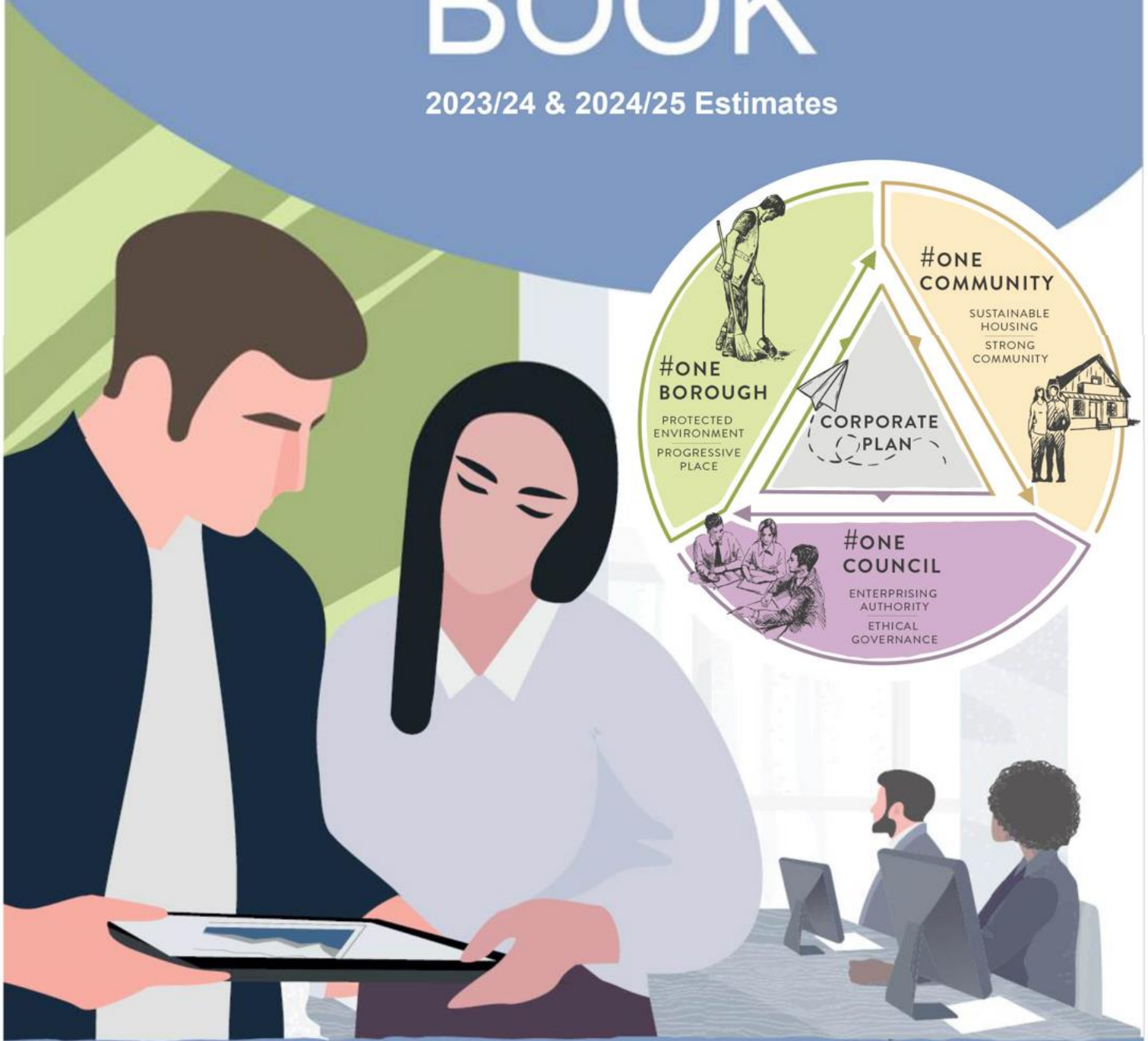


Gravesham Borough Council

BUDGET BOOK

2023/24 & 2024/25 Estimates



Together - Proud to be Gravesham

Gravesham
Borough Council



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Introduction

This budget book presents the revenue and capital budgets for Gravesham Borough Council for 2024-25 as approved by Full Council on 20 February 2024. In determining its budget, the council has set the level of council tax for the year, having assessed the level of resources required to deliver services in accordance with its *Corporate Plan 2023-27* and the principles of its *Medium-Term Financial Strategy 2023-24 to 2027-28*.

On 18 December 2023, the Provisional Local Government Finance Settlement for 2024-25 was announced by the Department for Levelling Up, Housing and Communities (DLUHC). As like last year the provisional settlement is for one year only, with the future funding of local government remaining uncertain.

The final finance settlement was announced on 5 February 2024 and included additional measures for local authorities, worth £600m. Of this sum, £500m of funding will be directed to councils with responsibility for adults and children's social care (i.e. Kent County Council and Medway Council locally). The balance of £100m was directed to other specific plans set out within the Final Settlement Statement. Specifically for Gravesham, the Final Settlement set out the intention to increase the Funding Guarantee to 4%, ensuring that all authorities see a minimum increase in Core Spending Power of 4% before local decisions on council tax. This resulted in additional funding of £125,180 being received for 2024-25 only beyond that announced in the Provisional Settlement.

Last year the council refreshed its five-year Medium Term Financial Strategy (MTFS) spanning 2022-23 to 2026-27. The MTFS brings together the key areas which affect our Revenue and Capital budgets and plans for these over the medium term. The strategy forms a key part of the council's policy, service planning and performance management framework and sets out how the council will plan for and meet the financial challenges it faces over the medium term as a means of delivering a robust and stable financial basis on which to deliver quality council services

The council continues to maintain Medium Term Financial Plans to provide numerical representations of the council's General Fund and Housing Revenue Account financial projections over a period of ten years, which are informed by the Medium-Term Financial Strategy. This is supported by an overall council cash flow projection covering the same period, enabling the council to fully understand its financial obligations and cash balances as tools to better inform strategic decision-making.

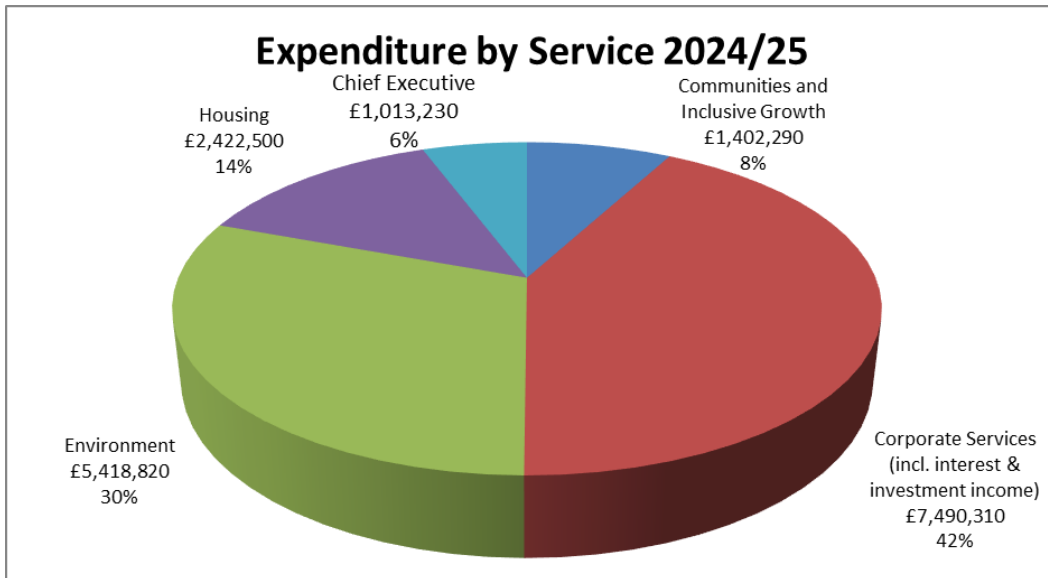
General Fund

General Fund Net Revenue Budget

The General Fund Revenue Budget relates to the day-to-day operational cost of providing the council's General Fund services. This incorporates activities such as Refuse Collection, Parking, Street Cleansing, Horticulture and Town Centre Services.

The General Fund budget requirement for 2024-25 is £14.59m.

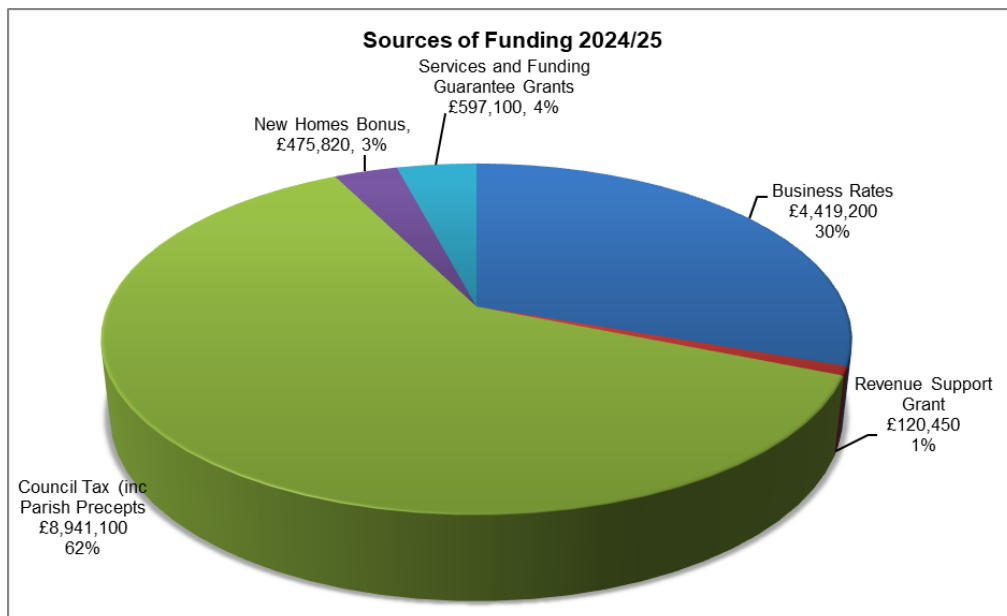
The following chart shows service expenditure for 2024-25.



Funding Sources

The General Fund net revenue budget for 2024-25 is primarily funded from locally generated resources (Council Tax and Business Rates) and a level of central government funding, such as the New Homes Bonus scheme.

The following chart shows the relative sources of funding for 2024-25.

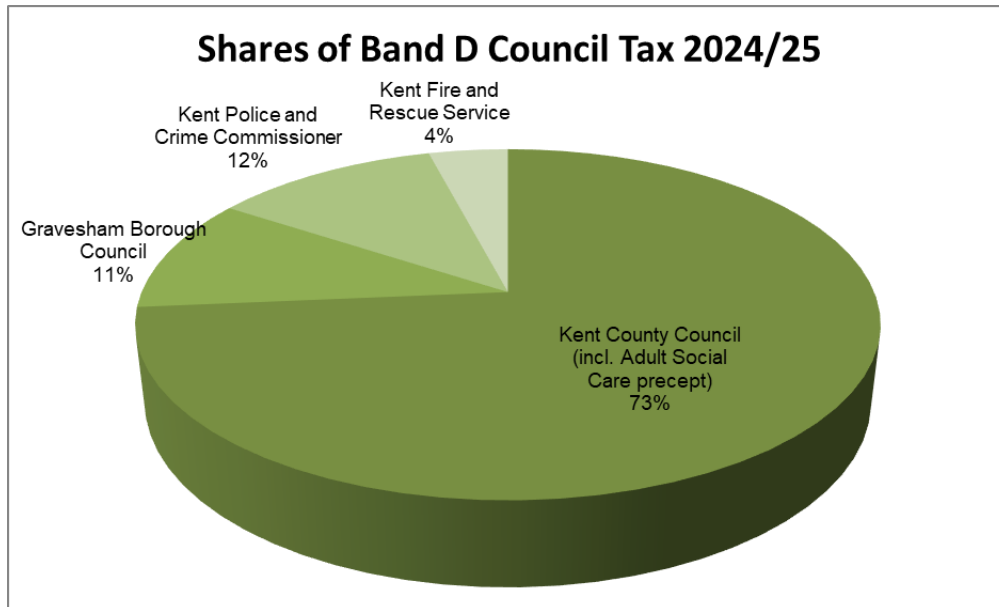


Council Tax

The level of council tax increase for 2024-25 above which the council would be required to hold a referendum is 3% or more than £5, whichever is the higher. The council tax base, as determined by the Director (Corporate Services) was set at 35,994.62 Band D equivalents on 15 January 2024.

The council's element of the total council tax charge to residents of the borough will increase by £6.57 which will mean a charge of £231.03 for a Band D property (less than 13 pence per week).

After taking account of the tax elements for Kent County Council, Kent Fire & Rescue Service and Kent Police & Crime Commissioner the headline total of Council Tax for 2024-25, excluding Parish Precepts is £2,187.91 at Band D.



Some 58% of dwellings in the borough have been assessed as being below Band D and will therefore pay a lesser amount to that stated above. Details of Parish Precept amounts can be found within the early pages of this budget book.

Consultation with Non-Domestic Ratepayers

Before determining total estimated expenditure and calculating its requirements for the ensuing financial year, the Council has consulted representatives of its non-domestic ratepayers and invited consultation responses through its website.

Retained Business Rates

The retained business rates scheme was introduced in April 2013. Under the scheme, the government has determined a baseline level of funding to be retained by the Council from business rates. If business rates increase, then the Council will receive a proportion of the increased rates due. If business rates decrease, the Council will share in the reduction in business rates.

Since 2015-16, the council has been part of the Kent Business Rates Pool, established to ensure that a larger proportion of growth in business rates above the baseline level is retained in the county.

Government Funding

The Council has been notified that it will receive New Homes Bonus funding for 2024-25 of £475,820, and Services and Funding Guarantee Grants of £597,100.

Housing Revenue Account (HRA)

HRA Net Revenue Budget

The HRA reflects the income and expenditure related to the provision of social housing accommodation by the council.

The HRA budget for 2024-25 has been set on the basis of a balanced budget position at year-end, with planned expenditure being met by anticipated income in the year.

Capital Programme

The capital programme of the council is directed by the Capital Strategy, which outlines the principles followed by the council in its approach to capital investment over the longer term.

General Fund Capital Programme

The General Fund capital programme for 2024-25 is valued at £56.5m and is largely a continuation of the schemes approved in previous years. Significant projects include:

- Bringing a Leisure Centre Facility for the Borough
- Bringing forward new housing in the borough through working with partners

HRA Capital Programme

The HRA Capital Programme for 2024-25 is valued at £33.1m, in respect of HRA capital schemes intended to maintain and improve council-owned dwellings and increase the social housing stock of the council.

Summary for Council Tax

REF	DETAILS	ESTIMATE 2024/25	TAX RATE PER BAND D PROPERTY
		£	£.p
1	Kent County Council	57,980,850	1,610.82
2	Kent Police and Crime Commissioner	9,220,020	256.15
3	Kent and Medway Fire and Rescue Authority	3,236,280	89.91
	Gravesham Borough Council		
4	Budget Requirement	14,589,740	
	Less:		
5	Non - Domestic Rates	(4,419,200)	
6	Revenue Support Grant	(120,450)	
7	New Homes Bonus	(475,820)	
8	Services & Funding Guarantee Grants	(597,100)	
9	Transfer to / (from) Working Balances	(1,950,170)	
10	Parish Precepts	(625,260)	
11	Transfers to / (from) the Collection Fund	1,914,100	
	NET EXPENDITURE	8,315,840	231.03
	Council Tax		2,187.91
	Parish Council Taxes		38.31
			to
			188.19

NOTE: The National Non-Domestic Rating multiplier for 2024/25 is 54.6p per £ of rateable value.

The Small Business Non-Domestic Rating multiplier for 2024/25 is 49.9p per £ of rateable value.

Parish Precepts

PARISH	PRECEPT AMOUNT	TAX RATE PER BAND D PROPERTY	COUNCIL TAX BASE
	£.p	£.p	Units
Cobham	85,000.00	126.81	670.28
Higham	155,000.00	96.96	1,598.62
Luddesdown	8,295.00	76.56	108.34
Meopham	196,146.87	63.44	3,091.72
Shorne	44,660.00	38.31	1,165.74
Vigo	136,153.00	188.19	723.50

General Fund: Revenue Spending Summary

Directorate / Budget Heading	2023/24 Original Budget	2023/24 Projected Outturn	2024/25 Original Budget
Chief Executive	422,090	407,490	1,013,230
Housing (Non-HRA)	1,743,080	2,688,360	2,422,500
Communities and Inclusive Growth	3,102,730	2,385,990	1,402,290
Environment	6,290,720	6,033,230	5,418,820
Corporate Services	5,721,920	6,816,950	8,232,070
Non Directorate Specific	528,730	528,730	428,620
Interest and Investment Income	(832,000)	(1,464,630)	(741,760)
Government Grant Funding	(1,184,260)	(2,526,940)	(2,644,510)
Transfers To and From Reserves	(2,701,810)	(3,936,150)	(1,971,420)
Transfers To and From Balances	500,560	500,560	0
Transactions Below the Line	536,170	2,117,400	1,029,900
BUDGET REQUIREMENT FOR THE YEAR	14,127,930	13,550,990	14,589,740

General Fund: Medium Term Financial Plan

	2023/24 Original Budget	2023/24 Projected Outturn	2024/25 Original Budget
General Fund			
Requirement for the Year	14,127,930	13,550,990	14,589,740
Expenditure	33,696,290	36,554,540	34,990,630
Employees	18,760,260	18,838,280	19,347,140
Salaries	13,285,540	13,208,120	13,909,920
Agency Staff	437,510	543,550	413,120
Wages	265,690	265,690	119,260
Pension & National Insurance	4,076,550	4,118,330	4,274,740
Other Training, Retirement etc	694,970	702,590	630,100
Running Expenses	14,396,630	16,058,690	12,955,600
Capital Finance	539,400	1,657,570	2,687,890
Income	(20,026,440)	(24,256,920)	(21,767,590)
Net Housing Benefit Subsidy	64,790	100,710	123,040
Recharges to Other Accounts	(3,500,450)	(3,519,360)	(3,637,870)
Other Government Grants	(3,137,260)	(6,499,440)	(4,951,700)
Investment Income	(832,000)	(1,464,630)	(762,120)
Fees and Charges	(7,481,820)	(8,646,190)	(8,025,460)
Rental Income	(5,139,700)	(4,228,010)	(4,513,480)
Appropriations	458,080	1,253,370	1,366,700
Capital met from Balances and Reserves	2,143,610	4,173,240	2,712,860
Net Contributions To and From Reserves	(2,701,810)	(3,936,150)	(1,971,420)
Appropriations To and From Balance	500,560	500,560	0
Parish Precepts	515,720	515,720	625,260
Funding for the Year	(11,865,840)	(11,413,690)	(12,639,570)
Funding	(11,865,840)	(11,413,690)	(12,639,570)
Business rates	(3,374,230)	(2,922,080)	(4,419,200)
Services and Funding Guarantee Grants	(387,350)	(387,350)	(597,100)
Revenue Support Grant	(112,450)	(112,450)	(120,450)
New Homes Bonus	(500,560)	(500,560)	(475,820)
Council Tax Income	(7,915,920)	(7,915,920)	(8,315,840)
Parish Precepts	(515,720)	(515,720)	(625,260)
Transfers To and From Collection Fund	940,390	940,390	1,914,100
(Surplus) / Deficit Use of Usable Working Balances	2,262,090	2,137,300	1,950,170

General Fund: Service Subjective Analysis Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate	
501	Employee Expenses	18,760,260	18,838,280	19,347,140
502	Premises Related Expenses	2,170,030	1,994,780	1,937,050
503	Transport Related Expenses	1,051,000	1,015,420	1,057,930
504	Supplies and Services	12,231,040	16,805,130	13,181,880
505	Third Party Payments	8,221,900	9,123,120	8,806,020
506	Transfer Payments	18,131,340	18,626,640	16,998,810
507	Support Services Expenditure	12,443,590	12,443,590	1,792,340
508	Depreciation & Impairment	2,371,470	2,386,470	2,361,210
	Gross Expenditure	<u>75,380,630</u>	<u>81,233,430</u>	<u>65,482,380</u>
509A	Government grants	(21,426,790)	(25,474,770)	(21,316,520)
509B	Other grants reimbursements or contributions	(5,898,990)	(8,325,690)	(5,770,790)
509C	Customer and Client Receipts	(10,064,920)	(9,549,200)	(10,101,770)
509D	Interest & investment income	(3,223,880)	(1,592,700)	(4,331,310)
509E	Other recharges	(1,010,040)	(1,877,720)	(1,355,720)
509G	Income from NNDR	(10,752,200)	(11,174,320)	(12,325,930)
509H	Income from Council Tax	(7,915,920)	(7,915,920)	(8,315,840)

General Fund: Service Subjective Analysis Summary

		2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
509I	Parish Precepts	(515,720)	(515,720)	(625,260)
RI	Appropriations To and From Balance	500,560	500,560	0
	Gross Income	<u>(60,307,900)</u>	<u>(65,925,480)</u>	<u>(64,143,140)</u>
RECH	Recharge service income	(15,514,060)	(15,537,950)	(4,978,200)
	Gross Recharge Service Income	<u>(15,514,060)</u>	<u>(15,537,950)</u>	<u>(4,978,200)</u>
510	Capital financing cost	2,703,420	2,367,300	5,589,130
	Capital Financing Costs	<u>2,703,420</u>	<u>2,367,300</u>	<u>5,589,130</u>
	Net Expenditure	<u>2,262,090</u>	<u>2,137,300</u>	<u>1,950,170</u>

