<u>(872,000)</u>
Capital financing cost	<u>40,000</u>	<u>64,890</u>	<u>40,000</u>
Interest payments	40,000	64,890	40,000
Capital Financing Costs	<u>40,000</u>	<u>64,890</u>	<u>40,000</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(814,240)</u>	<u>(1,189,240)</u>	<u>(832,000)</u>

Government Grant Funding

Government Grant Funding

Gross Income	(2,152,290)	(2,243,340)	(1,184,260)
Net Expenditure	<u>(2,152,290)</u>	<u>(2,243,340)</u>	<u>(1,184,260)</u>

Service Government Grant Funding
Cabinet Portfolio Below the Line Items
Directorate Government Grant Funding

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Government Grant Funding			
Government grants	(2,152,290)	(2,243,340)	(1,184,260)
Government grants	(2,152,290)	(2,243,340)	(1,184,260)
Gross Income	<u>(2,152,290)</u>	<u>(2,243,340)</u>	<u>(1,184,260)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(2,152,290)</u>	<u>(2,243,340)</u>	<u>(1,184,260)</u>

Transfers To and From Reserves

Transfers To and From Reserves

Gross Expenditure	1,617,720	1,708,770	1,026,740
Gross Income	(3,473,810)	(4,608,410)	(3,728,550)
Net Expenditure	<u>(1,856,090)</u>	<u>(2,899,640)</u>	<u>(2,701,810)</u>

Service	Transfers To and From Reserves	RO/RA Reference Details:	
Cabinet Portfolio	Below the Line Items	18GAR	Grants & appropriation to/from
Directorate	Transfers To and From Reserves	RO815	Appropriations to(+)/ from(-)

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Transfers To and From Reserves			
Supplies and Services	1,617,720	1,708,770	1,026,740
Contribution to reserves	1,617,720	1,708,770	1,026,740
Gross Expenditure	<u>1,617,720</u>	<u>1,708,770</u>	<u>1,026,740</u>
Other grants, re-imbursements or contributions	(3,473,810)	(4,608,410)	(3,728,550)
Contributions from reserves	(3,473,810)	(4,608,410)	(3,728,550)
Gross Income	<u>(3,473,810)</u>	<u>(4,608,410)</u>	<u>(3,728,550)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(1,856,090)</u>	<u>(2,899,640)</u>	<u>(2,701,810)</u>

Transfers To and From Balances

Transfers To and From Balances

Gross Income	573,150	573,150	500,560
Net Expenditure	<u>573,150</u>	<u>573,150</u>	<u>500,560</u>

Service	Transfers To and From Balances	RO/RA Reference Details:	
Cabinet Portfolio	Below the Line Items	RSNON	RS Non Allocation Items
Directorate	Transfers To and From Balances	RSNON3	Funding Transfers To and From Balances

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Transfers To and From Balances			
Appropriations To and From Balance	573,150	573,150	500,560
Funding	573,150	573,150	500,560
Gross Income	<u>573,150</u>	<u>573,150</u>	<u>500,560</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>573,150</u>	<u>573,150</u>	<u>500,560</u>

Transactions Below the Line

Transactions Below the Line

Gross Expenditure	594,520	666,540	98,550
Capital Financing Costs	713,390	543,120	437,620
Net Expenditure	<u>1,307,910</u>	<u>1,209,660</u>	<u>536,170</u>

Service Transactions Below the Line

Cabinet Portfolio Below the Line Items

Directorate Transactions Below the Line

RO/RA Reference Details:

RSNON RS Non Allocation Items

CIESD CIES Distribution

Transactions Below the Line

Supplies and Services

Miscellaneous expenses

Gross Expenditure

Capital financing cost

Debt charges

Revenue contributions to capital

Capital Financing Costs

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

594,520

666,540

98,550

594,520

666,540

98,550

594,520

666,540

98,550

713,390

543,120

437,620

(694,620)

(1,851,860)

(1,705,990)

1,408,010

2,394,980

2,143,610

713,390

543,120

437,620

1,307,910

1,209,660

536,170

Business Rates Income

Business Rates Income

Gross Expenditure

6,816,400

6,816,400

7,377,970

Gross Income

(9,518,220)

(9,518,220)

(10,752,200)

Net Expenditure

(2,701,820)

(2,701,820)

(3,374,230)

Service Business Rates Income
Cabinet Portfolio Below the Line Items
Directorate Business Rates Income

RO/RA Reference Details:
RSNON RS Non Allocation Items
RSNON1 Redistributed non-domestic rates