General Fund: Service Subjective Analysis

		2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Gross Expenditure				
501	Employee Expenses	18,760,260	18,838,280	19,347,140
	Wages	265,690	265,690	119,260
	Salaries	13,573,420	13,041,980	14,256,950
	Employer's NI contribution	1,459,500	1,475,330	1,558,650
	Employer's superannuation contributions	3,070,760	3,096,710	3,076,930
	Agency staff	437,510	543,550	413,120
	Employee allowances	182,630	190,600	182,480
	Employers retirement benefit cost	127,580	127,580	127,580
	Training for staff	93,170	96,840	112,170
	Salary vacancy saving	(450,000)	0	(500,000)
502	Premises Related Expenses	2,170,030	1,994,780	1,937,050
	Buildings repairs maintenance	303,710	354,710	351,460
	Repairs & Renewals reserve	40,000	40,000	0
	Repairs, alterations & maintenance of fixed plant	169,930	177,180	180,930
	Energy costs	892,490	662,490	653,890
	Rents	32,870	32,870	32,870
	Rates	427,810	427,810	425,400
	Water Services	83,100	83,100	78,480
	Fixtures & Fitting	46,440	46,440	46,440
	Cleaning & domestic supplies	54,060	51,560	48,960
	Grounds maintenance costs	119,620	118,620	118,620
503	Transport Related Expenses	1,051,000	1,015,420	1,057,930
	Direct transport costs	6,500	6,500	6,500
	Transport recharges	964,010	924,010	980,190
	Contract leases	40,240	43,030	39,810

General Fund: Service Subjective Analysis

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Public transport	26,790	28,970	18,320
Car allowances	13,460	12,910	13,110
504 Supplies and Services	12,231,040	16,805,130	13,181,880
Equipment furniture materials	544,690	560,190	515,730
Catering	85,100	83,600	83,600
Clothes uniforms laundry	47,750	47,250	47,250
Printing stationery and office expense	235,150	256,650	238,510
Services	4,938,240	6,436,650	4,490,630
Supplies insurance	339,230	338,840	336,340
Parish Precepts	515,720	515,720	625,260
Communications & computing	1,457,770	1,486,950	1,420,980
Members Allowances	299,560	299,560	332,740
Mayors Allowances	13,930	13,930	13,930
Expenses	413,310	555,770	522,910
Grants and Subscriptions	297,390	303,810	246,030
REFCUS	832,800	2,227,390	1,019,600
Contributions to provisions	1,061,660	1,773,200	1,870,780
Miscellaneous expenses	1,148,240	1,905,120	1,417,090
Members Grants	500	500	500
505 Third Party Payments	8,221,900	9,123,120	8,806,020
Other local authorities	798,800	825,750	8,760,890
Government departments	7,377,970	8,252,240	0
Payments to other organisations	42,130	42,130	42,130
Other agencies	1,700	1,700	1,700
Concessionary charges	1,300	1,300	1,300
506 Transfer Payments	18,131,340	18,626,640	16,998,810

General Fund: Service Subjective Analysis

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Rent allowances	10,584,250	8,892,350	8,008,600
Rent rebates	7,544,490	9,731,690	8,987,610
Other transfer payments	2,600	2,600	2,600
507 Support Services Expenditure	12,443,590	12,443,590	1,792,340
Chief Executive	220,460	220,460	8,430
Director of Corporate Services	1,416,140	1,416,140	36,810
Finance Department	2,996,800	2,996,800	25,570
Democratic Services Department	386,900	386,900	0
HR and Asset Management Department	1,560,760	1,560,760	52,300
Legal Services Department	389,660	389,660	9,400
Internal Audit and Performance Management	692,040	692,040	136,080
Director of Community Services	127,090	127,090	4,830
Housing Services	254,050	254,050	114,140
Environmental & Public Health	765,760	765,760	103,700
Building and Town Services	218,720	218,720	233,770
Leisure Services	319,600	319,600	0
Planning Services	324,360	324,360	0
Engineering Services	103,290	103,290	0
Economic Development	118,670	118,670	0
Director Housing and Operations	185,700	185,700	0
Gravesham Services	1,008,040	1,008,040	1,028,200
Horticulture Services	607,430	607,430	18,680
Administrative buildings	664,510	664,510	20,430
IT Services Department	83,610	83,610	0
508 Depreciation & Impairment	2,371,470	2,386,470	2,361,210
Amortisation of intangible fixed asset	37,810	37,810	37,810
Capital charges	2,333,660	2,333,660	2,323,400

General Fund: Service Subjective Analysis

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Capital Grants Amortisation	0	15,000	0
Gross Expenditure	<u>75,380,630</u>	<u>81,233,430</u>	<u>65,482,380</u>
Gross Income			
509A Government grants	(21,426,790)	(25,474,770)	(21,316,520)
Government grant	(3,362,840)	(6,951,440)	(4,443,350)
C Tax benefit rent allowances	(18,063,950)	(18,523,330)	(16,873,170)
509B Other grants, reimbursements or contributions	(5,898,990)	(8,325,690)	(5,770,790)
Revenue income for function or project	(268,340)	(82,340)	(18,780)
Contribution from local authorities	(474,230)	(1,213,780)	(564,350)
Costs recharged to outside bodies	(533,430)	(784,740)	(753,280)
Recovery of Costs and Reimbursements	(894,440)	(881,080)	(907,180)
Contributions from reserves	(3,728,550)	(5,363,750)	(3,527,200)
509C Customer and Client Receipts	(10,064,920)	(9,549,200)	(10,101,770)
Sales of product or materials	(431,270)	(467,910)	(443,660)
Fees and charges for services	(4,714,500)	(4,824,310)	(5,125,830)
Rents tithes way leaves etc	(5,139,700)	(4,228,010)	(4,513,480)
Bad Debt Provision	220,550	(28,970)	(18,800)
509D Interest & investment income	(3,223,880)	(1,592,700)	(4,331,310)
Interest income	(3,223,880)	(1,592,700)	(4,331,310)
509E Other recharges	(1,010,040)	(1,877,720)	(1,355,720)
Recharges income other	(470,150)	(470,150)	(485,930)
Recharges printing & grants	(307,890)	(1,175,570)	(637,790)
DSO Surplus	(232,000)	(232,000)	(232,000)
509G Income from NNDR	(10,752,200)	(11,174,320)	(12,325,930)

General Fund: Service Subjective Analysis

		2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
	Income from NNDR	(10,752,200)	(11,174,320)	(12,325,930)
509H	Income from Council Tax	(7,915,920)	(7,915,920)	(8,315,840)
	Income from Council Tax	(7,915,920)	(7,915,920)	(8,315,840)
509I	Parish Precepts	(515,720)	(515,720)	(625,260)
	Parish Precepts	(515,720)	(515,720)	(625,260)
RI	Appropriations To and From Balance	500,560	500,560	0
	Funding	500,560	500,560	0
	Gross Income	<u>(60,307,900)</u>	<u>(65,925,480)</u>	<u>(64,143,140)</u>
	Gross Recharge Service			
RECH	Recharge service income	(15,514,060)	(15,537,950)	(4,978,200)
	Recharges income support costs	(15,514,060)	(15,537,950)	(4,978,200)
	Gross Recharge Service Income	<u>(15,514,060)</u>	<u>(15,537,950)</u>	<u>(4,978,200)</u>
	Capital Financing Costs			
510	Capital financing cost	2,703,420	2,367,300	5,589,130
	Interest payments	2,265,800	1,090,690	5,044,930
	Revenue contributions to capital	2,143,610	4,173,240	2,712,860
	Revenue appropriations	(1,705,990)	(2,896,630)	(2,168,660)
	Capital Financing Costs	<u>2,703,420</u>	<u>2,367,300</u>	<u>5,589,130</u>
	Net Expenditure	<u>2,262,090</u>	<u>2,137,300</u>	<u>1,950,170</u>

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Chief Executive: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Apprentices			
Gross Expenditure	88,970	88,970	107,400
Gross Income	(4,000)	(4,000)	(4,000)
Net Expenditure	<u>84,970</u>	<u>84,970</u>	<u>103,400</u>
Communications			
Gross Expenditure	304,330	304,330	282,380
Gross Income	(13,050)	(13,050)	(13,050)
Net Expenditure	<u>291,280</u>	<u>291,280</u>	<u>269,330</u>
Corporate Change			
Gross Expenditure	91,200	90,950	70,060
Gross Income	(2,600)	(2,600)	(2,600)
Net Expenditure	<u>88,600</u>	<u>88,350</u>	<u>67,460</u>
Chief Executive			
Gross Expenditure	250,840	250,840	245,660
Net Expenditure	<u>250,840</u>	<u>250,840</u>	<u>245,660</u>
Corporate Performance			
Gross Expenditure	111,630	111,280	77,220
Net Expenditure	<u>111,630</u>	<u>111,280</u>	<u>77,220</u>
Greater North Kent Partnership			
Gross Expenditure	28,000	14,000	0
Net Expenditure	<u>28,000</u>	<u>14,000</u>	<u>0</u>
Human Resources			
Gross Expenditure	465,110	465,110	389,400

Chief Executive: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Net Expenditure	<u>465,110</u>	<u>465,110</u>	<u>389,400</u>
Recruitment and Training Expenses			
Gross Expenditure	64,790	64,790	84,790
Net Expenditure	<u>64,790</u>	<u>64,790</u>	<u>84,790</u>

Service Apprentices
Cabinet Portfolio Leader
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Apprentices			
Employee Expenses	71,330	71,330	107,400
Direct employee expenses	71,330	71,330	107,400
Support Services Expenditure	17,640	17,640	0
Corporate Services	17,640	17,640	0
Gross Expenditure	88,970	88,970	107,400
Government grants	(4,000)	(4,000)	(4,000)
Government grants	(4,000)	(4,000)	(4,000)
Gross Income	(4,000)	(4,000)	(4,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	84,970	84,970	103,400

Service Communications
Cabinet Portfolio Leader
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Communications			
Employee Expenses	206,070	206,070	208,860
Direct employee expenses	206,070	206,070	208,860
Transport Related Expenses	320	320	320
Public transport	100	100	100
Car allowances	220	220	220
Supplies and Services	73,160	73,160	73,200
Printing stationery general	380	380	380
Services	7,190	7,190	7,190
Communications & computing	48,170	48,170	48,210
Miscellaneous expenses	17,420	17,420	17,420
Support Services Expenditure	24,780	24,780	0
Chief Executive	1,510	1,510	0
Corporate Services	16,040	16,040	0
Community Services	900	900	0
Administrative Buildings	6,330	6,330	0
Gross Expenditure	304,330	304,330	282,380
Customer and Client Receipts	(13,050)	(13,050)	(13,050)
Sales of product or materials	(1,050)	(1,050)	(1,050)
Fees and charges for services	(12,000)	(12,000)	(12,000)
Gross Income	(13,050)	(13,050)	(13,050)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	291,280	291,280	269,330

Service Corporate Change
Cabinet Portfolio Performance and Administration
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Corporate Change			
Employee Expenses	64,530	64,530	69,510
Direct employee expenses	63,780	63,780	68,760
Indirect employee expenses	750	750	750
Transport Related Expenses	500	350	350
Public transport	250	150	150
Car allowances	250	200	200
Supplies and Services	300	200	200
Communications & computing Expenses	250 50	200 0	200 0
Support Services Expenditure	25,870	25,870	0
Corporate Services	25,870	25,870	0
Gross Expenditure	91,200	90,950	70,060
Customer and Client Receipts	(2,600)	(2,600)	(2,600)
Sales of product or materials	(2,600)	(2,600)	(2,600)
Gross Income	(2,600)	(2,600)	(2,600)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	88,600	88,350	67,460

Service Chief Executive
Cabinet Portfolio Leader
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6410 Corporate & democratic core

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Chief Executive			
Employee Expenses	240,360	240,360	243,010
Direct employee expenses	240,360	240,360	243,010
Transport Related Expenses	500	500	500
Public transport	500	500	500
Supplies and Services	2,150	2,150	2,150
Printing stationery general	40	40	40
Services	600	600	600
Communications & computing	410	410	410
Expenses	820	820	820
Grants and Subscriptions	280	280	280
Support Services Expenditure	7,830	7,830	0
Corporate Services	5,410	5,410	0
Administrative Buildings	2,420	2,420	0
Gross Expenditure	250,840	250,840	245,660
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	250,840	250,840	245,660

Service Corporate Performance
Cabinet Portfolio Performance and Administration
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Corporate Performance			
Employee Expenses	72,790	72,790	75,530
Direct employee expenses	72,790	72,790	75,530
Transport Related Expenses	100	50	0
Public transport	100	50	0
Supplies and Services	1,990	1,690	1,690
Printing stationery general	250	150	150
Communications & computing	1,740	1,540	1,540
Support Services Expenditure	36,750	36,750	0
Chief Executive	840	840	0
Corporate Services	23,820	23,820	0
Community Services	4,080	4,080	0
Administrative Buildings	8,010	8,010	0
Gross Expenditure	111,630	111,280	77,220
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	111,630	111,280	77,220

Service Greater North Kent Partnership
Cabinet Portfolio Strategic Environment
Directorate Chief Executive

RO/RA Reference Details:
 RO5C Planning & Development
 RO5330 Planning

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Greater North Kent Partnership			
Supplies and Services	28,000	14,000	0
Grants and Subscriptions	28,000	14,000	0
 Gross Expenditure	<u><u>28,000</u></u>	<u><u>14,000</u></u>	<u><u>0</u></u>
 Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>28,000</u></u>	<u><u>14,000</u></u>	<u><u>0</u></u>

Service Human Resources
Cabinet Portfolio Leader
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Human Resources			
Employee Expenses	233,980	233,980	250,500
Direct employee expenses	233,980	233,980	250,500
Transport Related Expenses	200	200	200
Public transport	150	150	150
Car allowances	50	50	50
Supplies and Services	12,270	12,270	12,270
Printing stationery general	540	540	540
Communications & computing	6,910	6,910	6,910
Grants and Subscriptions	4,820	4,820	4,820
Third Party Payments	123,950	123,950	126,430
Other local authorities	123,950	123,950	126,430
Support Services Expenditure	94,710	94,710	0
Chief Executive	2,730	2,730	0
Corporate Services	82,280	82,280	0
Administrative Buildings	9,700	9,700	0
Gross Expenditure	465,110	465,110	389,400
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	465,110	465,110	389,400

Service Recruitment and Training Expenses
Cabinet Portfolio Leader
Directorate Chief Executive

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Recruitment and Training Expenses			
Employee Expenses	64,790	64,790	84,790
Direct employee expenses	1,000	1,000	1,000
Indirect employee expenses	63,790	63,790	83,790
Gross Expenditure	<u><u>64,790</u></u>	<u><u>64,790</u></u>	<u><u>84,790</u></u>
Gross Income	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>64,790</u></u>	<u><u>64,790</u></u>	<u><u>84,790</u></u>

Housing: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Choice Based Lettings			
Gross Expenditure	9,500	9,500	10,150
Net Expenditure	<u>9,500</u>	<u>9,500</u>	<u>10,150</u>
Denton Caravan Site			
Gross Expenditure	42,200	42,200	38,820
Gross Income	(67,950)	(67,950)	(69,310)
Net Expenditure	<u>(25,750)</u>	<u>(25,750)</u>	<u>(30,490)</u>
Homelessness			
Gross Expenditure	2,528,500	4,324,810	3,726,300
Gross Income	(773,160)	(1,598,670)	(1,227,190)
Net Expenditure	<u>1,755,340</u>	<u>2,726,140</u>	<u>2,499,110</u>
Housing Strategy and Development			
Gross Expenditure	123,160	123,160	120,980
Net Expenditure	<u>123,160</u>	<u>123,160</u>	<u>120,980</u>
Private Housing Standards			
Gross Expenditure	422,230	394,500	312,980
Gross Income	(8,880)	(8,880)	(8,880)
Net Expenditure	<u>413,350</u>	<u>385,620</u>	<u>304,100</u>
Renovation Property Grants			
Gross Expenditure	946,820	2,341,410	1,019,600
Gross Income	(832,800)	(2,227,390)	(1,019,600)
Net Expenditure	<u>114,020</u>	<u>114,020</u>	<u>0</u>
Rosherville Housing Company			

Housing: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Gross Income	(15,000)	(15,000)	(17,300)
Net Expenditure	<u>(15,000)</u>	<u>(15,000)</u>	<u>(17,300)</u>
Southfield Shaw Park Homes			
Gross Expenditure	114,420	114,420	111,950
Gross Income	(248,560)	(248,560)	(251,520)
Net Expenditure	<u>(134,140)</u>	<u>(134,140)</u>	<u>(139,570)</u>
Ukraine Support			
Gross Expenditure	0	181,920	24,420
Gross Income	0	(181,920)	(24,420)
Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

Service Choice Based Lettings
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO409 Housing strategy advice and enabling

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Choice Based Lettings			
Supplies and Services	9,500	9,500	10,150
Services	9,500	9,500	10,150
Gross Expenditure	<u><u>9,500</u></u>	<u><u>9,500</u></u>	<u><u>10,150</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>9,500</u></u>	<u><u>9,500</u></u>	<u><u>10,150</u></u>

Service Denton Caravan Site
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO460 Other council properties-travellers

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Denton Caravan Site			
Premises Related Expenses	38,790	38,790	38,790
Repairs, alterations & buildings	11,000	11,000	11,000
Energy costs	4,170	4,170	4,170
Water services	23,620	23,620	23,620
Supplies and Services	30	30	30
Services	30	30	30
Support Services Expenditure	3,380	3,380	0
Corporate Services	3,380	3,380	0
Gross Expenditure	<u><u>42,200</u></u>	<u><u>42,200</u></u>	<u><u>38,820</u></u>
Customer and Client Receipts	(67,950)	(67,950)	(69,310)
Rents tithes way leaves etc	(67,950)	(67,950)	(69,310)
Gross Income	<u><u>(67,950)</u></u>	<u><u>(67,950)</u></u>	<u><u>(69,310)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>(25,750)</u></u>	<u><u>(25,750)</u></u>	<u><u>(30,490)</u></u>

Service Homelessness
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO480 Homelessness

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Homelessness			
Employee Expenses	806,000	885,320	982,280
Direct employee expenses	806,000	883,320	981,280
Indirect employee expenses	0	2,000	1,000
Premises Related Expenses	0	1,000	2,000
Repairs, alterations & buildings	0	1,000	2,000
Transport Related Expenses	600	600	800
Public transport	100	100	100
Car allowances	500	500	700
Supplies and Services	1,581,030	3,297,020	2,627,080
Equipment furniture & materials	70	2,490	1,000
Printing stationery general	0	0	100
Services	1,546,500	3,073,080	2,544,100
Communications & computing	3,060	4,960	3,680
Expenses	0	41,800	41,800
Grants and Subscriptions	0	7,250	0
Miscellaneous expenses	31,400	167,440	36,400
Support Services Expenditure	140,870	140,870	114,140
Chief Executive	6,310	6,310	0
Corporate Services	72,970	72,970	0
Community Services	34,940	34,940	114,140
Administrative Buildings	26,650	26,650	0
Gross Expenditure	2,528,500	4,324,810	3,726,300
Government grants	(470,160)	(899,500)	(691,800)
Government grants	(470,160)	(899,500)	(691,800)
Other grants reimbursements or contributions	(303,000)	(587,960)	(535,390)
Other grants or contributions	(303,000)	(587,960)	(535,390)
Customer and Client Receipts	0	9,830	0
Debt Impairment Provision	0	9,830	0

Service Homelessness
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO480 Homelessness

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Other recharges	0	(121,040)	0
Other Recharge Income	0	(121,040)	0
Gross Income	<u><u>(773,160)</u></u>	<u><u>(1,598,670)</u></u>	<u><u>(1,227,190)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>1,755,340</u></u>	<u><u>2,726,140</u></u>	<u><u>2,499,110</u></u>

Service Housing Strategy and Development
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO409 Housing strategy advice and enabling

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Housing Strategy and Development			
Support Services Expenditure	123,160	123,160	120,980
Corporate Services	120,980	120,980	120,980
Operational Services	2,180	2,180	0
Gross Expenditure	<u><u>123,160</u></u>	<u><u>123,160</u></u>	<u><u>120,980</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>123,160</u></u>	<u><u>123,160</u></u>	<u><u>120,980</u></u>

Service Private Housing Standards
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO430 Private sector housing renewal

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Private Housing Standards			
Employee Expenses	263,710	255,980	241,460
Direct employee expenses	263,210	255,480	240,960
Indirect employee expenses	500	500	500
Transport Related Expenses	1,150	1,150	1,150
Public transport	150	150	150
Car allowances	1,000	1,000	1,000
Supplies and Services	35,370	15,370	70,370
Clothes, uniform & laundry	200	200	200
Printing stationery general	620	620	620
Services	30,200	10,200	65,200
Communications & computing	950	950	950
Expenses	100	100	100
Miscellaneous expenses	3,300	3,300	3,300
Support Services Expenditure	122,000	122,000	0
Chief Executive	2,070	2,070	0
Corporate Services	45,920	45,920	0
Community Services	61,050	61,050	0
Operational Services	840	840	0
Administrative Buildings	12,120	12,120	0
Gross Expenditure	422,230	394,500	312,980
Customer and Client Receipts	(8,880)	(8,880)	(8,880)
Fees and charges for services	(8,880)	(8,880)	(8,880)
Gross Income	(8,880)	(8,880)	(8,880)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	413,350	385,620	304,100

Service Renovation Property Grants
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO430 Private sector housing renewal

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Renovation Property Grants			
Supplies and Services	832,800	2,227,390	1,019,600
Grants and Subscriptions	832,800	2,227,390	1,019,600
Support Services Expenditure	114,020	114,020	0
Corporate Services	8,530	8,530	0
Community Services	105,490	105,490	0
Gross Expenditure	<u>946,820</u>	<u>2,341,410</u>	<u>1,019,600</u>
Government grants	(832,800)	(2,227,390)	(1,019,600)
Government grants	(832,800)	(2,227,390)	(1,019,600)
Gross Income	<u>(832,800)</u>	<u>(2,227,390)</u>	<u>(1,019,600)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>114,020</u>	<u>114,020</u>	<u>0</u>

Service Rosherville Housing Company
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO430 Private sector housing renewal

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Rosherville Housing Company			
Customer and Client Receipts	(15,000)	(15,000)	(17,300)
Fees and charges for services	(15,000)	(15,000)	(17,300)
Gross Income	<u><u>(15,000)</u></u>	<u><u>(15,000)</u></u>	<u><u>(17,300)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>(15,000)</u></u>	<u><u>(15,000)</u></u>	<u><u>(17,300)</u></u>

Service Southfield Shaw Park Homes
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO460 Other council properties-travellers

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Southfield Shaw Park Homes			
Premises Related Expenses	111,950	111,950	111,950
Repairs, alterations & buildings	15,000	15,000	15,000
Energy costs	82,080	82,080	82,080
Water services	10,870	10,870	10,870
Grounds maintenance costs	4,000	4,000	4,000
Support Services Expenditure	2,470	2,470	0
Corporate Services	2,470	2,470	0
Gross Expenditure	114,420	114,420	111,950
Other grants reimbursements or contributions	(100,550)	(100,550)	(100,550)
Other grants or contributions	(100,550)	(100,550)	(100,550)
Customer and Client Receipts	(148,010)	(148,010)	(150,970)
Rents tithes way leaves etc	(148,010)	(148,010)	(150,970)
Gross Income	(248,560)	(248,560)	(251,520)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(134,140)	(134,140)	(139,570)

Service Ukraine Support
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO480 Homelessness

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Ukraine Support			
Employee Expenses	0	176,380	24,420
Direct employee expenses	0	173,460	24,420
Indirect employee expenses	0	2,920	0
Supplies and Services	0	5,540	0
Equipment furniture & materials	0	790	0
Services	0	4,750	0
Gross Expenditure	0	181,920	24,420
Other grants reimbursements or contributions	0	(181,920)	(24,420)
Other grants or contributions	0	(181,920)	(24,420)
Gross Income	0	(181,920)	(24,420)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	0	0	0

Communities and Inclusive Growth: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Arts and Heritage Development			
Gross Expenditure	450,850	625,820	537,940
Gross Income	(15,100)	(177,570)	(151,100)
Net Expenditure	<u>435,750</u>	<u>448,250</u>	<u>386,840</u>
CCTV			
Gross Expenditure	217,780	203,780	210,630
Net Expenditure	<u>217,780</u>	<u>203,780</u>	<u>210,630</u>
Central Support Services			
Gross Expenditure	176,120	176,120	173,470
Gross Income	(170,810)	(170,810)	(170,810)
Net Expenditure	<u>5,310</u>	<u>5,310</u>	<u>2,660</u>
Community Events			
Gross Expenditure	167,960	0	0
Gross Income	(34,750)	0	0
Net Expenditure	<u>133,210</u>	<u>0</u>	<u>0</u>
Community Engagement			
Gross Expenditure	233,240	207,650	243,380
Net Expenditure	<u>233,240</u>	<u>207,650</u>	<u>243,380</u>
Community Safety			
Gross Expenditure	672,300	689,790	580,600
Gross Income	(53,070)	(70,560)	(68,090)
Net Expenditure	<u>619,230</u>	<u>619,230</u>	<u>512,510</u>

Communities and Inclusive Growth: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Customer Services			
Gross Expenditure	822,530	749,570	492,250
Gross Income	(180,770)	(169,740)	(139,270)
Net Expenditure	<u>641,760</u>	<u>579,830</u>	<u>352,980</u>
Director Communities and Inclusive Growth			
Gross Expenditure	149,990	187,900	152,360
Gross Income	0	(37,910)	0
Net Expenditure	<u>149,990</u>	<u>149,990</u>	<u>152,360</u>
District Shopping Centres			
Gross Expenditure	82,950	82,950	17,150
Gross Income	(359,730)	(359,730)	(387,890)
Net Expenditure	<u>(276,780)</u>	<u>(276,780)</u>	<u>(370,740)</u>
Dog Control			
Gross Expenditure	78,210	78,210	21,900
Gross Income	(8,000)	(8,000)	(7,900)
Net Expenditure	<u>70,210</u>	<u>70,210</u>	<u>14,000</u>
Economic and Rural Affairs			
Gross Expenditure	281,850	286,230	82,890
Gross Income	0	(90,500)	0
Net Expenditure	<u>281,850</u>	<u>195,730</u>	<u>82,890</u>
Emergency Planning			
Gross Expenditure	34,420	34,420	34,290
Net Expenditure	<u>34,420</u>	<u>34,420</u>	<u>34,290</u>
Environmental Health Admin			
Gross Expenditure	811,930	762,680	717,270
Net Expenditure	<u>811,930</u>	<u>762,680</u>	<u>717,270</u>

Communities and Inclusive Growth: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Food Hygiene and Food Safety			
Gross Expenditure	143,120	143,120	1,790
Gross Income	(390)	(390)	(1,050)
Net Expenditure	<u>142,730</u>	<u>142,730</u>	<u>740</u>
The Grand			
Gross Expenditure	118,200	210,240	164,360
Gross Income	(118,200)	(210,240)	(164,360)
Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
Health and Safety			
Gross Expenditure	61,560	61,560	410
Gross Income	(2,000)	(2,000)	(1,000)
Net Expenditure	<u>59,560</u>	<u>59,560</u>	<u>(590)</u>
Horticulture Parks Open Spaces			
Gross Expenditure	1,626,190	1,674,830	1,125,090
Gross Income	(21,960)	(25,600)	(21,960)
Net Expenditure	<u>1,604,230</u>	<u>1,649,230</u>	<u>1,103,130</u>
Industrial Estates			
Gross Expenditure	1,550	1,550	1,550
Gross Income	(851,490)	(851,490)	(925,160)
Net Expenditure	<u>(849,940)</u>	<u>(849,940)</u>	<u>(923,610)</u>
Investment Properties			
Gross Expenditure	25,520	25,520	25,520
Gross Income	(1,842,710)	(1,842,710)	(1,836,340)
Net Expenditure	<u>(1,817,190)</u>	<u>(1,817,190)</u>	<u>(1,810,820)</u>

Communities and Inclusive Growth: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Leisure Centres			
Gross Expenditure	295,180	545,560	296,200
Gross Income	(301,420)	(55,270)	(36,740)
Net Expenditure	<u>(6,240)</u>	<u>490,290</u>	<u>259,460</u>
Licences			
Gross Expenditure	482,390	453,650	449,220
Gross Income	(352,530)	(350,200)	(369,370)
Net Expenditure	<u>129,860</u>	<u>103,450</u>	<u>79,850</u>
Market			
Gross Expenditure	274,520	275,120	175,000
Gross Income	(80,500)	(80,500)	(145,000)
Net Expenditure	<u>194,020</u>	<u>194,620</u>	<u>30,000</u>
Miscellaneous Financial Assistance			
Gross Expenditure	117,140	108,140	113,280
Net Expenditure	<u>117,140</u>	<u>108,140</u>	<u>113,280</u>
Miscellaneous Property Holding			
Gross Expenditure	231,780	231,780	10,840
Gross Income	(190,680)	(190,680)	(216,940)
Net Expenditure	<u>41,100</u>	<u>41,100</u>	<u>(206,100)</u>
Miscellaneous Works Services			
Gross Expenditure	11,080	68,080	31,080
Gross Income	0	(37,000)	0
Net Expenditure	<u>11,080</u>	<u>31,080</u>	<u>31,080</u>
Parking Car Parks			

Communities and Inclusive Growth: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Gross Expenditure	560,470	560,470	546,860
Gross Income	(1,184,920)	(1,184,920)	(1,448,720)
Net Expenditure	<u>(624,450)</u>	<u>(624,450)</u>	<u>(901,860)</u>
Parking Decriminalisation			
Gross Expenditure	965,380	965,380	1,019,800
Gross Income	(775,440)	(775,440)	(775,440)
Net Expenditure	<u>189,940</u>	<u>189,940</u>	<u>244,360</u>
Pollution Control			
Gross Expenditure	295,630	305,340	38,980
Gross Income	(6,000)	(19,310)	(7,600)
Net Expenditure	<u>289,630</u>	<u>286,030</u>	<u>31,380</u>
Strategic Property Management			
Gross Expenditure	800,770	773,820	206,290
Gross Income	(280)	(280)	(280)
Net Expenditure	<u>800,490</u>	<u>773,540</u>	<u>206,010</u>
Public Carriage Administration			
Gross Expenditure	68,900	64,790	42,050
Gross Income	(66,000)	(66,000)	(76,030)
Net Expenditure	<u>2,900</u>	<u>(1,210)</u>	<u>(33,980)</u>
Public Health and Wellbeing			
Gross Expenditure	318,980	227,610	143,650
Gross Income	(17,620)	(17,620)	(18,060)
Net Expenditure	<u>301,360</u>	<u>209,990</u>	<u>125,590</u>
Regeneration			
Gross Expenditure	181,730	206,880	122,940

Communities and Inclusive Growth: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Gross Income	0	(137,390)	(120,730)
Net Expenditure	<u>181,730</u>	<u>69,490</u>	<u>2,210</u>
Reprographics			
Gross Expenditure	235,840	235,840	209,380
Gross Income	(20,090)	(20,090)	(20,090)
Net Expenditure	<u>215,750</u>	<u>215,750</u>	<u>189,290</u>
Sports Community Events and Leisure			
Gross Expenditure	419,710	433,890	382,190
Gross Income	(17,250)	(31,430)	(17,800)
Net Expenditure	<u>402,460</u>	<u>402,460</u>	<u>364,390</u>
St Georges Centre			
Gross Expenditure	1,479,150	134,680	69,240
Gross Income	(1,411,690)	(500,000)	(750,000)
Net Expenditure	<u>67,460</u>	<u>(365,320)</u>	<u>(680,760)</u>
Tourism			
Gross Expenditure	176,040	176,540	123,340
Gross Income	(9,000)	(9,500)	(9,000)
Net Expenditure	<u>167,040</u>	<u>167,040</u>	<u>114,340</u>
Town Centre Initiative			
Gross Expenditure	267,320	202,820	157,840
Gross Income	(15,300)	(15,300)	(5,300)
Net Expenditure	<u>252,020</u>	<u>187,520</u>	<u>152,540</u>
St Andrews Quay			
Gross Expenditure	0	5,020	4,000
Net Expenditure	<u>0</u>	<u>5,020</u>	<u>4,000</u>

Communities and Inclusive Growth: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Town Services			
Gross Expenditure	11,280	9,280	0
Net Expenditure	<u>11,280</u>	<u>9,280</u>	<u>0</u>
UK Shared Prosperity Fund			
Gross Expenditure	0	258,440	0
Gross Income	0	(258,440)	0
Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
The Woodville			
Gross Expenditure	1,434,590	1,338,510	1,231,410
Gross Income	(699,000)	(756,250)	(699,000)
Net Expenditure	<u>735,590</u>	<u>582,260</u>	<u>532,410</u>

Service Arts and Heritage Development
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Arts and Heritage Development			
Employee Expenses	166,980	173,930	175,730
Direct employee expenses	166,980	173,930	175,730
Premises Related Expenses	80,440	79,510	79,750
Repairs, alterations & buildings	30,560	30,560	30,560
Energy costs	18,640	20,210	20,210
Rates	24,140	24,140	24,380
Water services	1,000	1,000	1,000
Fixtures & fittings	100	100	100
Cleaning & domestic supplies	6,000	3,500	3,500
Transport Related Expenses	150	150	150
Car allowances	150	150	150
Supplies and Services	185,130	311,100	281,710
Equipment furniture & materials	20,100	15,300	13,800
Catering	1,500	0	0
Printing stationery general	3,710	1,210	1,210
Services	26,220	117,870	54,710
Communications & computing	2,800	2,800	2,800
Expenses	47,000	55,000	55,000
Grants and Subscriptions	18,300	16,300	16,300
Miscellaneous expenses	65,500	102,620	137,890
Transfer Payments	600	600	600
Other transfer payments	600	600	600
Support Services Expenditure	17,550	60,530	0
Chief Executive	410	410	0
Corporate Services	10,250	15,530	0
Community Services	5,440	43,140	0
Administrative Buildings	1,450	1,450	0
Gross Expenditure	450,850	625,820	537,940
Government grants	0	(20,000)	0
Government grants	0	(20,000)	0

Service Arts and Heritage Development
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO5A Cultural & Related Services
 RO501 Culture & heritage

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Customer and Client Receipts	(15,100)	(37,570)	(31,100)
Fees and charges for services	(10,000)	(32,470)	(26,000)
Rents tithes way leaves etc	(5,100)	(5,100)	(5,100)
Other recharges	0	(120,000)	(120,000)
Other Recharge Income	0	(120,000)	(120,000)
Gross Income	<u><u>(15,100)</u></u>	<u><u>(177,570)</u></u>	<u><u>(151,100)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>435,750</u></u>	<u><u>448,250</u></u>	<u><u>386,840</u></u>

Service CCTV
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5231 Community safety

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
CCTV			
Premises Related Expenses	2,050	2,050	2,050
Energy costs	2,050	2,050	2,050
Supplies and Services	214,970	200,970	208,580
Equipment furniture & materials	20,000	20,000	20,000
Printing stationery general	410	410	410
Services	191,660	177,660	185,270
Grants and Subscriptions	2,900	2,900	2,900
Support Services Expenditure	760	760	0
Corporate Services	760	760	0
Gross Expenditure	217,780	203,780	210,630
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	217,780	203,780	210,630

Service Central Support Services
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Central Support Services			
Supplies and Services	173,470	173,470	173,470
Communications & computing	173,470	173,470	173,470
Support Services Expenditure	2,650	2,650	0
Corporate Services	2,650	2,650	0
Gross Expenditure	<u><u>176,120</u></u>	<u><u>176,120</u></u>	<u><u>173,470</u></u>
Other grants reimbursements or contributions	(1,080)	(1,080)	(1,080)
Other grants or contributions	(1,080)	(1,080)	(1,080)
Other recharges	(169,730)	(169,730)	(169,730)
Other Recharge Income	(169,730)	(169,730)	(169,730)
Gross Income	<u><u>(170,810)</u></u>	<u><u>(170,810)</u></u>	<u><u>(170,810)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>5,310</u></u>	<u><u>5,310</u></u>	<u><u>2,660</u></u>

Service Community Events
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Community Events			
Employee Expenses	6,950	0	0
Direct employee expenses	6,950	0	0
Premises Related Expenses	1,570	0	0
Energy costs	1,570	0	0
Supplies and Services	116,460	0	0
Equipment furniture & materials	500	0	0
Services	83,320	0	0
Grants and Subscriptions	7,000	0	0
Miscellaneous expenses	25,640	0	0
Support Services Expenditure	42,980	0	0
Corporate Services	5,280	0	0
Community Services	37,700	0	0
Gross Expenditure	167,960	0	0
Customer and Client Receipts	(34,750)	0	0
Fees and charges for services	(34,750)	0	0
Gross Income	(34,750)	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	133,210	0	0

Service Community Engagement
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Community Engagement			
Employee Expenses	157,470	156,340	199,680
Direct employee expenses	157,470	156,340	199,680
Transport Related Expenses	150	150	150
Public transport	150	150	150
Supplies and Services	75,620	51,160	43,550
Services	30,070	18,000	18,000
Communications & computing	50	50	50
Grants and Subscriptions	25,500	25,500	25,500
Miscellaneous expenses	20,000	7,610	0
 Gross Expenditure	 <u><u>233,240</u></u>	 <u><u>207,650</u></u>	 <u><u>243,380</u></u>
 Gross Income	 <u><u>0</u></u>	 <u><u>0</u></u>	 <u><u>0</u></u>
 Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	 <u><u>233,240</u></u>	 <u><u>207,650</u></u>	 <u><u>243,380</u></u>

Service Community Safety
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5231 Community safety

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Community Safety			
Employee Expenses	480,350	498,260	531,760
Direct employee expenses	480,350	498,260	531,760
Transport Related Expenses	11,680	11,680	11,680
Transport recharges	11,580	11,580	11,580
Public transport	50	50	50
Car allowances	50	50	50
Supplies and Services	76,560	76,140	34,140
Equipment furniture & materials	8,000	8,000	8,000
Printing stationery general	1,350	9,630	1,350
Services	0	1,540	0
Communications & computing	2,060	2,060	2,060
Grants and Subscriptions	15,230	32,220	15,230
Contribution to reserves	34,920	0	0
Miscellaneous expenses	15,000	22,690	7,500
Support Services Expenditure	103,710	103,710	3,020
Chief Executive	840	840	0
Corporate Services	56,860	56,860	0
Community Services	38,740	38,740	3,020
Administrative Buildings	7,270	7,270	0
Gross Expenditure	672,300	689,790	580,600
Government grants	(34,920)	(17,910)	(49,940)
Government grants	(34,920)	(17,910)	(49,940)
Other grants reimbursements or contributions	0	(34,500)	0
Other grants or contributions	0	(34,500)	0
Customer and Client Receipts	(18,150)	(18,150)	(18,150)
Fees and charges for services	(18,150)	(18,150)	(18,150)
Gross Income	(53,070)	(70,560)	(68,090)

Service Community Safety
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5231 Community safety

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
<u>619,230</u>	<u>619,230</u>	<u>512,510</u>

Service Customer Services
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Customer Services			
Employee Expenses	530,840	457,880	436,180
Direct employee expenses	530,840	457,880	436,180
Transport Related Expenses	200	200	200
Public transport	50	50	50
Car allowances	150	150	150
Supplies and Services	51,680	51,680	55,870
Equipment furniture & materials	1,000	1,000	1,000
Clothes, uniform & laundry	1,000	1,000	1,000
Printing stationery general	1,980	1,980	1,980
Services	40,380	40,380	42,940
Communications & computing	7,320	7,320	8,950
Support Services Expenditure	239,810	239,810	0
Chief Executive	10,720	10,720	0
Corporate Services	183,470	183,470	0
Community Services	4,470	4,470	0
Administrative Buildings	41,150	41,150	0
Gross Expenditure	822,530	749,570	492,250
Other grants reimbursements or contributions	(169,020)	(157,990)	(127,520)
Other grants or contributions	(169,020)	(157,990)	(127,520)
Customer and Client Receipts	(11,750)	(11,750)	(11,750)
Fees and charges for services	(11,750)	(11,750)	(11,750)
Gross Income	(180,770)	(169,740)	(139,270)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	641,760	579,830	352,980

Service Director Communities and Inclusive Growth
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Director Communities and Inclusive Growth			
Employee Expenses	142,290	142,290	151,750
Direct employee expenses	142,290	142,290	151,750
Transport Related Expenses	200	200	200
Public transport	200	200	200
Supplies and Services	410	38,320	410
Communications & computing	410	410	410
Miscellaneous expenses	0	37,910	0
Support Services Expenditure	7,090	7,090	0
Chief Executive	410	410	0
Corporate Services	4,260	4,260	0
Administrative Buildings	2,420	2,420	0
Gross Expenditure	149,990	187,900	152,360
Government grants	0	(37,910)	0
Government grants	0	(37,910)	0
Gross Income	0	(37,910)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	149,990	149,990	152,360

Service District Shopping Centres
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
District Shopping Centres			
Premises Related Expenses	13,320	13,320	13,370
Repairs, alterations & buildings	9,500	9,500	9,500
Energy costs	530	530	530
Rates	2,790	2,790	2,840
Water services	500	500	500
Supplies and Services	3,780	3,780	3,780
Services	2,530	2,530	2,530
Communications & computing	1,250	1,250	1,250
Support Services Expenditure	65,850	65,850	0
Corporate Services	65,850	65,850	0
Gross Expenditure	82,950	82,950	17,150
Customer and Client Receipts	(359,730)	(359,730)	(387,890)
Rents tithes way leaves etc	(359,730)	(359,730)	(387,890)
Gross Income	(359,730)	(359,730)	(387,890)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(276,780)	(276,780)	(370,740)

Service Dog Control
Cabinet Portfolio Operational Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Dog Control			
Supplies and Services	21,900	21,900	21,900
Services	21,900	21,900	21,900
Support Services Expenditure	56,310	56,310	0
Corporate Services	2,990	2,990	0
Community Services	53,320	53,320	0
Gross Expenditure	<u><u>78,210</u></u>	<u><u>78,210</u></u>	<u><u>21,900</u></u>
Customer and Client Receipts	(8,000)	(8,000)	(7,900)
Fees and charges for services	(8,000)	(8,000)	(7,900)
Gross Income	<u><u>(8,000)</u></u>	<u><u>(8,000)</u></u>	<u><u>(7,900)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>70,210</u></u>	<u><u>70,210</u></u>	<u><u>14,000</u></u>

Service Economic and Rural Affairs
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Economic and Rural Affairs			
Employee Expenses	217,650	133,740	74,620
Direct employee expenses	217,650	133,740	74,620
Transport Related Expenses	5,770	3,560	340
Contract leases	5,430	3,220	0
Public transport	200	200	200
Car allowances	140	140	140
Supplies and Services	16,700	107,200	7,930
Services	5,560	96,060	5,560
Communications & computing	1,430	1,430	1,430
Expenses	40	40	40
Grants and Subscriptions	9,670	9,670	900
Support Services Expenditure	41,730	41,730	0
Chief Executive	840	840	0
Corporate Services	29,790	29,790	0
Community Services	3,830	3,830	0
Administrative Buildings	7,270	7,270	0
Gross Expenditure	281,850	286,230	82,890
Government grants	0	(90,500)	0
Government grants	0	(90,500)	0
Gross Income	0	(90,500)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	281,850	195,730	82,890

Service Emergency Planning
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO6A Central Services
 RO6440 Elections

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Emergency Planning			
Supplies and Services	34,290	34,290	34,290
Services	34,290	34,290	34,290
Support Services Expenditure	130	130	0
Corporate Services	130	130	0
Gross Expenditure	<u><u>34,420</u></u>	<u><u>34,420</u></u>	<u><u>34,290</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>34,420</u></u>	<u><u>34,420</u></u>	<u><u>34,290</u></u>

Service Environmental Health Admin
Cabinet Portfolio Operational Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Environmental Health Admin			
Employee Expenses	622,830	573,780	681,190
Direct employee expenses	622,830	573,780	681,190
Transport Related Expenses	2,680	2,680	2,680
Public transport	440	440	440
Car allowances	2,240	2,240	2,240
Supplies and Services	32,820	32,620	33,400
Printing stationery general	2,610	2,610	2,610
Services	22,390	22,390	22,970
Communications & computing	7,120	6,920	7,120
Expenses	700	700	700
Support Services Expenditure	153,600	153,600	0
Chief Executive	7,260	7,260	0
Corporate Services	108,560	108,560	0
Community Services	4,680	4,680	0
Administrative Buildings	33,100	33,100	0
Gross Expenditure	811,930	762,680	717,270
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	811,930	762,680	717,270

Service Food Hygiene and Food Safety
Cabinet Portfolio Operational Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Food Hygiene and Food Safety			
Supplies and Services	1,790	1,790	1,790
Equipment furniture & materials	840	840	840
Services	950	950	950
Support Services Expenditure	141,330	141,330	0
Corporate Services	520	520	0
Community Services	140,810	140,810	0
Gross Expenditure	143,120	143,120	1,790
Customer and Client Receipts	(390)	(390)	(1,050)
Fees and charges for services	(390)	(390)	(1,050)
Gross Income	(390)	(390)	(1,050)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	142,730	142,730	740