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Business Rates Income			
Third Party Payments	6,816,400	6,816,400	7,377,970
Other local authorities	6,816,400	6,816,400	0
Government departments	0	0	7,377,970
Gross Expenditure	6,816,400	6,816,400	7,377,970
Income from NNDR	(9,518,220)	(9,518,220)	(10,752,200)
Income from NNDR	(9,518,220)	(9,518,220)	(10,752,200)
Gross Income	(9,518,220)	(9,518,220)	(10,752,200)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(2,701,820)	(2,701,820)	(3,374,230)

New Homes Bonus

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Lower Tier and Services Grants			
Gross Income	(337,380)	(337,380)	(387,350)
Net Expenditure	<u>(337,380)</u>	<u>(337,380)</u>	<u>(387,350)</u>
New Homes Bonus			
Gross Income	(573,150)	(573,150)	(500,560)
Net Expenditure	<u>(573,150)</u>	<u>(573,150)</u>	<u>(500,560)</u>

Service	Lower Tier and Services Grants	RO/RA Reference Details:	
Cabinet Portfolio	Below the Line Items	RO6A	Central Services
Directorate	New Homes Bonus	RO6489	Management & support services

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Lower Tier and Services Grants			
Government grants	(337,380)	(337,380)	(387,350)
Government grants	(337,380)	(337,380)	(387,350)
Gross Income	<u>(337,380)</u>	<u>(337,380)</u>	<u>(387,350)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(337,380)</u>	<u>(337,380)</u>	<u>(387,350)</u>

Service New Homes Bonus
Cabinet Portfolio Below the Line Items
Directorate New Homes Bonus

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

New Homes Bonus

Gross Expenditure

Government grants

Government grants

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

0

0

0

(573,150)

(573,150)

(500,560)

(573,150)

(573,150)

(500,560)

(573,150)

(573,150)

(500,560)

(573,150)

(573,150)

(500,560)

Council Tax Income

Council Tax Income

Gross Income	(8,064,030)	(8,064,030)	(8,431,640)
Net Expenditure	<u>(8,064,030)</u>	<u>(8,064,030)</u>	<u>(8,431,640)</u>

Service	Council Tax Income	RO/RA Reference Details:	
Cabinet Portfolio	Below the Line Items	RSNON	RS Non Allocation Items
Directorate	Council Tax Income	RSNON1	Redistributed non-domestic rates

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Council Tax Income			
Income from Council Tax	(7,592,170)	(7,592,170)	(7,915,920)
Income from Council Tax	(7,592,170)	(7,592,170)	(7,915,920)
Parish Precepts	(471,860)	(471,860)	(515,720)
Parish Precepts	(471,860)	(471,860)	(515,720)
Gross Income	<u>(8,064,030)</u>	<u>(8,064,030)</u>	<u>(8,431,640)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(8,064,030)</u>	<u>(8,064,030)</u>	<u>(8,431,640)</u>

Revenue Support Grant

Revenue Support Grant

Gross Income	0	0	(112,450)
Net Expenditure	<u>0</u>	<u>0</u>	<u>(112,450)</u>

Service Revenue Support Grant
Cabinet Portfolio Below the Line Items
Directorate Revenue Support Grant

RO/RA Reference Details:

RO6A Central Services
RO6489 Management & support services

Revenue Support Grant

Government grants

Government grants

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2022/23
Original
Estimate

0

0

0

0

2022/23
Projected
Outturn

0

0

0

0

2023/24
Original
Estimate

(112,450)

(112,450)

(112,450)

(112,450)

Transfers To and From Collection Fund

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Transfers To and From Collection Fund			
Gross Income	667,930	667,930	940,390
Net Expenditure	<u>667,930</u>	<u>667,930</u>	<u>940,390</u>
Gross Total (Excluding Recharge Service Income & Accountancy Adjustments)	<u>14,685,680</u>	<u>14,974,430</u>	<u>15,404,680</u>

Service	Transfers To and From Collection Fund	RO/RA Reference Details:	
Cabinet Portfolio	Below the Line Items	RSNON	RS Non Allocation Items
Directorate	Transfers To and From Collection Fund	RSNON1	Redistributed non-domestic rates

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Transfers To and From Collection Fund			
Government grants	667,930	667,930	940,390
Government grants	667,930	667,930	940,390
Gross Income	667,930	667,930	940,390
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	667,930	667,930	940,390