Service The Grand
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
The Grand			
Employee Expenses	118,200	155,410	164,360
Direct employee expenses	118,200	155,410	164,360
Supplies and Services	0	54,830	0
Services	0	54,830	0
Gross Expenditure	<u><u>118,200</u></u>	<u><u>210,240</u></u>	<u><u>164,360</u></u>
Other grants reimbursements or contributions	(118,200)	(198,700)	(164,360)
Other grants or contributions	(118,200)	(198,700)	(164,360)
Other recharges	0	(11,540)	0
Other Recharge Income	0	(11,540)	0
Gross Income	<u><u>(118,200)</u></u>	<u><u>(210,240)</u></u>	<u><u>(164,360)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

Service Health and Safety
Cabinet Portfolio Operational Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Health and Safety			
Supplies and Services	410	410	410
Equipment furniture & materials	210	210	210
Services	200	200	200
Support Services Expenditure	61,150	61,150	0
Corporate Services	260	260	0
Community Services	60,890	60,890	0
Gross Expenditure	61,560	61,560	410
Customer and Client Receipts	(2,000)	(2,000)	(1,000)
Fees and charges for services	(2,000)	(2,000)	(1,000)
Gross Income	(2,000)	(2,000)	(1,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	59,560	59,560	(590)

Service Horticulture Parks Open Spaces
Cabinet Portfolio Operational Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Horticulture Parks Open Spaces			
Employee Expenses	681,940	726,940	747,850
Direct employee expenses	681,940	726,940	747,850
Premises Related Expenses	138,700	138,700	138,750
Repairs, alterations & buildings	53,030	53,030	53,030
Energy costs	17,260	17,260	17,260
Rents	400	400	400
Rates	2,650	2,650	2,700
Water services	7,580	7,580	7,580
Fixtures & fittings	19,270	19,270	19,270
Grounds maintenance costs	38,510	38,510	38,510
Transport Related Expenses	90,250	90,250	92,090
Direct transport costs	6,500	6,500	6,500
Transport recharges	83,750	83,750	85,590
Supplies and Services	72,980	76,620	72,980
Equipment furniture & materials	48,910	52,550	48,910
Services	14,940	14,940	14,940
Communications & computing	6,130	6,130	6,130
Expenses	3,000	3,000	3,000
Support Services Expenditure	642,320	642,320	73,420
Chief Executive	1,770	1,770	0
Corporate Services	85,130	85,130	0
Community Services	19,170	19,170	0
Operational Services	536,250	536,250	73,420
Gross Expenditure	1,626,190	1,674,830	1,125,090
Other grants reimbursements or contributions	(270)	(270)	(270)
Other grants or contributions	(270)	(270)	(270)
Customer and Client Receipts	(21,690)	(25,330)	(21,690)
Sales of product or materials	(500)	(4,140)	(500)
Rents tithes way leaves etc	(21,190)	(21,190)	(21,190)

Service Horticulture Parks Open Spaces
Cabinet Portfolio Operational Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO5A Cultural & Related Services
 RO502 Recreation & sport

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Gross Income	<u>(21,960)</u>	<u>(25,600)</u>	<u>(21,960)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>1,604,230</u>	<u>1,649,230</u>	<u>1,103,130</u>

Service Industrial Estates
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 TSR Trading Accounts
 RS731 External Trading Accounts net

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Industrial Estates			
Premises Related Expenses	1,550	1,550	1,550
Repairs, alterations & buildings	1,550	1,550	1,550
Gross Expenditure	<u><u>1,550</u></u>	<u><u>1,550</u></u>	<u><u>1,550</u></u>
Customer and Client Receipts	(851,490)	(851,490)	(925,160)
Rents tithes way leaves etc	(851,490)	(851,490)	(925,160)
Gross Income	<u><u>(851,490)</u></u>	<u><u>(851,490)</u></u>	<u><u>(925,160)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>(849,940)</u></u>	<u><u>(849,940)</u></u>	<u><u>(923,610)</u></u>

Service Investment Properties
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 TSR Trading Accounts
 RS731 External Trading Accounts net

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Investment Properties			
Premises Related Expenses	25,520	25,520	25,520
Repairs, alterations & buildings	25,520	25,520	25,520
	<u>25,520</u>	<u>25,520</u>	<u>25,520</u>
Gross Expenditure			
Customer and Client Receipts	(1,842,710)	(1,842,710)	(1,836,340)
Rents tithes way leaves etc	(1,842,710)	(1,842,710)	(1,836,340)
	<u>(1,842,710)</u>	<u>(1,842,710)</u>	<u>(1,836,340)</u>
Gross Income			
	<u>(1,842,710)</u>	<u>(1,842,710)</u>	<u>(1,836,340)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(1,817,190)</u>	<u>(1,817,190)</u>	<u>(1,810,820)</u>

Service Leisure Centres
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Leisure Centres			
Premises Related Expenses	88,100	88,100	88,100
Repairs, alterations & buildings	75,350	75,350	75,350
Fixtures & fittings	10,250	10,250	10,250
Grounds maintenance costs	2,500	2,500	2,500
Supplies and Services	41,570	291,950	208,100
Services	41,570	41,950	38,100
Contribution to reserves	0	250,000	170,000
Support Services Expenditure	165,510	165,510	0
Corporate Services	73,550	73,550	0
Community Services	55,680	55,680	0
Operational Services	36,280	36,280	0
Gross Expenditure	295,180	545,560	296,200
Other grants reimbursements or contributions	(250,000)	(3,850)	0
Other grants or contributions	(250,000)	(3,850)	0
Customer and Client Receipts	(51,420)	(51,420)	(36,740)
Rents tithes way leaves etc	(51,420)	(51,420)	(36,740)
Gross Income	(301,420)	(55,270)	(36,740)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(6,240)	490,290	259,460

Service Licences
Cabinet Portfolio Operational Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Licences			
Employee Expenses	292,840	269,980	320,840
Direct employee expenses	292,590	268,980	320,590
Indirect employee expenses	250	1,000	250
Transport Related Expenses	17,680	11,550	11,550
Public transport	14,580	8,450	8,450
Car allowances	3,100	3,100	3,100
Supplies and Services	46,590	46,840	47,590
Equipment furniture & materials	8,260	9,260	9,260
Printing stationery general	6,350	6,350	6,350
Services	12,100	12,100	12,100
Communications & computing	15,820	14,070	15,820
Expenses	300	300	300
Grants and Subscriptions	760	760	760
Miscellaneous expenses	3,000	4,000	3,000
Support Services Expenditure	125,280	125,280	69,240
Chief Executive	750	750	800
Corporate Services	62,610	62,610	2,050
Community Services	57,070	57,070	61,260
Administrative Buildings	4,850	4,850	5,130
Gross Expenditure	482,390	453,650	449,220
Other grants reimbursements or contributions	(272,950)	(270,620)	(290,390)
Other grants or contributions	(272,950)	(270,620)	(290,390)
Customer and Client Receipts	(79,580)	(79,580)	(78,980)
Fees and charges for services	(79,580)	(79,580)	(78,980)
Gross Income	(352,530)	(350,200)	(369,370)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	129,860	103,450	79,850

Service Market
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Market			
Employee Expenses	126,450	126,450	0
Direct employee expenses	126,450	126,450	0
Premises Related Expenses	86,820	86,820	30,000
Repairs, alterations & buildings	30,500	30,500	30,000
Energy costs	38,600	38,600	0
Rates	10,500	10,500	0
Water services	4,620	4,620	0
Cleaning & domestic supplies	2,600	2,600	0
Supplies and Services	23,360	23,960	145,000
Equipment furniture & materials	5,000	5,000	0
Services	13,030	13,630	0
Communications & computing	600	600	0
Grants and Subscriptions	1,730	1,730	0
Contribution to reserves	0	0	145,000
Miscellaneous expenses	3,000	3,000	0
Support Services Expenditure	37,890	37,890	0
Chief Executive	630	630	0
Corporate Services	19,460	19,460	0
Community Services	17,800	17,800	0
Gross Expenditure	274,520	275,120	175,000
Other grants reimbursements or contributions	(3,000)	(3,000)	0
Other grants or contributions	(3,000)	(3,000)	0
Customer and Client Receipts	(77,500)	(77,500)	0
Rents tithes way leaves etc	(77,500)	(77,500)	0
Other recharges	0	0	(145,000)
Other Recharge Income	0	0	(145,000)
Gross Income	(80,500)	(80,500)	(145,000)

Service

Market

RO/RA Reference Details:

Cabinet Portfolio

Community and Leisure

RO5C

Planning & Development

Directorate

Communities and Inclusive Growth

RO5330

Planning

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2023/24

**Original
Estimate**

194,020

2023/24

**Projected
Outturn**

194,620

2024/25

**Original
Estimate**

30,000

Service Miscellaneous Financial Assistance
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO6A Central Services
 RO6440 Elections

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Miscellaneous Financial Assistance			
Supplies and Services	117,140	108,140	113,280
Grants and Subscriptions	117,140	108,140	113,280
Gross Expenditure	<u><u>117,140</u></u>	<u><u>108,140</u></u>	<u><u>113,280</u></u>
Gross Income	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>117,140</u></u>	<u><u>108,140</u></u>	<u><u>113,280</u></u>

Service Miscellaneous Property Holding
Cabinet Portfolio Performance and Administration
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO5C Planning & Development
 RO5330 Planning

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Miscellaneous Property Holding			
Premises Related Expenses	10,450	10,450	450
Repairs, alterations & buildings	10,000	10,000	0
Grounds maintenance costs	450	450	450
Supplies and Services	56,450	56,450	10,390
Services	56,450	56,450	10,390
Support Services Expenditure	164,880	164,880	0
Corporate Services	164,880	164,880	0
Gross Expenditure	231,780	231,780	10,840
Customer and Client Receipts	(190,680)	(190,680)	(216,940)
Rents tithes way leaves etc	(190,680)	(190,680)	(216,940)
Gross Income	(190,680)	(190,680)	(216,940)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	41,100	41,100	(206,100)

Service Miscellaneous Works Services
Cabinet Portfolio Strategic Environment
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO230 Highways and roads - maintenance

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Miscellaneous Works Services			
Supplies and Services	11,080	68,080	31,080
Services	11,080	68,080	31,080
Gross Expenditure	<u><u>11,080</u></u>	<u><u>68,080</u></u>	<u><u>31,080</u></u>
Other recharges	0	(37,000)	0
Other Recharge Income	0	(37,000)	0
Gross Income	<u><u>0</u></u>	<u><u>(37,000)</u></u>	<u><u>0</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>11,080</u></u>	<u><u>31,080</u></u>	<u><u>31,080</u></u>

Service Parking Car Parks
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO2 Highways & Transport Services
RO260 Parking services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Parking Car Parks			
Premises Related Expenses	194,710	194,710	197,860
Energy costs	1,590	1,590	1,590
Rents	29,600	29,600	29,600
Rates	158,160	158,160	161,310
Cleaning & domestic supplies	10	10	10
Grounds maintenance costs	5,350	5,350	5,350
Supplies and Services	120,820	120,820	115,230
Equipment furniture & materials	10,070	10,070	10,070
Services	110,030	110,030	104,440
Grants and Subscriptions	720	720	720
Support Services Expenditure	244,940	244,940	233,770
Corporate Services	17,550	17,550	0
Community Services	227,390	227,390	233,770
Gross Expenditure	560,470	560,470	546,860
Other grants reimbursements or contributions	(65,000)	(65,000)	(65,000)
Other grants or contributions	(65,000)	(65,000)	(65,000)
Customer and Client Receipts	(1,119,920)	(1,119,920)	(1,383,720)
Fees and charges for services	(1,119,890)	(1,119,890)	(1,383,690)
Rents tithes way leaves etc	(30)	(30)	(30)
Gross Income	(1,184,920)	(1,184,920)	(1,448,720)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(624,450)	(624,450)	(901,860)

Service Parking Decriminalisation
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO260 Parking services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Parking Decriminalisation			
Employee Expenses	536,470	536,470	579,810
Direct employee expenses	531,470	531,470	574,810
Indirect employee expenses	5,000	5,000	5,000
Transport Related Expenses	8,510	8,510	8,650
Transport recharges	7,310	7,310	7,450
Public transport	1,000	1,000	1,000
Car allowances	200	200	200
Supplies and Services	184,770	184,770	184,350
Equipment furniture & materials	70,250	65,250	70,230
Clothes, uniform & laundry	2,510	2,510	2,510
Printing stationery general	25,640	25,640	25,640
Services	48,960	53,960	48,560
Communications & computing	29,030	29,030	29,030
Grants and Subscriptions	8,130	8,130	8,130
Miscellaneous expenses	250	250	250
Third Party Payments	1,700	1,700	1,700
Other agencies	1,700	1,700	1,700
Support Services Expenditure	233,930	233,930	245,290
Chief Executive	6,290	6,290	6,740
Corporate Services	106,900	106,900	113,770
Community Services	4,470	4,470	4,830
Operational Services	104,560	104,560	107,550
Administrative Buildings	11,710	11,710	12,400
Gross Expenditure	965,380	965,380	1,019,800
Customer and Client Receipts	(775,440)	(775,440)	(775,440)
Fees and charges for services	(775,440)	(775,440)	(775,440)
Gross Income	(775,440)	(775,440)	(775,440)

Service Parking Decriminalisation
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO2 Highways & Transport Services
RO260 Parking services

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
	<u>189,940</u>	<u>189,940</u>	<u>244,360</u>

Service Pollution Control
Cabinet Portfolio Operational Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Pollution Control			
Supplies and Services	40,980	50,690	38,980
Equipment furniture & materials	15,060	14,560	14,560
Services	24,720	23,220	23,220
Grants and Subscriptions	1,200	1,200	1,200
Miscellaneous expenses	0	11,710	0
Support Services Expenditure	254,650	254,650	0
Corporate Services	3,370	3,370	0
Community Services	251,280	251,280	0
Gross Expenditure	295,630	305,340	38,980
Government grants	0	(11,710)	0
Government grants	0	(11,710)	0
Customer and Client Receipts	(6,000)	(7,600)	(7,600)
Fees and charges for services	(6,000)	(7,600)	(7,600)
Gross Income	(6,000)	(19,310)	(7,600)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	289,630	286,030	31,380

Service Strategic Property Management
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Strategic Property Management			
Employee Expenses	655,280	649,990	202,540
Direct employee expenses	651,880	649,020	201,570
Indirect employee expenses	3,400	970	970
Transport Related Expenses	600	170	170
Public transport	200	60	60
Car allowances	400	110	110
Supplies and Services	24,810	3,580	3,580
Equipment furniture & materials	200	60	60
Clothes, uniform & laundry	160	50	50
Printing stationery general	8,990	2,570	2,570
Services	20	10	10
Communications & computing	15,440	890	890
Support Services Expenditure	120,080	120,080	0
Chief Executive	2,900	2,900	0
Corporate Services	92,950	92,950	0
Community Services	4,470	4,470	0
Administrative Buildings	19,760	19,760	0
Gross Expenditure	800,770	773,820	206,290
Customer and Client Receipts	(280)	(280)	(280)
Sales of product or materials	(280)	(280)	(280)
Gross Income	(280)	(280)	(280)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	800,490	773,540	206,010

Service Public Carriage Administration
Cabinet Portfolio Operational Services
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Public Carriage Administration			
Employee Expenses	1,500	1,500	1,500
Direct employee expenses	1,500	1,500	1,500
Premises Related Expenses	720	720	720
Rents	720	720	720
Supplies and Services	4,600	490	490
Equipment furniture & materials	60	60	60
Printing stationery general	190	190	190
Services	4,110	0	0
Communications & computing	240	240	240
Support Services Expenditure	62,080	62,080	39,340
Corporate Services	650	650	0
Community Services	61,430	61,430	39,340
Gross Expenditure	68,900	64,790	42,050
Customer and Client Receipts	(66,000)	(66,000)	(76,030)
Fees and charges for services	(66,000)	(66,000)	(76,030)
Gross Income	(66,000)	(66,000)	(76,030)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	2,900	(1,210)	(33,980)

Service Public Health and Wellbeing
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Public Health and Wellbeing			
Employee Expenses	154,170	62,800	126,760
Direct employee expenses	154,170	62,800	126,760
Transport Related Expenses	5,610	5,610	5,610
Contract leases	5,210	5,210	5,210
Public transport	200	200	200
Car allowances	200	200	200
Supplies and Services	11,280	11,280	11,280
Services	10,410	10,410	10,410
Communications & computing	870	870	870
Support Services Expenditure	147,920	147,920	0
Chief Executive	1,860	1,860	0
Corporate Services	112,190	112,190	0
Community Services	25,110	25,110	0
Administrative Buildings	8,760	8,760	0
Gross Expenditure	318,980	227,610	143,650
Other grants reimbursements or contributions	(17,620)	(17,620)	(18,060)
Other grants or contributions	(17,620)	(17,620)	(18,060)
Gross Income	(17,620)	(17,620)	(18,060)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	301,360	209,990	125,590

Service Regeneration
Cabinet Portfolio Strategic Environment
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Regeneration			
Employee Expenses	111,790	111,040	121,030
Direct employee expenses	111,790	111,040	121,030
Supplies and Services	1,910	27,810	1,910
Printing stationery general	260	260	260
Services	0	25,900	0
Communications & computing	1,650	1,650	1,650
Support Services Expenditure	68,030	68,030	0
Chief Executive	4,470	4,470	0
Corporate Services	46,520	46,520	0
Community Services	1,660	1,660	0
Operational Services	9,090	9,090	0
Administrative Buildings	6,290	6,290	0
Gross Expenditure	181,730	206,880	122,940
Other grants reimbursements or contributions	0	(25,900)	0
Other grants or contributions	0	(25,900)	0
Other recharges	0	(111,490)	(120,730)
Other Recharge Income	0	(111,490)	(120,730)
Gross Income	0	(137,390)	(120,730)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	181,730	69,490	2,210

Service Reprographics
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Reprographics			
Employee Expenses	92,800	92,800	108,690
Direct employee expenses	92,800	92,800	108,690
Premises Related Expenses	2,300	2,300	2,300
Repairs, alterations & buildings	2,300	2,300	2,300
Supplies and Services	98,390	98,390	98,390
Equipment furniture & materials	59,250	59,250	59,250
Printing stationery general	37,900	37,900	37,900
Communications & computing	1,240	1,240	1,240
Support Services Expenditure	42,350	42,350	0
Chief Executive	1,650	1,650	0
Corporate Services	29,570	29,570	0
Administrative Buildings	11,130	11,130	0
Gross Expenditure	235,840	235,840	209,380
Other recharges	(20,090)	(20,090)	(20,090)
Other Recharge Income	(20,090)	(20,090)	(20,090)
Gross Income	(20,090)	(20,090)	(20,090)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	215,750	215,750	189,290

Service	Sports Community Events and Leisure	RO/RA Reference Details:	
Cabinet Portfolio	Community and Leisure	RO5A	Cultural & Related Services
Directorate	Communities and Inclusive Growth	RO502	Recreation & sport

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Sports Community Events and Leisure			
Employee Expenses	229,510	229,510	242,760
Direct employee expenses	229,510	229,510	242,760
Premises Related Expenses	82,990	82,990	83,000
Repairs, alterations & buildings	1,000	1,000	1,000
Energy costs	42,710	42,710	42,710
Rents	2,150	2,150	2,150
Rates	330	330	340
Water services	6,020	6,020	6,020
Fixtures & fittings	610	610	610
Cleaning & domestic supplies	2,100	2,100	2,100
Grounds maintenance costs	28,070	28,070	28,070
Transport Related Expenses	8,470	8,470	8,590
Transport recharges	7,920	7,920	8,040
Public transport	50	50	50
Car allowances	500	500	500
Supplies and Services	44,080	58,260	44,540
Equipment furniture & materials	2,250	2,250	2,250
Clothes, uniform & laundry	300	300	300
Printing stationery general	2,620	2,620	2,620
Services	30,300	30,300	30,760
Communications & computing	1,260	1,260	1,260
Expenses	500	500	500
Grants and Subscriptions	6,850	21,030	6,850
Third Party Payments	1,300	1,300	1,300
Transport operators	1,300	1,300	1,300
Transfer Payments	2,000	2,000	2,000
Other transfer payments	2,000	2,000	2,000
Support Services Expenditure	51,360	51,360	0
Chief Executive	840	840	0
Corporate Services	21,720	21,720	0
Community Services	23,950	23,950	0
Administrative Buildings	4,850	4,850	0

Service	Sports Community Events and Leisure	RO/RA Reference Details:	
Cabinet Portfolio	Community and Leisure	RO5A	Cultural & Related Services
Directorate	Communities and Inclusive Growth	RO502	Recreation & sport

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Gross Expenditure	<u>419,710</u>	<u>433,890</u>	<u>382,190</u>
Other grants reimbursements or contributions	(720)	(14,900)	(720)
Other grants or contributions	(720)	(14,900)	(720)
Customer and Client Receipts	(16,530)	(16,530)	(17,080)
Fees and charges for services	(16,530)	(16,530)	(17,080)
Gross Income	<u>(17,250)</u>	<u>(31,430)</u>	<u>(17,800)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>402,460</u>	<u>402,460</u>	<u>364,390</u>

Service St Georges Centre
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
St Georges Centre			
Supplies and Services	1,411,690	67,220	69,240
Services	1,411,690	67,220	69,240
Support Services Expenditure	67,460	67,460	0
Corporate Services	67,460	67,460	0
<i>Gross Expenditure</i>	<u><u>1,479,150</u></u>	<u><u>134,680</u></u>	<u><u>69,240</u></u>
Customer and Client Receipts	(1,411,690)	(500,000)	(750,000)
Rents tithes way leaves etc	(1,411,690)	(500,000)	(750,000)
<i>Gross Income</i>	<u><u>(1,411,690)</u></u>	<u><u>(500,000)</u></u>	<u><u>(750,000)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>67,460</u></u>	<u><u>(365,320)</u></u>	<u><u>(680,760)</u></u>

Service Tourism
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Tourism			
Employee Expenses	88,060	88,060	93,490
Direct employee expenses	88,060	88,060	93,490
Transport Related Expenses	250	250	250
Public transport	100	100	100
Car allowances	150	150	150
Supplies and Services	29,600	30,100	29,600
Equipment furniture & materials	2,950	2,950	2,950
Clothes, uniform & laundry	250	250	250
Printing stationery general	670	670	670
Services	1,000	5,000	1,000
Communications & computing	880	880	880
Expenses	15,850	12,350	15,850
Grants and Subscriptions	8,000	8,000	8,000
Support Services Expenditure	58,130	58,130	0
Chief Executive	1,370	1,370	0
Corporate Services	31,520	31,520	0
Community Services	25,240	25,240	0
Gross Expenditure	176,040	176,540	123,340
Other grants reimbursements or contributions	0	(500)	0
Other grants or contributions	0	(500)	0
Customer and Client Receipts	(9,000)	(9,000)	(9,000)
Sales of product or materials	(2,500)	(2,500)	(2,500)
Fees and charges for services	(6,500)	(6,500)	(6,500)
Gross Income	(9,000)	(9,500)	(9,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	167,040	167,040	114,340

Service Town Centre Initiative
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Town Centre Initiative			
Employee Expenses	63,630	63,630	66,350
Direct employee expenses	63,630	63,630	66,350
Premises Related Expenses	220	220	220
Water services	220	220	220
Transport Related Expenses	50	50	50
Car allowances	50	50	50
Supplies and Services	155,530	91,030	91,220
Equipment furniture & materials	50,000	20,000	20,000
Printing stationery general	3,500	0	0
Services	500	500	500
Communications & computing	30	30	220
Expenses	4,000	0	0
Miscellaneous expenses	97,500	70,500	70,500
Support Services Expenditure	47,890	47,890	0
Chief Executive	840	840	0
Corporate Services	9,440	9,440	0
Community Services	28,350	28,350	0
Operational Services	9,260	9,260	0
Gross Expenditure	267,320	202,820	157,840
Other grants reimbursements or contributions	(5,000)	(5,000)	(5,000)
Other grants or contributions	(5,000)	(5,000)	(5,000)
Customer and Client Receipts	(10,300)	(10,300)	(300)
Fees and charges for services	(10,300)	(10,300)	(300)
Gross Income	(15,300)	(15,300)	(5,300)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	252,020	187,520	152,540

Service St Andrews Quay
Cabinet Portfolio Leader
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO270 Public transport

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
St Andrews Quay			
Supplies and Services	0	5,020	4,000
Equipment furniture & materials	0	5,020	4,000
Gross Expenditure	<u>0</u>	<u>5,020</u>	<u>4,000</u>
Gross Income	<u>0</u>	<u>0</u>	<u>0</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>0</u>	<u>5,020</u>	<u>4,000</u>

Service Town Services
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Town Services			
Premises Related Expenses	1,000	0	0
Grounds maintenance costs	1,000	0	0
Supplies and Services	1,190	190	0
Clothes, uniform & laundry	500	0	0
Communications & computing	190	190	0
Miscellaneous expenses	500	0	0
Support Services Expenditure	9,090	9,090	0
Chief Executive	490	490	0
Corporate Services	5,050	5,050	0
Community Services	3,550	3,550	0
Gross Expenditure	<u><u>11,280</u></u>	<u><u>9,280</u></u>	<u><u>0</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>11,280</u></u>	<u><u>9,280</u></u>	<u><u>0</u></u>

Service UK Shared Prosperity Fund
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO5C Planning & Development
 RO5330 Planning

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
UK Shared Prosperity Fund			
Supplies and Services	0	258,440	0
Services	0	258,440	0
	<u>0</u>	<u>258,440</u>	<u>0</u>
Gross Expenditure	0	258,440	0
	<u>0</u>	<u>258,440</u>	<u>0</u>
Government grants	0	(258,440)	0
Government grants	0	(258,440)	0
	<u>0</u>	<u>(258,440)</u>	<u>0</u>
Gross Income	0	(258,440)	0
	<u>0</u>	<u>(258,440)</u>	<u>0</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>

Service The Woodville
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
The Woodville			
Employee Expenses	596,070	527,180	592,150
Direct employee expenses	596,070	527,180	592,150
Premises Related Expenses	282,700	254,860	266,840
Repairs, alterations & buildings	0	57,250	57,250
Energy costs	208,160	123,070	134,430
Rates	31,220	31,220	31,840
Water services	5,320	5,320	5,320
Fixtures & fittings	15,000	15,000	15,000
Cleaning & domestic supplies	23,000	23,000	23,000
Supplies and Services	431,520	432,170	372,420
Equipment furniture & materials	12,170	12,170	12,170
Catering	81,000	81,000	81,000
Clothes, uniform & laundry	800	800	800
Printing stationery general	2,820	2,820	2,820
Services	264,140	264,790	262,290
Communications & computing	3,340	3,340	3,340
Expenses	6,000	6,000	6,000
Miscellaneous expenses	61,250	61,250	4,000
Support Services Expenditure	124,300	124,300	0
Chief Executive	7,050	7,050	0
Corporate Services	108,540	108,540	0
Community Services	8,710	8,710	0
Gross Expenditure	<u>1,434,590</u>	<u>1,338,510</u>	<u>1,231,410</u>
Customer and Client Receipts	(699,000)	(699,000)	(699,000)
Sales of product or materials	(365,000)	(365,000)	(365,000)
Fees and charges for services	(334,000)	(334,000)	(334,000)
Other recharges	0	(57,250)	0
Other Recharge Income	0	(57,250)	0

Service The Woodville
Cabinet Portfolio Community and Leisure
Directorate Communities and Inclusive Growth

RO/RA Reference Details:
 RO5A Cultural & Related Services
 RO501 Culture & heritage

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Gross Income	<u><u>(699,000)</u></u>	<u><u>(756,250)</u></u>	<u><u>(699,000)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>735,590</u></u>	<u><u>582,260</u></u>	<u><u>532,410</u></u>

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Environment: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Allotments			
Gross Expenditure	76,550	76,550	23,470
Gross Income	(13,700)	(13,700)	(15,310)
Net Expenditure	<u>62,850</u>	<u>62,850</u>	<u>8,160</u>
Building Control STG			
Gross Expenditure	49,410	49,410	52,030
Net Expenditure	<u>49,410</u>	<u>49,410</u>	<u>52,030</u>
Cemeteries and Burial Admin			
Gross Expenditure	699,790	704,430	637,080
Gross Income	(204,070)	(204,070)	(204,070)
Net Expenditure	<u>495,720</u>	<u>500,360</u>	<u>433,010</u>
Conservation			
Gross Expenditure	60,940	14,400	30,000
Net Expenditure	<u>60,940</u>	<u>14,400</u>	<u>30,000</u>
Development Management			
Gross Expenditure	1,842,380	1,775,640	1,119,250
Gross Income	(494,200)	(575,560)	(494,200)
Net Expenditure	<u>1,348,180</u>	<u>1,200,080</u>	<u>625,050</u>
Director Environment			
Gross Expenditure	185,700	161,330	142,520
Net Expenditure	<u>185,700</u>	<u>161,330</u>	<u>142,520</u>
Miscellaneous Works Services			
Gross Expenditure	4,770	4,770	4,640

Environment: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Net Expenditure	<u>4,770</u>	<u>4,770</u>	<u>4,640</u>
Operational Services			
Gross Expenditure	1,073,980	1,085,510	695,390
Gross Income	(250,910)	(250,910)	(252,400)
Net Expenditure	<u>823,070</u>	<u>834,600</u>	<u>442,990</u>
Planning Policy			
Gross Expenditure	952,120	1,103,990	774,190
Gross Income	(231,970)	(481,970)	(231,970)
Net Expenditure	<u>720,150</u>	<u>622,020</u>	<u>542,220</u>
Recycling			
Gross Expenditure	1,898,400	2,061,980	1,971,710
Gross Income	(986,210)	(1,094,510)	(1,085,340)
Net Expenditure	<u>912,190</u>	<u>967,470</u>	<u>886,370</u>
Refuse Collection			
Gross Expenditure	1,472,870	1,506,610	1,416,180
Gross Income	(98,000)	(98,000)	(107,000)
Net Expenditure	<u>1,374,870</u>	<u>1,408,610</u>	<u>1,309,180</u>
Trade Refuse Collection			
Gross Expenditure	434,850	454,850	454,110
Gross Income	(585,760)	(609,890)	(649,100)
Net Expenditure	<u>(150,910)</u>	<u>(155,040)</u>	<u>(194,990)</u>
Statutory Contribution to HRA			
Gross Expenditure	10,620	10,620	10,620
Net Expenditure	<u>10,620</u>	<u>10,620</u>	<u>10,620</u>

Environment: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Street Cleansing			
Gross Expenditure	1,906,590	1,885,780	1,978,700
Gross Income	0	(20,600)	(5,000)
Net Expenditure	<u>1,906,590</u>	<u>1,865,180</u>	<u>1,973,700</u>

Service Allotments
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Allotments			
Premises Related Expenses	13,650	13,650	13,650
Water services	3,000	3,000	3,000
Grounds maintenance costs	10,650	10,650	10,650
Transport Related Expenses	1,610	1,610	1,650
Transport recharges	1,610	1,610	1,650
Supplies and Services	6,070	6,070	6,220
Services	6,010	6,010	6,160
Grants and Subscriptions	60	60	60
Support Services Expenditure	55,220	55,220	1,950
Corporate Services	1,950	1,950	0
Community Services	30,520	30,520	0
Operational Services	22,750	22,750	1,950
Gross Expenditure	76,550	76,550	23,470
Customer and Client Receipts	(13,700)	(13,700)	(15,310)
Rents tithes way leaves etc	(13,700)	(13,700)	(15,310)
Gross Income	(13,700)	(13,700)	(15,310)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	62,850	62,850	8,160

Service Building Control STG
Cabinet Portfolio Strategic Environment
Directorate Environment

RO/RA Reference Details:
RO5C Planning & Development
RO5310 Building control

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Building Control STG			
Supplies and Services	49,410	49,410	52,030
Services	49,410	49,410	52,030
Gross Expenditure	<u><u>49,410</u></u>	<u><u>49,410</u></u>	<u><u>52,030</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>49,410</u></u>	<u><u>49,410</u></u>	<u><u>52,030</u></u>

Service Cemeteries and Burial Admin
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5210 Cemetery, cremation & mortuary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Cemeteries and Burial Admin			
Employee Expenses	377,760	377,760	423,550
Direct employee expenses	377,260	377,260	423,050
Indirect employee expenses	500	500	500
Premises Related Expenses	83,610	83,610	83,950
Repairs, alterations & buildings	17,680	17,680	17,680
Energy costs	17,620	17,620	17,620
Rates	16,750	16,750	17,090
Water services	2,040	2,040	2,040
Fixtures & fittings	430	430	430
Grounds maintenance costs	29,090	29,090	29,090
Transport Related Expenses	11,510	11,510	11,700
Transport recharges	11,140	11,140	11,330
Public transport	30	30	30
Car allowances	340	340	340
Supplies and Services	18,160	22,800	22,800
Equipment furniture & materials	6,680	6,680	6,680
Clothes, uniform & laundry	200	200	200
Printing stationery general	310	310	310
Services	9,680	14,320	14,320
Communications & computing	1,290	1,290	1,290
Support Services Expenditure	208,750	208,750	95,080
Chief Executive	3,310	3,310	0
Corporate Services	57,310	57,310	0
Community Services	750	750	0
Operational Services	147,380	147,380	95,080
Gross Expenditure	699,790	704,430	637,080
Customer and Client Receipts	(204,070)	(204,070)	(204,070)
Fees and charges for services	(204,070)	(204,070)	(204,070)
Gross Income	(204,070)	(204,070)	(204,070)

Service Cemeteries and Burial Admin
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5210 Cemetery, cremation & mortuary

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
<u>495,720</u>	<u>500,360</u>	<u>433,010</u>

Service Conservation
Cabinet Portfolio Strategic Environment
Directorate Environment

RO/RA Reference Details:
 RO5C Planning & Development
 RO5330 Planning

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Conservation			
Employee Expenses	60,940	14,400	30,000
Direct employee expenses	60,940	14,400	30,000
Gross Expenditure	<u><u>60,940</u></u>	<u><u>14,400</u></u>	<u><u>30,000</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>60,940</u></u>	<u><u>14,400</u></u>	<u><u>30,000</u></u>

Service Development Management
Cabinet Portfolio Strategic Environment
Directorate Environment

RO/RA Reference Details:
RO5C Planning & Development
RO5320 Development control

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Development Management			
Employee Expenses	1,172,930	1,024,830	1,061,220
Direct employee expenses	1,172,930	1,024,830	1,061,220
Transport Related Expenses	11,430	11,430	11,430
Contract leases	10,150	10,150	10,150
Public transport	750	750	750
Car allowances	530	530	530
Supplies and Services	46,120	127,480	46,600
Equipment furniture & materials	270	270	270
Printing stationery general	13,950	13,950	13,950
Services	23,120	104,480	23,600
Communications & computing	7,410	7,410	7,410
Expenses	870	870	870
Grants and Subscriptions	500	500	500
Support Services Expenditure	611,900	611,900	0
Chief Executive	9,620	9,620	0
Corporate Services	249,640	249,640	0
Community Services	288,560	288,560	0
Operational Services	17,090	17,090	0
Administrative Buildings	46,990	46,990	0
Gross Expenditure	1,842,380	1,775,640	1,119,250
Other grants reimbursements or contributions	(2,000)	(2,000)	(2,000)
Other grants or contributions	(2,000)	(2,000)	(2,000)
Customer and Client Receipts	(492,200)	(573,560)	(492,200)
Sales of product or materials	(200)	(200)	(200)
Fees and charges for services	(492,000)	(573,360)	(492,000)
Gross Income	(494,200)	(575,560)	(494,200)

Service Development Management
Cabinet Portfolio Strategic Environment
Directorate Environment

RO/RA Reference Details:
RO5C Planning & Development
RO5320 Development control

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2023/24
Original
Estimate

1,348,180

2023/24
Projected
Outturn

1,200,080

2024/25
Original
Estimate

625,050

Service Director Environment
Cabinet Portfolio Leader
Directorate Environment

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Director Environment			
Employee Expenses	160,650	136,280	141,700
Direct employee expenses	160,650	136,280	141,700
Supplies and Services	820	820	820
Communications & computing	820	820	820
Support Services Expenditure	24,230	24,230	0
Chief Executive	410	410	0
Corporate Services	21,400	21,400	0
Administrative Buildings	2,420	2,420	0
Gross Expenditure	<u><u>185,700</u></u>	<u><u>161,330</u></u>	<u><u>142,520</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>185,700</u></u>	<u><u>161,330</u></u>	<u><u>142,520</u></u>

Service Miscellaneous Works Services
Cabinet Portfolio Strategic Environment
Directorate Environment

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO270 Public transport

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Miscellaneous Works Services			
Premises Related Expenses	900	900	900
Energy costs	900	900	900
Supplies and Services	3,740	3,740	3,740
Services	3,740	3,740	3,740
Support Services Expenditure	130	130	0
Corporate Services	130	130	0
Gross Expenditure	<u><u>4,770</u></u>	<u><u>4,770</u></u>	<u><u>4,640</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>4,770</u></u>	<u><u>4,770</u></u>	<u><u>4,640</u></u>

Service Operational Services
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Operational Services			
Employee Expenses	214,800	214,800	231,120
Direct employee expenses	214,800	214,800	231,120
Premises Related Expenses	194,160	194,160	195,440
Repairs, alterations & buildings	48,810	48,810	48,810
Energy costs	75,520	75,520	75,520
Rates	63,830	63,830	65,110
Water services	6,000	6,000	6,000
Transport Related Expenses	25,980	25,980	26,600
Transport recharges	25,480	25,480	26,100
Public transport	500	500	500
Supplies and Services	230,700	242,230	242,230
Equipment furniture & materials	1,230	11,230	11,230
Clothes, uniform & laundry	40,000	40,000	40,000
Printing stationery general	12,310	12,310	12,310
Services	27,040	28,570	28,570
Communications & computing	17,020	17,020	17,020
Grants and Subscriptions	100	100	100
Miscellaneous expenses	133,000	133,000	133,000
Support Services Expenditure	408,340	408,340	0
Chief Executive	11,040	11,040	0
Corporate Services	321,500	321,500	0
Community Services	8,650	8,650	0
Operational Services	67,150	67,150	0
Gross Expenditure	<u>1,073,980</u>	<u>1,085,510</u>	<u>695,390</u>
Customer and Client Receipts	(18,910)	(18,910)	(20,400)
Sales of product or materials	1,090	1,090	0
Fees and charges for services	(20,000)	(20,000)	(20,400)
Other recharges	(232,000)	(232,000)	(232,000)
Other Recharge Income	(232,000)	(232,000)	(232,000)

Service Operational Services
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
	<u>(250,910)</u>	<u>(250,910)</u>	<u>(252,400)</u>
	<u>823,070</u>	<u>834,600</u>	<u>442,990</u>

Service Planning Policy
Cabinet Portfolio Strategic Environment
Directorate Environment

RO/RA Reference Details:
RO5C Planning & Development
RO5330 Planning

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Planning Policy			
Employee Expenses	506,470	408,340	524,110
Direct employee expenses	506,470	408,340	524,110
Transport Related Expenses	5,950	5,950	5,950
Contract leases	5,230	5,230	5,230
Public transport	500	500	500
Car allowances	220	220	220
Supplies and Services	244,130	494,130	244,130
Clothes, uniform & laundry	30	30	30
Printing stationery general	300	300	300
Services	231,970	481,970	231,970
Communications & computing	3,660	3,660	3,660
Expenses	30	30	30
Grants and Subscriptions	4,140	4,140	4,140
Miscellaneous expenses	4,000	4,000	4,000
Support Services Expenditure	195,570	195,570	0
Chief Executive	3,470	3,470	0
Corporate Services	128,360	128,360	0
Community Services	28,660	28,660	0
Operational Services	14,760	14,760	0
Administrative Buildings	20,320	20,320	0
Gross Expenditure	952,120	1,103,990	774,190
Other recharges	(231,970)	(481,970)	(231,970)
Other Recharge Income	(231,970)	(481,970)	(231,970)
Gross Income	(231,970)	(481,970)	(231,970)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	720,150	622,020	542,220

Service Recycling
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5281 Waste management

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Recycling			
Employee Expenses	1,148,430	1,272,010	1,291,440
Direct employee expenses	1,148,430	1,272,010	1,291,440
Transport Related Expenses	308,680	288,680	313,490
Transport recharges	307,680	287,680	312,490
Public transport	1,000	1,000	1,000
Supplies and Services	107,720	167,720	107,720
Equipment furniture & materials	60,000	60,000	60,000
Services	24,690	84,690	24,690
Communications & computing	18,030	18,030	18,030
Miscellaneous expenses	5,000	5,000	5,000
Third Party Payments	15,000	15,000	15,000
Other local authorities	15,000	15,000	15,000
Support Services Expenditure	318,570	318,570	244,060
Corporate Services	57,290	57,290	0
Community Services	22,000	22,000	0
Operational Services	239,280	239,280	244,060
Gross Expenditure	1,898,400	2,061,980	1,971,710
Other grants reimbursements or contributions	(380,000)	(393,300)	(390,000)
Other grants or contributions	(380,000)	(393,300)	(390,000)
Customer and Client Receipts	(606,210)	(641,210)	(695,340)
Sales of product or materials	(21,000)	(26,000)	(32,000)
Fees and charges for services	(585,210)	(615,210)	(663,340)
Other recharges	0	(60,000)	0
Other Recharge Income	0	(60,000)	0
Gross Income	(986,210)	(1,094,510)	(1,085,340)

Service Recycling
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5281 Waste management

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2023/24
Original
Estimate

912,190

2023/24
Projected
Outturn

967,470

2024/25
Original
Estimate

886,370

Service Refuse Collection
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5281 Waste management

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Refuse Collection			
Employee Expenses	834,930	888,670	900,920
Direct employee expenses	834,930	888,670	900,920
Transport Related Expenses	260,850	240,850	264,930
Transport recharges	260,850	240,850	264,930
Supplies and Services	77,500	77,500	77,500
Equipment furniture & materials	43,500	43,500	43,500
Services	34,000	34,000	34,000
Support Services Expenditure	299,590	299,590	172,830
Corporate Services	88,990	88,990	0
Community Services	41,160	41,160	0
Operational Services	169,440	169,440	172,830
Gross Expenditure	<u><u>1,472,870</u></u>	<u><u>1,506,610</u></u>	<u><u>1,416,180</u></u>
Customer and Client Receipts	(98,000)	(98,000)	(107,000)
Fees and charges for services	(98,000)	(98,000)	(107,000)
Gross Income	<u><u>(98,000)</u></u>	<u><u>(98,000)</u></u>	<u><u>(107,000)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>1,374,870</u></u>	<u><u>1,408,610</u></u>	<u><u>1,309,180</u></u>

Service Trade Refuse Collection
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5281 Waste management

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Trade Refuse Collection			
Employee Expenses	62,490	62,490	80,790
Direct employee expenses	62,490	62,490	80,790
Transport Related Expenses	33,440	33,440	33,960
Transport recharges	33,440	33,440	33,960
Supplies and Services	316,880	336,880	316,880
Equipment furniture & materials	15,500	35,500	15,500
Printing stationery general	580	580	580
Services	300,800	300,800	300,800
Support Services Expenditure	22,040	22,040	22,480
Operational Services	22,040	22,040	22,480
Gross Expenditure	434,850	454,850	454,110
Customer and Client Receipts	(585,760)	(609,890)	(649,100)
Sales of product or materials	(20,000)	(40,000)	(20,000)
Fees and charges for services	(565,760)	(569,890)	(629,100)
Gross Income	(585,760)	(609,890)	(649,100)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(150,910)	(155,040)	(194,990)

Service Statutory Contribution to HRA
Cabinet Portfolio Housing Services
Directorate Environment

RO/RA Reference Details:
 RS Revenue Outturn Summary
 RS710 Housing benefits

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Statutory Contribution to HRA			
Supplies and Services	10,620	10,620	10,620
Grants and Subscriptions	10,620	10,620	10,620
Gross Expenditure	<u><u>10,620</u></u>	<u><u>10,620</u></u>	<u><u>10,620</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>10,620</u></u>	<u><u>10,620</u></u>	<u><u>10,620</u></u>