Housing Revenue Account: Service Summary

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Supervision and Management			
Gross Expenditure	8,085,320	7,668,770	8,647,340
Gross Income	0	0	(116,970)
Gross Recharge Service Income	(698,570)	(698,570)	(724,740)
Net Expenditure	<u>7,386,750</u>	<u>6,970,200</u>	<u>7,805,630</u>
Repairs and Maintenance			
Gross Expenditure	9,884,300	10,419,470	9,482,650
Gross Income	0	(18,580)	0
Gross Recharge Service Income	(2,051,770)	(2,051,770)	(1,534,740)
Net Expenditure	<u>7,832,530</u>	<u>8,349,120</u>	<u>7,947,910</u>
Depreciation			
Gross Expenditure	6,965,120	5,277,110	5,330,810
Net Expenditure	<u>6,965,120</u>	<u>5,277,110</u>	<u>5,330,810</u>
Intensive Housing Management Expenditure			
Gross Expenditure	434,890	434,890	495,060
Net Expenditure	<u>434,890</u>	<u>434,890</u>	<u>495,060</u>
Capital Financing Costs			
Capital Financing Costs	8,206,410	9,075,570	6,695,640
Net Expenditure	<u>8,206,410</u>	<u>9,075,570</u>	<u>6,695,640</u>
Rents of Dwellings			
Gross Income	(27,955,300)	(27,724,660)	(30,608,500)
Net Expenditure	<u>(27,955,300)</u>	<u>(27,724,660)</u>	<u>(30,608,500)</u>

Housing Revenue Account: Service Summary

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Other Rental Income			
Gross Income	(7,550)	(7,550)	(7,600)
Net Expenditure	<u>(7,550)</u>	<u>(7,550)</u>	<u>(7,600)</u>
Service Charges			
Gross Income	(1,911,500)	(1,714,470)	(2,158,190)
Net Expenditure	<u>(1,911,500)</u>	<u>(1,714,470)</u>	<u>(2,158,190)</u>
Non-Dwelling Income			
Gross Income	(119,820)	(119,820)	(124,730)
Net Expenditure	<u>(119,820)</u>	<u>(119,820)</u>	<u>(124,730)</u>
Intensive Housing Management Income			
Gross Income	(331,410)	(331,410)	(293,310)
Gross Recharge Service Income	(103,480)	(103,480)	(201,750)
Net Expenditure	<u>(434,890)</u>	<u>(434,890)</u>	<u>(495,060)</u>
Other Income			
Gross Income	(72,620)	(45,620)	(70,720)
Net Expenditure	<u>(72,620)</u>	<u>(45,620)</u>	<u>(70,720)</u>
Contributions to/(from) Reserves			
Gross Income	(324,020)	(59,880)	5,189,750
Net Expenditure	<u>(324,020)</u>	<u>(59,880)</u>	<u>5,189,750</u>
Gross Total	<u>0</u>	<u>0</u>	<u>0</u>

Fund	Housing Revenue Account
Service	Supervision and Management
BVACOP2	Housing Revenue Account

Supervision and Management

Employee Expenses

2,946,730

2,576,000

3,249,210

Direct employee expenses
Indirect employee expenses

3,017,130
(70,400)

3,015,500
(439,500)

3,377,710
(128,500)

Premises Related Expenses

785,990

803,165

813,630

Repairs, alterations & buildings
Energy costs
Rates
Water services
Fixtures & fittings
Cleaning & domestic supplies
Grounds maintenance costs

282,690
210,650
112,220
26,810
11,390
116,190
26,040

281,865
210,540
112,220
26,810
21,180
116,190
34,360

266,550
295,880
87,320
20,020
13,360
105,500
25,000

Transport Related Expenses

127,160

127,160

141,970

Transport recharges
Contract leases
Public transport
Car allowances

108,510
12,700
800
5,150

108,510
12,700
800
5,150

131,190
5,480
1,100
4,200

Supplies and Services

1,311,380

1,249,385

1,508,450

Equipment furniture & materials
Clothes, uniform & laundry
Printing stationery general
Services
Communications & computing
Expenses
Grants and Subscriptions
Miscellaneous expenses

61,970
5,500
33,550
771,190
311,650
24,120
16,350
87,050

63,780
5,500
33,550
718,035
311,650
20,220
14,600
82,050

53,240
5,500
30,600
731,750
323,210
24,080
46,600
293,470

Third Party Payments

1,000

0

0

Other establishment payments

1,000

0

0

Transfer Payments

10,000

10,000

10,000

Other transfer payments

10,000

10,000

10,000

Support Services Expenditure

2,903,060

2,903,060

2,924,080

Chief Executive
Corporate Services
Community Services
Operational Services
Administrative Buildings

65,440
1,467,840
460,170
805,790
103,820

65,440
1,467,840
460,170
805,790
103,820

65,440
1,464,280
474,960
815,580
103,820

Fund	Housing Revenue Account
Service	Supervision and Management
BVACOP2	Housing Revenue Account

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
<i>Gross Expenditure</i>	8,085,320	7,668,770	8,647,340
Government grants	0	0	(107,970)
Government grants	0	0	(107,970)
Other grants, re-imbursements or contributions	0	0	(5,000)
Other grants or contributions	0	0	(5,000)
Customer and Client Receipts	0	0	(4,000)
Fees and charges for services	0	0	(4,000)
<i>Gross Income</i>	0	0	(116,970)
Recharge service income	(698,570)	(698,570)	(724,740)
Recharge Service Income	(698,570)	(698,570)	(724,740)
<i>Gross Recharge Service Income</i>	(698,570)	(698,570)	(724,740)
Net Cost of Service	7,386,750	6,970,200	7,805,630

Fund	Housing Revenue Account
Service	Repairs and Maintenance
BVACOP2	Housing Revenue Account

Repairs and Maintenance

Employee Expenses

3,684,100

3,701,050

4,122,910

Direct employee expenses
Indirect employee expenses

3,672,100
12,000

3,688,050
13,000

4,110,910
12,000

Premises Related Expenses

13,020

8,020

22,760

Energy costs
Cleaning & domestic supplies

8,020
5,000

8,020
0

22,760
0

Transport Related Expenses

392,450

479,022

554,590

Transport recharges
Public transport

392,150
300

478,722
300

554,290
300

Supplies and Services

5,269,330

5,705,978

4,349,030

Equipment furniture & materials
Printing stationery general
Services
Communications & computing
Expenses
Miscellaneous expenses

1,115,000
6,150
3,995,560
25,120
3,500
124,000

1,201,280
6,150
4,348,928
22,120
3,500
124,000

910,000
6,050
3,279,180
23,120
2,000
128,680

Support Services Expenditure

525,400

525,400

433,360

Corporate Services
Community Services
Operational Services

147,700
284,060
93,640

147,700
284,060
93,640

147,700
186,590
99,070

Gross Expenditure

9,884,300

10,419,470

9,482,650

Government grants

0

(18,580)

0

Government grants

0

(18,580)

0

Gross Income

0

(18,580)

0

Recharge service income

(2,051,770)

(2,051,770)

(1,534,740)

Recharge Service Income

(2,051,770)

(2,051,770)

(1,534,740)

Gross Recharge Service Income

(2,051,770)

(2,051,770)

(1,534,740)

Net Cost of Service

7,832,530

8,349,120

7,947,910

Fund	Housing Revenue Account
Service	Depreciation
BVACOP2	Housing Revenue Account

Depreciation

Depreciation & Impairment

Depreciation
Amortisation of intangible fixed assets

Gross Expenditure

Net Cost of Service

**2022/23
Original
Estimate**

6,965,120

6,948,300
16,820

6,965,120

6,965,120

**2022/23
Projected
Outturn**

5,277,110

5,260,290
16,820

5,277,110

5,277,110

**2023/24
Original
Estimate**

5,330,810

5,330,810
0

5,330,810

5,330,810

Fund	Housing Revenue Account
Service	Intensive Housing Management Expenditure
BVACOP2	Housing Revenue Account

**Intensive Housing Management
Expenditure**

Support Services Expenditure

Community Services

Gross Expenditure

Net Cost of Service

**2022/23
Original
Estimate**

434,890

434,890

434,890

434,890

**2022/23
Projected
Outturn**

434,890

434,890

434,890

434,890

**2023/24
Original
Estimate**

495,060

495,060

495,060

495,060

Fund	Housing Revenue Account
Service	Capital Financing Costs
BVACOP2	Housing Revenue Account

Capital Financing Costs

	2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
Capital financing cost	8,206,410	9,075,570	6,695,640
Interest payments	2,130,010	2,046,300	2,838,380
Debt charges	5,454,380	5,454,380	0
Revenue contributions to capital	574,020	1,526,890	3,809,260
Treasury management expenses	48,000	48,000	48,000
Capital Financing Costs	8,206,410	9,075,570	6,695,640
Net Cost of Service	8,206,410	9,075,570	6,695,640

Fund	Housing Revenue Account
Service	Rents of Dwellings
BVACOP2	Housing Revenue Account