Service Street Cleansing
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5241 Flood defence land drainage

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Street Cleansing			
Employee Expenses	1,292,360	1,258,210	1,401,860
Direct employee expenses	1,292,360	1,258,210	1,401,860
Transport Related Expenses	204,700	215,300	208,520
Transport recharges	204,700	204,700	208,520
Public transport	0	10,600	0
Supplies and Services	94,380	97,120	93,620
Equipment furniture & materials	50,620	50,620	49,620
Services	32,760	35,500	31,500
Communications & computing	10,000	10,000	10,000
Miscellaneous expenses	1,000	1,000	2,500
Third Party Payments	5,000	5,000	5,000
Other local authorities	5,000	5,000	5,000
Support Services Expenditure	310,150	310,150	269,700
Corporate Services	23,790	23,790	0
Community Services	21,960	21,960	0
Operational Services	264,400	264,400	269,700
Gross Expenditure	1,906,590	1,885,780	1,978,700
Other grants reimbursements or contributions	0	(10,600)	0
Other grants or contributions	0	(10,600)	0
Customer and Client Receipts	0	(5,000)	(5,000)
Fees and charges for services	0	(5,000)	(5,000)
Other recharges	0	(5,000)	0
Other Recharge Income	0	(5,000)	0
Gross Income	0	(20,600)	(5,000)

Service Street Cleansing
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5241 Flood defence land drainage

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2023/24
Original
Estimate

1,906,590

2023/24
Projected
Outturn

1,865,180

2024/25
Original
Estimate

1,973,700

Corporate Services: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Administrative Buildings			
Gross Expenditure	1,155,510	1,009,120	1,361,680
Gross Income	(98,500)	(98,500)	(98,500)
Net Expenditure	<u>1,057,010</u>	<u>910,620</u>	<u>1,263,180</u>
Audit Fee and Bank Charges			
Gross Expenditure	230,000	230,000	284,260
Gross Income	(52,880)	(52,880)	(68,660)
Net Expenditure	<u>177,120</u>	<u>177,120</u>	<u>215,600</u>
Audit and Counter Fraud			
Gross Expenditure	280,710	307,660	256,830
Net Expenditure	<u>280,710</u>	<u>307,660</u>	<u>256,830</u>
Central Support Services			
Gross Expenditure	175,750	175,150	173,850
Gross Income	(174,540)	(174,540)	(174,540)
Net Expenditure	<u>1,210</u>	<u>610</u>	<u>(690)</u>
Corporate Management Expenses			
Gross Expenditure	1,262,680	1,818,540	626,140
Gross Income	(1,830)	(460,090)	(12,970)
Net Expenditure	<u>1,260,850</u>	<u>1,358,450</u>	<u>613,170</u>
Council and Civic Expenses			
Gross Expenditure	1,025,720	1,028,480	400,070
Net Expenditure	<u>1,025,720</u>	<u>1,028,480</u>	<u>400,070</u>

Corporate Services: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Council Tax Collection			
Gross Expenditure	971,940	1,014,440	51,040
Gross Income	(514,730)	(543,350)	(589,730)
Net Expenditure	<u>457,210</u>	<u>471,090</u>	<u>(538,690)</u>
Committee and Election Services			
Gross Expenditure	421,440	417,940	457,140
Gross Income	(690)	(690)	(690)
Net Expenditure	<u>420,750</u>	<u>417,250</u>	<u>456,450</u>
Director Corporate Services			
Gross Expenditure	225,920	225,820	213,900
Net Expenditure	<u>225,920</u>	<u>225,820</u>	<u>213,900</u>
Election Expenses			
Gross Expenditure	228,510	228,270	14,470
Net Expenditure	<u>228,510</u>	<u>228,270</u>	<u>14,470</u>
Financial Services			
Gross Expenditure	1,237,800	1,631,270	917,800
Gross Income	(120,210)	(120,210)	(82,330)
Net Expenditure	<u>1,117,590</u>	<u>1,511,060</u>	<u>835,470</u>
Housing Benefit Administration			
Gross Expenditure	19,532,440	19,971,140	17,238,280
Gross Income	(18,491,390)	(19,203,440)	(17,475,660)
Net Expenditure	<u>1,041,050</u>	<u>767,700</u>	<u>(237,380)</u>
Individual Elector Registration			
Gross Expenditure	148,330	148,570	45,140
Gross Income	(3,010)	(3,010)	(3,010)
Net Expenditure	<u>145,320</u>	<u>145,560</u>	<u>42,130</u>

Corporate Services: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
IT Services			
Gross Expenditure	2,205,300	2,193,720	2,007,410
Gross Income	(35,170)	(67,530)	(31,350)
Net Expenditure	<u>2,170,130</u>	<u>2,126,190</u>	<u>1,976,060</u>
Land Charges			
Gross Expenditure	128,000	148,000	138,510
Gross Income	(128,000)	(148,000)	(110,000)
Net Expenditure	<u>0</u>	<u>0</u>	<u>28,510</u>
Legal Services			
Gross Expenditure	551,140	551,140	458,830
Gross Income	(10,000)	(10,000)	(10,000)
Net Expenditure	<u>541,140</u>	<u>541,140</u>	<u>448,830</u>
Miscellaneous Financial and General			
Gross Expenditure	42,130	42,130	42,130
Gross Income	(2,351,880)	(48,070)	(3,549,550)
Capital Financing Costs	2,225,800	1,010,690	5,004,930
Net Expenditure	<u>(83,950)</u>	<u>1,004,750</u>	<u>1,497,510</u>
NNDR Collection			
Gross Expenditure	244,220	252,520	6,700
Gross Income	(111,330)	(106,220)	(108,160)
Net Expenditure	<u>132,890</u>	<u>146,300</u>	<u>(101,460)</u>
Parish Council Precepts			
Gross Expenditure	515,720	515,720	625,260
Net Expenditure	<u>515,720</u>	<u>515,720</u>	<u>625,260</u>

Corporate Services: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Public Clocks and Memorials			
Gross Expenditure	12,290	12,290	8,940
Net Expenditure	<u>12,290</u>	<u>12,290</u>	<u>8,940</u>
Procurement			
Gross Expenditure	26,150	26,150	7,000
Net Expenditure	<u>26,150</u>	<u>26,150</u>	<u>7,000</u>
Public Conveniences			
Gross Expenditure	77,030	77,030	62,990
Gross Income	(250)	(250)	(250)
Net Expenditure	<u>76,780</u>	<u>76,780</u>	<u>62,740</u>
Revenues and Benefits			
Gross Expenditure	2,233,620	2,185,860	1,457,530
Gross Income	(47,910)	(47,910)	(54,680)
Net Expenditure	<u>2,185,710</u>	<u>2,137,950</u>	<u>1,402,850</u>

Service Administrative Buildings
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Administrative Buildings			
Employee Expenses	281,530	286,820	800,640
Direct employee expenses	281,530	284,390	798,210
Indirect employee expenses	0	2,430	2,430
Premises Related Expenses	653,680	508,770	499,760
Repairs, alterations & buildings	156,590	156,590	126,590
Energy costs	359,240	214,330	232,970
Rates	117,440	117,440	119,790
Water services	5,310	5,310	5,310
Fixtures & fittings	750	750	750
Cleaning & domestic supplies	14,350	14,350	14,350
Transport Related Expenses	4,890	5,320	5,320
Transport recharges	4,890	4,890	4,890
Public transport	0	140	140
Car allowances	0	290	290
Supplies and Services	63,160	55,960	55,960
Equipment furniture & materials	11,640	11,780	11,780
Catering	2,000	2,000	2,000
Clothes, uniform & laundry	300	410	410
Printing stationery general	0	6,420	6,420
Services	37,490	31,400	31,400
Communications & computing	460	2,680	2,680
Miscellaneous expenses	11,270	1,270	1,270
Support Services Expenditure	152,250	152,250	0
Chief Executive	2,810	2,810	0
Corporate Services	101,210	101,210	0
Community Services	48,230	48,230	0
Gross Expenditure	1,155,510	1,009,120	1,361,680
Customer and Client Receipts	(98,500)	(98,500)	(98,500)
Rents tithes way leaves etc	(98,500)	(98,500)	(98,500)
Gross Income	(98,500)	(98,500)	(98,500)

Service Administrative Buildings
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2023/24
Original
Estimate

1,057,010

2023/24
Projected
Outturn

910,620

2024/25
Original
Estimate

1,263,180

Service Audit Fee and Bank Charges
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RO6A Central Services
 RO6410 Corporate & democratic core

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Audit Fee and Bank Charges			
Supplies and Services	230,000	230,000	284,260
Expenses	230,000	230,000	284,260
Gross Expenditure	<u><u>230,000</u></u>	<u><u>230,000</u></u>	<u><u>284,260</u></u>
Other recharges	(52,880)	(52,880)	(68,660)
Other Recharge Income	(52,880)	(52,880)	(68,660)
Gross Income	<u><u>(52,880)</u></u>	<u><u>(52,880)</u></u>	<u><u>(68,660)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>177,120</u></u>	<u><u>177,120</u></u>	<u><u>215,600</u></u>

Service Audit and Counter Fraud
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Audit and Counter Fraud			
Supplies and Services	5,460	5,460	5,460
Printing stationery general	350	350	350
Communications & computing	4,110	4,110	4,110
Grants and Subscriptions	1,000	1,000	1,000
Third Party Payments	207,440	234,390	251,370
Other local authorities	207,440	234,390	251,370
Support Services Expenditure	67,810	67,810	0
Corporate Services	53,260	53,260	0
Administrative Buildings	14,550	14,550	0
Gross Expenditure	280,710	307,660	256,830
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	280,710	307,660	256,830

Service Central Support Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Central Support Services			
Supplies and Services	174,450	173,850	173,850
Equipment furniture & materials	5,300	5,300	5,300
Communications & computing	169,150	168,550	168,550
Support Services Expenditure	1,300	1,300	0
Corporate Services	1,300	1,300	0
Gross Expenditure	<u><u>175,750</u></u>	<u><u>175,150</u></u>	<u><u>173,850</u></u>
Other recharges	(174,540)	(174,540)	(174,540)
Other Recharge Income	(174,540)	(174,540)	(174,540)
Gross Income	<u><u>(174,540)</u></u>	<u><u>(174,540)</u></u>	<u><u>(174,540)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>1,210</u></u>	<u><u>610</u></u>	<u><u>(690)</u></u>

Service Corporate Management Expenses
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Corporate Management Expenses			
Employee Expenses	104,390	104,390	115,170
Direct employee expenses	104,390	104,390	115,170
Transport Related Expenses	430	430	430
Public transport	430	430	430
Supplies and Services	416,680	972,540	450,730
Printing stationery general	270	0	0
Services	14,400	432,060	14,900
Communications & computing	5,370	7,180	8,750
Expenses	95,440	196,500	105,880
Grants and Subscriptions	18,700	18,700	18,700
Contribution to reserves	0	95,600	0
Miscellaneous expenses	282,500	222,500	302,500
Support Services Expenditure	741,180	741,180	59,810
Chief Executive	8,080	8,080	0
Corporate Services	376,620	376,620	0
Community Services	237,310	237,310	0
Operational Services	119,170	119,170	59,810
Gross Expenditure	1,262,680	1,818,540	626,140
Other grants reimbursements or contributions	0	(388,260)	0
Other grants or contributions	0	(388,260)	0
Customer and Client Receipts	50,000	50,000	(12,970)
Fees and charges for services	0	0	(62,970)
Debt Impairment Provision	50,000	50,000	50,000
Other recharges	(51,830)	(121,830)	0
Other Recharge Income	(51,830)	(121,830)	0
Gross Income	(1,830)	(460,090)	(12,970)

Service Corporate Management Expenses
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
	<u>1,260,850</u>	<u>1,358,450</u>	<u>613,170</u>

Service Council and Civic Expenses
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6410 Corporate & democratic core

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Council and Civic Expenses			
Employee Expenses	29,360	29,360	27,050
Direct employee expenses	24,610	24,610	22,300
Indirect employee expenses	4,750	4,750	4,750
Transport Related Expenses	6,630	11,390	11,390
Contract leases	4,990	9,990	9,990
Public transport	340	300	300
Car allowances	1,300	1,100	1,100
Supplies and Services	330,450	328,450	361,630
Equipment furniture & materials	3,500	3,500	3,500
Catering	600	600	600
Clothes, uniform & laundry	150	150	150
Services	380	380	380
Communications & computing	2,910	910	910
Members allowances	313,490	313,490	346,670
Expenses	800	800	800
Miscellaneous expenses	8,620	8,620	8,620
Support Services Expenditure	659,280	659,280	0
Chief Executive	30,630	30,630	0
Corporate Services	368,200	368,200	0
Community Services	109,260	109,260	0
Operational Services	19,250	19,250	0
Administrative Buildings	131,940	131,940	0
Gross Expenditure	1,025,720	1,028,480	400,070
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	1,025,720	1,028,480	400,070

Service Council Tax Collection
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6420 Local tax collection

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Council Tax Collection			
Transport Related Expenses	530	530	530
Public transport	530	530	530
Supplies and Services	54,510	97,010	50,510
Equipment furniture & materials	800	15,800	800
Printing stationery general	36,640	36,640	36,640
Services	11,570	37,570	7,570
Communications & computing	4,500	6,000	4,500
Expenses	1,000	1,000	1,000
Support Services Expenditure	916,900	916,900	0
Corporate Services	916,900	916,900	0
Gross Expenditure	971,940	1,014,440	51,040
Government grants	(117,700)	(129,930)	(157,700)
Government grants	(117,700)	(129,930)	(157,700)
Other grants reimbursements or contributions	(456,030)	(472,420)	(491,030)
Other grants or contributions	(456,030)	(472,420)	(491,030)
Customer and Client Receipts	59,000	59,000	59,000
Fees and charges for services	(1,000)	(1,000)	(1,000)
Debt Impairment Provision	60,000	60,000	60,000
Gross Income	(514,730)	(543,350)	(589,730)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	457,210	471,090	(538,690)

Service Committee and Election Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Committee and Election Services			
Employee Expenses	318,390	318,390	444,950
Direct employee expenses	318,390	318,390	444,950
Transport Related Expenses	320	320	320
Public transport	100	100	100
Car allowances	220	220	220
Supplies and Services	17,370	13,870	11,870
Equipment furniture & materials	3,440	3,440	3,440
Printing stationery general	3,310	3,310	3,310
Services	6,500	3,000	1,000
Communications & computing	3,290	3,290	3,290
Expenses	360	360	360
Grants and Subscriptions	470	470	470
Support Services Expenditure	85,360	85,360	0
Chief Executive	3,250	3,250	0
Corporate Services	61,190	61,190	0
Community Services	1,510	1,510	0
Administrative Buildings	19,410	19,410	0
Gross Expenditure	421,440	417,940	457,140
Customer and Client Receipts	(690)	(690)	(690)
Sales of product or materials	(690)	(690)	(690)
Gross Income	(690)	(690)	(690)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	420,750	417,250	456,450

Service Director Corporate Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Director Corporate Services			
Employee Expenses	178,650	178,650	211,420
Direct employee expenses	178,650	178,650	211,420
Transport Related Expenses	200	100	100
Public transport	200	100	100
Supplies and Services	2,380	2,380	2,380
Printing stationery general	100	100	100
Services	50	50	50
Communications & computing	1,230	1,230	1,230
Expenses	1,000	1,000	1,000
Support Services Expenditure	44,690	44,690	0
Chief Executive	31,050	31,050	0
Corporate Services	8,690	8,690	0
Administrative Buildings	4,950	4,950	0
Gross Expenditure	225,920	225,820	213,900
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	225,920	225,820	213,900

Service Election Expenses
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6440 Elections

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Election Expenses			
Employee Expenses	150,000	150,000	0
Direct employee expenses	150,000	150,000	0
Supplies and Services	14,710	14,470	14,470
Printing stationery general	14,710	14,470	14,470
Support Services Expenditure	63,800	63,800	0
Corporate Services	63,800	63,800	0
Gross Expenditure	<u><u>228,510</u></u>	<u><u>228,270</u></u>	<u><u>14,470</u></u>
Gross Income	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>228,510</u></u>	<u><u>228,270</u></u>	<u><u>14,470</u></u>

Service Financial Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Financial Services			
Employee Expenses	639,280	1,041,870	611,780
Direct employee expenses	1,082,250	1,034,840	1,104,750
Indirect employee expenses	(442,970)	7,030	(492,970)
Transport Related Expenses	2,300	1,000	1,000
Public transport	2,000	1,000	1,000
Car allowances	300	0	0
Supplies and Services	324,830	317,010	305,020
Equipment furniture & materials	400	400	400
Clothes, uniform & laundry	1,000	1,000	1,000
Printing stationery general	8,310	5,740	5,740
Services	277,200	271,950	271,950
Communications & computing	33,470	33,470	21,480
Expenses	950	950	950
Grants and Subscriptions	3,500	3,500	3,500
Support Services Expenditure	271,390	271,390	0
Chief Executive	10,540	10,540	0
Corporate Services	201,520	201,520	0
Community Services	5,960	5,960	0
Administrative Buildings	53,370	53,370	0
Gross Expenditure	1,237,800	1,631,270	917,800
Customer and Client Receipts	(47,210)	(47,210)	(9,330)
Sales of product or materials	(6,210)	(6,210)	(6,330)
Fees and charges for services	(41,000)	(41,000)	(3,000)
Other recharges	(73,000)	(73,000)	(73,000)
Other Recharge Income	(73,000)	(73,000)	(73,000)
Gross Income	(120,210)	(120,210)	(82,330)

Service Financial Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2023/24
Original
Estimate

1,117,590

2023/24
Projected
Outturn

1,511,060

2024/25
Original
Estimate

835,470

Service Housing Benefit Administration
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO451 Housing benefits

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Housing Benefit Administration			
Employee Expenses	1,000	1,000	1,000
Indirect employee expenses	1,000	1,000	1,000
Supplies and Services	310,370	253,770	241,070
Equipment furniture & materials	50	50	50
Printing stationery general	28,220	28,220	28,220
Services	21,060	18,060	18,060
Communications & computing	350	13,050	350
Grants and Subscriptions	150	150	150
Miscellaneous expenses	260,540	194,240	194,240
Transfer Payments	18,128,740	18,624,040	16,996,210
Housing Benefits	18,128,740	18,624,040	16,996,210
Support Services Expenditure	1,092,330	1,092,330	0
Corporate Services	1,092,330	1,092,330	0
Gross Expenditure	<u>19,532,440</u>	<u>19,971,140</u>	<u>17,238,280</u>
Government grants	(18,578,540)	(19,031,240)	(17,323,460)
Government grants	(18,578,540)	(19,031,240)	(17,323,460)
Customer and Client Receipts	87,150	(172,200)	(152,200)
Fees and charges for services	(22,200)	(22,200)	(22,200)
Debt Impairment Provision	109,350	(150,000)	(130,000)
Gross Income	<u>(18,491,390)</u>	<u>(19,203,440)</u>	<u>(17,475,660)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>1,041,050</u>	<u>767,700</u>	<u>(237,380)</u>

Service Individual Elector Registration
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RO6A Central Services
 RO6440 Elections

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Individual Elector Registration			
Transport Related Expenses	1,000	0	0
Public transport	1,000	0	0
Supplies and Services	43,860	45,100	45,140
Equipment furniture & materials	1,270	0	0
Printing stationery general	11,470	23,870	23,910
Services	11,720	14,010	14,010
Communications & computing	18,300	6,970	6,970
Expenses	850	0	0
Grants and Subscriptions	250	250	250
Support Services Expenditure	103,470	103,470	0
Corporate Services	103,470	103,470	0
Gross Expenditure	148,330	148,570	45,140
Customer and Client Receipts	(3,010)	(3,010)	(3,010)
Sales of product or materials	(2,910)	(2,910)	(2,910)
Fees and charges for services	(100)	(100)	(100)
Gross Income	(3,010)	(3,010)	(3,010)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	145,320	145,560	42,130

Service IT Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
IT Services			
Employee Expenses	1,179,120	1,136,150	1,175,930
Direct employee expenses	1,172,920	1,131,950	1,171,730
Indirect employee expenses	6,200	4,200	4,200
Transport Related Expenses	10,590	10,590	10,590
Transport recharges	3,660	3,660	3,660
Contract leases	5,830	5,830	5,830
Public transport	600	600	600
Car allowances	500	500	500
Supplies and Services	825,550	856,940	820,890
Equipment furniture & materials	400	100	100
Printing stationery general	730	730	730
Services	18,770	17,770	17,770
Communications & computing	805,300	837,990	801,940
Expenses	350	350	350
Support Services Expenditure	190,040	190,040	0
Chief Executive	10,110	10,110	0
Corporate Services	125,760	125,760	0
Community Services	3,270	3,270	0
Administrative Buildings	50,900	50,900	0
Gross Expenditure	<u>2,205,300</u>	<u>2,193,720</u>	<u>2,007,410</u>
Other grants reimbursements or contributions	(10,000)	(10,000)	(10,000)
Other grants or contributions	(10,000)	(10,000)	(10,000)
Customer and Client Receipts	(21,170)	(29,170)	(21,350)
Sales of product or materials	(9,170)	(17,170)	(9,350)
Fees and charges for services	(12,000)	(12,000)	(12,000)
Other recharges	(4,000)	(28,360)	0
Other Recharge Income	(4,000)	(28,360)	0
Gross Income	<u>(35,170)</u>	<u>(67,530)</u>	<u>(31,350)</u>

Service IT Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2023/24
Original
Estimate

2,170,130

2023/24
Projected
Outturn

2,126,190

2024/25
Original
Estimate

1,976,060

Service Land Charges
Cabinet Portfolio Operational Services
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6440 Elections

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Land Charges			
Employee Expenses	94,630	94,630	102,700
Direct employee expenses	94,630	94,630	102,700
Supplies and Services	8,580	28,580	8,580
Printing stationery general	170	170	170
Services	4,760	24,760	4,760
Communications & computing	980	980	980
Expenses	2,500	2,500	2,500
Grants and Subscriptions	170	170	170
Support Services Expenditure	24,790	24,790	27,230
Chief Executive	840	840	890
Corporate Services	21,230	21,230	23,360
Community Services	0	0	80
Administrative Buildings	2,720	2,720	2,900
Gross Expenditure	128,000	148,000	138,510
Government grants	0	(20,000)	0
Government grants	0	(20,000)	0
Customer and Client Receipts	(128,000)	(128,000)	(110,000)
Fees and charges for services	(128,000)	(128,000)	(110,000)
Gross Income	(128,000)	(148,000)	(110,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	0	0	28,510

Service Legal Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Legal Services			
Supplies and Services	2,470	2,470	2,470
Communications & computing	2,470	2,470	2,470
Third Party Payments	447,410	447,410	456,360
Other local authorities	447,410	447,410	456,360
Support Services Expenditure	101,260	101,260	0
Chief Executive	3,510	3,510	0
Corporate Services	81,560	81,560	0
Community Services	1,640	1,640	0
Administrative Buildings	14,550	14,550	0
Gross Expenditure	551,140	551,140	458,830
Customer and Client Receipts	(10,000)	(10,000)	(10,000)
Fees and charges for services	(10,000)	(10,000)	(10,000)
Gross Income	(10,000)	(10,000)	(10,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	541,140	541,140	448,830

Service Miscellaneous Financial and General
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RO6A Central Services
 RO6481 Non-distributed costs

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Miscellaneous Financial and General			
Third Party Payments	42,130	42,130	42,130
Other establishment payments	42,130	42,130	42,130
	<u>42,130</u>	<u>42,130</u>	<u>42,130</u>
Gross Expenditure	42,130	42,130	42,130
Interest & investment income	(2,351,880)	(48,070)	(3,549,550)
Interest	(2,351,880)	(48,070)	(3,549,550)
	<u>(2,351,880)</u>	<u>(48,070)</u>	<u>(3,549,550)</u>
Capital financing cost	2,225,800	1,010,690	5,004,930
Interest payments	2,225,800	1,010,690	5,004,930
	<u>2,225,800</u>	<u>1,010,690</u>	<u>5,004,930</u>
Capital Financing Costs	2,225,800	1,010,690	5,004,930
	<u>2,225,800</u>	<u>1,010,690</u>	<u>5,004,930</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(83,950)	1,004,750	1,497,510
	<u>(83,950)</u>	<u>1,004,750</u>	<u>1,497,510</u>

Service NNDR Collection
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6420 Local tax collection

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
NNDR Collection			
Supplies and Services	8,400	16,700	6,700
Printing stationery general	1,600	1,600	1,600
Services	6,800	15,100	5,100
Support Services Expenditure	235,820	235,820	0
Corporate Services	235,820	235,820	0
Gross Expenditure	<u>244,220</u>	<u>252,520</u>	<u>6,700</u>
Government grants	(96,530)	(91,420)	(91,560)
Government grants	(96,530)	(91,420)	(91,560)
Other grants reimbursements or contributions	(16,000)	(16,000)	(17,800)
Other grants or contributions	(16,000)	(16,000)	(17,800)
Customer and Client Receipts	1,200	1,200	1,200
Debt Impairment Provision	1,200	1,200	1,200
Gross Income	<u>(111,330)</u>	<u>(106,220)</u>	<u>(108,160)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>132,890</u>	<u>146,300</u>	<u>(101,460)</u>

Service Parish Council Precepts
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RS Revenue Outturn Summary
 RS721 Precepts and levies

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Parish Council Precepts			
Supplies and Services	515,720	515,720	625,260
Services	515,720	515,720	625,260
Gross Expenditure	<u><u>515,720</u></u>	<u><u>515,720</u></u>	<u><u>625,260</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>515,720</u></u>	<u><u>515,720</u></u>	<u><u>625,260</u></u>

Service Public Clocks and Memorials
Cabinet Portfolio Community and Leisure
Directorate Corporate Services

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Public Clocks and Memorials			
Premises Related Expenses	3,390	3,390	3,390
Repairs, alterations & buildings	3,000	3,000	3,000
Energy costs	370	370	370
Fixtures & fittings	20	20	20
Supplies and Services	5,550	5,550	5,550
Services	5,550	5,550	5,550
Support Services Expenditure	3,350	3,350	0
Corporate Services	3,350	3,350	0
Gross Expenditure	<u><u>12,290</u></u>	<u><u>12,290</u></u>	<u><u>8,940</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>12,290</u></u>	<u><u>12,290</u></u>	<u><u>8,940</u></u>

Service Procurement
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Procurement

Supplies and Services

Services 5,000
Grants and Subscriptions 2,000

Support Services Expenditure

Chief Executive 410
Corporate Services 18,740

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Supplies and Services	7,000	7,000	7,000
Services	5,000	5,000	5,000
Grants and Subscriptions	2,000	2,000	2,000
Support Services Expenditure	19,150	19,150	0
Chief Executive	410	410	0
Corporate Services	18,740	18,740	0
Gross Expenditure	26,150	26,150	7,000
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	26,150	26,150	7,000

Service Public Conveniences
Cabinet Portfolio Operational Services
Directorate Corporate Services

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Public Conveniences			
Premises Related Expenses	56,740	56,740	56,740
Repairs, alterations & buildings	22,250	22,250	22,250
Energy costs	21,480	21,480	21,480
Water services	7,000	7,000	7,000
Fixtures & fittings	10	10	10
Cleaning & domestic supplies	6,000	6,000	6,000
Supplies and Services	6,250	6,250	6,250
Equipment furniture & materials	1,940	1,940	1,940
Clothes, uniform & laundry	350	350	350
Services	3,960	3,960	3,960
Support Services Expenditure	14,040	14,040	0
Chief Executive	1,570	1,570	0
Corporate Services	12,470	12,470	0
Gross Expenditure	77,030	77,030	62,990
Customer and Client Receipts	(250)	(250)	(250)
Sales of product or materials	(250)	(250)	(250)
Gross Income	(250)	(250)	(250)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	76,780	76,780	62,740

Service Revenues and Benefits
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Revenues and Benefits			
Employee Expenses	1,325,790	1,260,990	1,434,370
Direct employee expenses	1,325,790	1,260,990	1,434,370
Transport Related Expenses	4,340	4,340	4,340
Contract leases	3,400	3,400	3,400
Public transport	240	240	240
Car allowances	700	700	700
Supplies and Services	18,820	35,860	18,820
Equipment furniture & materials	3,000	3,000	3,000
Printing stationery general	990	10,990	990
Services	500	500	500
Communications & computing	13,530	20,570	13,530
Expenses	800	800	800
Support Services Expenditure	884,670	884,670	0
Chief Executive	24,960	24,960	0
Corporate Services	772,130	772,130	0
Community Services	10,430	10,430	0
Administrative Buildings	77,150	77,150	0
Gross Expenditure	2,233,620	2,185,860	1,457,530
Government grants	(47,910)	(47,910)	(54,680)
Government grants	(47,910)	(47,910)	(54,680)
Gross Income	(47,910)	(47,910)	(54,680)
Capital Financing Costs	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	2,185,710	2,137,950	1,402,850

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Non Directorate Specific

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Non-Directorate Specific			
Gross Expenditure	528,730	528,730	428,620
Net Expenditure	<u>528,730</u>	<u>528,730</u>	<u>428,620</u>

Service Non-Directorate Specific
Cabinet Portfolio Below the Line Items
Directorate Non Directorate Specific

RO/RA Reference Details:
 RO6A Central Services
 RO6481 Non-distributed costs

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Non-Directorate Specific			
Employee Expenses	528,730	528,730	428,620
Direct employee expenses	528,730	528,730	428,620
Gross Expenditure	<u><u>528,730</u></u>	<u><u>528,730</u></u>	<u><u>428,620</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>528,730</u></u>	<u><u>528,730</u></u>	<u><u>428,620</u></u>

Interest and Investment Income

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Interest and Investment Income			
Gross Income	(872,000)	(1,544,630)	(781,760)
Capital Financing Costs	40,000	80,000	40,000
Net Expenditure	<u>(832,000)</u>	<u>(1,464,630)</u>	<u>(741,760)</u>

Service Interest and Investment Income
Cabinet Portfolio Below the Line Items
Directorate Interest and Investment Income

RO/RA Reference Details:
 RS Revenue Outturn Summary
 RS721 Precepts and levies

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Interest and Investment Income			
<i>Gross Expenditure</i>	<u>0</u>	<u>0</u>	<u>0</u>
Interest & investment income	(872,000)	(1,544,630)	(781,760)
Interest	(872,000)	(1,544,630)	(781,760)
<i>Gross Income</i>	<u>(872,000)</u>	<u>(1,544,630)</u>	<u>(781,760)</u>
Capital financing cost	40,000	80,000	40,000
Interest payments	40,000	80,000	40,000
<i>Capital Financing Costs</i>	<u>40,000</u>	<u>80,000</u>	<u>40,000</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(832,000)</u>	<u>(1,464,630)</u>	<u>(741,760)</u>

Government Grant Funding

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Government Grant Funding			
Gross Income	(1,184,260)	(2,526,940)	(2,644,510)
Net Expenditure	<u>(1,184,260)</u>	<u>(2,526,940)</u>	<u>(2,644,510)</u>

Service Government Grant Funding
Cabinet Portfolio Below the Line Items
Directorate Government Grant Funding

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Government Grant Funding			
Government grants	(1,184,260)	(2,526,940)	(2,644,510)
Government grants	(1,184,260)	(2,526,940)	(2,644,510)
Gross Income	<u><u>(1,184,260)</u></u>	<u><u>(2,526,940)</u></u>	<u><u>(2,644,510)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>(1,184,260)</u></u>	<u><u>(2,526,940)</u></u>	<u><u>(2,644,510)</u></u>

Transfers To and From Reserves

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Transfers To and From Reserves			
Gross Expenditure	1,026,740	1,427,600	1,555,780
Gross Income	(3,728,550)	(5,363,750)	(3,527,200)
Net Expenditure	<u>(2,701,810)</u>	<u>(3,936,150)</u>	<u>(1,971,420)</u>

Service Transfers To and From Reserves
Cabinet Portfolio Below the Line Items
Directorate Transfers To and From Reserves

RO/RA Reference Details:
 18GAR Grants & appropriation to/from
 RO815 Appropriations to(+)/ from(-)

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Transfers To and From Reserves			
Supplies and Services	1,026,740	1,427,600	1,555,780
Contribution to reserves	1,026,740	1,427,600	1,555,780
Gross Expenditure	<u><u>1,026,740</u></u>	<u><u>1,427,600</u></u>	<u><u>1,555,780</u></u>
Other grants reimbursements or contributions	(3,728,550)	(5,363,750)	(3,527,200)
Contributions from reserves	(3,728,550)	(5,363,750)	(3,527,200)
Gross Income	<u><u>(3,728,550)</u></u>	<u><u>(5,363,750)</u></u>	<u><u>(3,527,200)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>(2,701,810)</u></u>	<u><u>(3,936,150)</u></u>	<u><u>(1,971,420)</u></u>

Transfers To and From Balances

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Transfers To and From Balances			
Gross Income	500,560	500,560	0
Net Expenditure	<u>500,560</u>	<u>500,560</u>	<u>0</u>

Service Transfers To and From Balances
Cabinet Portfolio Below the Line Items
Directorate Transfers To and From Balances

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 RSNON3 Funding Transfers To and From Balances

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Transfers To and From Balances			
Appropriations To and From Balance	500,560	500,560	0
Funding	500,560	500,560	0
Gross Income	<u><u>500,560</u></u>	<u><u>500,560</u></u>	<u><u>0</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>500,560</u></u>	<u><u>500,560</u></u>	<u><u>0</u></u>

Transactions Below the Line

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Miscellaneous Financial and General			
Capital Financing Costs	0	(15,000)	0
Net Expenditure	<u>0</u>	<u>(15,000)</u>	<u>0</u>
Transactions Below the Line			
Gross Expenditure	98,550	825,790	485,700
Capital Financing Costs	437,620	1,291,610	544,200
Net Expenditure	<u>536,170</u>	<u>2,117,400</u>	<u>1,029,900</u>

Service Miscellaneous Financial and General
Cabinet Portfolio Leader
Directorate Transactions Below the Line

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Miscellaneous Financial and General			
Capital financing cost	0	(15,000)	0
Debt charges	0	(15,000)	0
Capital Financing Costs	0	(15,000)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	0	(15,000)	0

Service Transactions Below the Line
Cabinet Portfolio Below the Line Items
Directorate Transactions Below the Line

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 CIESD CIES Distribution

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Transactions Below the Line			
Supplies and Services	98,550	825,790	485,700
Miscellaneous expenses	98,550	825,790	485,700
Gross Expenditure	<u>98,550</u>	<u>825,790</u>	<u>485,700</u>
Capital financing cost	437,620	1,291,610	544,200
Debt charges	(1,705,990)	(2,881,630)	(2,168,660)
Revenue contributions to capital	2,143,610	4,173,240	2,712,860
Capital Financing Costs	<u>437,620</u>	<u>1,291,610</u>	<u>544,200</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>536,170</u>	<u>2,117,400</u>	<u>1,029,900</u>

Business Rates Income

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Business Rates Income			
Gross Expenditure	7,377,970	8,252,240	7,906,730
Gross Income	(10,752,200)	(11,174,320)	(12,325,930)
Net Expenditure	<u>(3,374,230)</u>	<u>(2,922,080)</u>	<u>(4,419,200)</u>

Service Business Rates Income
Cabinet Portfolio Below the Line Items
Directorate Business Rates Income

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 RSNON1 Redistributed non-domestic rates

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Business Rates Income			
Third Party Payments	7,377,970	8,252,240	7,906,730
Other local authorities	0	0	7,906,730
Government departments	7,377,970	8,252,240	0
Gross Expenditure	<u><u>7,377,970</u></u>	<u><u>8,252,240</u></u>	<u><u>7,906,730</u></u>
Income from NNDR	(10,752,200)	(11,174,320)	(12,325,930)
Income from NNDR	(10,752,200)	(11,174,320)	(12,325,930)
Gross Income	<u><u>(10,752,200)</u></u>	<u><u>(11,174,320)</u></u>	<u><u>(12,325,930)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>(3,374,230)</u></u>	<u><u>(2,922,080)</u></u>	<u><u>(4,419,200)</u></u>

New Homes Bonus

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Services and Funding Guarantee Grants			
Gross Income	(387,350)	(387,350)	(597,100)
Net Expenditure	<u>(387,350)</u>	<u>(387,350)</u>	<u>(597,100)</u>
New Homes Bonus			
Gross Income	(500,560)	(500,560)	(475,820)
Net Expenditure	<u>(500,560)</u>	<u>(500,560)</u>	<u>(475,820)</u>

Service	Services and Funding Guarantee Grants RO/RA Reference Details:		
Cabinet Portfolio	Below the Line Items	RO6A	Central Services
Directorate	New Homes Bonus	RO6489	Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Services and Funding Guarantee Grants			
Government grants	(387,350)	(387,350)	(597,100)
Government grants	(387,350)	(387,350)	(597,100)
Gross Income	<u>(387,350)</u>	<u>(387,350)</u>	<u>(597,100)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(387,350)</u>	<u>(387,350)</u>	<u>(597,100)</u>

Service New Homes Bonus
Cabinet Portfolio Below the Line Items
Directorate New Homes Bonus

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
New Homes Bonus			
Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
Government grants	(500,560)	(500,560)	(475,820)
Government grants	(500,560)	(500,560)	(475,820)
Gross Income	<u>(500,560)</u>	<u>(500,560)</u>	<u>(475,820)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(500,560)</u>	<u>(500,560)</u>	<u>(475,820)</u>

Council Tax Income

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Council Tax Income			
Gross Income	(8,431,640)	(8,431,640)	(8,941,100)
Net Expenditure	<u>(8,431,640)</u>	<u>(8,431,640)</u>	<u>(8,941,100)</u>

Service Council Tax Income
Cabinet Portfolio Below the Line Items
Directorate Council Tax Income

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 RSNON1 Redistributed non-domestic rates

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Council Tax Income			
Income from Council Tax	(7,915,920)	(7,915,920)	(8,315,840)
Income from Council Tax	(7,915,920)	(7,915,920)	(8,315,840)
Parish Precepts	(515,720)	(515,720)	(625,260)
Parish Precepts	(515,720)	(515,720)	(625,260)
Gross Income	<u><u>(8,431,640)</u></u>	<u><u>(8,431,640)</u></u>	<u><u>(8,941,100)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>(8,431,640)</u></u>	<u><u>(8,431,640)</u></u>	<u><u>(8,941,100)</u></u>

Revenue Support Grant

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Revenue Support Grant			
Gross Income	(112,450)	(112,450)	(120,450)
Net Expenditure	<u>(112,450)</u>	<u>(112,450)</u>	<u>(120,450)</u>

Service Revenue Support Grant
Cabinet Portfolio Below the Line Items
Directorate Revenue Support Grant

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Revenue Support Grant			
Government grants	(112,450)	(112,450)	(120,450)
Government grants	(112,450)	(112,450)	(120,450)
Gross Income	<u><u>(112,450)</u></u>	<u><u>(112,450)</u></u>	<u><u>(120,450)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>(112,450)</u></u>	<u><u>(112,450)</u></u>	<u><u>(120,450)</u></u>

Transfers To and From Collection Fund

Transfers To and From Collection Fund	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Gross Income	940,390	940,390	1,914,100
Net Expenditure	<u>940,390</u>	<u>940,390</u>	<u>1,914,100</u>
Gross Total (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>15,404,680</u></u>	<u><u>15,288,780</u></u>	<u><u>4,567,160</u></u>

Service	Transfers To and From Collection Fund	RO/RA Reference Details:	
Cabinet Portfolio	Below the Line Items	RSNON	RS Non Allocation Items
Directorate	Transfers To and From Collection Fund	RSNON1	Redistributed non-domestic rates

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Transfers To and From Collection Fund			
Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
Government grants	940,390	940,390	1,914,100
Government grants	940,390	940,390	1,914,100
Gross Income	<u>940,390</u>	<u>940,390</u>	<u>1,914,100</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>940,390</u>	<u>940,390</u>	<u>1,914,100</u>

Housing Revenue Account: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Supervision and Management			
Gross Expenditure	8,647,340	8,480,840	9,043,790
Gross Income	(116,970)	(116,970)	(97,770)
Gross Recharge Service Income	(724,740)	(724,740)	(737,310)
Net Expenditure	<u>7,805,630</u>	<u>7,639,130</u>	<u>8,208,710</u>
Repairs and Maintenance			
Gross Expenditure	9,482,650	9,766,950	10,187,140
Gross Recharge Service Income	(1,534,740)	(1,534,740)	(1,312,790)
Net Expenditure	<u>7,947,910</u>	<u>8,232,210</u>	<u>8,874,350</u>
Depreciation			
Gross Expenditure	5,330,810	5,330,810	5,330,810
Net Expenditure	<u>5,330,810</u>	<u>5,330,810</u>	<u>5,330,810</u>
Intensive Housing Management Expenditure			
Gross Expenditure	495,060	495,060	491,650
Net Expenditure	<u>495,060</u>	<u>495,060</u>	<u>491,650</u>
Capital Financing Costs			
Capital Financing Costs	6,695,640	11,279,560	13,472,250
Net Expenditure	<u>6,695,640</u>	<u>11,279,560</u>	<u>13,472,250</u>
Rents of Dwellings			
Gross Income	(30,608,500)	(30,620,470)	(33,258,500)
Net Expenditure	<u>(30,608,500)</u>	<u>(30,620,470)</u>	<u>(33,258,500)</u>

Housing Revenue Account: Service Summary

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Other Rental Income			
Gross Income	(7,600)	(7,600)	(7,540)
Net Expenditure	<u>(7,600)</u>	<u>(7,600)</u>	<u>(7,540)</u>
Service Charges			
Gross Income	(2,158,190)	(2,158,190)	(2,429,040)
Net Expenditure	<u>(2,158,190)</u>	<u>(2,158,190)</u>	<u>(2,429,040)</u>
Non-Dwelling Income			
Gross Income	(124,730)	(124,730)	(140,420)
Net Expenditure	<u>(124,730)</u>	<u>(124,730)</u>	<u>(140,420)</u>
Intensive Housing Management Income			
Gross Income	(293,310)	(293,310)	(314,000)
Gross Recharge Service Income	(201,750)	(201,750)	(177,650)
Net Expenditure	<u>(495,060)</u>	<u>(495,060)</u>	<u>(491,650)</u>
Other Income			
Gross Income	(70,720)	(70,720)	(50,620)
Net Expenditure	<u>(70,720)</u>	<u>(70,720)</u>	<u>(50,620)</u>
Contributions to/(from) Reserves			
Gross Income	5,189,750	500,000	0
Net Expenditure	<u>5,189,750</u>	<u>500,000</u>	<u>0</u>
Gross Total	<u>0</u>	<u>0</u>	<u>0</u>

Fund	Housing Revenue Account
Service	Supervision and Management
BVACOP2	Housing Revenue Account

Supervision and Management

Employee Expenses

3,249,210

2,898,210

3,087,060

Direct employee expenses
Indirect employee expenses

3,377,710
(128,500)

3,377,710
(479,500)

3,465,560
(378,500)

Premises Related Expenses

813,630

853,630

910,100

Repairs, alterations & buildings
Energy costs
Rates
Water services
Fixtures & fittings
Cleaning & domestic supplies
Grounds maintenance costs

266,550
295,880
87,320
20,020
13,360
105,500
25,000

266,550
275,880
147,320
20,020
13,360
105,500
25,000

311,280
290,200
128,000
19,030
14,090
122,500
25,000

Transport Related Expenses

141,970

141,970

148,900

Transport recharges
Contract leases
Public transport
Car allowances

131,190
5,480
1,100
4,200

131,190
5,480
1,100
4,200

137,750
6,700
1,350
3,100

Supplies and Services

1,508,450

1,652,950

1,672,060

Equipment furniture & materials
Clothes, uniform & laundry
Printing stationery general
Services
Communications & computing
Expenses
Grants and Subscriptions
Miscellaneous expenses

53,240
5,500
30,600
731,750
323,210
24,080
46,600
293,470

53,240
5,500
30,600
882,250
320,210
24,080
38,600
298,470

59,870
5,000
33,350
828,440
334,510
47,420
80,000
283,470

Transfer Payments

10,000

10,000

10,000

Other transfer payments

10,000

10,000

10,000

Support Services Expenditure

2,924,080

2,924,080

3,215,670

Chief Executive
Corporate Services
Community Services
Operational Services
Administrative Buildings