Rents of Dwellings

Customer and Client Receipts

Rents tithes way leaves etc
Debt Impairment Provision

Gross Income

Net Cost of Service

2022/23
Original
Estimate

(27,955,300)

(28,257,300)
302,000

(27,955,300)

(27,955,300)

2022/23
Projected
Outturn

(27,724,660)

(28,026,660)
302,000

(27,724,660)

(27,724,660)

2023/24
Original
Estimate

(30,608,500)

(30,908,500)
300,000

(30,608,500)

(30,608,500)

Fund	Housing Revenue Account
Service	Other Rental Income
BVACOP2	Housing Revenue Account

Other Rental Income

Customer and Client Receipts

Fees and charges for services	(350)	(350)	(400)
Rents tithes way leaves etc	(7,200)	(7,200)	(7,200)

Gross Income

Capital Financing Costs

Net Cost of Service

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

(7,550)

(7,550)

(7,600)

(350)

(350)

(400)

(7,200)

(7,200)

(7,200)

(7,550)

(7,550)

(7,600)

0

0

0

(7,550)

(7,550)

(7,600)

Fund	Housing Revenue Account
Service	Service Charges
BVACOP2	Housing Revenue Account

Service Charges

Other grants, re-imbursements or contributions

Other grants or contributions

Customer and Client Receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

(250,000)

(250,000)

(1,661,500)

(1,661,500)

(1,911,500)

(1,911,500)

(81,500)

(81,500)

(1,632,970)

(1,632,970)

(1,714,470)

(1,714,470)

(250,000)

(250,000)

(1,908,190)

(1,908,190)

(2,158,190)

(2,158,190)

Fund	Housing Revenue Account
Service	Non-Dwelling Income
BVACOP2	Housing Revenue Account

Non-Dwelling Income

Customer and Client Receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

(119,820)

(119,820)

(124,730)

(119,820)

(119,820)

(124,730)

(119,820)

(119,820)

(124,730)

(119,820)

(119,820)

(124,730)

Fund	Housing Revenue Account
Service	Intensive Housing Management Income
BVACOP2	Housing Revenue Account

Intensive Housing Management Income

Other grants, re-imbursements or contributions

Other grants or contributions

Gross Income

Recharge service income

Recharge Service Income

Gross Recharge Service Income

Net Cost of Service

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

(331,410)

(331,410)

(293,310)

(331,410)

(331,410)

(293,310)

(331,410)

(331,410)

(293,310)

(103,480)

(103,480)

(201,750)

(103,480)

(103,480)

(201,750)

(103,480)

(103,480)

(201,750)

(434,890)

(434,890)

(495,060)

Fund	Housing Revenue Account
Service	Other Income
BVACOP2	Housing Revenue Account

Other Income

Other grants, re-imbursements or contributions

Other grants or contributions

Customer and Client Receipts

Sales of product or materials

Fees and charges for services

Interest & investment income

Interest

Gross Income

Net Cost of Service

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

(20,000)

(20,000)

(12,620)

4,000

(16,620)

(40,000)

(40,000)

(72,620)

(72,620)

(20,000)

(20,000)

39,380

56,000

(16,620)

(65,000)

(65,000)

(45,620)

(45,620)

(20,000)

(20,000)

(10,720)

0

(10,720)

(40,000)

(40,000)

(70,720)

(70,720)

Fund	Housing Revenue Account
Service	Contributions to/(from) Reserves
BVACOP2	Housing Revenue Account

Contributions to/(from) Reserves

Other grants, re-imbursements or contributions

Contributions from reserves

Gross Income

Net Cost of Service

Gross Total

2022/23
Original
Estimate

2022/23
Projected
Outturn

2023/24
Original
Estimate

(324,020)

(324,020)

(324,020)

(324,020)

0

(59,880)

(59,880)

(59,880)

(59,880)

0

5,189,750

5,189,750

5,189,750

5,189,750

0

Direct Services Organisation: Service Subjective Analysis Summary

		2022/23 Original Estimate	2022/23 Projected Outturn	2023/24 Original Estimate
501	Employee Expenses	332,690	332,690	362,810
503	Transport Related Expenses	711,090	842,890	903,610
504	Supplies and Services	21,890	21,890	19,840
	Gross Expenditure	1,065,670	1,197,470	1,286,260
RECHD	DSO Recharge	(1,297,670)	(1,429,470)	(1,518,260)
	Gross Recharge Service Income	(1,297,670)	(1,429,470)	(1,518,260)
	Net Expenditure	(232,000)	(232,000)	(232,000)

Total Capital Programme Summary

TOTAL RESOURCES USED	2022/23 Original Budget (£)	2022/23 Projected Outturn (£)	2023/24 Original Budget (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)	2026/27 Original Budget (£)
General Fund Capital Expenditure	72,479,120	49,175,940	74,195,860	16,058,060	2,026,500	2,281,600
HRA Capital Expenditure	24,058,970	16,632,200	20,594,560	15,772,960	11,427,490	11,180,680
TOTAL CAPITAL PROGRAMME	96,538,090	65,808,140	94,790,420	31,831,020	13,453,990	13,462,280
FINANCED BY:						
Grants & Contributions	10,237,740	12,405,600	4,771,860	1,220,870	1,019,600	1,019,600
Major Repairs Reserve	7,060,410	5,533,500	5,554,170	5,587,510	5,737,820	5,909,950
Capital Receipts	5,756,270	4,571,110	8,056,260	3,600,040	1,873,940	1,810,640
Specific Reserves	1,192,750	1,859,210	1,892,640	1,315,260	282,000	1,112,000
Revenue Contributions	574,020	1,531,900	3,809,260	3,823,410	937,250	505,900
External Borrowing	68,555,850	35,990,050	66,890,470	16,283,930	3,603,380	3,104,190
Internal Borrowing	2,945,790	3,381,000	3,564,790	0	0	0
Revenue Grants Not Yet Applied	215,260	535,770	250,970	0	0	0
TOTAL RESOURCES USED	96,538,090	65,808,140	94,790,420	31,831,020	13,453,990	13,462,280

Capital Programme Summary: General Fund

CAPITAL PROGRAMME SUMMARY	2022/23 Original Budget (£)	2022/23 Projected Outturn (£)	2023/24 Original Budget (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)	2026/27 Original Budget (£)
Communities	8,399,160	2,981,180	28,822,080	13,828,200	724,900	150,000
Corporate Services	62,628,890	43,111,280	42,460,310	130,000	0	140,000
Environment	458,400	745,000	1,286,040	1,030,260	232,000	922,000
Housing (Non-HRA)	992,670	2,338,480	1,627,430	1,069,600	1,069,600	1,069,600
	72,479,120	49,175,940	74,195,860	16,058,060	2,026,500	2,281,600

Capital Programme: Communities

PROJECT	2022/23 Original Budget (£)	2022/23 Projected Outturn (£)	2023/24 Original Budget (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)	2026/27 Original Budget (£)
Essential Repairs to Buildings	435,000	390,470	595,000	315,000	150,000	150,000
Gatekeeper Replacement	0	0	50,000	0	0	0
Parking Machines	0	301,570	0	0	0	0
Heritage Assets	331,570	228,580	0	0	0	0
New Leisure Centre	7,632,590	1,978,560	27,001,610	13,371,930	574,900	0
Springhead Sports Pitches	0	0	150,000	0	0	0
UK Prosperity Fund	0	15,000	25,470	141,270	0	0
Mobile Polling Station	0	20,000	0	0	0	0
Public Access to the River	0	0	1,000,000	0	0	0
Gym Equipment – Leisure Centres	0	47,000	0	0	0	0
	8,399,160	2,981,180	28,822,080	13,828,200	724,900	150,000

Capital Programme: Corporate Services

PROJECT	2022/23 Original Budget (£)	2022/23 Projected Outturn (£)	2023/24 Original Budget (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)	2026/27 Original Budget (£)
Website Content Management System	0	23,120	0	0	0	0
Property & Land Acquisition Programme	2,945,790	3,381,000	3,564,790	0	0	0
Land Acquisition Dering Way	3,590,190	0	0	0	0	0
St Georges Centre	9,019,640	8,870,690	2,982,530	0	0	0
LATCO Development Costs	0	18,600	0	0	0	0
IT Infrastructure Projects	100,000	170,340	40,000	130,000	0	140,000
Elizabeth Huggins Cottages - Loan	1,364,000	1,538,380	288,140	0	0	0
LATCO Working Capital Provision	170,260	170,260	0	0	0	0
Electric Vehicle Charging Points	0	127,170	0	0	0	0
Rosherville Loan (The Charter)	45,439,010	28,811,720	35,584,850	0	0	0
	62,628,890	43,111,280	42,460,310	130,000	0	140,000