65,440
1,464,280
474,960
815,580
103,820

65,440
1,464,280
474,960
815,580
103,820

77,660
1,593,420
611,280
825,380
107,930

Gross Expenditure

8,647,340

8,480,840

9,043,790

Fund	Housing Revenue Account
Service	Supervision and Management
BVACOP2	Housing Revenue Account

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Government grants	(107,970)	(107,970)	(118,770)
Government grants	(107,970)	(107,970)	(118,770)
Other grants reimbursements or contributions	(5,000)	(5,000)	(25,000)
Other grants or contributions	(5,000)	(5,000)	(25,000)
Customer and Client Receipts	(4,000)	(4,000)	46,000
Fees and charges for services	(4,000)	(4,000)	(4,000)
Debt Impairment Provision	0	0	50,000
<i>Gross Income</i>	<u><u>(116,970)</u></u>	<u><u>(116,970)</u></u>	<u><u>(97,770)</u></u>
Recharge service income	(724,740)	(724,740)	(737,310)
Recharge Service Income	(724,740)	(724,740)	(737,310)
<i>Gross Recharge Service Income</i>	<u><u>(724,740)</u></u>	<u><u>(724,740)</u></u>	<u><u>(737,310)</u></u>
Net Cost of Service	<u><u>7,805,630</u></u>	<u><u>7,639,130</u></u>	<u><u>8,208,710</u></u>

Fund	Housing Revenue Account
Service	Repairs and Maintenance
BVACOP2	Housing Revenue Account

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Repairs and Maintenance			
Employee Expenses	4,122,910	3,648,310	4,378,260
Direct employee expenses	4,110,910	4,110,910	4,366,260
Indirect employee expenses	12,000	(462,600)	12,000
Premises Related Expenses	22,760	22,760	16,230
Energy costs	22,760	22,760	16,230
Transport Related Expenses	554,590	554,590	576,010
Transport recharges	554,290	554,290	575,510
Contract leases	0	0	200
Public transport	300	300	300
Supplies and Services	4,349,030	5,107,930	4,751,040
Equipment furniture & materials	910,000	1,260,000	946,000
Printing stationery general	6,050	6,050	6,050
Services	3,279,180	3,688,080	3,648,540
Communications & computing	23,120	23,120	21,770
Expenses	2,000	2,000	0
Miscellaneous expenses	128,680	128,680	128,680
Support Services Expenditure	433,360	433,360	465,600
Corporate Services	147,700	147,700	159,510
Community Services	186,590	186,590	195,150
Operational Services	99,070	99,070	110,940
Gross Expenditure	9,482,650	9,766,950	10,187,140
Gross Income	0	0	0
Recharge service income	(1,534,740)	(1,534,740)	(1,312,790)
Recharge Service Income	(1,534,740)	(1,534,740)	(1,312,790)
Gross Recharge Service Income	(1,534,740)	(1,534,740)	(1,312,790)
Net Cost of Service	7,947,910	8,232,210	8,874,350

Fund	Housing Revenue Account
Service	Depreciation
BVACOP2	Housing Revenue Account

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Depreciation			
Depreciation & Impairment	5,330,810	5,330,810	5,330,810
Depreciation	5,330,810	5,330,810	5,330,810
Gross Expenditure	<u>5,330,810</u>	<u>5,330,810</u>	<u>5,330,810</u>
Net Cost of Service	<u>5,330,810</u>	<u>5,330,810</u>	<u>5,330,810</u>

Fund	Housing Revenue Account
Service	Intensive Housing Management Expenditure
BVACOP2	Housing Revenue Account

Intensive Housing Management Expenditure

Support Services Expenditure

Community Services

Gross Expenditure

Net Cost of Service

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
	495,060	495,060	491,650
Community Services	495,060	495,060	491,650
Gross Expenditure	<u>495,060</u>	<u>495,060</u>	<u>491,650</u>
Net Cost of Service	<u>495,060</u>	<u>495,060</u>	<u>491,650</u>

Fund	Housing Revenue Account
Service	Capital Financing Costs
BVACOP2	Housing Revenue Account

Capital Financing Costs

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
<i>Gross Expenditure</i>	<u>0</u>	<u>0</u>	<u>0</u>
Capital financing cost	6,695,640	11,279,560	13,472,250
Interest payments	2,838,380	2,621,100	3,407,630
Debt charges	0	4,801,200	4,679,440
Revenue contributions to capital	3,809,260	3,809,260	5,330,460
Treasury management expenses	48,000	48,000	54,720
<i>Capital Financing Costs</i>	<u>6,695,640</u>	<u>11,279,560</u>	<u>13,472,250</u>
Net Cost of Service	<u>6,695,640</u>	<u>11,279,560</u>	<u>13,472,250</u>

Fund	Housing Revenue Account
Service	Rents of Dwellings
BVACOP2	Housing Revenue Account

Rents of Dwellings

Customer and Client Receipts

Rents tithes way leaves etc
Debt Impairment Provision

Gross Income

Net Cost of Service

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
	(30,608,500)	(30,620,470)	(33,258,500)
Rents tithes way leaves etc	(30,908,500)	(30,920,470)	(33,551,500)
Debt Impairment Provision	300,000	300,000	293,000
Gross Income	<u><u>(30,608,500)</u></u>	<u><u>(30,620,470)</u></u>	<u><u>(33,258,500)</u></u>
Net Cost of Service	<u><u>(30,608,500)</u></u>	<u><u>(30,620,470)</u></u>	<u><u>(33,258,500)</u></u>

Fund	Housing Revenue Account
Service	Other Rental Income
BVACOP2	Housing Revenue Account

Other Rental Income

Customer and Client Receipts

Fees and charges for services
Rents tithes way leaves etc

Gross Income

Net Cost of Service

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
	(7,600)	(7,600)	(7,540)
Fees and charges for services	(400)	(400)	0
Rents tithes way leaves etc	(7,200)	(7,200)	(7,540)
Gross Income	<u><u>(7,600)</u></u>	<u><u>(7,600)</u></u>	<u><u>(7,540)</u></u>
Net Cost of Service	<u><u>(7,600)</u></u>	<u><u>(7,600)</u></u>	<u><u>(7,540)</u></u>

Fund	Housing Revenue Account
Service	Service Charges
BVACOP2	Housing Revenue Account

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Service Charges			
Other grants reimbursements or contributions	(250,000)	(250,000)	(250,000)
Other grants or contributions	(250,000)	(250,000)	(250,000)
Customer and Client Receipts	(1,908,190)	(1,908,190)	(2,179,040)
Rents tithes way leaves etc	(1,908,190)	(1,908,190)	(2,179,040)
Gross Income	<u>(2,158,190)</u>	<u>(2,158,190)</u>	<u>(2,429,040)</u>
Net Cost of Service	<u>(2,158,190)</u>	<u>(2,158,190)</u>	<u>(2,429,040)</u>

Fund	Housing Revenue Account
Service	Non-Dwelling Income
BVACOP2	Housing Revenue Account

Non-Dwelling Income

Customer and Client Receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
	(124,730)	(124,730)	(140,420)
	(124,730)	(124,730)	(140,420)
	<u>(124,730)</u>	<u>(124,730)</u>	<u>(140,420)</u>
	<u>(124,730)</u>	<u>(124,730)</u>	<u>(140,420)</u>

Fund	Housing Revenue Account
Service	Intensive Housing Management Income
BVACOP2	Housing Revenue Account

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Intensive Housing Management Income			
Other grants reimbursements or contributions	(293,310)	(293,310)	(314,000)
Other grants or contributions	(293,310)	(293,310)	(314,000)
<i>Gross Income</i>	<u>(293,310)</u>	<u>(293,310)</u>	<u>(314,000)</u>
Recharge service income	(201,750)	(201,750)	(177,650)
Recharge Service Income	(201,750)	(201,750)	(177,650)
<i>Gross Recharge Service Income</i>	<u>(201,750)</u>	<u>(201,750)</u>	<u>(177,650)</u>
Net Cost of Service	<u>(495,060)</u>	<u>(495,060)</u>	<u>(491,650)</u>

Fund	Housing Revenue Account
Service	Other Income
BVACOP2	Housing Revenue Account

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Other Income			
Other grants reimbursements or contributions	(20,000)	(20,000)	0
Other grants or contributions	(20,000)	(20,000)	0
Customer and Client Receipts	(10,720)	(10,720)	(10,620)
Fees and charges for services	(10,720)	(10,720)	(10,620)
Interest & investment income	(40,000)	(40,000)	(40,000)
Interest	(40,000)	(40,000)	(40,000)
Gross Income	<u>(70,720)</u>	<u>(70,720)</u>	<u>(50,620)</u>
Net Cost of Service	<u>(70,720)</u>	<u>(70,720)</u>	<u>(50,620)</u>

Fund	Housing Revenue Account
Service	Contributions to/(from) Reserves
BVACOP2	Housing Revenue Account

	2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
Contributions to/(from) Reserves			
Other grants reimbursements or contributions	5,189,750	500,000	0
Contributions from reserves	5,189,750	500,000	0
Gross Income	5,189,750	500,000	0
Net Cost of Service	5,189,750	500,000	0
Gross Total	0	0	0

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Direct Services Organisation: Service Subjective Analysis Summary

		2023/24 Original Estimate	2023/24 Projected Outturn	2024/25 Original Estimate
501	Employee Expenses	362,810	362,810	386,080
503	Transport Related Expenses	903,610	908,610	880,340
504	Supplies and Services	19,840	14,840	19,840
	Gross Expenditure	<u>1,286,260</u>	<u>1,286,260</u>	<u>1,286,260</u>
RECHD	DSO Recharge	(1,518,260)	(1,518,260)	(1,518,260)
	Gross Recharge Service Income	<u>(1,518,260)</u>	<u>(1,518,260)</u>	<u>(1,518,260)</u>
	Net Expenditure	<u>(232,000)</u>	<u>(232,000)</u>	<u>(232,000)</u>

Total Capital Programme Summary

TOTAL RESOURCES USED	2023/24 Original Budget (£)	2023/24 Projected Outturn (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)	2026/27 Original Budget (£)	2027/28 Original Budget (£)
General Fund Capital Expenditure	74,195,860	17,873,450	56,534,780	22,283,190	4,016,530	1,841,820
HRA Capital Expenditure	20,594,560	21,645,940	33,081,160	12,540,270	12,435,410	12,845,080
TOTAL CAPITAL PROGRAMME	94,790,420	39,519,390	89,615,940	34,823,460	16,451,940	14,686,900
FINANCED BY:						
Grants & Contributions	4,771,860	6,341,440	13,090,660	11,019,600	1,019,600	1,019,600
Major Repairs Reserve	5,554,170	4,614,170	5,330,810	5,737,820	5,909,950	5,839,260
Capital Receipts	8,056,260	4,450,110	4,377,910	1,681,740	1,184,050	1,186,390
Specific Reserves	1,892,640	2,415,140	1,673,260	784,540	492,000	672,220
Revenue Contributions	3,809,260	4,670,730	5,330,460	883,880	8,970	0
External Borrowing	66,890,470	16,332,390	59,792,840	14,715,880	7,837,370	5,969,430
Internal Borrowing	3,564,790	300,000	0	0	0	0
Revenue Grants Not Yet Applied	250,970	395,410	20,000	0	0	0
TOTAL RESOURCES USED	94,790,420	39,519,390	89,615,940	34,823,460	16,451,940	14,686,900

Capital Programme Summary: General Fund

CAPITAL PROGRAMME SUMMARY	2023/24 Original Budget (£)	2023/24 Projected Outturn (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)	2026/27 Original Budget (£)	2027/28 Original Budget (£)
Communities and Inclusive Growth	28,834,910	986,040	24,831,980	17,379,050	624,900	50,000
Corporate Services	43,055,310	13,359,290	29,711,940	3,300,000	2,140,030	285,000
Environment	1,286,040	1,303,410	971,260	584,540	232,000	487,220
Housing (Non-HRA)	1,019,600	2,224,710	1,019,600	1,019,600	1,019,600	1,019,600
	74,195,860	17,873,450	56,534,780	22,283,190	4,016,530	1,841,820

Capital Programme: Communities and Inclusive Growth

PROJECT	2023/24 Original Budget (£)	2023/24 Projected Outturn (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)	2026/27 Original Budget (£)	2027/28 Original Budget (£)
Replacement Play Equipment	130,000	30,000	150,000	50,000	50,000	50,000
Gatekeeper Replacement	50,000	50,000	0	0	0	0
Parking Machines	0	173,070	0	0	0	0
Heritage Assets	0	157,580	0	0	0	0
New Leisure Centre	27,001,610	300,000	23,260,920	17,329,050	574,900	0
Springhead Sports Pitches	150,000	0	150,000	0	0	0
UK Prosperity Fund	25,470	40,470	0	0	0	0
Multi-Play Sports Equipment	192,570	192,570	0	0	0	0
St Andrews Garden Landscaping	285,260	14,200	271,060	0	0	0
Public Access to the River	1,000,000	0	1,000,000	0	0	0
Gym Equipment – Leisure Centres	0	28,150	0	0	0	0
	28,834,910	986,040	24,831,980	17,379,050	624,900	50,000

Capital Programme: Corporate Services

PROJECT	2023/24 Original Budget (£)	2023/24 Projected Outturn (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)	2026/27 Original Budget (£)	2027/28 Original Budget (£)
Essential Repairs to Buildings	595,000	660,230	486,000	150,000	150,000	150,000
Mobile Polling Station	0	13,300	0	0	0	0
Property & Land Acquisition Programme	3,564,790	1,700,000	0	0	0	0
St Georges Centre	2,982,530	0	0	0	0	0
LATCO Development Costs	0	18,600	0	0	0	0
IT Infrastructure Projects	40,000	30,000	85,000	150,000	210,000	135,000
Elizabeth Huggins Cottages - Loan	288,140	633,520	0	0	0	0
LATCO Working Capital Provision	0	103,640	0	0	0	0
Rosherville Loan (The Charter)	35,584,850	10,000,000	28,439,940	3,000,000	1,780,030	0
AV Equipment	0	150,000	0	0	0	0
Tech Hub Flexible Working Space	0	50,000	701,000	0	0	0
	43,055,310	13,359,290	29,711,940	3,300,000	2,140,030	285,000

Capital Programme: Environment

PROJECT	2023/24 Original Budget (£)	2023/24 Projected Outturn (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)	2026/27 Original Budget (£)	2027/28 Original Budget (£)
Refuse Freighters	800,000	800,000	719,260	352,540	0	255,220
Purchase of Vehicles (DSO Fleet)	346,500	346,500	232,000	232,000	232,000	232,000
New Wheeled Bins for Flat Recycling	58,400	66,810	0	0	0	0
Waste & Horticulture back-office system	11,490	20,450	0	0	0	0
Electric Vehicle Charging Point	69,650	69,650	0	0	0	0
Town Centre Bins	0	0	20,000	0	0	0
	1,286,040	1,303,410	971,260	584,540	232,000	487,220

Capital Programme: Housing (Non-HRA)

PROJECT	2023/24 Original Budget (£)	2023/24 Projected Outturn (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)	2026/27 Original Budget (£)	2027/28 Original Budget (£)
Disabilities Facilities Grant	1,019,600	2,224,710	1,019,600	1,019,600	1,019,600	1,019,600
	1,019,600	2,224,710	1,019,600	1,019,600	1,019,600	1,019,600

Capital Programme Summary: Housing Revenue Account

REF No	PROJECT	2023/24 Original Budget (£)	2023/24 Projected Outturn (£)	2024/25 Original Budget (£)
A	Replacement Programmes			
	Kitchen Programme	637,500	587,500	677,250
	Bathroom Programme	140,000	140,000	148,730
	Void Replacement Programm	1,500,000	1,650,000	1,575,000
	Doors & Windows Programme	715,000	715,000	543,090
	Roofing Replacements	200,000	-	497,470
	Electrical Tests & Upgrades	700,000	600,000	693,660
		3,892,500	3,692,500	4,135,200
B	Improvement Programmes			
	Communal Improvements	300,000	432,400	318,710
	Heating Installations	400,000	200,000	564,950
	Capital Services & Projects	100,000	-	56,240
	Aids & Adaptations	573,930	616,930	689,720
		1,373,930	1,249,330	1,629,620
C	Health & Safety			
	Fire Precaution Works	900,000	956,800	1,056,120
	Door Entry/Warden Call Systems	75,000	68,400	79,680
	Major Lift Refurbishments	75,000	65,000	504,680
	LED Emergency Lighting	60,000	60,000	83,740
	Ventilation, Damp and Mould	55,000	55,000	51,500
		1,165,000	1,205,200	1,775,720
D	New Build and Acquisition	11,231,130	11,741,730	22,336,410
E	Housing Computer System	-	198,800	83,480
F	CCTV	32,000	32,000	64,610
G	Fire Doors	800,000	847,000	849,880
H	Drainage	-	-	100,000
I	Energy Efficiency	2,000,000	1,714,550	2,000,000
J	Social Housing Decarbonisation	-	770,100	-
K	Structural Surveys	100,000	100,000	106,240
L	Sheltered Communal Upgrade	-	94,730	-
	Totals	20,594,560	21,645,940	33,081,160

FTE Personnel Summary

2023/24 Budget		Directorate / Service Area	2024/25 Budget		Notes
Full Time Equivalent Posts Nos.	Direct Employee Budget £		Full Time Equivalent Posts Nos.	Direct Employee Budget £	
		Chief Executive			
2.00	239,980	Chief Executive	2.00	242,630	
1.00	72,790	Performance & Policy	1.00	75,530	
0.88	63,780	Corporate Change	0.88	68,760	
4.36	206,070	Communications	4.36	208,860	
4.43	233,310	Human Resources	4.43	249,830	
7.00	71,330	Apprentices	7.00	107,400	1
19.67	887,260	Total Chief Executive	19.67	953,010	
		Communities and Inclusive Growth			
1.00	142,290	Director Communities and Inclusive Growth	1.00	151,750	
1.00	111,490	Regeneration	1.00	120,730	
4.00	236,330	Arts, Culture & Sports	4.00	242,630	
3.50	214,610	Community Safety	5.00	244,830	2
29.07	1,281,980	Customer & Theatre Services	26.60	1,225,610	3
19.30	914,160	Environmental Health & Licensing	19.36	1,000,520	
3.00	186,480	Property Services & Land Charges	3.00	200,430	
3.42	154,170	Public Health Services	2.31	126,760	4
3.00	118,200	The Gr@nd	4.00	164,360	
18.68	681,940	Horticulture	18.68	747,850	
15.62	761,080	Town Centre Services	10.00	520,940	5
4.61	166,980	Culture and Events Programme	3.61	175,730	
14.00	531,470	Decriminalisation	14.00	574,810	
120.20	5,501,180	Total Communities and Inclusive Growth	112.56	5,496,950	
		Corporate Services			
2.00	178,250	Director Corporate Services	2.50	211,020	
1.00	51,830	Climate Change	1.00	55,370	
20.97	1,080,220	Financial Services	20.57	1,102,720	
20.00	1,171,220	Information Technology & Scanning	19.80	1,170,030	
35.03	1,325,790	Revenues & Benefits	34.22	1,434,370	
7.28	342,700	Democratic & Elections	8.28	466,950	6
17.79	742,930	Administrative Buildings	17.78	795,350	
3.02	92,800	Reprographics	3.21	108,690	
2.50	94,630	Land Charges	2.50	102,700	
109.59	5,080,370	Total Corporate Services	109.86	5,447,200	
		Environment			
1.00	160,650	Director Environment	1.00	141,700	
10.84	377,060	Burials Administration & Cemeteries	11.00	422,850	
3.00	214,800	Depot Overheads	3.00	231,120	
50.00	2,045,850	Waste Recycling	50.00	2,273,150	7
34.00	1,292,360	Street Cleansing	34.00	1,401,860	7
29.31	1,737,130	Planning	26.25	1,612,120	8
128.15	5,827,850	Total Environment	125.25	6,082,800	
		Housing (General Fund)			
21.00	1,068,630	Housing Services	25.00	1,237,080	
21.00	1,068,630	Total Housing (General Fund)	25.00	1,237,080	

FTE Personnel Summary

9.00	362,810	Direct Services Organisation	9.00	386,080	
		Vehicle Workshop			
9.00	362,810	Total Direct Services Organisation	9.00	386,080	
		Housing Revenue Account			
24.55	973,730	Housing Contracts	23.55	1,003,630	9
4.00	142,220	Allocations Team	4.00	152,340	
17.28	566,450	Caretakers & Wardens	16.87	603,050	10
16.80	715,510	District Housing	16.80	796,470	
10.81	421,510	Housing Income	10.81	457,280	
0.00	0	Policy & Projects	0.00	0	
7.00	289,010	Sheltered Housing & Scheme Support	7.00	310,200	
5.91	535,720	Supervision & Management	4.91	434,390	11
5.00	295,500	Housing Strategy & Development	5.00	312,050	
76.30	3,248,020	HRA Trade Services	76.30	3,490,340	
0.00	106,660	Out of Hours	0.00	111,990	
167.65	7,294,330	Total Housing Revenue Account	165.24	7,671,740	
398.61	18,365,290	Total General Fund	392.34	19,217,040	
9.00	362,810	Total Direct Services Organisation	9.00	386,080	
167.65	7,294,330	Total Housing Revenue Account	165.24	7,671,740	
575.26	26,022,430	Overall Totals	566.58	27,274,860	

Reasons for main variations:

- 1) Second year apprentice posts now in receipt of minimum wage for their age group.
- 2) Net effect of restructure within Community Safety.
- 3) 1 FTE post Apprentice moved from Cultural Services to Community Safety. 1.47 FTE other minor reorganisation.
- 4) 0.61 FTE post deleted as part of budget setting process. 1 FTE Admin Assistant post reduced to 0.5 FTE.
- 5) 3.62 FTE posts removed from establishment re The Charter Market alternative operating model. 2 FTE posts deleted as part of wider restructure.
- 6) 1 FTE Head of Service post transferred in from Customer Services.
- 7) Net effect of pay award on employees basic pay and overtime allowances.
- 8) 3 FTE posts deleted as part of service restructure and reduction in agency staff allowance budget.
- 9) 1 FTE post deleted - Surveyor (Planned & Major works).
- 10) 1 Caretaker post reduced from full time to part time.
- 11) 1 FTE post deleted - Housing Development Manager.