Capital Programme: Environment

PROJECT	2022/23 Original Budget (£)	2022/23 Projected Outturn (£)	2023/24 Original Budget (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)	2026/27 Original Budget (£)
Gravesend Cemetery Improvements	0	14,830	0	0	0	0
Refuse Freighters	0	98,460	800,000	798,260	0	690,000
Purchase of Vehicles (DSO Fleet)	413,400	558,340	346,500	232,000	232,000	232,000
New Wheeled Bins for Flat Recycling	0	25,000	58,400	0	0	0
Waste & Horticulture back-office system	0	48,370	11,490	0	0	0
Electric Vehicle Charging Point	0	0	69,650	0	0	0
Alleyways (GF)	45,000	0	0	0	0	0
	458,400	745,000	1,286,040	1,030,260	232,000	922,000

Capital Programme: Housing (Non-HRA)

PROJECT	2022/23 Original Budget (£)	2022/23 Projected Outturn (£)	2023/24 Original Budget (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)	2026/27 Original Budget (£)
Replacement Play Equipment	159,870	220,040	130,000	50,000	50,000	50,000
Multi-Play Sports Equipment	0	0	192,570	0	0	0
St Andrews Garden Landscaping	0	0	285,260	0	0	0
Disabilities Facilities Grant	832,800	2,118,440	1,019,600	1,019,600	1,019,600	1,019,600
	992,670	2,338,480	1,627,430	1,069,600	1,069,600	1,069,600

Capital Programme Summary: Housing Revenue Account

REF No	PROJECT	2022/23 Original Budget (£)	2022/23 Projected Budget (£)	2023/24 Original Budget (£)
A	Replacement Programmes			
	Kitchen Programme	987,500	1,038,430	637,500
	Bathroom Programme	225,000	471,780	140,000
	Void Replacement Programme	-	-	1,500,000
	Doors & Windows Programme	557,000	640,650	715,000
	Roofing Replacements	890,250	973,720	200,000
	Electrical Tests & Upgrades	708,540	668,050	700,000
		3,368,290	3,792,630	3,892,500
B	Improvement Programmes			
	Modernistaions & Reconfigurations	-	-	-
	Communal Improvements	420,960	420,960	300,000
	Insulations Works	-	-	-
	Heating Installations	899,660	687,480	400,000
	Capital Services & Projects	79,500	112,920	100,000
	Aids & Adaptations	521,750	537,320	573,930
		1,921,870	1,758,680	1,373,930
C	Health & Safety			
	Fire Precaution Works	461,290	292,710	900,000
	Door Entry/Warden Call Systems	97,480	101,700	75,000
	Asbestos Surveys and Removals	-	3,000	-
	Major Lift Refurbishments	141,500	7,190	75,000
	Tanks/Water Mains	-	-	-
	LED Emergency Lighting	100,920	59,730	60,000
	Ventilation, Damp and Mould	-	-	55,000
		801,190	443,950	1,165,000
D	Major Void Works	250,000	750,000	-
E	New Build and Acquisition	13,863,470	5,744,730	11,231,130
F	Housing Computer System	600,000	589,840	-
G	Replacement Play Equipment	127,500	25,670	-
H	Bin Housing	49,470	35,940	-
I	CCTV	30,000	33,690	32,000
J	Fire Doors	806,580	1,021,500	800,000
K	LAD2 Grant	-	144,630	-
L	Energy Efficiency	1,888,650	876,980	2,000,000
M	Social Housing Decarbonisation	-	1,235,010	-
N	Structural Surveys	100,000	18,000	100,000
O	Sheltered Communal Upgrade	116,950	116,950	-
P	Cycle Storage	30,000	30,000	-
Q	Alleyways HRA	105,000	14,000	-
	Totals	24,058,970	16,632,200	20,594,560

FTE Personnel Summary

2022/23 Budget		Directorate / Service Area	2023/24 Budget		Notes
Full Time Equivalent Posts Nos.	Direct Employee Budget £		Full Time Equivalent Posts Nos.	Direct Employee Budget £	
2.00	219,990	Chief Executive	2.00	239,980	1
1.00	67,490	Chief Executive	1.00	72,790	
0.81	54,460	Performance & Policy	0.88	63,780	
4.61	205,400	Corporate Change	4.36	206,070	
3.43	157,910	Communications	4.43	233,310	
7.00	61,250	Human Resources	7.00	71,330	
		Apprentices			
18.85	766,500	Total Chief Executive	19.67	887,260	
1.00	138,570	Communities	1.00	142,290	2
3.61	192,710	Director Communities	4.00	236,330	
9.41	225,130	Arts, Culture & Sports	10.14	281,530	
4.50	238,240	Administrative Buildings	3.50	214,610	
34.32	1,287,300	Community Safety	29.07	1,281,980	
7.10	301,320	Customer & Theatre Services	7.28	342,700	
3.02	81,170	Democratic & Elections	3.02	92,800	
19.16	811,750	Reprographics	19.30	914,160	5
12.15	650,100	Environmental Health & Licensing	13.15	742,510	
3.42	132,360	Property Services & Land Charges	3.42	154,170	
0.00	0	Public Health Services	3.00	118,200	
14.62	670,850	The Gr@nd	15.62	761,080	
4.00	128,500	Town Centre Services	4.61	166,980	
14.00	476,600	Culture and Events Programme	14.00	531,470	
		Decriminalisation			
130.31	5,334,600	Total Communities	131.11	5,980,810	
2.00	157,600	Corporate Services	2.00	178,250	9
21.97	1,067,490	Director Corporate Services	20.97	1,080,220	
22.00	1,069,470	Financial Services	20.00	1,171,220	
0.00	0	Information Technology & Scanning	1.00	51,830	
34.82	1,101,770	Climate Change	35.03	1,325,790	
		Revenues & Benefits			
80.79	3,396,330	Total Corporate Services	79.00	3,807,310	
1.00	138,570	Environment	1.00	160,650	12
2.00	158,630	Director Environment	1.00	111,490	
11.00	355,040	Regeneration	10.84	377,060	
3.00	197,640	Burials Administration & Cemeteries	3.00	214,800	
51.61	1,822,150	Depot Overheads	50.00	2,045,850	
34.00	1,106,850	Waste Recycling	34.00	1,292,360	
30.09	1,616,770	Street Cleansing	29.31	1,737,130	
		Planning			13
132.70	5,395,650	Total Environment	129.15	5,939,340	
21.00	973,820	Housing (General Fund)	21.00	1,068,630	
18.86	610,510	Housing Services	18.68	681,940	
		Horticulture			
39.86	1,584,330	Total Housing (General Fund)	39.68	1,750,570	

FTE Personnel Summary

9.00	332,690	Direct Services Organisation	9.00	362,810	
		Vehicle Workshop			
9.00	332,690	Total Direct Services Organisation	9.00	362,810	
		Housing Revenue Account			
23.55	825,080	Housing Contracts	24.55	973,730	14
4.00	123,270	Allocations Team	4.00	142,220	
17.68	508,760	Caretakers & Wardens	17.28	566,450	15
16.80	622,930	District Housing	16.80	715,510	
9.81	346,840	Housing Income	10.81	421,510	16
0.00	0	Policy & Projects	0.00	0	
7.00	279,490	Sheltered Housing & Scheme Support	7.00	289,010	
5.91	475,450	Supervision & Management	5.91	535,720	
4.00	187,010	Housing Strategy & Development	5.00	295,500	17
76.70	2,933,250	HRA Trade Services	76.30	3,248,020	
0.00	101,580	Out of Hours	0.00	106,660	
165.45	6,403,660	Total Housing Revenue Account	167.65	7,294,330	
402.51	16,477,410	Total General Fund	398.61	18,365,290	
9.00	332,690	Total Direct Services Organisation	9.00	362,810	
165.45	6,403,660	Total Housing Revenue Account	167.65	7,294,330	
576.96	23,213,760	Overall Totals	575.26	26,022,430	

Reasons for main variations:

- 1) 1 FTE Senior HR Advisor post created.
- 2) 1 FTE Toilet Attendant post created.
- 3) 1 FTE temporary Community Safety Project Coordinator post now ended.
- 4) Net effect of restructure within Woodville and Customer Services.
- 5) 1 FTE Career Grade post moved to Property Services.
- 6) 3 FTE Gr@nd posts now reflected within ongoing staffing establishment for 2023/24.
- 7) 1 FTE Tourist Information post moved from Customer Services to Tourism.
- 8) 1 FTE Arts and Heritage Officer post moved from Arts, Culture & Sports to Culture and Events programme.
- 9) Restructure within service - 2 FTE posts deleted and 1 FTE post created.
- 10) 2 FTE temporary M365 Officer posts now ended.
- 11) 1 FTE Climate Change Officer post created -funded from the Climate Change reserve.
- 12) 1 FTE Major Project Coordinator post deleted.
- 13) Net effect of minor realignment within service.
- 14) 1 FTE Career Graded Surveyor created.
- 15) Minor realignment of hours within service.
- 16) Restructure within service - 1 FTE post deleted and 2 FTE posts created.
- 17) Restructure within service - 1 FTE post deleted and 2 FTE posts created.